



**COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION
SAFETY IN AFRICA (AFI PLAN)**

TWENTY-FIRST MEETING OF THE STEERING COMMITTEE

Niamey, Niger, 17 July 2018

REPORT

**THIS REPORT HAS BEEN APPROVED BY MR. HALIDOU MOUSSA,
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NB: In addition to this report the following meeting related documents are available at the AFI Plan website: <https://www.icao.int/safety/afiplan/Pages/21st-Steering-Committee.aspx>

1. Discussion Papers (DP01, DP02, DP03, DP04, DP05, DP06 and relevant Attachments); and
2. Presentations by Partners.

PART I – INTRODUCTION

1. VENUE, DATE AND ATTENDANCE

1.1 The 21st meeting of the Comprehensive Regional Implementation Plan for Aviation Safety in Africa Steering Committee (AFI Plan SC/21) was held on 17th of July 2018 in Niamey, Niger. The meeting was attended by 152 participants including delegations from ICAO member States, members from the ICAO Council and the Air Navigation Commission (ANC), officials of invited regional organizations, industry and other partners and stakeholders. The list of participants is provided in Attachment B to this report.

2. OPENING OF THE MEETING

2.1 During the opening session, statements were delivered by Dr. Fang Liu, Secretary General of ICAO and Mr. Halidou Moussa, Chairperson of the AFI Plan Steering Committee. In their remarks, both speakers expressed their gratitude to the authorities of Niger for accepting to host the 21st AFI Plan Steering Committee meeting as part of the 5th AFI Aviation Week.

2.2 In her opening statement, Dr. Fang Liu highlighted the major activities implemented under the AFI Plan and the progress made since the twentieth meeting of the Steering Committee held in Montreal, Canada in December 2017. She indicated that the 2018 work programme was focusing on assisting States in their safety oversight activities and the resolution of Significant Safety Concerns; the certification of international Airports; the establishment and strengthening of Regional Safety Oversight Organizations (RSOOs) and Accident and Incident Investigation Organizations (RAIOs); and delivering safety-related training.

2.3 Dr. Liu remarked that the progress achieved in the first six months of 2018 is quite encouraging in that 29 States in Africa have now achieved safety oversight effective implementation rates above the ICAO global minimum target of 60%. She pointed out progress made by specific States such as Mozambique, Angola, Benin, Chad and Congo that are also close to achieving the target. Furthermore, she highlighted successes in the implementation of AFI Plan Projects and in particular certification of eight international airports in seven AFI States.

2.4 Finally, the Secretary General expressed her satisfaction with the practical engagement, expressions of interest, and offers of support to the AFI Plan from States and relevant partners, and commended the work of the Chairperson of the Steering Committee as well as the Secretariat.

2.5 Mr. Halidou Moussa, in his capacity as Chairperson of the AFI Plan SC, thanked African States and partners for their participation in the 21st meeting of the Steering Committee held at his home country, Niger. He also expressed appreciation for the participation and support of the distinguished ICAO Council Members and State Representatives to ICAO and all partners, and recognized their continued commitment to the improvement of Aviation Safety in Africa.

2.6 The Chairperson informed the meeting that the implementation of the AFI Plan work programme over the years has had a positive impact on aviation safety in Africa. He attributed these achievements to the continuous and strong support of the ICAO Secretariat, Partners and especially guidance of the ICAO Secretary General.

PART II – REPORT ON AGENDA ITEMS

3. ADOPTION OF THE AGENDA

3.1 The meeting reviewed and adopted the provisional agenda and work programme as presented by the AFI Plan Secretariat.

4. DELIBERATIONS ON THE AGENDA

4.1 AGENDA ITEM 1: *Follow up Actions on the Decisions and Recommendations of the Twentieth meeting of the AFI Plan Steering Committee.*

4.1.1 The AFI Plan Secretary presented Discussion Paper 01 and its attachment A providing detailed information on the implementation status of the Recommendations and Decisions of the 20th SC meeting held on 07 December 2017 in Montreal, Canada.

4.1.2

The attention of the meeting was drawn to the following specific issues:

- *The progress made on the preparation of the Strategic plan Study to implement the Ezulwini Declaration on Regional Safety Oversight Organizations (RSOOs) ;*
- *The progress made so far in developing and implementing the State-specific ICAO Plans of Action;*
- *Regional Office assistance to States with low EI and/or SSCs as well as others that have achieved the regional EI target and require further progress;*
- *The approval of the revised AFI Plan Programme document and Regional Office Safety Team (ROST) Terms of Reference (TOR);*
- *The conducting of GSI training and some related challenges;*
- *New approach and strategy for the implementation and monitoring of the revised Abuja safety targets and air navigation services performance indicators and targets; and*
- *High level engagements with States that are not cooperating with ICAO and/or sufficiently advancing in addressing their aviation Safety deficiencies.*

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 1

SC21/Dec01: Establishment and Strengthening of Regional Safety Oversight Organizations

Recalling the challenges of delegation of functions, financing and integration being faced by the AFI RSOOs, the meeting requested the AFI Plan secretariat to proceed with the recruitment of the consultant to develop a Strategic Plan for supporting and strengthening RSOOs in Africa, as per the approved TOR and project document.

SC21/Dec 02: Proposed update of Comprehensive Implementation Plan for aviation Safety in Africa (AFI Plan) and Revised Regional Office Safety Team (ROST) Terms of Reference (TOR)

The meeting noted that the updated AFI Plan document and revised ROST TOR were submitted and approved by the ICAO Secretary General and considered the related outstanding recommendations of the 2015 EAO evaluation of the AFI Plan closed.

SC21/Dec 03: Implementation ICAO Plans of Action for States

The meeting requested that the Regional Office Safety Team (ROST) and AFI-CIS missions be continued in accordance with the 2018 work programme so as to further assist States in the implementation of their Corrective Action Plans (CAPs) to specifically address SSCs and improve EIs in low performing States.

SC21/Rec 04: High-level support in addressing States' aviation safety deficiencies

The ICAO Council President and the Secretary General are encouraged to continue to engage, at the highest level, especially during visits and regional meetings, Authorities of those States that are not cooperating with ICAO and/or sufficiently advancing in addressing their aviation safety deficiencies.

4.2 AGENDA ITEM 2: Review of the Status of Implementation of the 2018 AFI Plan Work Programme.

4.2.1 The AFI Plan Secretary presented Discussion Paper 02 and its attachment A providing detailed information on the implementation status of the 2018 work programme which was approved at the 20th SC meeting.

4.2.2 The meeting noted with satisfaction, the progress made so far in the implementation of the 2018 work Programme which focuses on assisting States to improve Effective Implementation (EI) of the critical elements of a State's safety oversight system, resolution of SSCs, certification of international airports, establishment and strengthening of Regional Safety Oversight Organizations (RSOOs) and Regional Accident and Incident Investigation Organizations (RAIOs), as well as providing safety-related training.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 2

SC21/Dec 05: Implementation of 2018 Work Programme

The meeting requested the AFI Plan Secretariat to effectively continue the implementation of the 2018 work Programme.

SC21/Dec 06: 2018 Capacity Building and Training Programme

The meeting agreed that the AFI Plan funded GSI OPS training continues under the same terms, pending availability of ANS and AGA GSI courses.

SC21/Dec 07: 2018 Capacity Building and Training Programme

States are encouraged to utilize other available GSI and similar courses provided through partners and training institutions in the Region in their capacity building efforts.

4.3 AGENDA ITEM 3: Review of the Status of Implementation of AFI Plan Projects and Consideration of Funding for Sierra Leone SAFE Project

4.3.1 The Steering Committee at its 17th and 20th meetings had reviewed a number of Project Proposals presented by the AFI Plan Secretariat and approved funding for projects related to Aerodrome Certification, ANSP Peer Review Programme, SSP Implementation, Search and Rescue (SAR) organization, Accident and Incident Investigation (AIG) and Fundamentals of Safety Oversight (FSO).

4.3.2 The Secretariat presented Discussion Paper 03 and provided updates on the progress made in the implementation of the above projects. Furthermore, a request for supplementary AFI Plan funding to cover a shortfall in the range of USD 60,000.00 for the Sierra Leone SAFE project on ANS and AGA, was presented for the approval of the Steering Committee.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 3

SC21/Dec 08: *Implementation of AFI Plan Projects*

That the Secretariat in coordination with beneficiary States and partners continues to implement AFI Plan Projects on Aerodrome Certification, SSP, ANS Peer review, SAR, FSO and AIG,.

SC21/Rec 09: *Implementation of AFI Plan Projects*

States that have already certified their international aerodromes are encouraged to share experience with and assist other States that are yet to do so.

SC21/Dec 10: *Funding for Sierra Leone SAFE Project*

The AFI Plan Steering Committee approved a contribution of USD 60,000.00 to support the Sierra Leone SAFE Fund Project, in the areas of LEG, ORG, ANS and AGA, and requested that future State demands be considered on a case by case basis.

4.4 AGENDA ITEM 4: *REPORT ON THE REVISED ABUJA SAFETY TARGETS AND AIR NAVIGATION SERVICES PERFORMANCE INDICATORS AND TARGETS-NEW IMPLEMENTATION STRATEGY AND APPROACH*

4.4.1 The status of implementation of the Abuja Safety Targets has been regularly presented to Stakeholders since the end of 2012. So far, a number of the safety targets had been met. However, this positive trend needs to be reinforced, as some of the safety targets such as the improvement of the effective implementation (EI) of the critical elements of States' safety oversight systems and aerodrome certification are yet to be met by many African States.

4.4.2 Considering the delay in meeting the deadlines set in some of the Targets and new emerging Safety challenges in the areas of Air Navigation Services (ANS) in Africa, the African Union Commission (AUC) Specialized Technical Committee (STC) meeting on Infrastructure, Transport, Tourism and Energy, held in Lomé, Togo from 13 to 17 March 2017, agreed on the necessity of the revision of regional targets. Based on this and the decision of the 18th AFI Plan SC meeting to revise all the targets, AFCAC and ICAO working with Stakeholders under the framework of the Steering Committee of the AFI

Regional Aviation Safety Group (RASG-AFI) developed and proposed a revised set of safety targets including ANS.

4.4.3 Accordingly, AFCAC presented DP/04 on new strategies to improve implementation, monitoring and measurement of progress made by States on the revised Abuja Safety Targets and Air Navigation Services Performance Indicators and Targets.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 4

SC21/Rec 11: The revised Abuja Safety Targets and Air Navigation Services Performance Indicators and Targets

The meeting endorsed the revised approach and strategies for improved implementation, monitoring and measurement of progress proposed by AFCAC with regards to the revised Abuja Safety Targets and Air Navigation Services Performance Indicators (ANS PI) and Targets and, in particular, to:

- a) Promote and coordinate the monitoring of the targets through RSOOs and follow-up during the Annual Coordination meetings;
- b) Encourage training institutions to include ASTs within the context and in linkage with ICAO Global Plans (GASP/GANP) and Regional plans (AFI ANP);
- c) Communicate and promote the targets through flyers and an interactive website; and
- d) Continue monitoring implementation and present regular progress reports.

4.5 AGENDA ITEM 5: *Review of the Draft African Aviation Training Roadmap*

4.5.1 The Association of African Aviation Training Organizations (AATO) presented Discussion Paper 05 on the progress made so far in preparing the Aviation Training Roadmap for Africa. The meeting was informed that on the basis of the 11th AATO Council decision requesting that the draft roadmap document be shared and discussed with aviation training stakeholders, AATO in collaboration with the AFI Plan Secretariat convened a stakeholders meeting back to back with the 4th ICAO Global Aviation Training and

TRAINAIR PLUS Symposium held in April 2017, in Addis Ababa, Ethiopia.

4.5.2 AATO further informed the meeting that the draft Training Roadmap was revised based on the information received during the stakeholders meeting, as well as additional inputs from its members.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 5

SC21/Rec 12: The African Aviation Training Roadmap

The Steering Committee approved, in principle, the draft Aviation Training Roadmap for Africa prepared and submitted by AATO and requested the Association in collaboration with GAT, AFCAC, and other key stakeholders to further refine the document to reflect emerging issues including research and development, at a meeting to be convened in coordination with the AFI Plan Secretariat.

4.6 AGENDA ITEM 6: Presentations by Partners

US DOT- Safe Skies for Africa Programme

4.6.1 The presentation made by the US Department of Transport (DoT) under the Safe Skies for Africa programme provided information on the expanded vision of the Program, its mission, the current and future support activities through RSOOs and States .

4.6.2 The Steering Committee noted the information with appreciation and commended the continuing support provided by the US Government through Safe Skies for Africa programme that complemented the efforts of the continent towards capacity building and improvement of aviation safety.

U.S. Federal Aviation Administration (FAA)

4.6.3 The US FAA made a presentation on its assistance programme, goals and objectives developed in consultation with African States and key stakeholders, as well as the AFI Plan. The presentation further highlighted the 2018 initiatives and their collaborative outcomes so far.

4.6.4 The Steering Committee noted the information and expressed its appreciation for the continued support provided by the FAA to improve aviation safety in Africa.

European Aviation Safety Agency (EASA)

4.6.5 EASA made a presentation on its past and present activities for the improvement of aviation safety in Africa. The presentation highlighted the lessons drawn from previous support activities and the need for a sustainable and coordinated approach in future projects. Accordingly, EASA is developing a new initiative to further improve aviation safety in Africa through the establishment of effective oversight systems based on a regional approach.

4.6.6 The Steering Committee noted the information and expressed its appreciation for the continued support provided by the EU to improve aviation safety, environmental protection and aviation security in Africa.

United Arab Emirates (UAE)

4.6.8 The UAE representative to the ICAO Council made a presentation on the assistance and support provided to African States in collaboration with AFCAC to improve Aviation Safety through Fellowships and Women empowerment programmes.

4.6.9 The Steering Committee noted the information and expressed its appreciation for the continued support provided by UAE to improve aviation safety in Africa.

Turkish DGCA

4.6.10 The Deputy Director General of the Turkish Directorate General of Civil Aviation (DGCA) made a statement indicating his country's willingness to continue to support ICAO's efforts for the enhancement of aviation safety in Africa. He further informed the meeting about the support provided to African States to build capacity in the area of AIS/AIM in collaboration with EUROCONTROL and IATA.

4.6.11 The Steering Committee noted the information and expressed its appreciation for the continued support provided by Turkish DGCA to improve aviation safety in Africa.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 6

SC21/Rec 13: *Programmes / Activities of aviation safety partners in Africa*

The meeting recognized the various support provided by partners and Recommended continued and stronger collaboration between sister programmes to improve aviation safety in Africa.

4.7 AGENDA ITEM 7: *Implementation of the Declaration and Framework for a Plan of Action for Development of Aviation Infrastructure in Africa*

4.7.1 The AFI Plan Secretariat presented Discussion Paper (DP/06) informing the meeting of the outcomes of the Third ICAO World Aviation Forum (IWAF/3), held in Abuja in November 2017, and in particular, the Ministerial Declaration and framework for aviation infrastructure development in Africa, and the related ICAO Council Decision on its implementation under the Comprehensive Regional Implementation Plan for aviation Safety in Africa (AFI Plan).

4.7.2 The meeting was further informed that the Declaration was prepared within the framework of the 2017-2019 Plan of Action adopted at the 1st ordinary session of the AU Specialized Technical Committee (STC) on Transport held in Lomé, Togo, on 17 March 2017 and in consistence with the ICAO “No Country Left Behind” initiative.

4.7.3 The forum was hosted by the Government of Nigeria in collaboration with the African Union Commission (AUC), the African Development Bank (AfDB) and the New Partnership for Africa’s Development (NEPAD).

4.7.4 The ICAO Council was briefed on the outcomes of IWAF/3 at its 213th and 214th Sessions. In its consideration of C-WP/14745 on the subject, the Council concluded (under C-DEC 214/7), amongst other things, that ICAO’s activities and actions under the Declaration and Framework for a Plan of Action for Development of Aviation Infrastructure in Africa be implemented under existing arrangements, especially under the ICAO Comprehensive Regional Implementation Plan for Aviation Safety in Africa (AFI Plan) as a specific identifiable programme with timelines.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 7

SC21/Dec 14: Implementation of the Declaration and Framework for a Plan of Action for Development of Aviation Infrastructure in Africa

That the Secretariat should develop and present to the next Steering Committee meeting, an appropriate programme with timelines to carry out the required actions (including gap analysis) indicated under the ICAO Council Decision on the Implementation of the Declaration and Framework for a Plan of Action for Development of Aviation Infrastructure in Africa.

4.8 AGENDA ITEM 8: OUTCOMES OF THE 5TH AVIATION SAFETY SYMPOSIUM, NIAMEY, NIGER 16 JULY 2018

4.8.1 The Fifth African- Indian Ocean (AFI) Aviation Safety Symposium was held in Niamey, Niger, on the 16th of July 2018 as part of the 5th AFI Aviation week. The Symposium discussed and evaluated implementation of the various ICAO safety initiatives for Africa, shared success stories and challenges, and came up with relevant outcomes to further enhance safety in the region. In addition, the SC meeting was provided with information on the outcomes of the ICAO Safety Management Symposium held in Kigali, Rwanda from 22 to 25 May 2018. The consolidated outcomes of the AFI Safety Symposium were presented to the 21st AFI Plan SC meeting for consideration.

SC21 /Dec 15: Outcomes of the 5th Aviation Safety Symposium, Niamey, 16 July 2018

The AFI Plan Secretariat is to incorporate the relevant outcomes of the Fifth AFI Aviation Safety Symposium in the AFI Plan work programme for implementation.

4.9 AGENDA ITEM 9: ANY OTHER BUSINESS AND CLOSING CEREMONY

4.9.1 The AFI Plan Steering Committee meeting cycle and organization: The ICAO Secretary General provided information to the meeting on the rationale to review the frequency of the AFI Plan Steering Committee meetings with a view to enhance effectiveness of the programme.

4.9.2 The Steering Committee noted the information provided by the Secretary General and requested the Secretariat to come up with a proposal consisting of alternative scenarios for its consideration at its next meeting.

4.9.3 Date and Venue of the next AFI Plan SC meeting: Under this Agenda Item, it was agreed that the next AFI Plan Steering Committee meeting would take place in Montreal, Canada in November/December 2018. Information on the exact dates would be transmitted by the AFI Plan Secretary following consultations with the Chairperson and ICAO Secretary General.

4.9.4 Closing: In closing the meeting, the ICAO Secretary General expressed her appreciation to the Chairperson for his effective management of the meeting, the sound deliberations that took place and the important Decisions and Recommendations of the meeting for future actions. She also expressed her gratitude for the active participation of the Members, partners and the support from the donor States and Organizations and adjourned the meeting.

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Attachment A

AFI Plan SC/21 Decisions and Recommendations Action Plan

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC21 /Dec 01	Establishment and Strengthening of Regional Safety Oversight Organizations	Recalling the challenges of delegation of authorities, financing and integration faced by the AFI RSOOs, the meeting requested the secretariat to proceed with the recruitment of the consultant to develop a Strategic Plan for supporting and strengthening RSOOs in Africa.	Dec 2018	Strategic Plan for supporting and strengthening RSOOs in Africa	AFI Plan Secretariat and ICAO ESAF/WACAF Regional Offices
SC21 /Dec02	Proposed update of AFI Plan programme document and ROST – TOR	The meeting noted the reviewed final documents were submitted and approved by the ICAO Secretary General and therefore the outstanding EAO recommendations following the evaluation of the AFI Plan conducted in 2015 were closed.	Dec 2018	Share Updated Programme document and ROST TOR	AFI Plan Secretariat
SC21 /Dec 03	Implementation of ICAO Plans of Action for States	The meeting requested that the Regional Office Safety Team (ROST) and AFI-CIS missions be continued in accordance with the 2018 work programme so as to further assist States in the implementation of their Corrective Action Plans (CAPs) to specifically address SSCs and improve EIs in low performing States.	Dec 2018	Effective Implementation of 2018 Work Programme	AFI Plan Secretariat, ICAO ESAF and WACAF regional offices

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC21 /Rec04	High-level support in addressing States' aviation safety deficiencies	The ICAO Council President and the Secretary General are encouraged to continue to engage, at the highest level, especially during State visits and regional meetings, Authorities of those States that are not cooperating with ICAO and/or sufficiently advancing in addressing their aviation safety deficiencies.	Continuous	Increased high level meetings and engagements; Attend important meetings in the AFI Region	ICAO SG, Council President and African Group Members
SC21/Dec 05	Implementation of 2018 Work Programme	The meeting requested the AFI Plan secretariat to effectively continue the implementation of the 2018 work Programme.	Dec 2018	Monitoring and Implementation Progress Report	AFI Plan Secretariat
SC21 /Dec 06	2018 Capacity Building and Training Programme	That the AFI Plan funded GSI OPS training continues under the same terms, pending availability of ANS and AGA GSI courses,	Dec 2018	Monitoring and Implementation Progress Report	AFI Plan Secretariat
SC21 /Dec 07	Capacity Building and Training Programme	States are encouraged to utilize other GSI and similar courses provided through partners and training institutions in the Region in their capacity building efforts.	continuous	Provide information to States	AATO , AFI Plan Secretariat.

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC21/Dec 08	Implementation of AFI Plan Projects	The Secretariat in coordination with beneficiary States and partners to continue implementing the Aerodrome Certification, SSP, ANS Peer review, SAR, FSO and AIG AFI Plan Projects.	Dec 2018	Monitoring and Implementation Progress Report	AFI Plan Secretariat
SC21/Dec 09	Implementation of AFI Plan Projects	States that have already certified their international aerodromes share experience with and assist other States that are yet to do so.	2019	Monitoring and Implementation Progress Report	AFI Plan Secretariat
SC 21/Dec 10	Funding for Sierra Leone SAFE Project	The Steering Committee approved the contribution of USD 60,000.00 to support the Sierra Leone SAFE Fund, in the areas of LEG, ORG,ANS and AGA and requested that future demands be considered on a case by case basis.	Dec 2018	Transfer the fund to Sierra Leone SAFE Fund	AFI Plan Secretariat

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC 21/Rec 11	The revised Abuja Safety Targets and Air Navigation Services Performance Indicators and Targets	<p>The meeting endorsed the revised approach and strategies for monitoring and measurement of progress designed by AFCAC in the implementation of the revised Abuja Safety Targets include the AFI Air Navigation Services Performance Indicators (ANS PI) and Targets and requested AFCAC to:</p> <ul style="list-style-type: none"> a. Promote and coordinate the monitoring of the targets through RSOO and follow-up during the Annual Coordination meeting, b. Encourage training institutions to include ASTs within the context and in linkage with ICAO Global Plans (GASP/GANP) and Regional plans (ANP-AFI) c. Communicate and promote the targets through flyers and interactive website; and d. Continue monitoring and present regularly the progress made in implementing the revised Targets. 	<p>Jan 2019</p> <p>Dec 2018</p> <p>Dec 2018</p> <p>Dec 2018</p>	<p>Coordination with RSOO</p> <p>Coordinate with TSAs</p> <p>Prepare and publish Flyer Create interactive web</p> <p>Monitoring and Implementation Progress Report</p>	AFCAC in collaboration with AFI Plan Secretariat

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC 21/Rec 12	The African Aviation Training Road map	The Steering Committee approved, in principle, the draft Aviation Training Roadmap for Africa prepared and submitted by the Association of the African Aviation Training Organization (AATO) and requested the Association in collaboration with GAT, AFCAC, and other key stakeholders to further refine the document to reflect emerging issues including research and development, at a meeting to be convened in coordination with the AFI Plan Secretariat.	Dec 2018	Final African Aviation Training Roadmap	AATO, GAT, AFI Plan Secretariat ,ESAF and WACAF ROs
SC21/Dec13	Programmes/ activities of aviation safety partners in Africa	The meeting recognized the various support provided by partners and Recommended for continued and higher collaboration between sisters programmes to improve Aviation Safety in Africa.	Jan 2019	Integrated 2019 AFI Plan work Programme	AFI Plan Secretariat and Partners
SC21/Dec14	Implementation of the Declaration and Framework for a Plan of Action for Development of Aviation Infrastructure in Africa	The Steering Committee Requested the Secretariat to develop and present an appropriate programme with time lines to carry out the required actions (including gap analysis) indicated under f the ICAO Council Decision on the Implementation of the Declaration and Framework for a Plan of Action for Development of Aviation Infrastructure in Africa.	Dec 2018	Programme document with time line and actions	AFI Plan Secretariat, ESAF and WACAF ROs

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC21/Dec15	The AFI Plan Meeting Frequency and organization	The Steering Committee noted the information provided by the Secretary General and requests the secretariat to develop a proposal consisting alternative scenario for its consideration at its next meeting.	Dec 2018	Alternative proposal on the Frequency of AFI Plan SC meetings.	AFI Plan Secretariat

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21st AFI Plan Steering Committee Meeting

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