



ICAO

**COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR
AVIATION SAFETY IN AFRICA (AFI PLAN)**

***TWENTY- SIXTH MEETING OF THE STEERING COMMITTEE
Nairobi, Kenya, 24 August 2023***

REPORT

**THIS REPORT HAS BEEN APPROVED BY:
MR. LEVERS MABASO,
CHAIRPERSON OF THE AFI PLAN STEERING COMMITTEE**

PREPARED BY:

**PROSPER ZO'O MINTO'O
REGIONAL DIRECTOR
ICAO WACAF OFFICE
& SECRETARY OF THE AFI PLAN STEERING
COMMITTEE**

TABLE OF CONTENTS

PART I – INTRODUCTION	1
1. VENUE, DATE AND ATTENDANCE	1
2. OPENING OF THE MEETING	1
PART II – REPORT ON AGENDA ITEMS	2
3. ADOPTION OF THE AGENDA	2
4. DELIBERATIONS ON THE AGENDA	3
4.1 AGENDA ITEM 1 A: FOLLOW UP ACTIONS ON THE DECISIONS AND RECOMMENDATIONS OF THE TWENTY-FIFTH MEETING OF THE AFI PLAN STEERING COMMITTEE AND THE STATUS OF IMPLEMENTATION OF THE 202/23 AFI PLAN WORK PROGRAMME	3
4.2 AGENDA ITEM 1 B: OUTCOMES OF THE 2022 OIO EVALUATION OF THE AFI PLAN PROGRAMME	4
4.3 AGENDA ITEM 2: IMPLEMENTATION OF THE ABUJA SAFETY TARGETS AND alignment with the Global Aviation Safety Plan (GASP) and the Global Air Navigation Plan (GANP)	5
4.4 AGENDA ITEM 3: REVIEW AND APPROVAL OF THE 2023/24 AFI PLAN WORK	6
4.5 AGENDA ITEM 4 A: OUTCOMES OF THE AVIATION PROFESSIONAL STUDY	7
4.6 AGENDA ITEM 4 B: OUTCOMES OF THE AFI RSOO STUDY – WAY FORWARD	8
4.7 AGENDA ITEM 4 C: UPDATE ON AVIATION INFRASTRUCTURE ANALYSIS	8
4.8 AGENDA ITEM 5: IMPLEMENTATION STATUS OF AFI CIS REPORT	9
4.9 AGENDA ITEM 6 : PRESENTATIONS BY PARTNERS	10
4.10 AGENDA ITEM 7 : ANY OTHER BUSINESS AND CLOSING CEREMONY	11
ATTACHMENT A DECISION AND RECOMMENDATIONS ACTION PLAN	13
ATTACHMENT B AFI PLAN PROGRAMME ACTIVITIES AND BUDGET	18
ATTACHMENT C LIST OF PARTICIPANTS	21

NB: In addition to this report the following meeting related documents including Working Papers (WP 01.1, WP 01.2, WP02, WP 04, WP 05, and relevant Attachments). are available on the AFI Plan website <https://www.icao.int/safety/afiplan/Pages/26th-Steering-Committee.aspx>

PART I – INTRODUCTION

1. VENUE, DATE AND ATTENDANCE

1.1 The 26th meeting of the Comprehensive Regional Implementation Plan for Aviation Safety in Africa Steering Committee (AFI Plan SC/26) was held on 24 August 2023 in Nairobi, Kenya, as part of the 8th AFI Aviation week. The meeting was attended by more than 400 participants including delegations from member States, the ICAO Council and the Air Navigation Commission (ANC) members, officials of invited regional organizations, industry and other partners and stakeholders. The list of participants is provided in Attachment C to this report.

2. OPENING OF THE MEETING

2.1 During the opening session, statements were delivered by Mr. Juan Carlos Salazar, Secretary General of ICAO and Mr. Levers Mabaso, Chairperson of the AFI Plan Steering Committee. In their remarks, both speakers expressed their gratitude to the Authorities of the Republic of Kenya for accepting to host the 26th AFI Plan Steering Committee meeting as part of the 8th AFI Aviation Week.

2.2 Mr. Levers Mabaso in his opening remark outlined the agenda of the day and thanked the ICAO Council President, the Secretary General and his team for the continued strong support and guidance provided over the years in the effective implementation of the AFI Plan Work Programmes, which has resulted in and yielded a positive impact on aviation safety in Africa.

2.3 Mr. Mabaso finally expressed appreciation for the participation and support of African States, the ICAO Council Members and State Representatives to ICAO and all partners present; and requested for their continued commitment to the improvement of Aviation Safety in Africa.

2.4 Mr. Juan Carlos Salazar, in his opening statement highlighted the region progress over time in improving safety oversight capacity, the resolution of Significant Safety Concerns; the certification of international Airports; the establishment and strengthening of Regional Safety Oversight and Accident and Incident Investigation Organizations as well as the professional capacity building activities conducted to support and enhance personnel qualification in the region.

2.5 Mr. Salazar highlighted key achievements obtained in increment of EI in States such as Angola, the Democratic Republic of the Congo (DRC), Djibouti, Liberia and Sierra Leone, and as well as certification of three international aerodromes since the last meeting in Abuja Nigeria, in May 2022. He also pointed out progress made in the implementation of AFI Plan SSP, ANSPs peer review and AIM Projects.

2.6 In addition, the Secretary General emphasized that partnership and solidarity is at the heart of tremendous progress that Africa is making to build its key aviation safety capacities. He underlined that solidarity is a fundamental principle of aviation and therefore encourages continued commitment and collaboration of all partners.

2.7 Finally, the Secretary General, wishing the meeting a fruitful deliberation opened officially the 26th Steering Committee meeting of the Comprehensive Regional Implementation Plan for aviation safety in Africa.

PART II – REPORT ON AGENDA ITEMS

3. ADOPTION OF THE AGENDA

3.1 The meeting reviewed and adopted the provisional agenda and work programme presented by the AFI Plan Secretariat, as shown below.

AGENDA AND WORK PROGRAMME

Opening Remarks	<ul style="list-style-type: none"> • Secretary General and AFI Plan Chairperson • Adoption of the Agenda Session
Agenda Item 1	<ul style="list-style-type: none"> • Follow up actions on the Decisions and Recommendations of the twenty-fifth meeting of the AFI Plan Steering Committee and the Status of Implementation of the 2022/23 AFI Plan Work Programme. • Outcomes of the 2022 OIO evaluation of the AFI Plan Programme

Agenda Item 2	Implementation of the Abuja Safety Targets and alignment with the Global Aviation Safety Plan (GASP) and the Global Air Navigation Plan (GANP)
Agenda Item 3	Review and approval of the 2023/24 AFI Plan Work Programme and budget
Agenda Item 4	<ul style="list-style-type: none"> • Outcomes of the Aviation Professional Study • Outcomes of the AFI RSOO study • Update on aviation infrastructure analysis
Agenda Item 5	Implementation Status of AFI CIS report
Agenda Item 6	Intervention by partners on contributions towards implementation of Global Aviation Safety Plan
	Any Other Business

4. DELIBERATIONS ON THE AGENDA

4.1 AGENDA ITEM 1 A: *Follow up actions on the Decisions and Recommendations of the Twenty-fifth meeting of the AFI Plan Steering Committee and the Status of Implementation of the 2022/23 AFI Plan Work Programme*

4.1.1 The AFI Plan Secretariat presented detailed information on the implementation status of the Recommendations and Decisions of the 25th SC meeting held on 17 and 18 May 2022 in Abuja, Nigeria, and the 2022/23 work programme respectively.

4.1.2 The attention of the meeting was drawn to the following specific issues:

- *The continuous support provided by the Regional Office Safety Team (ROST) and the improvements made in Effective Implementation (EI) of the ICAO Standards and recommended Practices (SARPS) in the region in particular in Angola, DRC, Djibouti, Liberia and Sierra Leone;*
- *The progress made and challenges of the AFI Plan projects on Aerodrome Certification, State Safety Programme (SSP), Aeronautical Information Management (AIM), Air Navigation Service Providers (ANSP) Peer Review and Fundamental of Safety Oversight (FSO); and*
- *The high-level engagements with States that are not sufficiently cooperating and/or advancing in addressing their aviation Safety deficiencies.*

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 1A

SC26/Dec 01: Direct Support Provided by States through ROST

The Regional Office Safety Team (ROST), RSOOs, with AFI-CIS and other partners assistance programmes should coordinate their activities, focused and prioritized in accordance with the needs of States considering USOAP CMA Corrective Action Plans (CAPs), addressing the SSCs and improving EIs in low performing States.

SC26/Dec 02: AFI Plan Projects

The meeting noted the challenges and the progress made in the implementation of the approved AFI Plan Projects and approved the continuing implementation of the projects in the remaining period of September 2023 to December 2024.

SC26/Rec 03: High-level support in addressing States' aviation safety deficiencies

The ICAO Council President and the Secretary General are encouraged, especially during visits and regional meetings, to continue engaging high level Authorities of those States that are not cooperating and/or sufficiently advancing in addressing their aviation safety deficiencies.

4.2 AGENDA ITEM 1 B: *Outcomes of the 2022 OIO evaluation of the AFI Plan Programme.*

4.2.1 The AFI Plan Secretariat presented Discussion Paper 01.2 and its attachment on the outcomes of evaluation of the Comprehensive Regional Implementation Plan for Aviation Safety in Africa (AFI Plan) conducted by the ICAO Office of Internal Oversight (OIO) between May 2022 and October 2022. Specifically, summarizing the key Findings and Conclusions, Recommendations and the associated corrective action plan including the implementation status so far.

DECISIONS (DEC) ON AGENDA ITEM 1B

SC26/Dec 04: *The OIO Evaluation Recommendation Implementation*

Considering the ICAO Office of Internal Oversight (OIO) AFI plan evaluation key findings, conclusions and recommendations and the progress made in the implementation of the associated corrective action plans, the Steering Committee requested the AFI Plan secretariat to finalize the required actions within the time frame provided in the evaluation report and report back to the next meeting.

4.3 AGENDA ITEM 2: *Implementation of the Abuja Safety Targets and alignment with the Global Aviation Safety Plan (GASP) and the Global Air Navigation Plan (GANP)*

4.3.1 AFCAC presented the working Paper and provided a comprehensive update on the status of implementation of the Abuja Safety Targets (ASTs). Also included in the Working Paper was the status of alignment of the ASTs which was deferred to a separate meeting to be coordinated by AFCAC. The update highlighted some milestones and challenges encountered in the implementation of the targets by African States. AFCAC presented the graphics showing the status of implementation of the targets, analysis based on the data received from member State and supplemented by data from ICAO ISTARS and IATA.

4.3.2 AFCAC highlighted key challenges such as, lack of technical skills and capacity building programs, funding, inadequate or outdated regulatory frameworks, inadequate airport infrastructure, outdated communication & navigation systems, political instability and bureaucratic challenges among others, were given as main causes for low level of implementation of the Abuja Safety Targets.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 2

SC26/Rec 05: Abuja Safety Target

The steering Committee:

- a) Urged States to consistently provide updated data in accordance with the targets, using the on-line questionnaires sent by AFCAC and to continue collaborating with AFCAC to benefit from tailored technical assistance missions that address specific member States needs;
- b) Requested AFCAC to coordinate its assistance and capacity building activities with ICAO Regional Offices and other partners scheduled to be undertaken in the year 2024; and
- c) Requested AFCAC to coordinate with ICAO Regional Offices and other key stakeholders to finalize the revision of the Abuja Safety and Air Navigation Targets in line with the GASP and GANP targets; and present to a special meeting for consideration before submission to the Ordinary Session of the African Union (AU) Specialized Technical Committee on Transport, Transcontinental and Interregional Infrastructure, and Energy (STC-TTIE) meeting,

4.4 AGENDA ITEM 3: *Review and approval of the 2023/24 AFI Plan Work Programme and budget*

4.4.1 The AFI Plan Secretariat presented the proposed work programme and budget of the AFI Plan for the remaining year of 2023 and the year 2024. The programme was developed considering the status of implementation in 2022/23 and the initiatives and targets set for 2023/24, taking into consideration the updated Programme Document of the AFI Plan for 2021-2024 and the revised AFI Plan projects approved during the 25th Steering Committee meeting. The key activities and budget of the 2023/24 presented as Attachment B to this report.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 3

SC26 /Dec 06: Review and approval of the 2023/24 AFI Plan Work Programme and budget

The Steering Committee reviewed and approved the proposed September- December 2023 and 2024 AFI Plan Work Programme activities and corresponding budget as presented by the Secretariat.

4.5 AGENDA ITEM 4 A: *Outcomes of the Aviation Professional Study*

4.5.1 Under this agenda item, the AFI Plan Secretariat presented the progress made in the conduct of the Aviation Professionals study. Based on the initial survey results and gap analysis, a SWOT/PEST analysis of the AFI States was completed. Furthermore, an implementation strategy and plan were developed to address the existing gap and future demand, the present capacity of approved aviation training centres was reviewed and mechanisms/options for the sustainable funding of the proposed plan were developed. The Secretariat informed the Steering Committee that the report was validated during a workshop and that the procurement of a software system for the tracking of aviation professionals in the AFI region is ongoing.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 4A

SC26 /Dec 07: The Aviation Professional Study

The Steering Committee meeting took note of the progress made so far in the conduct of the Aviation Professionals study and considered:

- a) The first phase of the aviation professional study covering Safety and air navigation as well as approved the proposed development of associated database system.
- b) Based on the results of the study, The Steering Committee requested the Plan Secretariat to continue to provide targeted related trainings and workshops to enhance the implementation capacity of States.

4.6 AGENDA ITEM 4 B: *Outcomes of the AFI RSOO Study*

4.6.1 The Secretariat presented the Strategic Plan and Implementation Roadmap for the strengthening of Regional Safety Oversight Organizations (RSOOs), developed under the AFI Plan. The meeting discussed the need for further feasibility study with clear options on the configuration and sustainable funding of RSOOs in Africa.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 4B

SC26 /Dec 08 Outcomes of the AFI RSOO Study

ICAO in collaboration with the EU-EASA and other key Partners to organize a meeting as a follow up on the Ezulwini Declaration of March 2017 to establish continental common understanding and synergy on the AFI RSOOs Strategy. ICAO in collaboration with the EU-EASA to conduct feasibility study to implement the strategy in particular on funding mechanisms and optimization of number and size of RSOOs.

4.7 AGENDA ITEM 4 C: *Update on aviation infrastructure analysis*

4.7.1 AFCAC provided a report highlighting the recently launched 2023 Aviation Infrastructure Gap Analysis project. The 12 months project was launched through joint effort by AFCAC, AUC and ICAO and the 1st Technical Working Group (TWG) workshop was conducted from 27 to 30 June 2023 in Casablanca, Morocco. The project was a build up from the 2019 Infrastructure Gap Analysis conducted by ICAO and the project would further provide 25 years traffic forecasts. The project designed for all African member States will cover the following: - (i) airlines equipment and capacity (ii) airports, associated equipment and passenger handling capacity and (iii) air navigation services equipment and related systems. It was highlighted that outcomes of this Infrastructure Gap Analysis will be used as inputs to develop the seamless airspace architecture for Africa.

4.7.2 The objective of the 1st TWG workshop was to mobilize all concerned stakeholders to provide from the onset their technical expertise for the gap analysis through the Technical Working Group. The workshop agreed on the Project Document; Rules of Procedures; the Implementation Strategy; and the Draft Work Plan for the conduct of the Africa-wide Aviation Infrastructure Gap Analysis.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 4C

SC26 /Rec 09 Update on aviation infrastructure analysis

The meeting urged Member States, international organizations and all relevant stakeholders to support the 2023 Aviation Infrastructure Gap Analysis initiative and provide the required information during the data gathering and analysis processes.

4.8 AGENDA ITEM 5: *Implementation Status of AFI CIS report*

4.8.1 AFCAC presented a report on AFI-CIS activities from January 2022 up to May 2023. The report highlighted the EI Status for African member States which was at 57.82% as of December 2022. The report provided highlights of the recent AFI-CIS Induction and Refresher course conducted by AFCAC with the support of ICAO, which resulted in the expansion of the program capacity to include AIG, SSP/SMS and DG domains. It was also highlighted that the program has 150 experts on the AFCAC database.

4.8.2 AFCAC also indicated that all technical assistance missions for the period under review were done through funding support from international organizations such as AfDB, and the European Union Africa Safety in Aviation (EU-ASA) project who provided support for capacity building and provision of technical assistance to member States. AFCAC indicated that there were still gaps which need additional funding.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 5

SC26 /Rec 10 Implementation Status of AFI CIS report

The Steering Committee recommended:

- a) AFCAC to provide targeted technical assistance missions based on member States needs and to avoid duplication of efforts; and
- b) AFCAC to expedite use of IT Tools to integrate safety oversight systems for Member States, to simplify the process of developing and implementing mission Work Plans and to provide remote technical assistance missions to member States.

4.9 AGENDA ITEM 6: Presentations by Partners

European Aviation Safety Agency (EASA)

4.9.1 EASA made a presentation on its activities in the region and the support provided enabling States to establish and maintain an effective and sustainable safety oversight systems, strengthening the Regional Safety Oversight Organizations (RSOOs), coordinating with ICAO the Second Forum on Regional Safety Oversight Organizations (RSOOs) for Global Aviation Safety to be held in Nairobi, Kenya, from 10 to 12 October 2023 and assisting AFCAC to continue with the implementation of AFI CIS in support of its member States.

4.9.2 The Steering Committee noted the information and expressed its appreciation for the continued support provided by the EASA to improve aviation safety in Africa.

Association of African Aviation Training Organization (AATO)

4.9.3 AATO made a presentation on the activities it conducted in Africa in particular the revision of the African aviation training roadmap and the key institutional sustainability challenge it has been facing over the years.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 6

SC22/Rec 11: *Programmes / Activities of aviation safety partners in Africa*

- a) The meeting recognized and commended the various support activities of partners and encouraged all partners to continue their valuable contributions in key priority areas through the existing collaborative framework with the AFI Plan, in order to continuously improve aviation safety in Africa.

- b) AATO to coordinate with AFCAC on the training roadmap implementation.

4.10 AGENDA ITEM 7: ANY OTHER BUSINESS AND CLOSING CEREMONY

4.10.1 The steering Committee discussed the way forward on the Human Resource Development Fund which was discussed during the AFI aviation Symposium session 1, Capacity Building.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 7

SC26/Dec 12: Any Other Business:

The ICAO and AFCAC Secretariat to meet with the AFI group before the end of September 2023 to review the report of the Human Resource Development Fund (HRDF) Task Force and HR Management Committee key recommendations and propose concrete implementation actions. AFCAC and ICAO secretariat to avail the necessary documentations.

4.10.2 **Date and Venue of the next AFI Plan SC meeting:** It was agreed that the next AFI Plan Steering Committee meeting would take place in six-month period. Information on the exact dates and venue will be transmitted by the AFI Plan Secretary following consultations with the Chairperson and ICAO Secretary General.

4.10.3 **Closing:** In closing the meeting, the AFI Plan Chairperson expressed his appreciation to all participants for their active participation, and acknowledged the sound deliberations that took place and the important Decisions and Recommendations of the meeting for future actions. He thanked donor States and Organizations for their continued support and assistance to the Programme. He finally extended his gratitude to the Government and people of the Republic of Kenya for availing the necessary resources to successfully conduct the 8th AFI week and adjourned the meeting.

-----END-----

Attachment A

AFI Plan SC/26 Decisions and Recommendations Action Plan

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC26/Dec 01	Direct Support Provided by States through ROST	The Regional Office Safety Team (ROST), RSOOs, with AFI-CIS and other partners assistance programmes should coordinate their activities, focused and prioritized in accordance with the needs of States considering USOAP CMA Corrective Action Plans (CAPs), addressing the SSCs and improving EIs in low performing States,	Dec 2024	Support 3 States with SSCs and 6 States scheduled for USOAP CMA, and States with EI below 50% through the AFI Plan FSO project	AFI Plan Secretariat and ESAF/WACAF Regional Offices, AFCAC and RSOOs
SC26 /Dec02	AFI Plan Projects	The meeting noted the challenges and the progress made in the implementation of the approved AFI Plan Projects and approved the continuing implementation of the projects in the remaining period of September 2023 to December 2024.	Dec 2024	Effective Implementation of the AFI Plan projects and achieve targets set for each project.	AFI Plan Secretariat, ICAO ESAF and WACAF Regional Offices
SC26 /Rec 03	High-level support in addressing States' aviation safety deficiencies	The ICAO Council President and the Secretary General are encouraged, especially during visits and regional meetings, to continue engaging high level Authorities of those States that are not cooperating and/or sufficiently advancing in addressing their aviation safety deficiencies.	Dec 2024	Increased high level meetings and engagements. Attend important meetings in the AFI Region	ICAO Council President and the Secretary General and African Group Members

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC26 /Dec 04	The OIO Evaluation Recommendation Implementation	The Steering Committee requested the AFI Plan secretariat to finalize the required actions within the time frame provided in the evaluation report and report back to the next meeting.	Dec 2024	Implement the 6 OIO Recommendations	AFI Plan Secretariat, ISG
SC26 /Rec 05	Abuja Safety Target	a) AFI States to consistently provide updated data in accordance with the targets, using the on-line questionnaires sent by AFCAC and to continue collaborating with AFCAC to benefit from tailored technical assistance missions that address specific member States needs.	Dec 2024	No of States providing Information in time increased	States and AFCAC
		b) AFCAC to coordinate its assistance and capacity building activities with ICAO and other partners scheduled to be undertaken in the year 2024.	Dec 2024	Coordinated work programme	AFCAC, ICAO, RSOO and partners
		c) AFCAC in collaboration with ICAO and other key partners to finalize the revision of the Abuja Safety and Air Navigation Targets in line with the GASP and GANP targets and present to a special meeting for consideration before the 4th Ordinary Session of the African Union (AU) Specialized Technical Committee on Transport, Transcontinental and Interregional Infrastructure, and Energy (STC-TTIE) meeting scheduled 12th to 15th September 2023, Zanzibar, Tanzania;	Sept 2023	Revised safety and ANS targets	AFCAC, ICAO, RSOO and partners

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC26/Dec 06	Review and approval of the 2023/24 AFI Plan Work Programme and budget	The Steering Committee reviewed and approved the proposed September- December 2023 and 2024 AFI Plan Work Programme activities and corresponding budget as presented by the Secretariat.	Dec 2024	Monitoring and Implementation Progress Report	AFI Plan Secretariat
SC26 /Dec 07	The Aviation Professional Study	<p>a) The first phase of the aviation professional study covering Safety and air navigation as well as approved the proposed development of associated database system.</p> <p>b) Based on the results of the study, The Steering Committee requested the Plan Secretariat to continue to provide targeted related trainings and workshops to enhance the implementation capacity of States.</p>	<p>Dec 2024</p> <p>Dec 2024</p>	<p>Aviation professionals database developed</p> <p>Provide GSI OPS, AIR and PEL Courses</p>	AFI Plan Secretariat
SC26 /Dec08	Outcomes of the AFI RSOO Study	ICAO in collaboration with the EU-EASA and other key Partners to organize a meeting as a follow up on the Ezulwini Declaration of March 2017 to establish continental common understanding and synergy on the AFI RSOOs Strategy. ICAO in collaboration with the EU-EASA to conduct feasibility study to implement the strategy in particular on funding mechanisms and optimization of number and size of RSOOs.	Dec 2024	<p>Convene a global/regional forum to promote the RSOO strategy and</p> <p>Conduct a feasibility study on funding and optimization of the number of RSOO.</p>	AFI Plan Secretariat ICAO ESAF AND WACAF ROs

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC26/Rec 09	Aviation Infrastructure Gap Analysis	The meeting urged Member States, international organizations and all relevant stakeholders to support the 2023 Aviation Infrastructure Gap Analysis initiative and provide the required information during the data gathering and analysis processes.	July 2024	Aviation infrastructure Gap analysis report with a long term forecasted air transport demand	ICAO, AUC, AFCAC, State and partners
SC26/Rec 10	Implementation Status of AFI CIS report	<p>a) AFCAC to provide targeted technical assistance missions based on member States needs and to avoid duplication of efforts; and</p> <p>b) AFCAC to expedite use of IT Tools to integrate safety oversight systems for Member States, to simplify the process of developing and implementing mission Work Plans and to provide remote technical assistance missions to member States.</p>	Dec 2024	<p>Coordinated support to Member States</p> <p>Implementation, monitoring and report the progress made to the next SC</p>	AFCAC
SC26/Rec11	Programmes Activities of aviation safety partners in Africa	<p>a) The meeting recognized and commended the various support activities of partners and encouraged all partners to continue their valuable contributions in key priority areas through the existing collaborative framework with the AFI Plan, in order to continuously improve aviation safety in Africa.</p> <p>b) AATO to coordinate with AFCAC on the training roadmap implementation</p>	<p>Continuous</p> <p>Dec 2024</p>	<p>Coordinated work programmes to support African states.</p> <p>Revised and updated Aviation training roadmap and solutions provided to AATO sustainability</p>	<p>AFI Plan Secretariat, AFCAC and Partners</p> <p>AATO, AFCAC and AFI Plan secretariat</p>

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC26/Dec 11	Any Other Business	a) The ICAO and AFCAC Secretariat to meet with the AFI group before the end of September 2023 to review the report of the Human Resource Development Fund (HRDF) Task force and management committee key recommendations and propose concrete implementation actions. AFCAC and ICAO secretariat to avail the necessary documentations; and	Sept 2023	Review the recommendation of HRDF task force and propose course actions on the implementation of HRDF.	ICAO, AFCAC and AFI Group

AFI Plan Programme Activities and Budget - September 2023- December 2024

Attachment B

Budget Item	Activity	Target Group	Deliverables	Estimate (US\$) 2023	Estimate (US\$) 2024	KPI
I	AFI RSOO Study					
	<ul style="list-style-type: none"> Coordinate a follow up meeting on Ezulwini Declaration with stakeholders and partners - High Level Meeting 	AFI Wide	<ul style="list-style-type: none"> Coordinate the high-level meeting and follow up on the outcomes. 	16,000.00		High level RSOO meeting conducted
	<ul style="list-style-type: none"> RSOO Strategy and Roadmap 		<ul style="list-style-type: none"> RSOO strategy and Roadmap Implementation 		25,000.00	Feasibility study of the implementation of strategic plan conducted and priority actions defined
II	Capacity Building					
	Aviation professional capacity building	AFI Wide	<ul style="list-style-type: none"> Professional Capacity Building Study 	10,000.00		Aviation qualified personnel Database completed Data driven decision on training plan and implementation Enhanced capacity of State experts on Safety Oversight (48 qualified inspectors)
	Implementation of the Aviation Capacity Building Study		<ul style="list-style-type: none"> Establishment of database platform: 	50,000.00		
	<ul style="list-style-type: none"> Airworthiness Inspector Course (GSI-AIR) 	AFI Wide	<ul style="list-style-type: none"> Provide Training for 16 Inspectors on GSI -AIR 		59,200.00	
	<ul style="list-style-type: none"> Personnel Licensing Inspector Course (GSI-PEL) 		<ul style="list-style-type: none"> Provide Training for 16 Inspectors on GSI -PEL 		59,200.00	
<ul style="list-style-type: none"> Operations Inspector Course (GSI-OPS) 		<ul style="list-style-type: none"> Provide Training for 16 Inspectors on GSI -OPS 		59,200.00		
III	ROST Assistance Activities					
	<ul style="list-style-type: none"> Support two SSC States 		ROST Assistance to SSC States Liberia and DRC		31,680.00	SCCs Resolved
	<ul style="list-style-type: none"> Support states scheduled for USOAP CME 	AFI Wide	ROST Assistance for 6 States(Benin, Botswana, Guinea, Namibia, Senegal and Zambia) Scheduled for USOAP CMA		69,627.00	Increased EI to 75% at least for four States
IV	Implementation of AFI Plan Projects					
	<ul style="list-style-type: none"> Implementation of the Revised Aerodrome certification Project for eligible States 	AFI Wide	Workshop	20,000.00	56,000.00	Three workshops conducted at least 100 participants per session

			Assistance missions to two States (DRC and Uganda) by Aerodrome Certification Team of Regional Experts and RO/AGA	41,500.00		At least five International Airports Certified
		AFI Wide	Assistance missions to Seven States (Congo, Malawi, Botswana, Seychelles, Guinea, Guinea Bissau and Chad) by Aerodrome Certification Team of Regional Experts and RO/AGA		203,500.00	
	<ul style="list-style-type: none"> Implementation of the revised SSP Project for eligible States 	AFI Wide	Assist 13 States (Ghana, Cote d'Ivoire, Togo, Cabo Verde, Nigeria, Kenya, Rwanda, South Africa, Ethiopia Madagascar, Botswana, Mauritania, Gabon) to conduct SSP gap analyses, conduct workshops, develop plans and SSP implementation	33,198.00	59,568.00	At least Ten States submit CAPs related to the SSP foundation PQ At least Six States implement their CAPs related to SSP foundation PQ At least Four States having an SSP that is present
	<ul style="list-style-type: none"> Implementation of the revised African ANSP Peer Review Mechanism Project 	AFI Wide	Meetings, Training and Conducting Peer review Mechanism Among African ANSPs	17,269.00	64,767.00	Established Framework for African ANSP Peer Review Mechanism updated and implemented At least 9 ANSP Peer review conducted
	<ul style="list-style-type: none"> Implementation of the Revised FSO Assistance Project 	AFI Wide	Support six States (Seychelles, Malawi, Eswatini, Lesotho, Guinea and CAR) to enhance their safety oversight capacity	43,248.00		At least fundamental Safety Oversight System established for 10 States
			Support States 13 States (Burundi, Sao Tome and Principe, Chad, Comoros, Djibouti, Eritrea, Guinea, Guinea-Bissau, Liberia, Libya, Seychelles, Somalia, South Sudan) to enhance safety oversight capacity		93,704.00	
	<ul style="list-style-type: none"> Implementation of the revised AIM Project 	AFI Wide	Assist 5 States Guinea, Liberia, Sierra Leone, Benin, and Nigeria	52,000.00		Seven AFI States having a certified QMS in AIM by 2025

			Assist 11 States: Seychelles, Botswana, DRC, Namibia Mauritius, Malawi, Angola, Ethiopia, Tanzania, Mozambique Nigeria,		156,500.00	Seven AFI States having an AIXM database and electronic AIP (eAIP) by 2025 Two AFI States providing Obstacles and Terrain Data sets increased by 2025
V	Aviation Infrastructure Gap Analysis	AFI Wide	<ul style="list-style-type: none"> •Develop questionnaire and tool for Information/data gathering. • Aviation infrastructure gap and long-term traffic demand analysis 		26,784.00	Study report with long term traffic forecast
VI	AFI Plan SC/ APIRG /RRASG and RASC Meeting	Aug-Dec 2023	Travel/virtual meeting - Interpretation	26,000.00	28,600.00	
Total					309,215.00	993,330.00

LIST OF PARTICIPANTS 26TH AFI PLAN STEERING COMMITTEE MEETING

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Angola	1.	Nzakimuena Manuel	ANAC Angola CAA	Director ANS	nzakimuena@hotmail.com
	2.	Manuel Dantas Goncalves	Angola Civil Aviation Authority	Operations Area Administrator	chagas.dantas@anac.ao
Cabo Verde	3.	Carlos Rodrigues	Cabo Verde - Civil Aviation Authority	Vice Chairman (Deputy DG)	carlos.rodrigues@aac.cv
	4.	Patrick Graca	Cabo Verde - Civil Aviation Authority	Airworthiness Manager	patrick.graca@aac.cv
	5.	Anisio Almeida	Cabo Verde - Civil Aviation Authority	AVSEC Inspector	anisio.almeida@aac.cv
	6.	Seila Pires	Cabo Verde - Civil Aviation Authority (AAC)	Executive Board Member	seila.pires@aac.cv
Cote D'Ivoire	7.	Rosalie Kondo	Civil Aviation Authority	Sous-Directeur de la réglementation de surveillance et de la facilitation	Kondorosalie@anac.ci
Chad	8.	Parfait DJIMHOMADJI KRADJI	Chad Civil Aviation Authority (ADAC)	Deputy Air Navigation and Aerodromes, CAPSCA National Coordinator	
	9.	Mbaioulem DJEKILAMBER Qualité ½ et PNS (NCMC)	Chad Civil Aviation Authority (ADAC)	Director des Audits (NCMC)	
Democratic Republic of the Congo	10.	Leonard Nsiye Ipan N'sonday	Civil Aviation Authority	Directeur AVSEC /NCMC	leonardnsiye@gmail.com
Democratic Republic of the Congo	11.	Patient Kabembela	Civil Aviation Authority	Director of Flight Operations	patient.mbuyi@gmail.com

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Egypt	12.	Magdy El-Gizawy	Egyptian Civil Aviation Authority (ECAA)	Senior of Facilitation and Air Transport Dep.	Elgizawymagdy@hotmail.com
Egypt	13.	Ahmed Kamal Sobeh	Egyptian Civil Aviation Authority	Senior Aviation Security Inspector & Instructor	ahmedkamalmoca@gmail.com
Equatorial Guinea	14.	Afugu Eyenga Santiago Oyono	Aeronautical Authority of Equatorial Guinea (AAGE)	Director General	santiagoyono333@gmail.com
	15.	Pergentino Mabale	Aeronautical Authority of Equatorial Guinea (AAGE)	Inspector	mabale20@hotmail.com
Equatorial Guinea	16.	Biye Nzo Maria Soledad Alene	Aeronautical Authority of Equatorial Guinea (AAGE)	Head Quality Department	alenebiyesoledad@hotmail.com
	17.	Fortunato Clemente Eseng Bilogo	Autoridad Aeronautica de Guinea Ecuatorial	Responsable CNS	mojani2416@mliok.com
	18.	Nemesio Aguilar Biahute	Aeronautical Authority of Equatorial Guinea (AAGE)	Inspector OPS	aguilarbihaute@gmail.com
	19.	Owono Nchama Alejandro Ona	Aeronautical Authority of Equatorial Guinea (AAGE)	Head Legal and Environment Department	alex.ona@hotmail.com
Eswatini	20.	Andile Mtetwa-Amaeshi	Eswatini Civil Aviation Authority	Director General	tengetile@eswacaa.co.sz
	21.	Jabulani Magagula	Eswatini Civil Aviation Authority	Head AVSEC and Facilitation	jabulani@eswacaa.co.sz
Ethiopia	22.	Getachew Mengistie Alemayehu	Ethiopian Civil Aviation Authority	Director General	bosena@hotmail.com
	23.	Tefera Mekonnen Tefera	Ethiopian Civil Aviation Authority (ECAA)	Advisor	teferamt@gmail.com
France	24.	Xavier JANUS	DGAC France	Cooperation manager for Sub-Saharan Africa	xavier.janus@aviation-civile.gouv.fr
Gambia	25.	Fansu Bojang	Gambia Civil Aviation Authority	Director General	FADERA40@GMAIL.COM
	26.	Abdoulie Colley	Gambia Civil Aviation Authority (GCAA)	Director of Airport Operations	acolley@gcaa.aero
	27.	Musa Ndimbalan	Gambia Civil Aviation	AG. AVSEC Quality Control	paamatndimbalan@gmail.com

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
			Authority	Manager	
Ghana	28.	Daniel Acquah	Ghana Civil Aviation Authority (GCAA)	Deputy Director-General (Technical)	dacquah@caa.com.gh
	29.	Edze Agbevey	Ghana Civil Aviation Authority	Senior Manager	eagbevey@caa.com.gh
	30.	Stephen Wilfred Arthur	Ghana Civil Aviation Authority (GCAA)	Director Economic Regulation & Business Development	
	31.	Juliet Kuruwaa	Ghana Civil Aviation Authority	Aviation Safety Inspector	jkuruwaa@caa.com.gh
Hungary	32.	Rachel Manis	United Nations		rachelmanis@un.org
Kenya	33.	Emile Arao	Kenya Civil Aviation Authority (KCAA)	Director General	earao@kcaa.or.ke
	34.	Serah Waitiki	Kenya Civil Aviation Authority (East African School of Aviation)	Ag. Director	swaitiki@easa.ac.ke
	35.	Apollo Mwandembo	Kenya Civil Aviation Authority (KCAA)	Senior Air Traffic Control Officer	amwandembo@kcaa.or.ke
	36.	Enoch Kaburu	Reliance Air Charters	Head of Safety and Security	enockaburu@gmail.com
	37.	Dr. Rodgers Manana	KAA	SSO	rodedman123@gmail.com
	38.	Wycliffe Ogutu	Softclans Technologies Ltd.	Software Consultant	obiawycliffe@gmail.com
	39.	Eric Marende	General Aviation Pilots Group	Deputy	eric.marende@gmail.com
	40.	Shamim Kambi	Kenya News agency	Reporter	kambishamim546@gmail.com
	41.	Jagongo Obra	kendrone ltd	Quality and Safety Manager	wuodobara@gmail.com
	42.	Naomi Berur	AVSIE	Technical Support	berurchebii@gmail.com
	43.	William Inyama	KCAA		williamshikoli20@gmail.com
	44.	James Nyabola	195 Travels Ltd	Administrative Assistant	nyabola@gmail.com
	45.	Kimberly Wambui	St John Ambulance		kimberlywambui9147@gmail.com
	46.	Peter Gikwa	Kenya Civil Aviation	Senior Air Traffic Control Officer	pgikwa@kcaa.or.ke

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
			Authority (KCAA)		
Kenya	47.	Ibrahim Omondi	Crafted PR		otienoomondiibrahim@gmail.com
	48.	Charles Mumbi	Crafted PR	Crew	crafted.pr@gmail.com
	49.	Andrew Odongo	I Fly Air Solutions	Videographer	directorrezzi54@gmail.com
	50.	Solomon Kirimi	KCAA	Manager	srukaria@kcaa.or.ke
	51.	Rose Chepngetich	Kenya Civil Aviation Authority (KCAA)	Senior Secretary	rosechep@kcaa.or.ke
	52.	Ann Kyengo	I-FLY AIR	Reservations	ann.nthambi29@gmail.com
	53.	Tabby Gakuru	Aviation Safety Alliance for Africa	Marketing	gakurutabby@gmail.com
	54.	Mercy Abok	Heliprops Limited	Safety	abokmaria@gmail.com
	55.	Geoffrey Otieno	Tradewinds Aviation Services Limited	Customer Service	gibbzgichuru254@gmail.com
	56.	Anne Gitau	Kenya Civil Aviation Authority	Director Air Navigation Services	agitau@kcaa.or.ke
	57.	Lameck Otieno	SAC (K) Limited	Head of Business Information and International Relations	lameck.ochieng@safeaircompany.com
	58.	Shashi Shirol	Blue Quadrant Ltd	Director	shashi.shirol@blue-quadrant.com
	59.	Vincent Kithanze	KCAA - Kenya Civil Aviation Authority (KCAA)	Air Transport Officer	vkithanze@kcaa.or.ke
	60.	Cynthia Mogusero	Crafted PR		
	61.	Nancy Khayadi	KCAA	Personnel Licensing Inspector	nkhayadi@kcaa.or.ke
	62.	Kabage	UNDSS		james.kabage@uo.org
	63.	Martin Mugo	Driver	Driver	driver@zippy.com
	64.	Aginela Waleghwa	Kenya Civil Aviation Authority (KCAA)	Airworthiness Inspector	kmwandawiro@kcaa.or.ke
	65.	Elias Korir	Kenya Civil Aviation Authority	Aeronautical Information Officer	ekorir@kcaa.or.ke
	66.	Stephen Kisaka	Safe Air Company	Head of Passengers Commercial	headofpax@safeaircompany.com

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
	67.	Bernice Sheila	Yellow Wings Air Charters	Flight Operations/ Dispatch	berniceshela17@gmail.com
Kenya	68.	Felix Musonye	Kenya Civil Aviation Authority (KCAA)	ICTO	fmusonye@kaa.or.ke
	69.	Allan Oombo	AFRICANAIR Group	Safety Manager	oomboa@gmail.com
	70.	Portas Oganga	Kenya Civil Aviation Authority	Chief CNS Inspector	pooganga@kaa.or.ke
	71.	Peter Wafula	Kenya Airports Authority	Airport Manager	Peter.Wafula@kaa.go.ke
	72.	Neil Mugabe	Phantom Technologies	Research Analyst - Intern	nm@alamaya.co
	73.	Eric Warugongo	Driver	Driver	
	74.	Emily Kyalo	KCAA		
	75.	Rahul Agarwal	Digant Limited	Manager	rahul@digant-africa.com
	76.	Umi Kerre	Kenya Civil Aviation Authority (KCAA)	Senior Engineer	ukerre@kaa.or.ke
	77.	Charles Kimani	Crafted PR	Crafted PR	charlsmorse1@gmail.com
	78.	Selina Gor	Kenya Airports Authority	Regional Airport Manager	selina.gor@kaa.go.ke
	79.	Clement MWANGI	Kenya	Interpreter	clempgm@gmail.com
	80.	Keguro Joe Muhindi	Kenya	Interpreter	muhindi.jk@gmail.com
	81.	Mbabu Ribu	Kenya Civil Aviation Authority (KCAA)	Senior Air Traffic Control Officer	mrribu@kaa.or.ke
	82.	Aarush Kapahi	Digant Limited	Head of Software Engineering	aarush@digant-africa.com
	83.	Hibo Mohammed	safeaircompany.com	safety officer	hiboawab15@gmail.com
	84.	Neville Ngambwa	Crafted PR	Crew	crafted.pr@gmail.com
	85.	Jeremiah Mvoi	New Company	Head of Safety	safety@buffairservices.com
	86.	Desi Adams	I Fly air solution	Quality Assurance	desiadams88@gmail.com
	87.	Hussein Ahmed	SPM Buzz	Head of Production	yhussein944@gmail.com
	88.	Fridah Kyalo	KCAA	Hostess	Fridahmutheu@gmail.com
	89.	Joseph Ochieng	Crafted PR		ochiengojo@gmail.com
	90.	George Mutiso	Kenya Civil Aviation Authority (KCAA)	Protocol	munyaomutisog@gmail.com

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Kenya	91.	Marysandi Mwangi	KCAA	Hostess	marysandiwambui@gmail.com
	92.	Moses Kiambati	Driver	Driver	
	93.	Mercyline Nyakundi	Buff Air Services	Operations Manager	safety@buffairservices.com
	94.	Dennis Andole	Alamaya	Project Administration consultant	da@alamaya.co
	95.	James Ndungu	Kenya Civil Aviation Authority	Senior Air Transport Officer	jwndungu@kaa.or.ke
	96.	Beth Mwakio	Civil Aviation Authority of Kenya (KCAA)	Senior Air Transport Officer	bmwakio@kaa.or.ke
	97.	Lydia Kathae	Kenya Civil Aviation Authority	Airworthiness Inspector	lmkathae@gmail.com
	98.	Erica Lumumbah	Kenya Civil Aviation Authority (KCAA)	Senior Legal Officer	elumumbah@kaa.or.ke
	99.	Ericah Chebet	Kenya Airports Authority	Safety Manager	erica.chebet@kaa.go.ke
	100.	Dalmas Okendo Owino	Kenya Airways PLC	Head of Government Relations & Industry Affairs	dalmas.okendo@kenya-airways.com
	101.	Scovia Lukera	Kenya Red Cross Society	Liason Officer	lukera.janescovia@switchmedia.ke
102.	Muthisya Nicholas Nguli	Kenya Civil Aviation Authority (KCAA)	Senior Security Officer	nmuthisya@kaa.or.ke	
103.	Ngugi Gitahu	Driver	Driver	afidriver@zippy.co.ke	
104.	Valdo Aginga	St. Johns Ambulance	Crew	valdoaginga@gmail.com	
105.	Edith Akenga	Kenya Airways	Team Leader	ed.akenga@gmail.com	
106.	Mary Ligare	House of Procurement Limited	Sourcing Assistant	ligare@hop-gloal.com	
107.	David Machio	KCAA - Kenya Civil Aviation Authority (KCAA)	Senior Air Transport Officer/ICAO FAL SME	machiodavid@gmail.com	
108.	Enoch Maritim	Ministry of Interior	Aviation officer	kcenoch@gmail.com	
109.	Steve Collins	Driver	Driver		
110.	Mariah Mulongo	KCAA	Air Traffic Control	mmulongo@kaa.or.ke	
111.	George Mwongera	Crafted PR			

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Kenya	112.	Irene Kariuki	KCA University	Student	kariukiirene88@gmail.com
	113.	Maureen Mutinda	Kenya Association of Air Operators	Technical Assistant	admin@aviationkenya.org
	114.	Patricia Icharait	Ecowings Solutions Limited	Co-CEO	patricia.icharait@ecowings.co.ke
	115.	Elizabeth Ngigi	AA Kenya	Tours and Travel Coordinator	elizabethngigi@aakenya.co.ke
	116.	Aisha Noor	Safe Air Company	Network Planning Officer	aishanoor@safeaircompany.com
	117.	Mogire Chweya	Kenya Civil Aviation Authority (KCAA)	Chief Aviation Security Inspector	mchweya@kaa.or.ke
	118.	Job Mburu	Kenya Civil Aviation Authority (KCAA)	Procurement Officer	jmburu@kaa.or.ke
	119.	Lee Wanjohi	Driver	Driver	
	120.	Hezron Lang'at	Zippy Events Solutions		
	121.	Grace Moseka	Phoenix Aviation Resources	Marketing Manager	sales@phoenixaviation.co.ke
	122.	Walter Agong	Government	Airport Manager	walter.agong@kaa.go.ke
	123.	Teresia Muchoki	KCAA - Kenya Civil Aviation Authority	Aerodromes Inspector	tjoki@kaa.or.ke
	124.	Alice Karisa	Customer Experience	Customer Experience	alice.karisa@kaa.go.ke
	125.	Jennifer Temba	Crafted PR		
	126.	Ali Bakari Salim	Civil Aviation Authority of Kenya (KCAA)	Chief Corporate Communication Officer	asalim@kaa.or.ke
	127.	Christopher Sankale	East African School of Aviation	Marketing Officer	ckenana@easa.ac.ke
	128.	Mercy Mbaika	Civil Aviation of Kenya	Senior Corporate Communications Officer	mmbaika@kaa.or.ke
	129.	Gilbert Kibe	Air Transport Consulting Ltd	Managing Director	gilbert.kibe@gmail.com
	130.	Salome Kariuki	Kenya Association of Air Operators	Admin	salomekariuki@ymail.com
	131.	Beryl Ambakwa	Crafted PR		

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Kenya	132.	Beneza Musi mbi	Tradewinds Aviation Services Limited	Customer Service	beneza20musimbi@gmail.com
	133.	Nelson Karinga	Driver	Driver	afidriver@eventmatic.io
	134.	Rose Koros	Kenya Airports Authority	Customer Service Manager	rose.koros@kaa.go.ke
	135.	Lawrence Kasire Amukono	Kenya Civil Aviation Authority	ICAO National Continuous Monitoring Coordinator	lamukono@kcaa.or.ke
	136.	Julius Njoroge	Driver	Driver	
	137.	Brian Kongoine	Crafted PR	Crafted PR	bko651949@gmail.com
	138.	Nancy Mbithi	KCAA	Senior Aeronautical Information Officer	nmbithi@kcaa.or.ke
	139.	Joseph Kiptoo	KCAA	Director of Corporate Services	jkiptoo@kcaa.co.ke
	140.	Wycliffe Odhiambo	Crafted PR	Crafted PR	kcliffe7@gmail.com
	141.	Esther Mungai	Kenya Civil Aviation Authority (KCAA)	Airworthiness Inspector	emungai@kcaa.or.ke
	142.	Peter Kariuki	Crafted PR	Usher	petermuriikariuki@gmail.com
	143.	Peter Muhia	AVSIE	Technician	pmuhia17@gmail.com
	144.	John Ogosso	Kenya Civil Aviation Authority (KCAA)	Air Traffic Control Officer	jogosso@kcaa.or.ke
	145.	Livingstone Kariuki	BQ	Director	lucky.sharma@blue-quadrant.com
	146.	Allan Meisilal	I FLY Air Solutions	Photographer	alme.pixel25@gmail.com
147.	Koech Alex	AEROTRAIL	Business Strategy & Innovation	koecha8@gmail.com	
148.	Lucy Mwai	Kenya Airways	Sales Executive	lucy.mwai@kenya-airways.com	
149.	John Njoroge	Kenya Civil Aviation Authority (KCAA)	Aeronautical Information Officer	ijnjoroge@kcaa.or.ke	
150.	Richard Cherop	Kenya Civil Aviation Authority (KCAA)	Chief ATM & SAR Inspector	rcherop@kcaa.or.ke	
151.	Lucy Mbugua	Safe Air Company		lucy.mbugua@safeaircompany.com	
152.	Joseph Maina	Crafted PR	Crew	Craftedpr@gmail.com	
153.	Rosemary Muna	Crafted PR	Crew	crafted.pr@gmail.com	

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Kenya	154.	Ephrem Kamanzi	Kenya	Interpreter	ekamanzi@gmail.com
	155.	William Sammy	University of Cape Town	Student	williamkiema12@gmail.com
	156.	Antony Kamau	Driver	Driver	anthonykamau@eventmatic.io
	157.	Dokers Chemo	Kenya Airports Authority	Senior Manager Operations	dokers.chemo@kaa.go.ke
	158.	Najmo Ali Mohamed	Safe Air Company	Ticketing and Sales Reservations Officer	reservation@safeaircompany.com
	159.	Eunice Wachira	PROSAFE Aviation/IBROSS	Director	eunice@prosafeaviation.com
	160.	Tracey Kaneza	KCAA	Hostess	tracykaneza@gmail.com
	161.	Henry Getare	Crafted PR	Client Service Manager	hgetare@gmail.com
	162.	Wilson Osiako	Kac aviation engineering Ltd	Accountable manager	Osiako3@gmail.com
	163.	Ken Ngaina	Kenya Airports Authority	Manager Airport Security Services MIA	ken.ngaina@kaa.go.ke
	164.	Esther Gatimu	I Fly air solution	Marketing Manager	marketing@ifly.co.ke
	165.	Edward Mutunga	Driver	Driver	afidriver@eventmatic.io
	166.	Kevin Bwindja	Ninety Nines Flying School	Pilot	kevinswist@gmail.com
	167.	Joan Kariuki	USIU Africa	Student	irynekaris22@gmail.com
	168.	Philip Otieno	Kenya Civil Aviation Authority (KCAA)	Senior Aerodromes Inspector	potieno@kaa.or.ke
169.	Ashbell Mwanga	House of Procurement	Business Development Executive	brian@hop-global.com	
170.	Stephen Kihara	Driver	Driver	stephenkihara@zippy.co.ke	
171.	Nicholas Muhoya	Kenya Civil Aviation Authority	Director Aviation Safety and Security Regulation	nmuhoya@kaa.or.ke	
172.	Morris Kamweru	Zippy Events Solutions Ltd		morris@zippy.co.ke	
173.	Michael Luseno	Mara Wildlife Balloons	Head Of Quality	miclusherz@gmail.com	
174.	Anthony Kiiru	www.ecowings.co.ke	CEO	anthony.muinde@ecowings.co.ke	
175.	Raymond Kisabei	Kenya Airports Authority	Safety Officer	raymond.kisabei@kaa.go.ke	

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Kenya	176.	Grace Mwendu	Opera News	Reporter	graceymakovo@gmail.com
	177.	Alfred Mungai	Kenyatta University - Kenya	Student	akmungai65@gmail.com
	178.	Walter Mukalavai Malanga	Kenya Civil Aviation Authority	Personal Assistant	wmmalanga@kcaa.or.ke
	179.	Vincent Ndungu	St. Johns Ambulance	Crew	vincentndungu2713@gmail.com
	180.	Mary Kanunah Sindiga	Kenya Civil Aviation Authority (East African School of Aviation)	Head of Course Development Unit (CDU) and Research	mkanunah@easa.ac.ke
	181.	Nice Wambui	Kenya News Agency	Reporter	nicekiragu15@gmail.com
	182.	Samwel Ndawa	KCAA	Host	Ndawakinthaze254@gmail.com
	183.	Duncan Cheruiyot	KAC Flying School	Flight Operations Student	cheruiyotduncan08@gmail.com
	184.	Daniel Wahome	Driver	Driver	danwahome@eventmatic.io
	185.	Chrispus Mwaniki	Kenya Airways	Security Agent	crismwangih@gmail.com
	186.	Lewis Muriithi	KCAA		lewismurithi26@gmail.com
	187.	Dickens Awiti		Interpreter	awitidickens@gmail.com
	188.	Oliver Barasa	KCAA	Usher	oliver.barasa9@gmail.com
	189.	Livingstone Nganga	AEROSAFE Africa Consultants	Accountable Manager	accountable@aerosafrica.com
	190.	Caroline Mwangi	Kenya Airways	Asante Loyalty Agent	waithiramwangi.91@gmail.com
	191.	Timothy Muriithi	Driver	Driver	timothy@eventmatic.io
	192.	Ruth Sagwa	Kenya Airways	security officer	ruth.sagwa@kenya-airways.com
193.	Rebecca Simiyu	Flex Air Charters	Operations	rebeccahnafulah1570@gmail.com	
194.	George N. Nakasangah	Kenya Civil Aviation Authority (KCAA)	Senior Aviation Security Inspector	gnakasangah@kcaa.or.ke	
195.	Mary Kiarie	Kenya Civil Aviation Authority	Hostess	wacekmary222@gmail.com	
196.	Christine Otieno			otienochristineseven@gmail.com	
197.	Jecinta Gathoni	HELIPROPS Limited	Asst. Safety & Quality	info@heliprops.co.ke	

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Kenya	198.	Isaack Rabin	Kenya Airports Authority	Journalist	isaak.otieno@kaa.go.ke
	199.	Ezekiel Wanje	Kenya Civil Aviation Authority (KCAA)	Senior Air Transport Officer	ewanje@kaa.or.ke
	200.	Sarah Nakitende	KCAA		icaomission@kaa.or.ke
	201.	Antony Kamile Musyoka	Government Entity/Kenya Civil Aviation Authority	Air Traffic Control Officer with Specialisation in Aviation Security (Masters)	antony.kamile88@gmail.com
	202.	Shanice Wangechi	IFLY Air Solutions	Reservations	shanicewangechiofficial@gmail.com
	203.	Rose Wambui	Astral Aviation Limited	Sales Executive	rose.wambui@astral-aviation.com
	204.	Samuel Kamau	KAAO	media	kamauwambote@gmail.com
	205.	Loise Sindiga	Kenya Revenue Authority	Supervisor	kay.kazuri@gmail.com
	206.	Boniface Wanjau	Kenya Civil Aviation Authority	Board Member	bmwanjau@gmail.com
	207.	Dennis Aswani	House of Procurement	Business development and sourcing manager	dennis.aswani@hop-global.com
	208.	Constance Mwajuma	Safe Air Company	Cabin safety	connyndigo@gmail.com
	209.	Ashley Maina	TRADEWIND Aviation Services	Sales Administrator	w.mureithi@tradewindkenya.com
	210.	Obadiah Mwangi	Seabury Solutions	KE Team Leader	omwangi@seaburysolutions.com
	211.	Joseph O.Okumu	Kenya Airports Authority	Regional airport manager	joseph.okumu@kaa.go.ke
	212.	Robert Kaselle	Civil Aviation Training Center of KAC	Intern	robert.kaselle@aiesec.net
	213.	Hellen Were	Immigration Department	Assistant Director	lenawere@gmail.com
	214.	Francis Maingi	Kenya	Aviation coordinator	Frankmunga58@gmail.com
	215.	Amos Chenah	Manager Airport Security Services JKIA	Manager Airport Security Services JKIA	amos.chena@kaa.go.ke
216.	Shem Maina	AA Kenya	ABC Coordinator	shemkungu@aakenya.co.ke	
217.	Francis Rutto	Kenya Civil Aviation Authority	Senior Air Traffic Controller	nafkiprono3@gmail.com	
218.	Haron Rono	Crafted PR		ronoharn82@gmail.com	

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Kenya	219.	Jackson Irungu	Ministry of Interior and National Administration	Aviation Officer	jacksonmirungu@gmail.com
	220.	Purity Omwange	Kenya Airways	Safety	purity.omwange@kenya-airways.com
	221.	Hodhan Abdi	I Fly air solution	Reservation manager	resmanager@ifly.co.ke
	222.	Patrick Muiga	Crafted PR	Crafted PR	patrickmuiga99@gmail.com
	223.	Caroline Wangui	KCAA	Hostess	kamaucaroline72@gmail.com
	224.	Mohammed Abdelrahman	Kenya	Director	info@eventmatic.io
	225.	Rachael Keeru	Renegade Air	Head of Safety	rachael.keeru@yahoo.com
	226.	Joan Lusweti	Kenya Civil Aviation Authority	Airworthiness Inspector	Jlusweti@kcaa.or.ke
	227.	Oscar Tumuti	Driver	Driver	oscar@zippy.com
	228.	Mary Keter	Kenya Civil Aviation Authority	Manager Airworthiness	mketer@kcaa.or.ke
	229.	Fiona Omondi	Tradewinds Aviation Services Limited	Chief Strategy Officer	omondifiona@gmail.com
	230.	Saldina Mumo	AVSIE	Technical Support	mumosaldina997@gmail.com
	231.	Nathan Yego	Renegade Air	Security Manager	security@flyrenegadeair.com
	232.	Lewis Koome	Crafted PR	Crew	crafted.pr@gmail.com
	233.	Alexis Abwavo	Kenya Airways	Travel advisor	alexisabwavo@gmail.com
	234.	Mbui Ngunze	Kenya Association of Air Operators		admin@aviationkenya.org
	235.	Irene Kanana	Branding Officer	Branding Officer	irene.kanana@kaa.go.ke
	236.	Washington Cherowo	Kenya Airports Authority	Safety Officer	washington.cherowo@kaa.go.ke
	237.	Dominic Musili	Penial Air Limited	Quality Officer	dominicsamm5@gmail.com
	238.	Emily Manduku	Kenya Civil Aviation Authority	Flight Operations Inspector	emanduku@kcaa.or.ke
239.	Dickson Bandika	SOFTCLANS Technologies Ltd.	Software Developer	dickson.bandika@softclans.co.ke	
240.	Andrew Oduor	Kenya Airways	Security Agent	andrewoduor4@gmail.com	

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Kenya	241.	Agnes Mucuha	Kenya Association of Travel Agents	CEO	ceo@katakkenya.org
	242.	Diana Chemutai	AVSIE	Technician	
	243.	Peter Wanyutu	Phoenix Aviation Limited	Accountable Manager	pwanyutu@phoenixaviation.co.ke
	244.	Joseph Muriuki	Crafted PR		muriukijose@gmail.com
	245.	Priscilla Tumuti	Kenya Civil Aviation Authority (KCAA)	Senior Aviation Security Inspector	ptumuti@kcaa.or.ke
	246.	Victor Omondi Otieno	Kenya Civil Aviation Authority (KCAA)	Air Traffic Control Officer	votieno@kcaa.or.ke
	247.	Job Sande	AVSIE	Technical Support	sandejob85@gmail.com
	248.	Musyoka Samuel	student	Student	musyokasamuel16@gmail.com
	249.	Melisa Kalondu	Ninety Nines Flying School	Customer Service	mkalondu@99flying.com
	250.	Kariuki Laban	Ministry of Interior	ASS	accreditationkenya@gmail.com
	251.	John Wakuze	AVSIE	Technician	jkwakuze@gmail.com
	252.	Anthony Maina	KCAA		anthonymaina488@gmail.com
	253.	Seline Ng'eno	Kenya Civil Aviation Authority (KCAA)	Chief Air Traffic Control Officer- Operations	schepkorir@kcaa.or.ke
	254.	Maina Macharia	Ministry of Interior and National Administration	Flight Operations	maina_macharia@outlook.com
	255.	Mugambi M'Nchebere	Kenya Civil Aviation Authority (East African School of Aviation)	Director	gmugambi@easa.ac.ke
	256.	Tungo C. Aaron	Ministry of Roads and Transport	Director Liaison	tungochelagat@gmail.com
257.	Abdulbary Feisal	Ninety Nines Flying School	Chief Ground Instructor	abdulbary.feisal@99flying.com	
258.	Loise Mwangi	Kenya Civil Aviation Authority (KCAA)	Chief State Safety Programme Coordinator	lois.njoroge@gmail.com	
259.	Dickson Mutiso	Kenya Civil Aviation Authority	Senior Air Traffic Control Officer	dickmtso81@gmail.com	
260.	Harrison Pepela Machio	Kenya Airports Authority	General Manager Operations		

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Kenya	261.	Aisha Rashid	KCAA		
	262.	George Ooko	KAA	Manager Safety	george.otieno@kaa.go.ke
	263.	Caleb Isoe	GTC - Captains of Industry		isoemachogu@gmail.com
	264.	Fredrick Kayunga	National Authority For Government Innovation (AIG) Kenya	Deputy Director Aircraft Accident Investigation	
	265.	Michael O. Aomo	Kenya Civil Aviation Authority	Manager Air Traffic Services	
	266.	Arnold Nderitu	KCAA	HOST	arnoldnderittu@gmail.com
	267.	Phoebe Mukono	Kenya Civil Aviation Authority	Hostess	phoebemukono@gmail.com
	268.	Clinton Ochieng	Crafted PR		
	269.	Kamil Alawadhi	IATA	Regional Vice President Africa & Middle East	
	270.	Elijah Mithanga	Kenya Civil Aviation Authority	East African School of Aviation Head of Training ANS	
	271.	David Kipchumba	KCAA	Host	arapkilel.25@gmail.com
	272.	Isaac Mwangi	Kenya Airways		isaac.mwangi@kenya-airways.com
	273.	Kelvin Njoroge	Government Ministry of Interior Kenya	Pilot	
	274.	Robert Mathiga	KCAA	Hostess	onororbert@gmail.com
275.	Jackline Mukuhi	Kenya Civil Aviation Authority	Hostess	jackiemukuhi@gmail.com	
276.	Simon Kibutu	Kenya Civil Aviation Authority	Hostess	simonwamithikibutu@gmail.com	
277.	Simon Kariuki	Kenya Airways	Security Officer Airport Operations		

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Mali	278.	Mohamed Hamadi DIALLO	Agence Nationale de l'Aviation Civile du Mali	Directeur de la Sécurité Aérienne	mhdiallo@yahoo.fr
	279.	Youssouf Yoro TRAORE	ANAC	Directeur du Transport Aérienne et de la Securite	youssoufyoro.traore@gmail.com
	280.	Mahamadou DIARRA	Agence Nationale de l'Aviation Civile du Mali	Deputy General Manager	jumeaux1997@yahoo.fr
	281.	Issiaka KONAKE	ANAC Mali	Responsable Qualite et Securite	konake1@hotmail.com
Mauritania	282.	Abdel Fetah Sidi Abderrahmane	ANAC Maurtanie	Air Navigation safety director	vetahe@gmail.com
	283.	MBODJ Ndoudory	ANAC Maurtanie	Aerodrome Safety Director	mbodjdsad@gmail.com
Namibia	284.	Toska Sem	Namibia Civil Aviation Authority	Executive Director	semt@ncaa.na
Namibia	285.	David Nanyemba	Namibia Civil Aviation Authority	National Inspector: Security	nanyembad@ncaa.na
Nigeria	286.	Hassan Tai Ejibunu	Nigeria - Government of Nigeria	Director	aiyeteju32@gmail.com
	287.	Nuhu Musa	Nigeria Civil Aviation Authority	Director General NCAA	Musa.Nuhu@ncaa.gov.ng
	288.	Bulus Musa	Nigerian Civil Aviation Authority	Aviation Safety Inspector	musa.bulus@ncaa.gov.ng
	289.	Atagamen Oiku	Nigeria Civil Aviation Authority (NCAA)	Air navigation safety inspector	atagamen.oiku@ncaa.gov.ng
	290.	Oyetoun Adegbesan	Nigerian Civil Aviation Authority (NCAA)	DGM (Aviation Environment/ Economic Regulation of Airports)	Oyetouna@yahoo.com
	291.	Olubukola Adura	Nigerian Civil Aviation Authority	Public Servant	adura88@yahoo.com
	292.	Akoja Okplefu	Nigerian Civil Aviation Authority	Aviation Security Manager	akoja.okplefu@ncaa.gov.ng
	293.	Peter Amasa	Nigerian Civil Aviation Authority		peter.amasa@ncaa.gov.ng
Rwanda	294.	Silas Udahemuka	Rwanda Civil Aviation Authority (RCAA)	Director General	info@caa.gov.rw

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Rwanda	295.	Joel Rukazambuga Ntwali	Rwanda Civil Aviation Authority (RCAA)	Aerodrome Inspector	jntwali@caa.gov.rw
	296.	Felicien NAHIMANA	Rwanda Civil Aviation Authority Rwanda	Manager Planning M&E	
Senegal	297.	Papa Atoumane Fall	ANACIM	Technical Advisor to DG ANACIM	atoumane.fall@anacim.sn
	298.	Farba Diouf	ANACIM	Director Of Flight Safety	farba.diouf@anacim.sn
	299.	Papa Dibocor Sene	ANACIM	Director of Air Navigation and Aerodromes	dibocor.sene@anacim.sm
Senegal	300.	Adama NIANG	Agence Nationale de l'Aviation Civile et de la Meteorologie du Senegal (ANACIM)	Director Security and Facilitation	
Seychelles	301.	David Labrosse	Seychelles Civil Aviation Authority (SCAA)	General Manager Safety and Security Regulation	dalabrosse@scaa.sc
	302.	Barbara Souffe	Seychelles Civil Aviation Authority (SCAA)	Head AVSEC/FAL Regulation Inspectorate	bsouffe@scaa.sc
Sierra Leone	303.	Dr. Moses Tiffa Baio	Sierra Leone Civil Aviation Authority	Director General	slcaa.internationalrelations@gmail.com
	304.	Arnold Bangura	Sierra Leone Civil Aviation Authority	National Continuous Monitoring Coordinator	abangura@slcaa.gov.sl
	305.	Nancy Aruna	Sierra Leone Civil Aviation Authority	Aviation Security Inspector	naruna@slcaa.gov.sl
	306.	Francis Lamin	Sierra Leone Civil Aviation Authority	Aviation Security & Facilitation Manager	falamin@slcaa.gov.sl
	307.	Lyat Mason	Sierra Leone Civil Aviation Authority	Manager Aerodromes and Ground Aids Division	
Singapore	308.	Mong Kai Sim	Civil Aviation Authority of Singapore	Deputy Director (International Relations)	SIM_Mong_Kai@caas.gov.sg
	309.	Yan Keat Koh	Ministry of Transport Singapore	Technical Expert	koh_yan_keat@mot.gov.sg

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Singapore	310.	Maurice Ng	Civil Aviation Authority of Singapore (CAAS)	Senior Manager (International Relations)	maurice_ng@caas.gov.sg
Slovakia	311.	Bruno Reichstadter	iBross	Managing Director	bruno@ibross.sk
South Africa	312.	Elizabeth Mpye	South African National Department of Transport	Chief Director: Aviation Policy and Regulation	Mpyee@dot.gov.za
	313.	Siphamandla Mhlanga	South Africa Civil Aviation Authority	Manager Flight Operations	mhlangas@caa.co.za
	314.	Patience Mabasa	South Africa - Department of Transport of South Africa	Deputy Director: Aviation Safety	mabasap@dot.gov.za
	315.	Seboeso Machobane	South Sudan Civil Aviation Authority	Advisor	seboesom@gmail.com
	316.	Welcome Makamo	Department of Transport of South Africa	Deputy Director: Aviation Security	makamow@dot.gov.za
	317.	Sandile Maphanga	South African Civil Aviation Authority	Senior Manager Air Navigation Services	maphangas@caa.co.za
	318.	Caine Mainganya	Air Traffic and Navigation Services SOC Limited	Pool Manager: ATFM / Senior Manager Operations (Acting)	cainem@atns.co.za
	319.	Ishmael sebogodi	South African Civil Aviation Authority	Deputy NCMC	Sebogodii@caa.co.za
	320.	Walter Kataka	ACSA	Training Instructor	Walter.Kataka@airports.co.za
	321.	Kagiso Mooketsi	Training Academy Airports Company South Africa	Senior Training Practitioner	Kagiso.Mooketsi@airports.co.za
	322.	Mpumi Otieno-Oyola	Training Academy Airports Company South Africa	Acting General Manager Training Academy	Mpumi.Otieno-Oyola@airports.co.za
	323.	Sheila Ngidi	SACAA (South African Civil Aviation Authority)	Senior Manager: Airports and Airlines Security	ngidis@caa.co.za
South Sudan	324.	Subek John David Dada	South Sudan Civil Aviation Authority	Aviation Security/Acting SS CEO	subekyuta@gmail.com
South Sudan	325.	Jakob Werner	NAVPASS	Country Manager	jwerner@navpass.aero
Tanzania	326.	Rashid Khamis	TCAA	Director Safety Regulations	srmanyanya@gmail.com

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Togo	327.	Dokisime Gnama Latta	ANAC Togo	Directeur General	anactogo@gmail.com
	328.	Komi Peguedou	Director of Air Transport	Director of Air Transport	komi.peguedou@gmail.com
	329.	Atchou Kossi Amah	Togo CAA	Director Flight Safety & Oversight Civil Aviation Engineer	
Uganda	330.	Fred Bamwesigye	Uganda Civil Aviation Authority	Director General	fbamwesigye@co.ug
	331.	Jane Allen Nakimu	Uganda Civil Aviation Authority	Manager AVSEC FAL Policy & Regulation	jnakimu@caa.co.ug
	332.	Richard Ruhesi	Uganda Civil Aviation Authority	Director Air Navigation Services	rruhesi@caa.co.ug
	333.	David Matovu	Uganda Civil Aviation Authority	Manager SMS/QA	dmatovu@caa.co.ug
	334.	Geoffrey Okot	Civil Aviation Authority Uganda	Manager ATM	
United Arab Emirates	335.	Fahad Al Rais	General Civil Aviation Authority of the United Arab Emirates (GCAA)	Senior Officer - External & International Relations	fahad@gcaa.gov.ae
	336.	Ahmed Alshehhi	Ministry of Foreign Affairs	Head of Government Efficiency Section	ahmed.alshehhi@mofaic.gov.ae
	337.	Mohammad Al Shamali	UAE General Civil Aviation Authority	Specialist Planning and Standards - Managing International Cooperation	mshamali@gcaa.gov.ae
United Rep. of Tanzania	338.	Aristid Kanje	Civil Aviation Training Centre -Tanzania	Principal -CATC Tanzania	aristid.kanje@tcaa.go.tz
	339.	Dossa Luhindi	Tanzania Civil Aviation Authority	Advisor International Affairs	dossa.luhindi@tcaa.go.tz
United States of America	340.	Kalei Hall	U.S. Transportation Security Administration	International Relations Specialist	Kalei.Hall@tsa.dhs.gov
	341.	Alyssa Gee	Transportation Security Administration (DHS) USA United States	Program Manager	

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
Zambia	342.	Lillian Lungu	Zambia Civil Aviation Authority	Manager Quality and Safety	lillian.lungu@caa.co.zm
	343.	Brighton Mayamba	Zambia Civil Aviation Authority	Chief Inspector AVSEC	
Zimbabwe	344.	Elijah Chingosho	Civil Aviation Authority of Zimbabwe	Director General	chingosho@hotmail.com
	345.	Matthew Kayode Folorunso	Government/Civil Aviation Authority	Chief Air Transport Officer Facilitation	
ICAO Council Representatives					
Canada	346.	Anita Adjei-Nmashie	Representative to ICAO	Representative to ICAO	anmashie@icao-delegations.org
Ethiopia	347.	Hiwot Deressa	Ethiopia	Representative of Ethiopia on The ICAO Council	hderessa@icao-delegations.org
Equatorial Guinea	348.	Estanislao Esono Anguesomo	Permanent mission of Equatorial Guinea to ICAO	Representative on the Council of ICAO	equatorialguinea@icao-delegations.org
Kenya	349.	Charity Musila	ICAO/Kenya	Alt. Representative of Kenya to ICAO	cmusila@icao.int
Mauritania	350.	KANE Brahim	Permanent Mission of Mauritania to ICAO	Representative to ICAO	bkane@icao-delegations.org
Nigeria	351.	Ben Tukur	ICAO	Nigeria Representative	bentukur@gmail.com
Saudi Arabia	352.	Dr. Bader Alsagri	Permanent Mission of Saudi Arabia to the ICAO	Permanent Representative of Saudi Arabia on the ICAO Council	balsagri@icao-delegations.org
South Africa	353.	Levers Mabaso	Chair	AFI Plan Representative on the Council	SouthAfrica@icao.int
Singapore	354.	Eileen Poh	Permanent Mission of Singapore to ICAO	Representative of Singapore on the Council of ICAO	singapore@icao-delegations.org
UAE	355.	Saeed Al Suwaidi	General Civil Aviation	UAE Representative to ICAO	saeed.alsuwaidi@gcaa.gov.ae

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
			Authority of United Arab Emirates (GCAA) Abu Dhabi		
Uganda	356.	J.W. Kabbs Twijuke	Chair AFISECFAL Plan	Representative Of Uganda	uganda@icao.int
Zimbabwe	357.	Munyaradzi	Government of Zimbabwe	Representative of Zimbabwe	maniwa@icao-delegation.org
INTERNATIONAL CIVIL AVIATION ORGANIZATION					
ICAO	358.	Juan Salazar	ICAO - HQ	Secretary General	OSGinbox@icao.int
	359.	Michel Merkle	ICAO - HQ	Director of Air Navigation Bureau	mmerkle@icao.int
	360.	Marco Merens	ICAO - HQ	Chief	nsoltani@icao.int
	361.	Laura Camastra	ICAO - HQ	Chief GAT	lcamastra@icao.int
	362.	Prosper Zo'o Minto'o	ICAO WACAF Regional Office	Regional Director	pzoomintoo@icao.int
	363.	Lucy Mbugua	ICAO ESAF Regional Office	Regional Director	lbugua@icao.int
	364.	Justus K. Nyunja	ICAO ESAF Regional Office	Regional Officer AVSEC	JNyunja@icao.int
	365.	Nika Meheza Manzi	ICAO WACAF office	Deputy Regional Director	nmanzi@icao.int
	366.	Milton Emmanuel Tumusiime	ICAO ESAF Regional Office	Regional Officer - Flight Safety	MTumusiime@icao.int
	367.	Papa Issa Mbengue	ICAO ESAF Regional Office	Regional Officer Flight Operations	pmbengue@icao.int
	368.	Zewdu Aregawi	ICAO ESAF Regional Office	Regional Officer Safety Implementation	zaregawi@icao.int
	369.	James Mabala	ICAO ESAF Regional Office	Regional Officer-AFI SEC FAL	JMabala@icao.int
	370.	Elisha Omuya	ICAO ESAF Regional Office	Regional Officer – AGA	EOmuya@icao.int

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
ICAO	371.	Keziah Ogutu	ICAO ESAF Regional Office	Regional Officer - ATM	KOgutu@icao.int
	372.	Chinga Mazhetese	ICAO ESAF Regional Office	RO: MET/ENV	cmazhetese@icao.int
	373.	Francois-Xavier Salambanga	ICAO ESAF Regional Office	Regional Officer CNS	FSalambanga@icao.int
	374.	Harvey Gabriel LEKAMISY	ICAO ESAF Regional Office	Regional Officer CNS	HLekamisy@icao.int
	375.	Eyob Estifanos Kebede	ICAO ESAF Regional Office	Associate Regional Program Officer	eestifanos@icao.int
	376.	Colin Bryant	ICAO ESAF Regional Office	Regional Officer ATM/S&R	cbryant@icao.int
	377.	Christian Bechtold	ICAO WACAF Regional Office	Regional Officer, Technical Assistance and Air Transport	cbechtold@icao.int
	378.	Kebba Lamin Jammeh	ICAO WACAF Regional Office	Regional Officer Flight Safety	kjammeh@icao.int
	379.	Irene Muriuki	ICAO ESAF Regional Office	Administrative Officer	imuriuki@icao.int
	380.	Wycliffe Owuor	ICAO ESAF Regional Office	ICT Associate	wowuor@icao.int
	381.	Andrew Opolot	ICAO	Legal Officer	aopolot@icao.int
	382.	Janet Chemeli	ICAO - HQ	Facilitation Officer	jchemeli@icao.int
	383.	Catherine Nyagah	ICAO ESAF Regional Office	Administrative Assistant	CNyagah@icao.int
	384.	Mildred Anyango	ICAO ESAF Regional Office	Technical Cooperation Associate	MAnyango@icao.int
INTERNATIONAL ORGANIZATIONS/ENTITIES					
AAMAC	385.	Bakienon Louis	AAMAC Chad		louisnbakienon@aamac.aero
AATO	386.	Margaret Kyarwenda	AATO Ethiopia		maggykyarwenda@gmail.com

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
ACAC	387.	Ngoe Njasawaka NDOH	Africa Civil Aviation Commission Senegal	Air Transport Consultant	ngoendoh@gmail.com
ACI - Africa	388.	Ali Tounsi	ACI-Africa Tunisia	Secretary General	atounsi@aci-africa.aero
AFCAC	389.	Adefunke Adeyemi	African Civil Aviation Commission (AFCAC) Senegal	Secretary General	Secretariat@afcac.org
	390.	Angeline Simana	AFCAC Senegal		simpaula@gmail.com
	391.	Henry Okech Ojiambo	African Civil Aviation Commission (AFCAC) Senegal	Director Safety and Technical Services	henrykhanali@yahoo.com
	392.	Frankline Omondi	African Civil Aviation Commission (AFCAC) Senegal	Environment Expert	FOmondi@afcac.org
	393.	Butera Mwesigye	African Civil Aviation Commission (AFCAC) Senegal	Consumer Protection Specialist	EButera@afcac.org
	394.	Vasco Vieira	AFCAC /CAFAC Senegal	Legal Advisor	vvieira@afcac.org
	395.	Jean Paul Matsoungou	AFCAC	Air Transport Expert - PIU Coordinator	JMatsoungou@afcac.org
	396.	Stephen Achenyo Musa	African Civil Aviation Commission (AFCAC)	Air Transport Officer	smusa@afcac.org
AFCAC	397.	Octavio Oliveira	African Civil Aviation Commission	Competition Specialist	ooliveira@afcac.org
	398.	Jamel Dridi	AFCAC - Senegal	Aviation Security and Facilitation Expert	jDridi@afcac.org
	399.	James Danga	AFCAC	AFCAC Safety Expert	jdanga@afcac.org
	400.	Fikile Kgomo	AFCAC	AVSEC Expert	fkgomo@afcac.org

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
AIRBUS	401.	Maury SECK	AIRBUS	Regional Safety Director	maury.seck@airbus.com
	402.	Sanjeeth Sewgolam	Airbus Southern African	Head of Aviation safety - Africa Middle East	sanjeeth.sewgolam@airbus.com
AFRAA	403.	Abderahmane Berthe	African Airlines Association (AFRAA)	Secretary General	aberthe@afraa.org
	404.	Gaoussou Konate	AFRAA	Technical Director	gkonate@afraa.org
	405.	Japhet Okemwa	African Airlines Association (AFRAA)	Manager Technical & Operations	jokemwa@afraa.org
	406.	Raffaella Irie	African Airlines Association (AFRAA)	Manager Data & Statistics	ririe@afraa.org
	407.	Dennis Kimani	African Airlines Association		dkimani@afraa.com
ASECNA	408.	Moctar Mahfoud	ASECNA	Directeur METEO	ouldsidielemine@yahoo.fr
	409.	Pedro Obama	ASECNA Senegal	Directeur des Moyens Techniques et Informatiques	obamarabagoped@asecna.org
	410.	Mounthault Claude	ASECNA Ethiopia	Delegue ASECNA/U.A	mounthaultcla@asecna.org
	411.	Coumba Sene Sidibe Cisse	ASECNA -ERNAM Dakar	AVSEC Instructor	coumbasidibe5@yahoo.com
	412.	Rahimi Toure Arouna	ASECNA-HQ	Safety Director	arounarah@asecna.org
AUC	413.	Eric Ntagengerwa	African Union Commission Ethiopia	Ag. Head of Transport and Mobility	ericanto07@gmail.com
	414.	Paul Antoine Marie Ganemto	African Union Commission Ethiopia	Air Transport Technical Assistant Infra & Energy	
BAGAIA	415.	Charles Irikefe Erhueh	BAGAIA - Banjul Accord Group Accident Investigation Agency (BAGAIA) Cabo Verde	BAGAIA Commissioner	irikefecharles@gmail.com
BAGASOO	416.	Tidiane Bah	The Banjul Accord Group Aviation Safety Oversight	Executive Director	tbah@bagasoo.org

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
			Organization (BAGASOO) Nigeria		
BOEING	417.	Akachi Iroezi	The Boeing Company	Director of Global Safety and Regulatory Affairs	akachi.m.iroezi@boeing.com
	418.	Nancy Vachon	BOEING	Senior Regulatory Affairs Specialist Middle East and Africa	nancy.vachon@boeing.com
CANSO	419.	Thabani Myeza	CANSO - Civil Air Navigation Services Organisation	Director Africa Affairs	Thabani.Myeza@CANSO.org
EAC CASSOA	420.	Philbert Bakilana	EAC-CASSOA	Principal Aviation Security Officer	pbakilana@cassoa.org
	421.	Immaculate Apolot	EAC-CASSOA	Manager Flight Operations	iapolot@cassoa.org
	422.	Wanjiru Muita	EAC CASSOA	Executive Director	wmuita@cassoa.org
	423.	Sylvia Otieno	EAC CASSOA	Office Management Assistant	sotieno@cassoa.org
	424.	Lilian	EAC CASSOA	Office Management Assistant	lmwenda@cassoa.com
EASA	425.	Yves Koning	European Union Aviation Safety Agency (EASA) Germany	Senior International Cooperation Officer	yves.koning@easa.europa.eu
ECAC/CEAC	426.	Mark Rodmell	ECAC/CEAC France	Deputy Executive Secretary	mrodmell@ecac-ceac.org
FAA	427.	Biruk Abraham	FAA United States Federal Aviation Administration Belgium	Air Traffic Organization Sr. International Representative	biruk.abraham@faa.gov
FAA	428.	Nicole Mikel-Brumfield	FAA United States Federal Aviation Administration Canada	Senior Representative to the U.S. Mission at ICAO	nicole.mikel-brumfield@faa.gov
INTERPOL-HQ	429.	Francis Rwego	INTERPOL-HQ Ethiopia	SRIAU	rwegof@yahoo.com
SASO	430.	Cleophas Samusodza	SASO Eswatini	Manager Corporate Services	samusodzac@saso.sadc.int
	431.	Kabo Phutietsile	SASO -Eswatini	Executive Director	phutietsilek@saso.sadc.int

Country	No.	Name	State/Organisation/ Authority	Job Title	Email
IATA	432.	Blessing Kawai	International Air Transport Association (IATA)	Assistant Director Africa - Safety & Flight Operations	KawaiB@iata.org
	433.	Protus Seda	IATA South Africa	Ass Director operations ATM & Infrastructure	sedap@iata.org
	434.	Somas Appavou	IATA Kenya	Regional Director External Affairs	appavou@iata.org
UEMOA/WAEMU	435.	Alidou Sinare	UEMOA/WAEMU Burkina Faso	Civil aviation Expert	amasod_ll@yahoo.fr
UEMOA/URSAC	436.	Mamoudou Wele	UEMOA/URSAC Burkina Faso	Inspecteur Régional Navigabilité	mamoudouwele@yahoo.fr