

COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SAFETY IN AFRICA (AFI PLAN)

THIRTEENTH AFI PLAN STEERING COMMITTEE MEETING

(Dakar, Senegal, 29-30 May 2014)

Agenda Item 3: ICAO Plans of Action for States under the review of the MARB including priority States.

(Presented by AFI Plan Secretariat)

EXECUTIVE SUMMARY

This paper presents information related to the progress made in implementing the ICAO Plans of Action to assist States under the review of the Monitoring and Assistance Review Board (MARB) including priority States.

Action: The Steering Committee is invited to:

- a) Note the information contained in the paper and its attachments;
- b) Provide guidance on those States that have missed the implementation timelines in the revised ICAO Plans of Action;
- c) Provide guidance on those States that have missed the Abuja Safety Targets;
- d) Provide guidance on those States that do not accept or request postponement of scheduled CSA or ICVM.

1. **INTRODUCTION**

- 1.1 The Steering Committee, at its 12th meeting was provided with implementation status of the ICAO Plans of Action, the revisions made for those States whose implementation timelines have elapsed and the incorporation of the Abuja Safety Targets in the revised Plans of Action.
- 1.2 The cooperation between ICAO and AFCAC on the AFI Cooperative Inspectorate Scheme (AFI-CIS) implementation to provide assistance to African States to address safety deficiencies identified through the Universal Safety Oversight Audit Programme (USOAP) is ongoing.

1.3 This Discussion Paper also highlights the USOAP Continuous Monitoring Approach (CMA) activities, including Comprehensive Systems Approach (CSA) audits and ICAO Coordinated Validation Missions (ICVMs), which have either taken place or are planned for 2014.

2. SUMMARY OF PROGRESS: NOVEMBER 2013 - MAY 2014

- 2.1 New Plans of Action have been developed for Burundi and Senegal and a revised Plan of Action is sent to Madagascar for acceptance. The update on the status of implementation of the ICAO Plans of Action for States under the review of the MARB and priority States is provided in **Attachment A** to this Discussion Paper.
- 2.2 The Regional Offices Safety Teams (ROST) and the AFCAC AFI-CIS programme have been active in assisting States in the implementation of their Corrective Action Plans (CAPs) in response to deficiencies identified by USOAP.
- 2.3 With regard to the implementation of the ICAO Plans of Action, for States whose implementation timelines have elapsed, revised Plans of Action were prepared incorporating the Abuja high-level safety targets and accepted by the concerned States. However, as can be seen in **Attachment A**, some States once again have missed by significant margins the timelines in the revised Plans of Action (Angola, Democratic Republic of Congo, Djibouti, Eritrea, Lesotho, Malawi and Sao Tome and Principe). In view of this, the Secretariat is seeking guidance on the way forward.
- 2.4 For capacity building in the various technical areas, States have launched projects through the Technical Cooperation Bureau or other entities as indicated in **Attachment A**. The EU-Malawi project is a new addition since the 12th Steering Committee meeting. In addition, the AfDB has approved funding for a capacity building programme for Sao Tome and Principe Civil Aviation Authority to be implemented in 2014 2015.
- 2.5 **Attachment B1(ESAF States) and B2 (WACAF States)** to this Discussion Paper also provide detailed information on the timelines agreed by States to implement the immediate, near and long term intervention measures of the ICAO Plans of Action.
- 2.6 As of April 2014, the following States have outstanding SSCs in ESAF; Angola, Botswana, Djibouti, Eritrea, Malawi, and in WACAF; Democratic Republic of Congo, Sao Tome and Principe and Sierra Leone.
- 2.7 Sierra Leone is the latest addition to AFI States with SSCs. ICAO identified two SSCs following an ICVM conducted from 29 January to 5 February 2014. The SSCs pertain to the air traffic controller licences and the operational status of navigational aids (NAVAIDS).
- The USOAP Activity Plan released in the Electronic Bulletin EB 2014/5 dated 14 February 2014, has identified the following States as priority States in ESAF and WACAF that are planned for a CSA or ICVM in 2014: Cote d'Ivoire (conducted in March 2014), Guinea, Mozambique, Namibia, Seychelles, Sierra Leone (conducted in January/February 2014) and Uganda. It should be noted that Mozambique requested ICAO to postpone its ICVM previously scheduled from 9 to 15 April 2014 to a later date this year and Angola does not seem to agree on any date for the ICVM. The Secretariat is seeking guidance on the way forward on such issues.

- 2.9 The Regional Offices have initiated ROST missions to assist and provide guidance to the above States planned for a CSA or ICVM in 2014 implement their Corrective Action Plans (CAPs) and effectively prepare for the scheduled USOAP activities.
- 2.10 In 2013, the EU launched the "Support to the Improvement of Aviation Safety in Africa" (SIASA). The project's objective is to assist States in improving the implementation of ICAO safety standards and in resolving safety deficiencies, including Significant Safety Concerns (SSCs) as well as support to Regional Safety Oversight Organizations (RSOOs) in Africa. Further information on the SIASA project is provided in Agenda Item 1, DP/06.



Attachment A 29-30/5/2014

English only

DP 08 ATTACHMENT A: Status of Development, Revision, Presentation and Implementation of the ICAO Plans of Action for States under the review of MARR including priority States

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
	OI Action		Assistance	Projects	TEAG TIAIS OF ACTION	the weeting
Angola	Presented: 6 Feb 2012 Accepted: 16 Feb 2012	 AIR/OPS: 21-25 May 2012 CNS: 25-29 Sept 2012 CNS: 15 - 19 Oct 2012 AIR/OPS: 15-24 Oct 2012 ATM: 3-7 June 2013 AGA: 26-28 June 2013 CAPSCA: 27-28 Mar 2014 (cost-recovery) The State has requested for a cost recovery ROST mission in the first quarter of 2014: coordination with the State to determine implementation dates is on-going. 	MoU signed: N/L Missions conducted: N/L	 A TCB project, in the area of AGA and ANS has been implemented. State contracted external consultants in the areas of AIR, OPS and PEL. 	 Primary aviation legislation enacted. Specific operating regulations promulgated. Qualified and trained inspectors recruited. TGMs developed and implementation on-going. An ICVM initially scheduled for 3-7 Dec 2012 was cancelled at the request of the State. SSC NOT resolved (identified in 2007). EI=35%. ICAO Plan of Action timelines lapsed with little progress in achieving the set targets. 	 Urge the State to: Implement USOAP CAP with high priority given to the SSC related PQs. Update OLF. Accept CMA activities, as planned. Provide guidance to the AFI Plan Secretariat, as the ICAO Plan of Action timelines lapsed and the State is not willing to have a CSA or an ICVM. .

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¹ICAO Plans of Action: Developed by ICAO and presented to the States to assist in resolving safety deficiencies. Revised when timelines lapse without achieving milestones and targets as well as to incorporate the Abuja safety targets.

	CAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
1: 2: A 1 R A	Presented: .9-21 Dec .011 Accepted: . Mar 2012 Revised Plan Accepted: .8 Dec 2012	 MET/AGA: 31 Oct – 4 Nov 2011 MET: 22 – 26 Apr 2013 	MoU signed: NIL Missions conducted: NIL	■ No TCB Project so far.	 ICVM Conducted 4-10 Apr 2012 (24% improvement in EI from 19.2%). ICAO Plan of Action revised to incorporate Abuja safety targets and ICVM outcome, and accepted. Cost recovery ECCAIRS Course conducted by ANB & WACAF Office in Cotonou 7 - 16 Nov 2012. Aerodrome certification legislation, regulations and procedures 90% complete. Technical library established. Preparation & publication of ANS regulations, procedures & inspection manuals implemented 90%. Appropriate air operator certification and Aircraft registration systems developed. 	Note progress made and follow-up plans.

STATE ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Botswana Presented: 1 Mar 2012 Accepted: 27 Mar 2012 Revised Plar Accepted: 30 Jan 2013		MoU signed: 11 Apr 2011 Missions conducted: NIL	■ Technical assistance is ongoing by United Kingdom Civil Aviation Authority International (UK CAAI) in the areas of AIR, AGA, ANS, OPS and PEL.	 Primary aviation legislation enacted. Specific operating regulations promulgated. Qualified and trained inspectors recruited but lack experience. TGMs developed and implementation ongoing. Two SSCs (OPS and AIR) NOT resolved (identified April 2013). ICVM results revealed an EI improvement from 27% to 53%. ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets. 	 Urge the State to: Implement USOAP CAP with high priority given to the SSC related PQs. Update OLF. Accept CMA activities, as planned. Provide guidance to the AFI Plan Secretariat, as the Revised ICAO Plan of Action timelines have lapsed. .

	O Plans Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
(env May Acce (env	sented: visaged in y 2014) epted: visaged in y 2014)	■ AIR/OPS: 16-20 Sep 2013	MoU signed: N/L Missions conducted: N/L	CASSOA, the East African Community (Burundi is a partner State) RSOO is an active assistance provider	 Primary aviation legislation enacted. Specific operating regulations promulgated. CAA established but lacks sufficient financial and human resources. Qualified and trained inspectors lacking. Some TGMs developed; However implementation is lacking. EI=27% (provisional pending final USOAP Report). ICAO Plan of Action presentation to State pending (projection May 2014). 	 Urge the State to: Sign AFI-CIS MOU and actively participate in the programme. Allocate sufficient financial resources to the CAA. Implement USOAP CAP with high priority given to establishment of an autonomous CAA, certification, surveillance and resolution of safety concerns related PQs. Update OLF. Urge CASSOA to maintain and, resources permitting increase its support to the State. State.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Central African Republic	Presented: 23-30 Sept 2012 Accepted: 13 Mar 2012	 ATM/AGA: 22-26 Aug 2011 ATM/AGA: was planned for 6 – 10 May, 2013 but could not take place. 	MoU signed: 13 July 2011 Missions conducted: NIL	MSA signed with TCB for Airport Master Plan development.	 ICAO Plan of Action being revised to incorporate Abuja Safety targets. ROST follow up mission (ATM/ AGA) scheduled 6-10 May 2013 postponed indefinitely due to security situation. In August 2013, the State requested for ICVM to be rescheduled to June 2014. This is however not realistic as security situation has worsened and mission travel restriction still in place. 	 Note lack of progress and inability to deliver assistance due mainly to the security situation although ICVM is planned for June 2014. Some limited positive steps noted in the State since appointment of new DG in April 2013.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Chad	Presented: 9 – 12 Sept 2013 Accepted: 16 Sept 2013	 Post Audit ROST mission to address potential SSCs, OPS/ ATM, 6-10 Aug, 2012 ATM/AIR: 18 – 22 Mar 2013 	MoU signed: 7 Apr 2011 Missions conducted: NIL	 TCB Assistance Project initiated for 6-month duration. Recruitment of Project Experts (OPS and AIR) completed and deployed – to assist in the recertification of air operators and to provide OJT to National Inspectors. 	 CSA Conducted 29 May – 7 Jun 2012 (State averted SSC by taking immediate action including cancellation of all AOCs). Certification OJT SSA in progress with TCB OPS & AIR experts deployed since Oct/Nov 2013. ICAO Plan of Action was revised (with safety targets) after ROST follow up of March 2013. The Plan was presented and accepted 16 Sept 2013. Regulations and Guidance Materials relating to air operator certification revised in order to conform to International standards contained in relevant ICAO Annexes and Guidance Materials. Certification of four (4) air operators is in progress. 	■ Note progress being made by the State.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Comoros	Presented: 17 Dec 2011 Accepted: 22 Dec 2011 Revised Plan Accepted: 3 June 2013	 ANS/AGA 16 – 20 Jan 2012 AIR: 19-24 Mar 2012 OPS: 21-28 Apr 2012 OPS: 24-27 Feb 2013 PEL/OPS: 31 Mar - 4 Apr 2014 (cost-recovery) 	MoU signed: 24 Mar 2011 Missions conducted ² : NIL	NIL on-going external assistance.	 Primary aviation legislation in draft. Specific operating regulations promulgated. Qualified and trained inspectors recruited but lack experience. TGMs developed and implementation ongoing (measures to restrict or withdraw AOCs implemented). EI: 21%. ICAO Plan of Action timelines (immediate and near) lapsed with steady progress in achieving the set targets. 	 Urge the State to: Implement USOAP CAP. Update OLF. Provide guidance to the AFI Plan Secretariat, as the Revised ICAO Plan of Action timelines have lapsed.

² **Comoros AFI-CIS:** Request to AFCAC has been sent. Awaiting availability of AFI-CIS inspectors to support re-certification process of air operators on the basis of the newly promulgated regulations

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Congo	Presented: 23-24 Feb 2011 Accepted: 12 Apr 2012 Revised Plan Accepted: March 2014	 OPS/ATM: 20-29 Sept 2011 Follow-up ROST mission (AIR / ATM) conducted 11 to 15 Feb 2013 	MoU signed: 13 July 2011 Missions conducted: 29 Apr to 10 May 2013. 29 July to 9 Aug 2013.	 Congo signed TCB Assistance Agreement. A TCB Project for 12-months duration commenced at the beginning of Oct 2013 with two experts (OPS & AIR) in the State. The Project aims to assist in the re-certification of operators and provision of OJT to National Inspectors is ongoing. 	 The State had SSC (OPS) from 2008 audit. Since the follow-up ROST mission, the State has taken some positive steps and the SSC was removed in Oct 2013. The Plan of Action was revised due to a lapse in time frame and to incorporate the Abuja safety targets following a ROST Follow-up mission in Feb. 2013. The Revised Plan of Action was submitted on 7 Jun 2013 and accepted March 2014. Regulations and Guidance Materials relating to air operator certification revised in order to conform to International standards contained in relevant ICAO Annexes and Guidance Materials. Familiarization workshop conducted by the State in March 2014 for potential AOC applicants; five operators – starting with 3 IOSA carriers targeted for Certification. 	■ To note progress made in the implementation of the ICAO Plan of Action and the resolution of the SSC.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Cote D'Ivoire	ICAO Plan of Action with Abuja Safety Targets Presented: 8-11 Sept 2013	■ 15 Sept 2013	MoU signed: 8 June 2012 Missions conducted: RO/MET & RO/AGA 22-26 April 2013		 State has progressed significantly and is one of the most active in uploading CAP implementation progress on CMA-OLF. Off-site validation conducted in Jan 2014 and El of 46.2% registered; an improvement of 4.4% on 2008 Audit result. ICVM conducted in March 2014. Report in preparation; further El improvement expected. State is targeted for attaining 60% by May 2014 and selected as 'success-story' for AFI Safety Symposium, Dakar 27-28 May 2014. 	■ Note progress being made by the State.

STATE ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Djibouti Presented: 25 Sept 201: Accepted: 4 Dec 2011 Revised Plan Accepted: 13 Nov 2012		MoU signed: 29 Sept 2011 Missions conducted ³ : NIL	■ A TCB Project to assist the State develop a strategic plan to establish a fully functional CAA is at proposal stage	 Primary aviation legislation enacted. Specific operating regulations development on-going. NIL qualified and trained inspectors. TGMs lacking. SSC (OPS) NOT resolved (identified Nov 2008). EI: 4%. ICAO Plan of Action revised timelines (immediate) lapsed with hardly any progress in achieving the set targets. 	 Note the minimal progress made in the implementation of the ICAO Plan of Action. Urge the State to: Allocate adequate resources to the CAA or consider delegating some of its safety oversight functions to another State or Body. Implement USOAP CAP with high priority given to the SSC related PQs. Update OLF. Provide guidance to the AFI Plan Secretariat, as the State hardly gives any attention to its safety oversight responsibilities.

³ Djibouti AFI-CIS: Planned AFI-CIS mission in March 2013 was postponed due to lack of technical counterpart in the State

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
DRC	Presented: 26-29 Sept 2011 Accepted: 2 Nov 2011	 AIR/AGA: 15-19 Aug 2011 DRD & AGA: 2 - 5 Apr 2013 	MoU signed: 15 Jun 2011 Missions conducted: Two cost- recovery AFI- CIS Missions conducted. 12-23 Nov 2012 and 29 Nov- 7 Dec 2012, ahead of the ICVM in Jan 2013. AFI CIS follow up mission scheduled 9 – 13 Dec 2013.	■ TCB OPS SSA proposal made and acceptance yet to be received.	 ICVM conducted 13 - 24 Jan 2013. Two SSCs in ANS and OPS identified; with a drop in overall EI from 11.7% in 2006 to 11.1%. Revision of ICAO Plan of Action to incorporate Abuja safety targets and ICVM outcome could not be completed due to failure of the State to provide inputs after follow up ROST mission (DRD/AGA) 2-5 Apr 2013). Recertification of operators is under way through a World Bank funded project being implemented by IATA. State has not been taking the required urgent steps to address SSC relating to non- calibration of navigation aids. The State has been identified for closed- 	■ Note developments following ICVM and efforts of different partners to reinvigorate the commitment of the State.

STATE	of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
					door follow up meeting with partners during the AFI Safety Symposium, Dakar 27-28 May 2014. ICAO is organizing a Safety workshop with partners, involving all stakeholders in the State from 17-19 June 2014. Due to slow progress, high level follow up planned during ICAO Council President's mission for the Meeting of African Ministers of Transport, Malabo (7-11 April 2014).	

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Equatorial Guinea	Presented: 12-14 Dec 2011 Accepted: 13 Feb 2012 Revised Plan Accepted: 7 Mar 2013	 MET/AIM: 3-7 Oct 2011 MET: 18 -22 Apr 2013 	MoU signed: NIL Missions conducted: NIL	First TCB assistance project expired - extended in both duration and scope, in Aug 2013 for further 3yrs.	 DG visited and briefed WACAF office in Dec 2012 on progress. The Plan of Action was revised due to a lapse in time frame and to incorporate the Abuja safety targets. The Revised Plan was submitted on 13 Dec 2012 and accepted in March 2014. Minimal progress in the implementation of the accepted ICAO Plan of Action. High level follow up planned during ICAO Council President's visit (with WACFA RD) to the State for the Meeting of African Ministers of Transport 7-11April 2014. State will be assessed on implementation of Plan of Action and readiness for ICVM. 	■ To encourage State to actively upload on the CMA OLF, evidence of work carried out and progress made in the implementation of the USOAP Corrective Action Plan (CAP).

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Eritrea	Presented: 30 Jan 2012 Accepted: 10 Feb 2012 Revised Plan Accepted: 28 May 2013	 CNS: 4 -8 Jun 2012 CNS: 18 - 22 Jun 2012 SSP/SMS: 11 - 22 Jun 2012 ATM: 29 Oct- 2 Nov 2012 AIR/OPS: 3 - 7 Dec. 2012 AIR/OPS: 25-29 Mar 2013 	MoU signed: N/L Missions conducted: N/L	■ An AOC OJT Project to be funded under SAFE Fund is at the preliminary stage.	 Primary aviation legislation enacted. Specific operating regulations promulgated. Inadequate qualified and trained inspectors. TGMs developed and implementation ongoing. SSC (OPS) NOT resolved (identified Nov 2010). EI: 21%. ICAO Plan of Action timelines lapsed with little progress in achieving the set targets. 	 Note the minimal progress made in the implementation of the ICAO Plan of Action. Urge the State to: Allocate adequate resources to the DCA or consider delegating some of its safety oversight functions to another State or Body. Implement USOAP CAP with high priority given to the SSC related PQs. Update OLF. Provide guidance to the AFI Plan Secretariat, as the Revised ICAO Plan of Action timelines lapsed with little progress.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Gabon	Presented: 21-22 Jul 2011 Accepted: 13 Apr 2012	■ FLS: 7-11 Jun 2011	MoU signed: 11 Apr 2011 Missions conducted: 28 Aug-1 Sept 2011, AFI- CIS Evaluation & Monitoring mission 28 Aug- 1 Sept 2011	■ TCB assistance project expired — expected to be extended in duration and scope.	 ICVM conducted 6-14 Aug. 2012 (13% improvement in LEI). Final report sent to State in Jan 2013. ICAO Plan of Action being to incorporate Abuja Safety targets and ICVM results and presented to the State. Due to little progress, high level follow up planned during ICAO Council President's visit for the Meeting of African Ministers of Transport, Malabo 7-11April 2014. 	 Note that little progress made by the State in the improvement of its EI.
Guinea Bissau	Presented: 25 -27 Feb 2013 Accepted: 15 Mar 2013	■ DRD/CNS/AIR: 1-5 Oct. 2012	MoU signed: 18 Jul 2011 Missions conducted: Joint AFI CIS COSCAP- UEMOA missions conducted in Nov. 2012. Two AFI CIS follow up missions conducted in May & Aug 2013.	■ No TCB Project so far.	 From 2008 CSA audit State has SSCs in OPS & AIR. ICAO Plan of Action with safety targets was presented 25-27 Feb 2013 and accepted on 15 March 2013. State took immediate steps involving cancellation/withdrawal of AOCs, Licenses etc. and both SSCs were removed in April 2013. 	 Note progress made in the timely resolution of the identified SSCs. New CAA management is showing great commitment towards enhancing the safety oversight capability of the State and thus overall improvement of State's EI expected.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Guinea	Presented: 22-25 Apr 2013 Accepted: 2 May 2013	 AIR/AGA: 12-16 Nov 2012 MET/TC, 2 – 6 Nov 2013 	MoU signed: 21 Jun 2012 Missions conducted: Joint AFI CIS/BAGASOO mission conducted 16- 27 Jul 2012 Synergy built up through coordination with AFI CIS and BAGASOO to address SSC. AFI CIS follow up mission: 18- 29 Mar 2013. Second AFI CIS/BAGASOO follow-up mission: 8-31 Jul 2013	 No TCB Project so far. State proposed by WACAF for SAFE project funding in 2014. 	 CSA conducted 17-25 Apr 2012 resulted in an SSC (OPS). ICAO Plan of Action, including Abuja safety targets presented 22-25 Apr 2013. State took concrete actions to resolve SSCs, i.e. Cancellation of all AOCs licenses and deregistration of aircraft. SSC declared resolved at the end of May 2013. With the assistance of AFI CIS/BAGASOO, the State revised Primary Aviation Legislation, Regulations and Guidance Materials. Primary Aviation Legislation promulgated 28 November 2013. Re-certification of operators has begun with the help of AFI CIS/BAGASOO Inspectors. However the 	 Note progress made in the Implementation of AFI-CIS / BAGASSO and ROST activities, as well as positive action of the State resulting in resolution of SSCs and adoption of aviation legislation and regulations. State to be encouraged to establish an autonomous CAA before the ICVM scheduled in June 2014

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
					process has ceased due to inaction on the part of the AOC applicants.	
					 The WACAF/World Bank mission of Nov 2013 drafted with DNAC-Guinée, a plan for the State to effectively establish an autonomous CAA. An ICVM is scheduled in June 2014. 	

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Lesotho	Presented: 27 Feb 2012 Accepted: 1 Mar 2012 Revised Plan Accepted: 11 Jun 2013	AIR/OPS: 1-5 Oct 2012	MoU signed: 22 Jun 2011 Missions conducted: 25 Nov – 13 Dec 2013	■ NIL on-going external assistance.	 Primary aviation legislation needs to be revised. Specific operating regulations (promulgated in 1980) need to be updated to conform with latest ICAO provisions. Inadequate qualified and trained inspectors. TGMs developed and implementation on-going. EI: 22%. A joint letter by ICAO President and Secretary General requesting for renewed commitment by the State was sent on 13 Mar 2013. A previous letter had been sent on 28 Jun 2011 to communicate serious safety concerns following the USOAP audit in 2007. ICAO Plan of Action timelines lapsed with very little progress in achieving the set targets. 	 Note the minimal progress made in the implementation of the ICAO Plan of Action. Urge the State to: Allocate adequate resources to the DCA or consider delegating some of its safety oversight functions to another State or Body. Implement USOAP CAP with high priority given to the legislation and regulations related PQs. Update OLF. Provide guidance to the AFI Plan Secretariat, as the Revised ICAO Plan of Action timelines lapsed with little progress.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Liberia	Presented: 21-23 Aug. 2012 Accepted: 22 Oct 2012	 CNS/AIM: 29 Apr – 4 May 2012 AGA/CNS 8-13 Dec 2012 	MoU signed: NIL Missions conducted: NIL	 State requested assistance project for Runway rehabilitation and ATC installations refurbishment. In March 2014 tate requested for TCB assistance in the recruitment of the GM for the Airport Authority. No TCB Project so far. 	■ ICAO Plan of Action with Abuja Safety targets and ICVM results accepted by the State.	 Note progress made on ROST Implementation activities.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Madagascar	Presented: 12 Jan 2012 Accepted: 13 Jan 2012	 AIR/ANS: 10 – 16 Mar 2012 OPS: 14-20 Apr 2012 CNS: 19-26 May 2012 AGA: 9 – 12 Oct. 2012 AIR/OPS: 26-30 Aug 2013 	MoU signed: 5 May 2011 Missions conducted: NIL	 NIL on-going external assistance. 	 Primary aviation legislation enacted. Specific operating regulations promulgated. Inadequate qualified and trained inspectors. TGMs developed and implementation ongoing. Potential SSC (OPS) resolved (resolved in May 2012). EI: 55%. ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets. 	 Urge the State to: Maintain the implementation of the USOAP CAP with high priority given to the certification related PQs. Update OLF. A revised ICAO Plan of Action submitted for acceptance.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Malawi	Presented: 8 Mar 2012 Accepted: 12 Mar 2012 Revised Plan Accepted: 20 June 2013	• AIR/OPS: 11-14 June 2012	MoU signed: 5 Apr 2012 Missions conducted: 16 - 27 July 2012 5 - 16 Nov 2012	 Support from Ethiopian CAA received for air operators' certification process. An EU assistance project has been initiated In 2013, EU/EASA signed a contract to implement a project extending to Dec 2016 whose objectives are to strengthen the Malawi DCA oversight capacity and that of the local training facility. 	 Primary aviation legislation needs to be revised. Specific operating regulations need to be updated. Inadequate financial resources. Inadequate qualified and trained inspectors. TGMs developed and implementation ongoing. SSC (OPS) NOT resolved (identified Jan 2009). EI: 39%. ICAO Plan of Action timelines lapsed with little progress in achieving the set targets. 	 Note the minimal progress made in the implementation of the ICAO Plan of Action Urge the State to: Allocate adequate resources to the DCA. Implement USOAP CAP with high priority given to the legislation and regulations as well as the SSC related PQs. Update OLF. Provide guidance to the AFI Plan Secretariat, as the Revised ICAO Plan of Action timelines lapsed with little progress.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Mali	Presented: None (Priority State)	NIL	MoU signed: 24 Jan 2011 Missions conducted: NIL	■ No TCB Project so far.	 ICVM Conducted24-28 Oct 2011 (21% improvement in LEI). Security situation in State precluded any field assistance in the past. Coordination on-going for plans for fact-finding mission. 	Note progress made by State.
Mauritania	Presented: None: (Priority State)	 TC/AVSEC/ AIR: 14-18 Mar 2011 AIR/CNS: 5-9 Dec 2011 	MoU signed: 21 Mar 2011 Missions conducted: NIL	 Airport Construction consultancy project agreed with TCB and State funds provided for startup. 	 ICVM conducted in April and Aug 2012 (37% improvement in LEI). State now exceeds world average on Els. State removed from EU Operational ban list in Dec 2012. 	 Note progress made by State as per ICVM results and lifting of EU operational ban.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Mozambique	Presented: 12 Sep 2011 Accepted: 7 Oct 2011	 AIR: 16 – 20 Jan 2012 AGA: 20 – 24 Feb. 2012 AGA: 9 -12 Jul 2013 AIR/ATM/ OPS: 9-13 Sept 2013 	MoU signed: N/L Missions conducted: N/L	■ A TCB project providing assistance in the implementation of the USOAP and USAP CAPs is ongoing, with experts in Org, Flight Safety, ANS and AVSEC. An AGA expert is scheduled to join the team shortly.	 Primary aviation legislation enacted. Specific operating regulations promulgated. Inadequate qualified and trained inspectors. TGMs developed and implementation ongoing. An ICVM initially scheduled 16 to 22 Apr 2014 was cancelled at the request of the State. SSC (OPS) resolved (resolved in Sep 2011). EI: 32%. ICAO Plan of Action timelines lapsed with some progress in achieving the set targets. 	 Urge the State to: Allocate adequate resources to the CAA. Implement USOAP CAP with high priority given to the certification, surveillance and resolution of safety concerns related PQs. Update OLF. Accept CMA activities, as planned. Provide guidance to the AFI Plan Secretariat, as the State requested postponement of the scheduled ICVM.

STATE ICAO P of Actio		AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Rwanda Presen 15 Sept Accept 6 Oct 2	ted: Jan 2012 • CNS: 13 - 17 May	MoU signed: 22 Jun 2011 Missions conducted: NIL	 Discussions are underway for the initiation of the follow up Phase II project which will cover assistance in implementation of the ANS regulatory regime. CASSOA, the East African Community (Rwanda is a partner State) RSOO is an active assistance provider 	 Primary aviation legislation enacted. Specific operating regulations promulgated. The CAA is predominantly reliant on hired expatriate inspectors. Local inspectors have been hired and their training and acquisition of experience is on-going. TGMs developed and implementation ongoing. SSC (OPS) resolved (resolved in Dec 2012). EI: 43%. ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets. 	 Note the significant milestone achieved by the State in resolving an SSC following an ICVM conducted in Dec 2012. Urge the State to: Implement USOAP CAP with high priority given to the surveillance and resolution of safety concerns related PQs. Update OLF.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Sao Tome and Principe	Presented: 1-4 Oct 2012 Accepted: 27 Nov. 2012 Revised Plan Accepted: Presented on 4 June 2013. Awaiting acceptance by the State	■ OPS/ATM: 14-27 Jun 2012 ■ ATM/AIR: 4 – 8 Mar, 2013	MoU signed: NIL Missions conducted: NIL	 No TCB Project so far. AfDB Capacity building project expected to start in the first half of 2014. 	 State had 3 SSCs (AIR/OPS/AGA) from CSA audit in 2010. The Plan of Action was revised following a ROST Follow-up mission in May 2013. State action on cancellation / suspension of AOCs and Aircraft Registration Certificates resolved AIR SSC in Jul 2013. HR capacity building plan for CAA developed by the State and reviewed with the Regional office is ready for implementation through ADB funding now available. During A/38 side meeting, State undertook to implement measures to address OPS SSC by Dec 2013. Concrete actions yet to be seen. 	 Note ROST Implementation activities and efforts being made by the State. To encourage the State to sign the AFI CIS MOU and take advantage of the expertise available through the Scheme. To further urge the State to take necessary measures to resolve the remaining SSCs.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
					 AGA and OPS SSCs remain unresolved. The State is not responding to correspondences. A Joint WACAF/AfDB mission planned for April 2014. Due to slow progress, high level follow up planned during ICAO Council President's mission for the Meeting of African Ministers of Transport, Malabo, 7-11April 2014. The State has been identified for a closed-door follow up meeting with partners during the AFI Safety Symposium, Dakar 27-28 May 2014. 	

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Senegal	Presented: Scheduled for 21 April 2014 Accepted: Pending	* AIR/CNS/MET (17-28 Feb 2014)	MoU signed: 10 May 2011 Missions: NIL	 No TCB Project so far. MSA signed with ICAO in Dec 2010. Project proposals are awaited from the State. 	 Draft ICAO Plan of Action with safety targets prepared. Following the ROST mission, the RO is actively working with ANACIM to upload information on CAP implementation on to the CMA OLF in time for AFI Symposium. With El of 55.39% in 2006, the State is targeted for attaining 60% by May 2014. A self-assessment has been recommended. 	Note commitment of the State to achieve targets.
Sierra Leone	Presented: 11-15 Apr 2012 Accepted: 14 Jun2012	■ AIR/MET: 21-25 Nov 2011 ■ AGA: 22-26 Jul 2013	MoU signed: 16 May 2011 Missions conducted: NIL	 Upon request of the State, project proposals for OPS/AIR/AGA/A NS developed and awaiting State decision since June 2013. In addition, State requested for 	 ICAO Plan of Action revised to incorporate Abuja Safety targets. Follow up ROST mission (AGA) conducted 22-26 Jul 2013. Project proposals prepared, awaiting State's decision. 	 Note progress made through ROST Implementation activities. Consider issuance of State letter to urge State to take the proposed immediate actions to resolve the remaining SSCs.

STATE	ICAO Plans	ROST Assistance	AFI-CIS	TCB and other	Status of Implementation:	Action Required from
	of Action ¹		Assistance	Assistance	ICAO Plans of Action	the Meeting
				Projects		
				assistance in	State has indefinitely	
				new airport	suspended all	
				construction	certification/licensing	
				supervision.	activities. ICVM	
					conducted, 29 Jan – 5	
					Feb. 2014, and three	
					SSCs identified in the	
					areas of AGA, ANS and	
					PEL. AGA SSC was	
					resolved before	
					publication. SSCs in ANS	
					and PEL remain	
					unresolved.	
					Due to little progress,	
					high level follow up	
					planned during ICAO	
					Council President's	
					mission for the Meeting	
					of African Ministers of	
					Transport, Malabo, 7-	
					11April 2014.	
					The State has been	
					identified for closed-	
					door follow up meeting	
					with partners during the	
					AFI Safety Symposium,	
					Dakar 27-28 May 2014.	

	O Plans F	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
23 Fe Accep 24 Fe Revise Accep	epted: eb 2012 septed: feb 2012 sised Plan epted: pt 2013	 AIR: 13 – 16 Feb. 2012 CNS: 25-29 Jun 2012 ATM: 2-6 Jul 2012 AIR/OPS: 6-9 Aug 2012 AGA: 26 – 30 Nov. 2012 	MoU signed: 8 Aug 2011 Missions conducted: NIL	■ A TCB project commenced in July 2013, providing assistance in the implementation of the USOAP CAP and in capacity building commenced with experts in PEL, OPS and AIR.	 Primary aviation legislation enacted. Specific operating regulations promulgated. Establishment of an autonomous CAA implemented. Inadequate qualified and trained inspectors. TGMs developed and implementation ongoing. EI: 12%. ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets with the help of TCB. 	 Note the significant milestone achieved by the State in establishing a functional CAA. Urge the State to: Implement USOAP CAP with high priority given to the inspectors training, certification, surveillance and resolution of safety concerns related PQs. Update OLF.

STATE	ICAO Plans of Action ¹	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
Zambia	Presented: 6 Jul 2011 Accepted: 21 Jul 2011	 AGA: 21 - 25 May 2012 AIR/OPS: 23 - 25 Jul 2012 ATM: 24-28 Sept 2012 ATM: 12-15 Feb 2013 AIR/OPS: 7-11 Oct 2013 USOAP CMA Workshop: 11- 13Mar 2014 (cost-recovery) 	MoU signed: 7 Apr 2011 Missions conducted: OPS/AIR: 15-31 Aug 2011 5 – 16 Nov 2012	■ EU Project is currently ongoing with efforts geared towards the establishment of an autonomous CAA. ■ A need for support by the implementation of a TCB project has been expressed by the CAA.	 Primary aviation legislation enacted and revision on-going. Specific operating regulations promulgated. Establishment of an autonomous CAA is ongoing. Inadequate qualified and trained inspectors. TGMs developed and implementation ongoing. SSC (OPS) resolved (resolved in Dec 2012). The ICVM conducted in Dec 2012 revealed an El improvement from 35% to 47%. ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets. 	 Note the significant milestone achieved by the State in resolving an SSC following an ICVM conducted in Dec 2012. Urge the State to: Implement USOAP CAP with high priority given to the certification, surveillance and resolution of safety concerns related PQs. Update OLF.

DP 08 ATTACHMENT A: Status of Development, Revision, Presentation and Implementation of the ICAO Plans of Action for States under the review of MARB including priority States

ACRONYMS AND ABBREVIATIONS

AEL CIC	AEL Companies Insuratousta California	LEC	Drimony Assistion I agislation and Civil Assistion
AFI-CIS	AFI Cooperative Inspectorate Scheme	LEG	Primary Aviation Legislation and Civil Aviation
AGA	Aerodromes and Ground Aids		Regulations
AIG	Aircraft Accident and Incident Investigation	OLF	Online Framework
AIR	Airworthiness of Aircraft	OPS	Aircraft Operations
ANB	Air Navigation Bureau	ORG	Civil Aviation Organization
ANS	Air Navigation Services	MOU	Memorandum of Understanding
AOC	Air Operator Certificate	NCMC	National Continuous Monitoring Coordinator
ATM	Air Traffic Management	PEL	Personnel Licensing and Training
CAA	Civil Aviation Authority	PQ	Protocol Question
CAP	Corrective Action Plan	RO	Regional Office
CAPSCA	Collaborative Arrangement for the Prevention and	ROST	Regional Office Safety Teams
	Management of Public Health Events in Civil Aviation	RSOO	Regional Safety Oversight Organization
CASSOA	Civil Aviation Safety and Security Oversight Agency	SAAQ	State Aviation Activity Questionnaire
CC	Compliance Checklist	SARPs	Standards and Recommended Practices
CE	Critical Element	SMS	Safety Management System
CMA	Continuous Monitoring Approach	SSC	Significant Safety Concern
CSA	Comprehensive Systems Approach	SSP	State Safety Programme
EFOD	Electronic Filing of Differences	TCB	Technical Co-operation Bureau
EI	Effective Implementation	TGM	Technical Guidance Material
iSTARS	Integrated Safety Trend Analysis and Reporting System	USOAP	Universal Safety Oversight Audit Programme
ICVM	ICAO Coordinated Validation Mission		

STATE	ANGOLA	BOTSWANA	DJIBOUTI	ERITREA	MALAWI	MOZAMBIQUE	RWANDA	ZAMBIA	MADAGASCAR	COMOROS	LESOTHO	SWAZILAND
ICAO Plan of Action: Initial	16-Feb-2012	27-Mar-2012	04-Dec-2011	10-Feb-2012	12-Mar-2012	07-Oct-2011	06-Oct-2011	21-Jul-2011	13-Jan-2012	22-Dec-2011	01-Mar-2012	24-Feb-2012
ICAO Plan of Action: Revised	N/A	15-Jan-2013	13-Nov-2012	28-May-2013	20-Jun-2013	N/A	N/A	N/A	N/A	01-Jun-2013	30-May-2013	09-Sep-2013
SSC (Date of Finding)	05-Dec-2007	09-Apr-2013	14-Mar-2008	11-Nov-2010	23-Jan-2009	19-Jan-2010	22-Nov-2007	03-Feb-2009	POTENTIAL SSC identified during ICVM (25-May-2012): Resolved timely	SSC Concept NOT in existence at time of audit	SSC Concept NOT in existence at time of audit	SSC Concept NOT in existence at time of audit
SSC (Area & Status): Outstanding	OPS (AOC)	OPS (AOC) AIR (Repairs & Modifications)	OPS (AOC)	OPS (AOC)	OPS (AOC)	RESOLVED	RESOLVED	RESOLVED	POTENTIAL SSC RESOLVED	SSC Concept NOT in existence at time of audit	SSC Concept NOT in existence at time of audit	SSC Concept NOT in existence at time of audit
SSC (Area & Status): Resolved	UNRESOLVED	UNRESOLVED	UNRESOLVED	AIR (Aircraft Registration) ANS (NAVAIDs)	UNRESOLVED	OPS (AOC)	OPS (AOC)	OPS (AOC)	POTENTIAL SSC resolved within 15 days (not published)	SSC Concept NOT in existence at time of audit	SSC Concept NOT in existence at time of audit	SSC Concept NOT in existence at time of audit
IMMEDIATE Term: Start to End	01-Apr-2012 to 31-Aug-2012	01-Apr-2012 to 30-Apr-2013	01-Jan-2013 to 30-Jun-2013	01-Mar-2012 to 30-Dec-2013	30-Jul-2012 to 31-Dec-2013	01-Oct-2011 to 31-Mar-2012	01-Oct-2011 to 31-Mar-2012	11-Jul-2011 to 31-Dec-2011	01-Feb-2012 to 30-Aug-2012	10-May-2012 to 31-Aug-2013	01-May-2012 to 31-Dec-2013	01-May-2012 to 30-Oct-2013
Sign an AFI-CIS MoU	AFI-CIS MoU NOT signed	11-Apr-2011	29-Sep-2011	AFI-CIS MoU NOT signed	05-Apr-2012	Afi-CIS MoU NOT signed	22-Jun-2011	15-Jun-2011	05-May-2011	24-Mar-2011	22-Jun-2011	08-Aug-2011
Initiate ROST to assist resolve SSC &/or CAP	PEL, OPS, AIR, ATM, AGA	SSP/SMS, PEL, OPS, AIR, ANS, AGA	PEL, OPS	SSP/SMS, PEL, OPS, AIR, ANS	PEL, OPS, AIR	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM	PEL, OPS, AIR, ATM, AGA
Initiate AFI-CIS to assist resolve SSC &/or CAP	NOT utilized AFI-CIS Opted for consultants	NOT utilized AFI-CIS Opted for consultants	NIL State inspectors (counterparts)	MoU not signed	July & Nov 2012 Joint: COSCAP-SADC & AFI- CIS	MoU not signed	State declined offer	Aug-2011, Nov-2012 Joint: COSCAP-SADC & AFI- CIS	AFI-CIS NIL assistance mission	AFI-CIS NIL assistance mission	Nov-2013. Joint: COSCAP-SADC & AFI- CIS	NIL certificate holders
Initiate RSOO/COSCAP to assist resolve SSC &/or CAP	NOT utilized COSCAP-SADC Opted for consultants	NOT utilized COSCAP-SADC Opted for consultants	NOT affiliated to any RSOO/COSCAP	NOT affiliated to any RSOO/COSCAP	July & Nov 2012 Joint: COSCAP-SADC & AFI- CIS	COSCAP-SADC	CASSOA	Aug-2011, Nov-2012 Joint: COSCAP-SADC & AFI- CIS	Affiliated to AAMAC NO assistance received	Affiliated to AAMAC NO assistance received	Nov-2013. Joint: COSCAP-SADC & AFI- CIS	COSCAP-SADC
Establish primary aviation legislation (CE-1 EI>60%)	61%	80%	3%	45%	43%	69%	48%	62%	66%	61%	19%	45%
Establish specific operating regulations (CE-2 EI>60%)	45%	67%	1%	48%	34%	50%	54%	65%	73%	49%	22%	25%
Establish civil aviation system & safety oversight functions (CE-3 EI>60%)	38%	71%	10%	17%	34%	22%	37%	42%	63%	14%	24%	8%
Implement licensing, certification, authorization &/or approval obligations (CE-6 EI>60%)	38%	46%	8%	17%	44%	37%	60%	55%	58%	19%	30%	15%
NEAR Term: Start to End	01-Sep-2012 to 31-Aug-2013	01-May-2013 to 31-Dec-2013	01-Jul-2013 to 30-Jun-2014	01-Jan-2014 to 30-Jun-2014	01-Jan-2014 to 30-Jun-2014	01-Jan-2012 to 31-Dec-2013	01-Apr-2012 to 31-Dec-2013	01-Jan-2012 to 31-Dec-2012	01-Sep-2012 to 30-Aug-2013	01-Sep-2013 to 31-Mar-2014	01-Jan-2014 to 30-Jun-2014	01-Nov-2013 to 30-Apr-2014
Maintain AFI-CIS to assist implement CAP	NOT utilized AFI-CIS Opted for consultants	NOT utilized AFI-CIS Opted for consultants	NIL State inspectors (counterparts)	MoU not signed	July & Nov 2012 Joint: COSCAP-SADC & AFI- CIS	MoU not signed	State declined offer	Aug-2011, Nov-2012 Joint: COSCAP-SADC & AFI- CIS	AFI-CIS NIL assistance mission	AFI-CIS NIL assistance mission	Nov-2013. Joint: COSCAP-SADC & AFI- CIS	NIL certificate holders
Maintain RSOO/COSCAP to assist implement CAP	NOT utilized COSCAP-SADC Opted for consultants	NOT utilized COSCAP-SADC Opted for consultants	NOT affiliated to any RSOO/COSCAP	NOT affiliated to any RSOO/COSCAP	July & Nov 2012 Joint: COSCAP-SADC & AFI- CIS	COSCAP-SADC	CASSOA	Aug-2011 , Nov-2012 Joint: COSCAP-SADC & AFI- CIS	Affiliated to AAMAC NO assistance received	Affiliated to AAMAC NO assistance received	Nov-2013. Joint: COSCAP-SADC & AFI- CIS	COSCAP-SADC
TCB &/or other technical assistance projects to assist State in CAP implementation.	TCB: ANS, AGA External consultants	External consultants	A TCB project proposal submitted: no response from State	Prospective assistance project: ICAO SAFE Fund	Prospective assistance project: EU/EASA	TCB Project: PEL, OPS, AIR , ANS, AGA (on-going)	TCB Project: ANS	EU Project: (on-going)	NIL assistance received	Mauritania Provided Assistance	No assistance received	TCB Project: PEL, OPS, AIR (on-going)
Enhance technical personnel qualifications & training (CE-4 EI>60%)	22%	24%	1%	4%	22%	1%	18%	22%	34%	1%	9%	1%
Establish Technical Guidance Material (TGMs): procedures & industry guidelines (CE-5 EI>60%)	41%	70%	0%	23%	34%	38%	41%	51%	34%	13%	14%	4%
Implement Surveillance obligations (CE-7 EI>60%)	18%	33%	3%	5%	32%	11%	32%	33%	40%	18%	28%	5%
Resolution of safety concerns (CE-8 EI>60%)	5%	39%	2%	2%	19%	7%	18%	12%	13%	5%	14%	9%
Establish an effective & independent aircraft accident investigation system (AIG EI>60%)	6%	71%	0%	19%	24%	16%	1%	33%	19%	12%	0%	0%
State CAP self-assessment & updating via OLF: (%age of CAP completed) (Red<40%, Amber-Between 40% & 50%, Green>50%)		0%	0%	0%	0%	23%	19%	15%	59%	42%	0%	0%
Achieve AFI safety targets (SSC & EI)	SSC (outstanding beyond 2013)	SSC (outstanding beyond 2013)	SSC (outstanding beyond 2013)	SSC (outstanding beyond 2013)	SSC (outstanding beyond 2013)	Low EI (=32%) (35% of AFI to attain 60% by 2013)	Low EI (=43%) (35% of AFI to attain 60% by 2013)	Low EI (=47%) (35% of AFI to attain 60% by 2013)	Low EI (=55%) (35% of AFI to attain 60% by 2013)	Low EI (=21%) (35% of AFI to attain 60% by 2013)	Low EI (=22%) (35% of AFI to attain 60% by 2013)	Low EI (=12%) (35% of AFI to attain 60% by 2013)
State supports initiatives to build sub-		COSCAP-SADC	NOT affiliated to any sub-	NOT affiliated to any sub-	COSCAP-SADC	COSCAP-SADC	CASSOA Active	COSCAP-SADC	COSCAP-SADC	COSCAP-SADC	COSCAP-SADC	COSCAP-SADC
regional safety oversight capabilities through cooperative arrangements.	COSCAP-SADC	Currently hosting	regional organization	regional organization								
regional safety oversight capabilities	COSCAP-SADC 01-Sep-2013		regional organization 01-Jul-2014	regional organization 01-Jul-2014	01-Jul-2014	01-Jan-2014	01-Jan-2014	01-Jan-2013	01-Jan-2013	01-Apr-2014	01-Jul-2014	01-May-2014
regional safety oversight capabilities through cooperative arrangements. LONG Term: Start & onwards State to enhance & sustain its safety oversight capabilities.		Currently hosting		01-Jul-2014		Low EI (=32%)	01-Jan-2014 Low EI (=43%) (35% of AFI to attain 60% by 2013)	Low EI (=47%)	Low EI (=55%)	01-Apr-2014 To be assessed on the due dates		·
regional safety oversight capabilities through cooperative arrangements. LONG Term: Start & onwards State to enhance & sustain its safety	01-Sep-2013	Currently hosting 01-Jan-2014 SSC	01-Jul-2014	01-Jul-2014		Low EI (=32%) (35% of AFI to attain 60% by	Low EI (=43%) (35% of AFI to attain 60% by	Low EI (=47%) (35% of AFI to attain 60% by	Low EI (=55%) (35% of AFI to attain 60% by	_		·

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DP 08 - Attachment B2 - Plans of Action Implementation Timelines - Monitoring Matrix for the ICAO WACAF Office														
		Alert: Deliverable overdue,			PLANS OF ACTION IN Caution: Deliverable	IPLEMENTATION TIMEI	LINES - MONITORING MA	ATRIX FOR THE ICAO WA Satisfactory: Target achieved			Advisory: Status or			
COLOUR CODING KEY		no tangible progress observed			overdue, good progress observed						information			
STATE	D.R.CONGO	SAO TOME & PRINCIPE	SIERRA LEONE	CONGO	GUINEA BISSAU	GUINEA	CHAD	CENTRAL AFRICA REP.	COTE D'IVOIRE	EQ. GUINEA	LIBERIA	BENIN	CAMEROUN	GABON
1 ICAO Plan of Action: Initial	02-Nov-2011	27-Nov-2012	14-Jun-2012	12-Apr-2012	08-Mar-3013	02-May-2013	16-Sep-2013	23-Sep-12	12-Jul-2013	13-Feb-2012	22-Oct-2012	01-Mar-2012	15-Mar-2012	13-Apr-2012
² ICAO Plan of Action: Revised	N/A	04-Jun-2013	N/A	07-Jun-2013	09-Sep-13	N/A	N/A	N/A	N/A	07-Mar-13	N/A	28-Dec-12	N/A	N/A
3 SSC (Date of Finding)	23-Jan-2013	28-Jan-2010	05-Feb-2014	01-Nov-2008	01-Apr-2008	01-Apr-2013	POTENTIAL SSC resolved timely NOT published	SSC Concept NOT in existence at time of audit	SSC Concept NOT in existence at time of audit	SSC Concept NOT in existence at time of audit	SSC Concept NOT in existence at time of audit	N/A	N/A	N/A
SSC (Area & Status): Outstanding	OPS (AOC) ANS (NAVAIDS)	OPS (AOC) AGA (RFFS)	PEL (ATC Licensing) ANS (NAVAIDS)	RESOLVED	RESOLVED	RESOLVED	RESOLVED	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSC (Area & Status): Resolved	UNRESOLVED	AIR (Aircraft Registration)	POTENTIAL SSC AGA (RFFS) resolved timely NOT published	OPS (AOC)	OPS (AOC) AIR (Aircraft Registration)	OPS (AOC)	POTENTIAL SSC resolved timely NOT published	N/A	N/A	N/A	N/A	N/A	N/A	N/A
IMMEDIATE Term: Start to End	01-Sept-2011 to 31-Mar-2012	1-Jun-2013 to 30- Nov-2013	15-April-2012 to 30-Sept-2012	1-Jul-2012 to 31-Dec-2013	1-Mar-2013 to 31- Aug-2013	01-April-2013 to 30-Sept-2013	1 Sept 2013 to 28 Feb 2014	01-Jan-2013 to 30 Jun-2013	1-July 2013 to 31- Dec-2013	11-Jul-2011 to 3 Dec-2011	1-01-Aug-2012 to 30- Jan-2013	- 31-Mar-2013 to 30-Sep-2013	01-Apr-2012 to 30-Sep-2012	15-Mar-2013 to 15- Sept-2013
6 Sign an AFI-CIS MoU	15-Jun-2011	AFI-CIS MoU NOT signed	16-May-2011	13-Jul-2011	28-Aug-2012	26-Jun-2012	07-Apr-2011	13-Jul-2011	08-Jun-2012	AFI-CIS MoU NOT signed	AFI-CIS MoU NOT signed	AFI-CIS MoU NOT signed	30-Jun-2011	11-Apr-2011
7 Initiate ROST to assist resolve SSC &/or CAP	AIR, AGA	OPS, AIR, ATM	AIR, MET	ATM, OPS, AIR	DRD, AIR, CNS	AIR, AGA	ATM, OPS, AIR	AGA, ATM	AGA, MET	AIM, MET	AIM, CNS	AGA, MET	AIR, CNS	PEL, OPS, AIR, ATM, AGA
8 Initiate AFI-CIS to assist resolve SSC &/or CAP	AFI-CIS Missions: Nov. 2012, Nov/Dec 2012 and Dec. 2013	AFI-CIS MoU NOT signed	AFI-CIS MoU NOT signed	AFI-CIS Missions: April/May 2013 and July/Aug. 2013	May and August-2013. Joint Missions: COSCAP- UEMOA & AFI-CIS	July 2012, Nov. 2012, Mar. 2013 and July 2013 Joint Missions: BAGASOO & AFI-CIS	AFI-CIS MoU NOT signed	AFI-CIS MoU NOT signed	AFI-CIS MoU NOT signed	AFI-CIS MoU NOT signed	AFI-CIS MoU NOT signed	AFI-CIS MoU NOT signed	AFI-CIS MoU NOT signed	AFI-CIS Missions: Aug/Sept 2011
Initiate RSOO/COSCAP to assist resolv SSC &/or CAP	e COSCAP-SADC	COSCAP-CEMAC		COSCAP-CEMAC	COSCAP-UEMOA	BAGASOO	COSCAP-CEMAC	COSCAP-CEMAC	COSCAP-UEMOA	COSCAP-CEMAC	BAGASOO	COSCAP-UEMOA	COSCAP-CEMAC	
Establish primary aviation legislation (CE-1 EI>60%)	66%	73%	13%	57%	57%	20%	38%	32%	87%	10%	38%	47%	45%	50%
Establish specific operating regulations (CE-2 EI>60%)	46%	38%	12%	50%	30%	5%	35%	9%	76%	25%	17%	58%	58%	32%
Establish civil aviation system & safety oversight functions (CE-3 EI>60%)	37%	17%	20%	13%	18%	14%	20%	9%	44%	9%	28%	27%	47%	18%
Implement licensing, certification, authorization &/or approval obligations (CE-6 EI>60%)	14%	13%	16%	16%	4%	2%	9%	6%	42%	13%	19%	61%	48%	19%
NEAR Term: Start to End	01-Apr-2012 to 31 Dec-2012	01-Dec-2013 to 30-Nov-2014	01-Oct-2012 to 30-Sept-2013	01-Jan-2014 to 31- Dec-2014	2-Sept-2013 to 31 Aug-2014	01-Oct-2013 to 30-Sept-2014	1 Mar-2014 to 28 Feb. 2015	01-Jul-2013 to 30-Jun-2014	1-Dec-2013 to 30 Nov- 2014	01-Jan-2012 to 3 Dec-2012	1- 01-Feb-2013 to 30 Jan-2014	-30-Sep-2013 to 30 Sep-2014	01-Oct-2012 to 30- Sep-2013	15 Sept-2013 to 15- Sept-2015
14 Maintain ROST to assist implement CA	P PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA	PEL, OPS, AIR, ATM, AGA
Maintain AFI-CIS to assist implement CAP	July & Nov 2012 Joint: COSCAP-SADC & AFI- CIS	NOT utilized AFI-CIS	NOT utilized AFI-CIS	AFI-CIS Missions: April/May 2013 and July/Aug. 2013	3 AFI-CIS mission conducted	Nov-2013. Joint: BAGASOO & AFI-CIS	NOT utilized AFI-CIS	NOT utilized AFI-CIS	NOT utilized AFI-CIS	NOT utilized AFI-CIS	NOT utilized AFI-CIS	NOT utilized AFI-CIS	NOT utilized AFI-CIS	AFI-CIS mission conducted
Maintain RSOO/COSCAP to assist implement CAP	COSCAP-SADC	COSCAP-CEMAC	BAGASOO	COSCAP-CEMAC	COSCAP-UEMOA	Nov-2013. Joint: BAGASOO & AFI-CIS	COSCAP-CEMAC	COSCAP-CEMAC	COSCAP-UEMOA	COSCAP-CEMAC	BAGASOO	COSCAP-UEMOA	COSCAP-CEMAC	COSCAP-CEMAC
TCB &/or other technical assistance projects to assist State in CAP implementation.	World Bank funded Project PEL/OPS, AIR (on-going) - Re- certification of air operators	No TCB or other tech. assistance project	A TCB project proposal submitted: no response from State	TCB Project: PEL/OPS, AIR (on-going)	No TCB or other tech. assistance project	Joint BAGASOO/AFI CIS missions	TCB Project: PEL/OPS, AIR (on-going)	No TCB or other tech. assistance project	No TCB or other tech. assistance project	Existing TCB and other tech. assistance projects	No TCB or other tech. assistance project	No TCB or other tech. assistance project	No TCB or other tech. assistance project	TCB Project: ended with possible extension PEL/OPS, AIR
Enhance technical personnel qualifications & training (CE-4 EI>60%	19%	6%	20%	13%	1%	5%	17%	1%	26%	0%	26%	9%	40%	5%
Establish Technical Guidance Material (TGMs): procedures & industry guidelines (CE-5 EI>60%)	28%	19%	7%	17%	9%	17%	30%	6%	48%	4%	11%	43%	43%	15%
Implement Surveillance obligations (CE-7 EI>60%)	13%	10%	17%	14%	0%	4%	6%	10%	32%	16%	17%	38%	34%	8%
Resolution of safety concerns (CE-8 EI>60%)	9%	2%	17%	9%	0%	2%	0%	0%	27%	0%	20%	9%	11%	7%
Establish an effective & independent aircraft accident investigation system (AIG EI>60%)	22%	25%	12%	25%	11%	8%	18%	3%	44%	3%	17%	1%	11%	0%
State CAP self-assessment & updating via OLF: 23 (%age of CAP completed) (Red<40%, Amber-Between 40% & 50%, Green>50%)	3%	0%	55%	0%	0%	14%	3%	0%	32%	14%	1%	3%	15%	
24 Achieve AFI safety targets (SSC & EI)	SSCs (outstanding beyond 12- months since identification)	Low EI (=18.55%) (35% of AFI to attain 60% by 2013)	Low EI (=14.45%) (35% of AFI to attain 60% by 2013)	Low EI (=21.15%) (35% of AFI to attain 60% by 2013)	Low EI (=11.62%) (35% of AFI to attain 60% by 2013)	Low EI (=7.57%) (35% of AFI to attain 60% by 2013)	Low EI (=18.73%) (35% of AFI to attain 60% by 2013)	Low EI (=7.42%) (35% of AFI to attain 60% by 2013)	Low EI (=46.2%) (35% of AFI to attain 60% by 2013)	Low EI (=10.91%) (35% of AFI to attain 60% by 2013)	Low EI (=19.67%) (35% of AFI to attain 60% by 2013)	Low EI (=42.26%) (35% of AFI to attain 60% by 2013)	Low EI (=44.12%) (35% of AFI to attain 60% by 2013)	Low EI (=17.99%) (35% of AFI to attain 60% by 2013)
State supports initiatives to build sub- regional safety oversight capabilities through cooperative arrangements	COSCAP-SADC	COSCAP-CEMAC	BAGASOO	COSCAP-CEMAC	COSCAP-UEMOA	BAGASOO	COSCAP-CEMAC	COSCAP-CEMAC	COSCAP-UEMOA	COSCAP-CEMAC	BAGASOO	COSCAP-UEMOA	COSCAP-CEMAC	COSCAP-CEMAC
LONG Term: Start & onwards	01-Jan-2013	01-Dec-2014	01-Oct-2013	01-Jan-2015	01-Sep-2014	01-Sep-2014	01-Mar-2015	01-Jul-2014	01-Jan-2015	01-Jan-2013	01-Feb-2014	30-Sep-2014	01-Oct-2013	15-Sep-2014
State to enhance & sustain its safety oversight capabilities	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates	To be assesed on the due dates
Regular exchange of safety data & information with other pertinent entities including RASG	To be assesed in due course	To be assesed on the due dates	To be assesed on the due dates	To be assesed in due course	To be assesed in due course	To be assesed in due course	To be assesed in due course	To be assesed in due course	To be assesed in due course	To be assesed in due course	To be assesed in due course	To be assesed in due course	To be assesed in due course	To be assesed in due course
ICAO maintains continuous monitoring 8 & coordinate assistance projects, if required	On-going monitoring via OLF & NCMC	On-going monitoring via OLF & NCMC	On-going monitoring via OLF & NCMC	On-going monitoring via OLF & NCMC	On-going monitoring via OLF & NCMC	On-going monitoring via OLF & NCMC	On-going monitoring via OLF & NCMC	On-going monitoring via OLF & NCMC	On-going monitoring via OLF & NCMC	On-going monitoring via OLF & NCMC	c On-going monitoring via OLF & NCMC	On-going monitoring via OLF & NCMC	ICVM Conducted in Dec. 2013 On- going monitoring via OLF & NCMC	On-going monitoring via OLF & NCMC