

## Focus Area 7 – Best Practice Implementation

Best Practices	Metrics	Implementation
<p><b>BP 7a-1 – <u>Organizations within all sectors and disciplines of the aviation industry have their own formal SMS.</u></b></p> <ul style="list-style-type: none"> <li>• The SMS of the Organization includes the suppliers of goods and services that impact upon aviation safety</li> </ul>	<p>a. Existence of organization's SMS as per ICAO requirement. <a href="#">Annexes 14, 11, and 6</a></p>	<p><input type="checkbox"/> Complete  <input type="checkbox"/> Somewhat  <input checked="" type="checkbox"/> Little/None  <input type="checkbox"/> Not Applicable</p> <p>Discussion: Levels of implementation differ at airlines, airports, states.</p> <p>Airlines: Little/none-ranging to Complete  Airports: Somewhat  States: Little/none</p>

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<p><b>BP 7b-1 – <u>Audit processes drive consistency in use of SMS both within and across industry sectors and disciplines.</u></b></p> <p>a. The ICAO USOAP audits implementation and application of SMS to drive consistency in application amongst states.</p> <p>b. The IOSA audits implementation and application of SMS to drive consistency within and across industry sectors and regions.</p> <p>c. Other recognized audit programs audit implementation and application of SMS and drive consistency in their use: <a href="#">ISO</a>, <a href="#">OGP (Oil and Gas Producer)</a>, <a href="#">IASA</a>, <a href="#">Internal company audits</a>.</p>	<p>a. Modified USOAP.</p> <p>b. IOSA Standards Manual 2nd Edition, Effective March 2007.</p> <p>c. Tailored audit processes in place.</p>	<p><input type="checkbox"/> Complete  <input type="checkbox"/> Somewhat  <input checked="" type="checkbox"/> Little/None  <input type="checkbox"/> Not Applicable</p> <p>Discussion:</p>

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<p><b>BP 7e-1 –<u>An organization’s SMS recognizes external interfaces and contains the necessary procedures to manage them effectively.</u></b></p> <p>a. Processes should be established within the SMS to ensure that regular communications take place between the different sectors and disciplines to address safety issues across the interface.</p> <p>b. Procedures should be established within the SMS to ensure that risk assessment of change takes place in an integrated manner.</p>	<p>a. Communication process in place.</p> <p>b. Procedures in place</p>	<p><input type="checkbox"/> Complete</p> <p><input type="checkbox"/> Somewhat</p> <p><input checked="" type="checkbox"/> Little/None</p> <p><input type="checkbox"/> Not Applicable</p> <p>Discussion:</p> <p>For a) Little/none</p> <p>For b) Little/none</p>

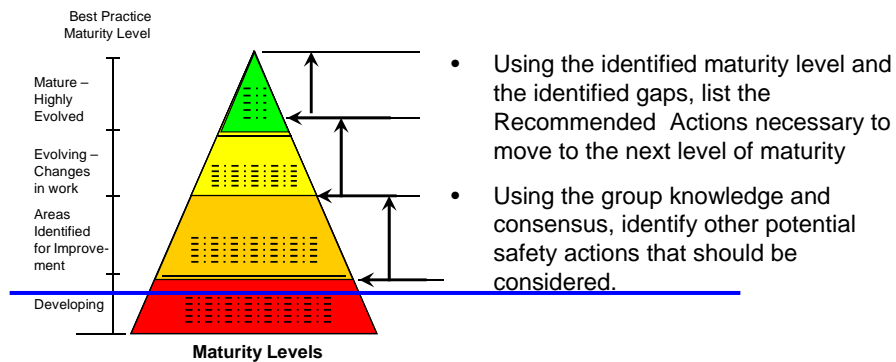
## Focus Area 7 – Other Best Practices

Best Practices	Metrics	Implementation
<p>Other Best Practices</p> <p>oEnvironmental Safety integrated in SMS</p> <p>oOccupational Safety Integrated in SMS</p> <p>oWildlife Management integrated into SMS</p> <p>Security Integrated with SMS</p>		<p><input type="checkbox"/> Complete</p> <p><input type="checkbox"/> Somewhat</p> <p><input checked="" type="checkbox"/> Little/None</p> <p><input type="checkbox"/> Not Applicable</p> <p>Discussion:</p>

## Focus Area 7 Maturity Model

Maturity Level	Capability
<b>Level 1 – Developing</b>	<p><b>States</b> – Current ICAO SMS requirements are not implemented and are not communicated to industry.</p> <p><b>Industry</b> – SMS not implemented.</p>
<b>Level 2 – Areas Identified for Improvement</b>	<p><b>States</b> – Current ICAO SMS requirements are communicated to industry sectors / disciplines.</p> <p><b>Industry</b> – SMS implemented in those sectors and disciplines for which it is currently mandated.</p>
<b>Level 3 – Evolving – Changes in work</b>	<p><b>States</b> – National legislation / regulations require all sectors and disciplines to implement an SMS.</p> <p><b>Industry</b> – SMS implementation programs are developed for sectors and disciplines not previously covered by SMS requirements.</p>
<b>Level 4 – Highly Evolved</b>	<p><b>States</b> –</p> <ul style="list-style-type: none"> <li>• ICAO USOAP audit process covers the topic of SMS.</li> <li>• SMS is regulated according to ICAO provisions and industry best practices.</li> <li>• States and Regulatory Authorities facilitate the sharing of SMS best practice as it evolves.</li> </ul> <p><b>Industry</b> –</p> <ul style="list-style-type: none"> <li>• Organizations within all sectors and disciplines of the aviation industry, including suppliers of goods and services that impact upon aviation safety, have their own formal SMS.</li> <li>• Both internal and independent Audits of the SMS take place.</li> <li>• All sectors and disciplines work together effectively in an integrated manner to manage risk across boundaries.</li> <li>• SMS best practice is shared across sectors as it evolves.</li> </ul>

## Identify Potential Recommended Actions



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### Recommended Actions

- Cost/benefit Analysis
- States Implement Non-punitive reporting legislation
- States and Industry Implement best practices 7 a through e
- Consider Implementing Additional best practices
- Train employees so they understand reporting systems
- COSCAP BAG introduces standard reporting system for member states in full compliance with ICAO requirements
- ECCAIRS
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