



ACIP-SC/2009/3-DP/05
29/05/09

AFI COMPREHENSIVE IMPLEMENTATION PROGRAMME (ACIP)

Third Steering Committee Meeting

Montreal, 28 to 29 May 2009

REPORT

- 1. Introduction**
- | | |
|--------------------|--|
| Agenda Item | 1: Progress Report on the implementation of ACIP work programme |
| Agenda Item | 2: AFI RAN Recommendations and actions taken or planned |
| Agenda Item | 3: Council Decision 185/6 of 3 November 2008 – Assistance to BAG States |
| Agenda Item | 4: Implementation plan of priority projects and support to States |
| Appendix | Attendance/Membership |

This report has been approved by the Chair Person of the Steering Committee.

Haile Belai
Secretary
ACIP Steering Committee

1. INTRODUCTION

The Third ACIP Steering Committee Meeting was held from 28 to 29 May 2009 at ICAO Headquarters in Montreal, Canada. The meeting was attended by 12 out of the 15 members.

The Secretary General of ICAO, Dr. Taïeb Chérif, opened the meeting and highlighted that most of the activities scheduled in the AFI Comprehensive Implementation Programme (ACIP) for this year were implemented, in coordination and cooperation with the ICAO's African Regional Offices, ICAO bureaux and offices at Headquarters and other partners such as AFCAC and ISSG. He was pleased to inform the Steering Committee that based on Council Decision 185/6, the frameworks for a Regional Safety Oversight Organization and a Regional Accident Investigation Agency for the Banjul Accord Group Sub-region were being developed and that actual establishment of the two Organizations was expected to be achieved by the end of the year. He also highlighted that a plan of action for the implementation of the ACIP-related recommendations of the Special AFI RAN Meeting (Durban, South Africa 24-29 November 2008) had been initiated.

Recognizing that there was need to work harder and that a lot remains to be done to achieve the ultimate goal of the AFI Plan, the Secretary General noted that ACIP was on course to achieving the ultimate goal of enhancing aviation safety in Africa and reducing the aviation accident rate to the global average. It was further highlighted that the ultimate goal can only be achieved if the whole aviation community fulfilled its supportive role and the African States remained committed, to the effectiveness and sustainability of safety-related projects once they had been implemented.

The meeting was also addressed by its Chairperson, Dr. Bernard Aliu, the Representative of Nigeria to the ICAO Council, who also recognized the goals already achieved and highlighted the challenges faced and the need for close cooperation to achieve the objectives of the AFI Implementation Plan.

The participants recognized the dedication of the Secretary General towards ensuring the effective implementation of the AFI Plan within the determined period and decided to underscore this fact to the ICAO Council. The Committee also agreed to encourage the incoming Secretary General to continue to pay equal attention to the Programme and to directly supervise and monitor its effective implementation.

The meeting closed its business on the afternoon of 29 May 2009, having addressed all the issues that had been presented for its review and by instructing the Secretariat to implement its decisions as contained in this report.

2. FOURTH MEETING OF THE STEERING COMMITTEE

The Steering Committee agreed to hold its fourth meeting from 13 to 14 October 2009 in Montreal, Canada. The agenda for the meeting will be developed and forwarded to the Steering Committee members.

The list of participants is attached in the Appendix.

Agenda Item 1: Progress Report on the implementation of ACIP work programme (November 2008 to May 2009)

In terms of seminars and workshops, the main activities of the ACIP programme focused on the conduct of the Global Aviation Safety Plan/Roadmap workshops and follow-up actions taken to effectively implement the objective of the workshops. The GASP workshops were held in close cooperation with the Host States, the Industry Safety Strategy Group (ISSG), the Air Navigation Bureau (ANB). In addition, the Regional Offices (Dakar and Nairobi) and the Implementation Support and Development (ISD) Section at Headquarters were actively involved, especially in facilitating the workshops and in the conduct of gap-analysis in States, including analyzing the outcomes.

Since the last Steering Committee meeting, four GASR seminars/workshops have been conducted Ouagadougou (Burkina Faso), Maputo (Mozambique), Brazzaville (Congo) and Swakopmund (Namibia). A total of 24 States participated in the workshops. An additional GASR workshop, which will include African States that have not yet participated in GASR workshops, is planned to be held in Khartoum, Sudan (26-28 October 2009).

Since the last Steering Committee meeting and following a GASR workshop, State specific gap-analysis were conducted in Seychelles, Ethiopia, UEMOA member States and Mauritania, and in all East African Community States except Kenya. The gap analysis in Kenya is scheduled to be conducted before the end of June 2009.

The specific gap analysis resulted in the determination of recommendations at the State, ACIP and ICAO Council (Assembly Resolution A36-1 refers) levels. Attachment A of DP/1 contains recommendations forwarded as a result of the specific gap analysis conducted.

With respect to the UEMOA States and Mauritania, a meeting of Directors General was held in March 2009 that resulted in the determination of priority projects for implementation (Attachment B of DP/1). A meeting of the Directors General planned for the EAC States could not be held as the gap-analysis of all members could not be completed on time.

A Personnel Licensing (PEL) and Flight Operations (OPS) seminar was held in Accra, Ghana from 23 to 27 March 2009. The objective of the seminar was to enhance the knowledge and understanding of national personnel licensing and flight operations officers on Annexes 1 and 6 requirements.

The Second ICAO State Safety Programme (SSP) and Safety Management System (SMS) awareness seminar and training courses was held in Ouagadougou, Burkina Faso in April 2009.

A follow up Meeting of the First Pan-African Aviation Training Coordination Conference was held in Johannesburg (South Africa) in May with the aim of implementing Special AFIRAN Recommendation 5/8. In concluding its work, the meeting established a Training Experts Working Group and determined its Terms of Reference as follows:

- a) develop a framework for harmonization of aviation training in Africa;
- b) establish a database for aviation training needs and capacities in Africa, and
- c) determine and distribute actions among States and Training Institutions.

Participation in high-level conferences and meetings was recognized by the Steering Committee and the Council as one of the major assignments of the AFI Comprehensive Implementation Programme (ACIP) aimed at spreading awareness and increasing the number of partners to achieve the goals of the AFI Plan. The Council, during its consideration of the Report of the First Meeting of the Steering Committee, explicitly instructed the Secretariat to “knock at all possible doors” and to raise the critical awareness of all stakeholders in the continent wherever the opportunity arises. Thus, ACIP participated in conferences and meetings, the outcome of which will contribute towards achieving the objectives of the AFI Plan.

Accordingly, ACIP participated in the 12th African Union Assembly of Heads of State and Governments in January 2009. It delivered a presentation underscoring the lack of adequate air transport infrastructure in many parts of Africa as having a direct impact on the safety and security of air transport activities. ICAO restated its commitment to assist the African States to enhance aviation safety and security through its various programmes, including the AFI Comprehensive Implementation Programme, the objectives of which were explained.

Chief ACIP participated in an African Aviation Safety and Security Symposium organized by the United States Air University, Montgomery Alabama. At this Symposium, C/ACIP explained the initiatives of ICAO that were related to the objectives of the Symposium and expressed its readiness to work with partners and stakeholders to enhance aviation safety and security in Africa. The Symposium was briefed on the Comprehensive Regional Implementation Plan for Aviation Safety in Africa and the recommendations of the Special AFIRAN Meeting on safety and efficiency.

ACIP was represented in the EU-AU Aviation Conference held in Windhoek, Namibia, from 2 to 3 April 2009. The Conference was organized jointly by the Director General of Transport of the European Commission (EC) and the Directorate of Infrastructure & Energy of the African Union Commission (AUC). ACIP is in constant contact with AUC on areas of close cooperation to achieve the aviation safety goals of both organizations.

ACIP also participated in an ICAO assistance mission to Djibouti (28-29 April 2009) that included representatives of the Department of Transport (DOT) of the United States, the Technical Cooperation Bureau (TCB) and the Implementation Support and Development (ISD) Section of ICAO. The mission, which was received by the President the Republic of Djibouti, offered an opportunity to highlight the importance of aviation safety and services to the national economy and the need for commitment by States to enhance aviation safety both at national and regional levels.

Under Agenda item 1, the paper submitted by EASA/EC on the coordination process between ACIP and major technical cooperation stakeholders was also discussed. The meeting also discussed the report of a meeting held between members of the Steering Committee and the ICAO Secretariat to address coordination and gap existing in the process in the development of projects arising from the gap analysis. The outcome of the meeting is contained in Attachment A of this report.

The Steering Committee agreed:

- a) that, to the extent possible, a gap analysis of all AFI States be completed before the end of 2009;

- b) that States that do not belong to regional groups should be encouraged to join an existing group or to form new groups that would facilitate the creation of Regional Safety Oversight Organizations (RSOOs);
 - c) to strengthen the capabilities of African training centres to ensure training on a sustainable basis;
 - d) to continue ensuring cooperation among the training centres on the basis of the AFI-RAN recommendations for all trainings;
 - e) that ACIP gather information on studies made with respect to the upper airspace interface, consolidate the result of the studies and make recommendations for an effective implementation;
 - f) that ICAO continue to support regional and sub-regional collaborative efforts in order to facilitate the enhancement of safety oversight throughout the African continent;
 - g) that a gap analysis of COSCAP-CEMAC member States should be finalized as early as possible and the information made available to all stakeholders to enable the development of priority projects. With respect to possible parallel projects that may exist in the ASECNA States, ACIP should closely coordinate with the UEMOA States and the various organizations in the region to avoid unnecessary duplication of effort;
 - h) that the recommendations and outcome of the gap analysis should also be made available to the relevant ICAO bureaus and offices;
 - i) that ACIP coordinate its draft work programme for 2010 with all partners before it is presented to the Steering Committee for approval;
 - j) that all project-related information be consolidated and posted in the ACIP website;
 - k) that in order to derive practical benefits from participation at various meetings, ACIP should carefully consider the objectives and potential outcomes of each meeting; and
 - l) to adopt the recommendations resulting from the Steering Committee meeting with the Secretariat contained in attachment A to this report.
-

Agenda Item 2: AFI RAN Recommendations and actions taken or planned

One of the objectives of the Special AFI RAN Meeting (Durban, South Africa , 24 to 29 November 2008) was to assess the implementation of the Comprehensive Regional Implementation Plan for Aviation Safety in Africa (AFI Plan) that was launched at the beginning of the year. Fifteen recommendations in the area of safety were either directed at ACIP for implementation or required ACIP involvement and/or participation for their effective implementation.

In its Agenda Item 3, the Special AFI RAN meeting, reviewed the ICAO Comprehensive Implementation Plan for Aviation Safety in Africa (AFI Plan) and agreed that in order for ICAO to succeed in implementing the Programme it was essential that Contracting States in the AFI Region strengthen cooperation across the region to make the optimum use of available resources.

Under its Agenda Item 4, the meeting considered the status of safety in the AFI Region, including a review of the accident statistics and a compilation of safety oversight audit reports. The meeting also noted that ACIP had been working closely with States and existing platforms to enable African States to develop capabilities for effective and sustainable safety oversight system and recommended that close working relationships between ACIP and the regional organizations should be strengthened.

Agenda Item 5 of the Special AFI RAN meeting addressed the Secretariat paper proposing an overarching work programmes with timelines, based on achieving performance objectives, in accordance with the Global Safety Initiatives of the Global Aviation Safety Plan (GASP). The plan developed through this process was considered to be complementary to the more detailed work programme established by the AFI Comprehensive Implementation Programme (ACIP) Steering Committee.

Under Agenda Item 6, the AFI RAN meeting agreed that a number of seminars and workshops should be requested using the special implementation projects (SIPs) mechanism, the AFI Comprehensive Implementation Programme (ACIP) and the International Financial Facility for Aviation Safety (IFFAS) cooperative development projects, to assist in updating and preparing action plans to remove existing deficiencies in the area of SIGMETS and QMS.

The Special AFI RAN meeting included a considerable number of recommendations directed at ACIP or have direct relationship with the work being performed by ACIP. ACIP has already started to implement some of the recommendations and action initiated was presented to the Steering Committee. Following discussions on the merits of the actions initiated and planned, the Steering Committee agreed that ACIP should continue to implement its initiatives, but in doing so, it had to be flexible enough to accommodate changes that may result from the ICAO Council discussion of the recommendations and Council Decisions.

The Steering Committee agreed:

- a) that ACIP should develop a timeline for the implementation of the AFI RAN recommendations relating to the enhancement of aviation safety; and
 - b) that there is need to identify more resources that will be required in the implementation of all recommendations since ACIP resources are limited.
-

Agenda Item 3: Council Decision 185/6 of 3 November 2008 – Assistance to BAG States

To give effect to Council Decision 185/6, ACIP and the Banjul Accord Group (BAG) member States signed a Letter of Understanding (Accra, Ghana, 15 and 16 December 2008) for an accelerated implementation of the priority actions and to specifically include a work plan for the development of general and detailed frameworks for the establishment of the Banjul Accord Group Aviation Safety Oversight Organization (BAGASOO) and the Banjul Accord Group Accident Investigation Agency (BAGAIA) and supporting operational documents.

The ACIP work plan for the implementation of Council Decision 185/6 specifically called for the frameworks and supporting documents it had developed to be reviewed and approved by two meetings of both the High Level Review Task Force (HLRTF) and the Directors General of Civil Aviation of the BAG States. This process will lead to the signing of the framework documents by the BAG Ministers responsible for civil aviation at a High level Diplomatic Conference in Montreal, Canada, to be held on 30 June 2009, and to both regional bodies becoming operational by the end of 2009

The successful establishment and implementation of these regional bodies will, however, also depend on the level of support that is provided by donor States, funding agencies, international organizations and other stakeholders that have a major stake in improving levels of aviation safety within the AFI Region. It is therefore recommended that these major stakeholders continue to provide all the assistance needed to ensure the successful establishment and implementation of the BAGASOO and the BAGAIA.

The Steering Committee agreed:

- a) to approve the paper as amended;
 - b) that ICAO should support BAGASOO and BAGAIA to ensure their stability and effectiveness after they are established at the end of 2009;
 - c) that BAGASOO and BAGAIA establish a working relationship while maintaining their independent entity in the area of safety oversight and accident investigation;
 - d) that BAGASOO and BAGAIA establish relationships with similar organizations in the AFI Region and outside of the AFI Region; and
 - e) that consideration be given to include a provision in the objectives of BAGASOO that would enable progressive delegation of additional responsibilities to the Agency, such as supporting member States in responding to ICAO State letters.
-

Agenda Item 4: Implementation plan of priority projects and support to States

Contracting States, donors and industry were urged to provide expertise and assistance to enable the establishment of BAGASOO and BAGAIA as soon as possible and also to be prepared to provide similar support to organizations that may be established in the AFI Region following the determination of priority projects.

With respect to the establishment of BAGASOO and BAGAIA, it is clear that funding assistance will be required for the first two years of their existence. Based on the draft budgets determined during the development of the frameworks, the funding support required for the two Organizations over a period of two years (2010 and 2011) is estimated at approximately \$6.8. The provision of such budgetary assistance will make it possible for the organizations to be established as soon as possible, while the member States establish a system for funding the two organizations in a sustainable manner. It is recognized that the funding system agreed upon will take some time before it is authorized by Governments and the need to establish the Organizations is an urgent requirement that cannot wait until the authorization process is completed. The Committee also noted that on-going and future gap analyses may also result in the determination of additional priority projects that require similar support from Contracting States, donors and industry.

In addition, assistance in terms of the expertise needed to enable States and the African air transport industry to effectively implement State Safety Programmes (SSP) and Safety Management Systems (SMS) respectively, on a sustainable basis, has been identified. The effective implementation of SSP and SMS is considered a priority project that will make a considerable contribution to the enhancement of aviation safety in Africa and to the significant reduction of accident rates in the Region. In order to effectively support the implementation of SSP and SMS, it is essential that a considerable number of safety officers from each State be trained. To this end, ACIP will conduct specific SSP and SMS training courses next year in all the ICAO Contracting States in the AFI Region. In order to achieve the desired effect in the enhancement of aviation safety, it is imperative that training is followed by the provision of expert assistance for developing and implementing State-specific SSP and industry-related SMS. To this end, ACIP has identified 46 African States that will require such assistance. It was also noted that in several cases, a regional approach could be used to reduce the cost of assistance to be provided by ACIP.

The establishment of the two regional bodies BAGASOO and the BAGAIA by the end of 2009, will require significant support from States, donors and industry, the ICAO Council to establish a mechanism for receiving voluntary contributions as required by Assembly Resolution A36-1. ACIP will monitor the effective implementation of the Regional Organizations at least during the period that funding support for their implementation is provided through ICAO.

The ICAO Council is now requested to urge States, donors and industry to follow-up on their pledge to the High-Level Meeting of 17 September 2007 to support the AFI Plan. As is required by Assembly Resolution A36-1, Council is also requested to establish the mechanism to receive voluntary contributions from the parties willing to contribute to ICAO's coordination of the plan and/or the implementation of activities carried out under the AFI Plan.

The Steering Committee agreed:

- a) to request the Council to urge Contracting States, donors and industry to meaningfully contribute towards the implementation of the priority based on the gap analysis;

- b) to recommend to the Council that ACIP resources be used to support the priority projects arising from the gap analysis for the development of RSOO and RAIA frameworks and for the development and implementation of SSP and SMS as may be required;
 - c) to request the Council to establish a mechanism for receiving voluntary contributions from the parties willing to contribute to the coordination and management of the AFI Plan or towards the implementation of activities carried out under the Plan;
 - d) that the SSP/SMS framework support to States and Industry include effective establishment of essential activities such as the confidential and voluntary incident reporting systems (CVIRS), accident investigation reporting systems, etc.;
 - e) that focus should be given on the development of generic SSP implementation framework that can be adapted for regional groupings and individual States; and
 - f) that, while endorsing the priority accorded to the development and implementation of SSP/SMS to enhance safety culture in the region, ACIP should present the comprehensive programme of activities for 2010 reflecting all areas of priorities consideration of the Steering Committee at its next meeting scheduled for October 2009.
-

MEETING BETWEEN ACIP STEERING COMMITTEE MEMBERS AND MEMBERS OF THE SECRETARIAT

The meeting was called by Dr. Aliu, Representative of Nigeria to the ICAO Council and Chairperson of the ACIP Steering Committee. The objective of the meeting was to address a gap which existed with respect to the development of priority projects once the process of gap analysis has been completed in States. Also in consideration, was the issue of coordination between ACIP and other ICAO bureaux and offices involved in the implementation of the AFI Plan.

Following a lively discussion relating to the implementation of the AFI Plan, the meeting agreed that:

1. gap analysis conducted in States by ACIP should be referenced to the USOAP audit results to enable a more realistic assessment of the overall safety situation in the particular State and to also enable the development of a project that also addresses deficiencies identified through the USOAP audit;
2. in addition to the determination of priority projects undertaken by ACIP and the concerned States at the regional level, the gap analysis outcome and recommendations should also be made available to other relevant ICAO bureaux and offices (TCB, ISD, ANB, etc.) to enable them develop appropriate priority projects at the State level;
3. in the case that recommendations to fill identified gaps and deficiencies are beyond the capability of a State to implement, assistance could be provided through the Regional Oversight Safety Teams (ROSTs) who will be responsible for developing priority projects to this effect. ROSTs and ACIP should also coordinate with HQ Offices to ensure the development of appropriate priority projects for items that could not realistically be provided assistance within the resources available to the Regional Offices and ACIP. ISD should take the lead at HQ for coordinating and facilitating the development of priority projects at Headquarters in coordination with ACIP and the relevant ROST;
4. gap analysis of COSCAP-CEMAC member States should be finalized as early as possible and the information made available to all stakeholders to enable the development of priority projects. In this respect and also with respect to possible competing projects that may exist in the ASECNA States, C/ACIP and RD/WACAF should closely coordinate on-going and planned activities to avoid unnecessary duplication of efforts;
5. mechanism should be put in place to encourage the commitment of SADC Member States in the implementation of the AFI Plan in their region and also to encourage their participation in the gap analysis exercise leading to the determination of priority projects for implementation;
6. States that do not belong to any regional group should be encouraged to join an existing group or to form new groups that would facilitate the creation of Regional safety Oversight Organizations (RSOOs);
7. ACIP to develop a timeline for the implementation of the AFI RAN recommendations relating to the enhancement of aviation safety;
8. information should flow easily within the various ICAO offices that share responsibility for the implementation of the AFI Plan;

9. coordination with regional organizations such as AFCAC, AFRAA and AU in the implementation of projects in the AFI Region should be given a priority; and
10. priority projects developed should be disseminated to States (IDAP, ACIP Website, State letters, etc...). ACIP website be linked to other essential websites.

Country	Title	Name	M	Address	Telephone/Fax	Email
Niger	Mr.	Moussa Halidou	M	Representative of Niger to ICAO Air Navigation Commissioner 999 University Street, Room 8.23 Montreal, Quebec, Canada H3C 5J9	Tel: 514 954-5820 Fax: 514 954-8151	Mhalidou@icao.int
Nigeria	Dr.	O.B. Aliu Chairman	M	Representative of Nigeria on the Council of ICAO, 999 University Street, Room 14.70 Montreal, Quebec, Canada H3C 5J9	Tel: 514 954-8289 Fax: 514 954-8315	obaliu@icao.int
Senegal	Mr.	Papa Issa Mbengue	M	Director, Flight Safety National Civil Aviation Agency, BP 8184 Aéroport L. S. Senghor Senegal	Tel: 221 33 869-5335 Fax: 221 33 820-0403 Mobile: 221 77 644-7129	pimbengue@hotmail.com
South Africa	Mr.	Tshepo Peege	M	Representative of South Africa on the Council of ICAO 999 University Street, Room 10.20 Montreal, Quebec, Canada H3C 5H7	Tel: 514 954-6683 Fax: 514 954-6691	southafrica@icao.int
China	Mr.	Guoqing Yang represented by Chunyu Ding	M	Alternate Representative of the China on Council of ICAO 999 University Street Suite 15.40 Montreal, Canada H3C 5J9	Tel: 514 954-8232 Fax: 514 954-8319	cding@icao.int
France	Mr.	Bernard Catlla represented by Bertrand Thebault	M	Alternate Representative of the France on Council of ICAO 999 University Street Suite 15.15 Montreal, Canada H3C 5J9	Tel: 514 954-8323 Fax: 514 954-5752	bthebault@icao.int

Country	Title	Name	M	Address	Telephone/Fax	Email
United Arab Emirates	Mr.	Jalal Haidar represented by Rashed Ali Al Kaabi	M	Alternate Representative of the United Arab Emirates on Council of ICAO 999 University Street Suite 14.20 Montreal, Canada H3C 5J9	Tel.: 514 954 5753 Fax: 514 954 1667	ralkaabi@icao.int
United States	Ms.	Susan McDermott represented by Cornelia Hunter	M	Manager, Safe Skies for Africa Program Office of International Transportation and Trade Room W86.324 (west building) 1200 New Jersey Ave. SE Washington, DC 20590	Tel: 202 366 9521 Fax: 202 366 7417	cornelia.hunter@dot.gov
African Civil Aviation Commission (AFCAC)	Mr.	Boubacar Djibo	M	Secretary General of AFCAC 15 Bl. De la Republique B.P. 2356 Daka, Senegal	Tel: 221 33 839 9384 Fax: 221 33 823 2661	bdjibo@afcac.org
European Commission (EC)	Mr.	Timothy Fenoulhet	M	Head of Office European Commission, Montreal 700 de la Gauchetiere West Suite 2470 Montreal, Canada H3B 5M2	Tel: 1 514 393-3220 Fax: 1 514 393-1656 ICAO Ext. 5874	timothy.fenoulhet@ec.europa.eu
Industry Safety Strategy Group (ISSG)	Mr.	Michael Comber	M	Co-Chair of the ISSG, Director, ICAO Relations GIA, International Air Transport Associations (IATA) 800 Place Victoria, P.O. Box 113, Montreal, Quebec, Canada H4Z 1M1	Tel: 514 874 0202 Ext. 3349 Fax: 514 874-2658 Direct line 514 390-6727	comberm@iata.org
World Bank (WB)	Mr.	Charles E. Schlumberger	M	Principal Air Transport Specialist, Transport Division, The World Bank 1818 H Street, NW Washington, DC 20433, United States	Tel: 1 202 473 5188 Fax: 1 202 522 3224	cschlumberger@worldbank.org

Country/Organization	Title	Names	Address	Telephone/Fax	Email
Cameroon	Mr.	Englebert Zoa Etundi	Représentant Permanent du Cameroun et de la sous région Afrique Centrale au Conseil de l'IOACI 999, rue University, Suite Montreal, Canada H3C 5J9	Tel: 514 954-8362 Fax: 514 954-3738	ezoaetundi@icao.int
Ethiopia	Mr.	Tefera Mekonnen	Representation of Ethiopia to ICAO 999, rue University Montreal, Canada H3C 5J9	Tel: 514 954-6664 Fax: 514 954 5772	ethiopia@icao.int
Mozambique	Mr.	António Pinto	Representation of Mozambique to ICAO 999, rue University, Montreal, Canada H3C 5J9	Tel: 514 954-5233 Fax: 514 577-0367	apinto@icao.int
Singapore	Mr.	Mervyn Fernando	Air Navigation Commissionner nominated by Singapore	Tel: 514 954-6163 Fax: 514 390-7006	mfernando@icao.int
SITA	Mr.	Akhil Sharma	Head ATM, SITA	Tel: 44 (0) 208 756 8339 Fax: 44 (0) 208 756 8565	akhil.sharma@sita.aero

USA	Ms.	Cynthia Glass	O	International Transport Specialist	Tel: 202 366-2930	cynthia.glasse@dot.gov
USA	Mr.	Barry Smith	O	SSFA Program Coordinator 800 Independence Ave., S.W. Washington, DC 20591	Tel: 202 385-8097 Fax: 202 385-8097	barry.smith@faa.gov
USA	Ms.	Leeann Hart	O	African team lead, AEU-10 International Aviation 800 Independence Ave, S.W. Washington, DC 20591	Tel: 202 385-8881 Fax: 202 385-5036	leeann.hart@faa.gov
USA	Ms.	Donna Krimski	O	International Aviation AEU-10 800 Independence Ave, S.W. Washington, DC 20591	Tel: 202 385-8880	donna.krimski@faa.gov
USA	Mr.	Stephen P. Creamer	O	Air Navigation Commissioner 999, rue University, Suite Montreal, Canada H3C 5J9	Tel: 514 954-8305 Fax: 514 954-8021	steve@creamer.usa.com

ICAO Secretariat

Ms.	Nancy Graham	Director, ANB
Mr.	Mohamed Elamiri	Chief, SSA
Mr.	Geoffrey Moshabesha	Regional Director, ESAF
Mr.	Amadou Guitteye	Regional Director, WACAF
Mr.	Mitchell Fox	Chief, FLS
Mr.	Paul Lamy	Deputy Director, ANB
Mr.	Jean Claude Waffo	Acting Chief, ISD
Dr.	André de Kock	Technical Officer, ISM
Mr.	Soo-Ho Jun	Technical Officer, ISD
Mr.	Romain Ekoto	Technical Cooperation Officer, FAF
Secretary of the Meeting		Haile Belai, C/ACIP
Assisted by:		
		Roger Lambo
		Herman Pretorius
		Wendy Kiley-Valiquet
		Nabintu Ntakobajira-Zahinda

END