



ICAO

**COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION
SAFETY IN AFRICA (AFI PLAN)**

TWENTY-FIRST AFI PLAN STEERING COMMITTEE MEETING

Niamey, Niger, 17 July 2018

**Agenda Item 1:- Review of the Follow up actions on the Decisions and
Recommendations of the twentieth meeting of the AFI Plan Steering
Committee**

(Presented by AFI Plan Secretariat)

EXECUTIVE SUMMARY

This paper presents information on the status of implementation of the Decisions and Recommendations of the 20th meeting of the AFI Plan Steering Committee held on 7 December 2017 in Montreal, Canada.

Action: *The Steering Committee is invited to:*

- a) Note the information contained in the paper;
- b) Note the related information contained in Discussion Papers **02, 03 ,04, 05**, and relevant Presentations; and
- c) Provide further instructions and guidance for the continued implementation of the Decisions and Recommendations of its 20th meeting, considering the status of implementation (column 7 of **Attachment A**).

1. INTRODUCTION

1.1 The AFI Plan Steering Committee at its 20th meeting had reviewed the actions taken since its nineteenth meeting on the implementation of the AFI Plan activities and approved the proposed 2018 AFI Plan Work Programme. This paper summarizes the progress made in the implementation of the Decisions and Recommendations of the 20th meeting of the Steering Committee.

2. SUMMARY OF IMPLEMENTATION PROGRESS: DECEMBER 2017 – JUNE 2018

2.1 The list of Decisions and Recommendations of the 20th meeting of the AFI Plan Steering Committee (SC/20), along with an update on actions undertaken and / or required from this meeting, are attached herewith as **Attachment A**.

2.2 With regards to the 2017 Ezulwini Declaration on Regional Safety Oversight Organizations (RSOOs) and subsequent decision made by the AFI Plan Steering Committee Meetings, including approval of the TOR and project document for the development of a Strategic Plan for supporting and strengthening RSOOs in Africa, ICAO TCB was approached for the recruitment of a consultant to carry out the study. However, this process requires the signing of an MOU or MSA with TCB. As this is an exceptional case of such an Agreement between TCB and an ICAO Programme, it was considered necessary to bring the matter to the attention of the Steering Committee for guidance. Once the Agreement with TCB is signed, the study expected to commence in the third quarter of this year, 2018.

2.3 Following the recommendation of the 20th SC meeting, the AFI Plan Programme document and Regional Office Safety Team (ROST) Terms of Reference (TOR) were further reviewed by AFI Group at ICAO and key partners. The reviewed final documents were submitted and approved by the ICAO Secretary General. Although with these actions the outstanding EAO recommendations following the evaluation of the AFI Plan conducted in 2015 were closed, further revision of the documents will be required to take into account a recent Council Decision relating to Implementation of the Declaration and Framework for a Plan of Action for Development of Aviation Infrastructure in Africa as presented in Discussion Paper 06 under Agenda Item 7.

2.4 The implementation of AFI Plan projects approved at the 17th and 20th SC meetings on Aerodrome certification, Search and Rescue (SAR) coordination, State Safety Programme (SSP) establishment, Air Navigation Service Provider (ANSP) peer reviews, Accident Investigation (AIG), and the Fundamentals of Safety Oversight (FSO) are progressing. The implementation status of each project is to be presented to this meeting in **DP-03**.

2.5 Following the approval of the revised Abuja Safety targets and Air Navigation Performance Indicators and Targets at the 20th SC meeting, AFCAC circulated the document to its member States for implementation and follow up. Furthermore, a renewed strategy and approach for effective implementation is being examined through the APIRG and RASG-AFI bodies. A report on the implementation status of the revised Abuja Safety Targets and Air Navigation Services Performance Indicators and Targets will be presented to this meeting by AFCAC, as DP 04.

2.6 The AFI Plan Secretariat continues to provide support to the AATO. In this regard, the Secretariat participated in the 13th AATO Council meeting and provided additional information required to finalize the Aviation Training Roadmap for Africa. The detailed progress report on the review and finalization of the roadmap will be presented to this meeting, by AATO, as DP-05.

2.7 The Regional Office Safety Teams (ROSTs) have been active in assisting States in the implementation of their Corrective Action Plans (CAPs) prepared in response to deficiencies identified by ICAO USOAP Audits. Accordingly, so far in 2018 ROST missions were conducted to 5 States (namely: Malawi, Botswana, Kenya, Seychelles, and Swaziland) in the ESAF region, and 8 States (namely: Ghana, Cabo Verde, Central African Republic, The Gambia, Gabon, Mauritania, Senegal, and DRC) in the WACAF region.

2.8 The increased assistance and engagement with States resulted in a corresponding improvement of EIs in both ESAF and WACAF regions. Accordingly, currently 29 States in Africa have achieved above 60% EI and States such as Mozambique, Angola, Benin, Chad and Congo are awaiting validation of their progress. Other notable progress is noted in the implementation of the Aerodrome Certification Project, through which assistance provided led to the certification of eight international Airports (Abidjan, Bamako, Lagos, Abuja, Niamey, Kigali, Manzini and Windhoek) in seven beneficiary States.

2.9 High-level engagements continued with African States including those countries with low EIs and slow progress in the implementation of their ICAO Plans of Action. In this regard, in 2018 the ICAO Council President met with some selected States during the Safety Management Symposium held in Kigali, Rwanda in May 2018. The same is planned for the Secretary General during this 5th AFI Aviation Week in Niger, Niamey, for which a number of side meetings have been scheduled with CAR, Djibouti, Eritrea, Guinea-Bissau and Malawi, over the dates 16-20 July 2018.

2.10 The support from the United States Department of Transportation Safe Skies for Africa (SSFA) Program and the Federal Aviation Administration (FAA), the EU funded projects as well as other partners, aimed at assisting African States in improving the level of implementation of ICAO safety standards, is on-going. The meeting will be provided with more detailed information on the various initiatives during the session on Presentations by Partners.

3. Action required: The Steering Committee is invited to:

- a) Note the information contained in the paper;
- b) Note the related information contained in Discussion Papers 02, 03, 04, 05, and relevant Presentations; and
- c) Provide further instructions and guidance for the continued implementation of the Decisions and Recommendations of its 20th meeting, considering the status of implementation (column 7 of Attachment A).



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COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SAFETY IN AFRICA (AFI PLAN)

FOLLOW-UP ACTIONS FROM DECISIONS AND RECOMMENDATIONS OF THE

20th AFI PLAN STEERING COMMITTEE MEETING

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Expected Activity and Status
SC20/Dec 01	Establishment and Strengthening of Regional Safety Oversight Organizations	To finalize the exercise of developing the Strategic planning document and submit the report to the next meeting for approval.	May 2018	Strategic Planning Document on Strengthening of RSOOs	AFI Plan Secretariat (ESAF/WACAF) Support from IMP-SAF RECs	TOR to engage a consultant formulating the strategy has been developed. Process for recruitment of a consultant through TCB is underway. Guidance of SC required on signing of Agreement with TCB. The study is expected to commence in the 3 rd quarter of 2018.

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Expected Activity and Status
SC20/Dec 02	Implementation ICAO Plans of Actions for States	ROST and AFI-CIS missions to be continued so as to further assist States in the implementation of their Corrective Action Plans (CAPs) and to specifically address SSCs and improve EIs in low performing States	May 2018	Assist States in Accordance with the 2018 work Programme	AFI Plan Secretariat	The Regional Office Safety Team (ROST) missions conducted to 5 ESAF States (namely: Malawi, Botswana, Kenya, Seychelles, and Swaziland) and 8 WACAF States (namely: Ghana, Cabo Verde, Central African Republic, The Gambia, Gabon Mauritania, Senegal, and DRC) ICAO Plans of Action (36): ESAF – 13, WACAF - 23.
SC20/Dec 03	Review of the Status of Implementation of AFI Plan Projects	a) To continue coordinating and monitoring effective execution of the project with the inclusion of additional States that have met the eligibility criteria.	May 2018	Implementation Status report	AFI Plan Secretariat	Project implementation progressing and at different stages. Project documents revised to include newly qualified beneficiary States. Assistance activities ongoing. Detailed progress reports including Supplementary funding for Sierra Leone SAFE project being sought from AFI Plan, presented in DP3.

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Expected Activity and Status
		b) The AFI Plan secretariat in collaboration with AFCAC to collect and share information on the Status of Aerodrome Certification in Africa.	May 2018	Report on the Status of Aerodrome Certification in Africa	AFI Plan Secretariat AFCAC	AFCAC has developed a new questionnaire based on the revised Abuja Safety Targets and States are requested to provide information.
SC20/Rec 04	Implementation of Abuja Safety Targets	AFCAC and AFI Plan Secretariat to follow up and monitor the implementation of the revised Abuja Safety and ANS Targets and report regularly to the Steering Committee.	May 2018	Report on status of Implementation of the revised safety targets	AFCAC AFI Plan Secretariat States	States informed by AFCAC of revised Abuja Safety Targets and AFI ANS performance indicators. A renewed strategy and approach for effective implementation is being examined through APIRG & RASG-AFI bodies. A progress report presented by AFCAC in DP 04.
SC20/Rec 05	Aviation Training Roadmap for Africa	a) AATO to continue coordinating the Aviation Training Roadmap review exercise with the AFI Plan Secretariat, GAT, AFCAC and Partners, for its	May 2018	Approved Aviation Training Roadmap for Africa	AATO, GAT AFI Plan Secretariat	AATO revised the draft document on Aviation Training Roadmap for Africa. The meeting to be provided an elaborative report in DP5.

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Expected Activity and Status
		<p>finalization.</p> <p>b) The AFI Plan Secretariat to reflect the review and finalization of the Aviation Training Road Map for Africa in its 2018 Work Programme.</p>	Dec 2017	AFI Plan Resource allocated for the purpose of Aviation Training Roadmap		The review of the Aviation Training roadmap activity is reflected in the 2018 work programme of the AFI Plan.
SC20/Dec 06	Outcomes of the 4 th Meeting of the AFI Regional Aviation Safety Group (RASG –AFI/4)	The AFI Plan secretariat to incorporate the relevant Decisions and Conclusion in its work programme.	Dec 2017	Integrated work programme	AFI Plan Secretariat	Relevant Outcomes of the 4 th Meeting of the AFI Regional Aviation Safety Group were integrated and reflected in the 2018 AFI Plan work programme

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Expected Activity and Status
SC20/Rec 07	High-level support in addressing States' aviation safety deficiencies	The ICAO Council President and the Secretary General are encouraged to continue to engage, at the highest level, especially during State visits and regional meetings, Authorities of those States that are not cooperating with ICAO and/or sufficiently advancing in addressing their aviation safety deficiencies.	Continuous	Increased high level meetings and engagements; Attend important meetings in the AFI Region	ICAO SG, Council President and African Group Members	The ICAO Council President met with some selected States during the Safety Management Symposium held in Kigali, Rwanda, in May 2018. The same is planned for the Secretary General during the 5 th AFI Aviation Week (side meetings scheduled with selected States between 16-20 July).
SC20/Rec 08	Programmes and activities of aviation safety partners in Africa	The meeting called for continued and higher collaboration between sister programmes working to improve Aviation Safety in Africa.	Continuous	Coordinated work programme	AFI Plan Secretariat Safe Skies for Africa FAA EASA UAE General CAA etc.	The Collaboration among sister programmes has been continuing. Partners will present their activities since the 20 th SC meeting to date.

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Expected Activity and Status
SC20/Dec 09	Proposed update of AFI Plan programme document and Revised ROST – TOR	<p>a) The meeting considered and approved, in principle, the proposed amendments of the documents of the updated AFI Plan Programme and revised ROST TOR and invited further comments, if any, from the AFI Group in ICAO and key partners to be received before 31st January 2018; and</p> <p>b) The Meeting Mandated the SC Chairperson to coordinate the consultation among the AFI Group and other</p>	February 2018	Final Programme Document and ROST –TOR	AFI Plan Secretariat and Chairperson	<p>The documents were reviewed based on the feedback from Partners and AFI Group.</p> <p>The reviewed final AFI Plan Programme document and Regional Office Safety Team (ROST) Terms of Reference (TOR) were submitted and approved by the ICAO Secretary General.</p>

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Expected Activity and Status
		key partners for finalization of the documents by the Secretariat in the specified time and subsequent submission for the ICAO Secretary General's signature.				Further revisions expected following recent Council Decision on Implementation of Declaration & Framework for a Plan of Action for Development of Aviation Infrastructure in Africa, Ref DP 06
SC20 /Dec 10	Consideration of Proposed New AFI Plan Projects	Approved the FSO and AIG projects presented by the AFI Plan Secretariat and requested the latter to coordinate and monitor their implementation in line with the project documents, together with the already approved ongoing Projects.	May 2018	FSO project to support 11 AFI States and AIG Project to support 48 AFI States	AFI Plan Secretariat	Beneficiary States of the FSO project have been notified and provided with the project document. The States requested to confirm their acceptance and commitment. For AIG, Nigeria and Ethiopia have accepted to host two workshops to be conducted in August /September 2018.

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Expected Activity and Status
SC20 /Dec 11	Proposed work programme of AFI Plan for 2018	<p>a) Considered the proposed 2018 AFI Plan work programme and budget estimate and requested the Secretariat to incorporate the proposed amendments as recommended during the course of the meeting, and to circulate the amended version of the programme and budget together with the meeting report; and</p> <p>b) The AFI Plan Secretariat to implement the updated work programme and report on progress at the SC/21 meeting</p>	Dec 2018	Revised 2018 Work Programme and Budget	AFI Plan Secretariat	The revised 2018 work Programme and Budget were prepared and circulated together with the 20 th SC AFI Plan report.
			Every 6 Month	Progress Report	AFI Plan Secretariat	Implementation Progress Report to be presented as DP/02.

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Expected Activity and Status
SC 20/Rec 12	The AFI Plan SC Meeting Frequency and organization	The meeting noted the ICAO Secretary General’s message in her opening remarks for the SC to “reconsider the frequency and location of its meetings, with a view to augmenting AFI-wide participation and effectiveness” and decided to further discuss the matter during its 21st meeting.	May 2018	Deliberation on the frequency and location of AFI Plan SC meeting.	AFI Plan SC	Reflected in the 21 st AFI Plan SC meeting Agenda under any other business for discussion.