Association of African Aviation Training Organizations (AATO)

Abuja, Nigeria 10-12 April 2013

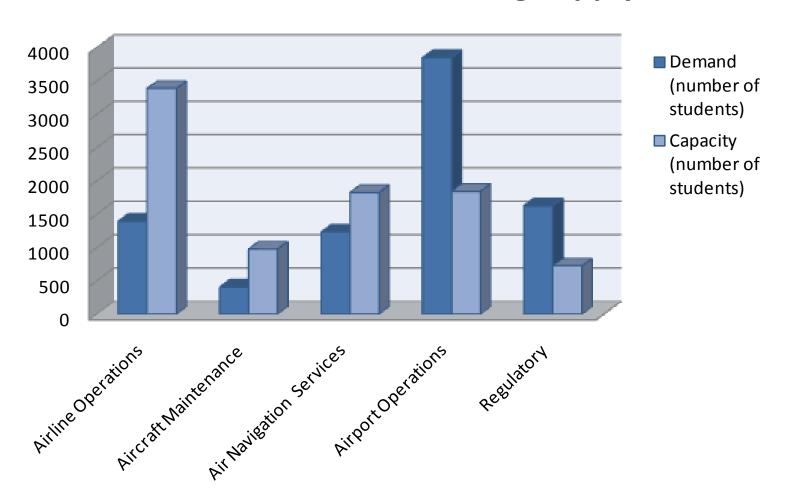
AATO STRATEGIC PLAN 2013-2015

Overview

- Objective and Functions of AATO
- Corporate Statements
- Strategic Goals
- Strategic Objectives
- Business Plan
- Risk Management
- Finances

Why AATO

Overview of African training supply and demand



Objectives and functions of AATO

Promote Cooperation among its members;

Promote the interests of its members and aviation training in Africa;

Promote the harmonization and standardization of aviation training in Africa;

→ Encourage the sharing of expertise and resources among members and other aviation organizations.

Key Functions of AATO

- Develop policy and guidelines for aviation training organizations in Africa in order to facilitate their compliance with international and national standards, and best practices in aviation training;
- Develop and advocate positions on issues of interests for its members and aviation training in Africa;
- Develop and implement a system of designation of Centres of Excellence;

Key Functions of AATO...cont

Support the accreditation of training organizations across borders;

→ Ensure the development and implementation of standards, harmonized procedures and guidelines for aviation training;

Coordinate research and development activities among the training institutions.

CORPORATE STATEMENTS

- **VISION-**To create safer African skies through high quality standardized aviation training.
- MISSION-To promote harmonization and standardization of aviation training in Africa through cooperation, sharing of expertise and resources amongst members and other stakeholders

CORE VALUES

- Integrity
- Transparency
- Fair representation
- Excellence
- Innovation

Strategic Goals

- Develop centres of excellence in all disciplines of the aviation industry in Africa;
- 2. Be the voice of the African training centres, representing their interests at national and international fora;
- Promote compliance to national and international standards by its members;
- 4. Facilitate cooperation among its members across the African continent;
- 5. Develop and implement procedures and guidelines for aviation training.

Strategic Objectives

- 1. Establish functioning bodies of the organisation.
- 2. Harmonise and standardise training policies and procedures.
- 3. Establish AATO accredited Centres of Excellence.
- 4. Increase membership of AATO.
- 5. Establish, maintain and promote stakeholder partnerships.

Establish functioning bodies of the organisation.

Appointed SG

Approved
ToR's for TC
and ToS for
Staff

Established Office and Approved Procedure Manual

Harmonise and standardize training policies and procedures

Training
Policy

Harmonized Curricula Criteria for approval of CoE

Qualification recognition framework

Quality Assurance Accreditation framework for Instructors

Establish AATO accredited Centres of Excellence

Completed CoE documentation

Conduct
Audits and
accredit ATOs

Circulated
Criteria of CoE
and member
benefits

Increase AATO membership

Establish status of membership

Implement
Plan to recruit
Members

Define member benefits and circulate

Establish, maintain and promote stakeholder partnerships

Communication
Strategy

Communication material pack

Manage Stakeholder expectations

MoU with
Stakeholders

Advocacy policy and guidelines

Business Plan 2013/14

Action	Quarter	Actor
Interim Appointment of SG	Q1	Council
Substantive Appointment of SG	Q3	Council
Approval of ToR for TC	Q1	Council
Office Acquisition	Q1	Council
Terms of Service for Staff	Q1	Council
Procedure manual	Q1	Council

Business Plan 2013/14

Action	Quarter	Actor
Training Policy	Q1	Assembly
Criteria of CoE	Q1	Assembly
CoE documentation	Q3	TC
Circulate criteria of CoE	Q4	Secretariat
Data base of members	Q1	Council
Circulate member benefits	Q1	Council

Business Plan 2013/14

guidelines

Action	Quarter	Actor
Recruitment Plan	Q1	Council
Communication Strategy	Q1	Council
Communication pack	Q3	Council
MoU with stakeholders	Q1-Q4	Council
Increased membership	Q1-Q4	Council
Advocacy policy and	01	Council

RISK MANAGEMENT

RISK	MITIGATION/ELIMINATION
Financial sustainability due to low levels of members	Implement membership drive
Financial sustainability due to non payment or delay in contributions	Provide benefits for timely membership renewals
Registration of AATO	Establish a mechanism to manage AATO at the initial stages
Systems and controls	Implement financial management systems

RISK MANAGEMENT...Cont

RISK	MITIGATION/ELIMINATION
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Lack of support from States

And Industry stakeholders

and provide collaborative
benefits to stakeholders

Reputation Risk due to

decisions based on wrong
information

Urge states to appoint
competent people to the
various committees

Finances

- Revenue Membership, Annual Subscription and sponsorship
- Costs
 - Host state to provide furnished and equipped office
 - Support staff to be provided by state
 - Four staff members SG,TC, TA, AO
- Results Financial deficit
- AATO requires financial support during initial period

Conclusion

- Harmonized Standards
- Shared Resources
- •Enhanced Output of Quality Aviation Personnel



Designation of CoE



- Safety
- Security
- Efficiency

Thank you for your kind attention