



COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SAFETY IN AFRICA (AFI PLAN)

ELEVENTH AFI PLAN STEERING COMMITTEE MEETING

Montréal, 13-14 March 2013

Agenda Item 2: ICAO Plans of Action for States under the review of the MARB.

(Presented by the Secretary)

EXECUTIVE SUMMARY

This paper presents information on the progress made in the development, acceptance and implementation of the ICAO Plans of Action to assist States under the review of the Monitoring and Assistance Review Board (MARB).

The Regional Offices Safety Teams (ROSTs) have been conducting missions to States to implement activities of the ICAO Plans of Action accepted by States.

Action: The Steering Committee is invited to:

- a) note the information contained in the paper;
- b) note ICVMs and CSA's undertaken and planned; and
- c) provide further instructions for the continued implementation of the ICAO Plans of Action tailored to the needs and situations of the States under the review of the MARB in line with column 8 (Action required from the meeting) of **Attachment A**.

1. INTRODUCTION

During its tenth meeting, the Steering Committee noted with satisfaction the progress achieved in the development, acceptance and implementation of the ICAO Plans of Action tailored to the needs and situation of each State.

1.1 In line with the request of the Steering Committee ICAO and AFCAC have encouraged States to implement the actions identified under the ICAO Plans of Action.

1.2 The present paper summarizes the progress further made in the development, presentation and implementation of the ICAO Plans of Action tailored to the needs and situations of States under the review of the MARB. The paper also highlights USOAP Continuous Monitoring Approach (CMA) activities, including Comprehensive Systems Approach (CSA) audits and ICAO Coordinated Validation Missions (ICVMs), which have either taken place or are planned for 2013.

2. SUMMARY OF PROGRESS FROM OCTOBER 2012 – MARCH 2013

2.1 **Attachment A** to this discussion paper provides a list of States under the review of the MARB together with an update on the status of development, presentation and implementation of the ICAO Plans of Action.

2.2 The Regional offices have embarked on incorporating the Abuja High-Level safety targets in the ICAO Plans of Action. The alignment is being made on new plans and to existing Plans of Action that have lapsed in their implementation timeframe. In ESAF, the Plan of Action for Botswana has been revised, submitted and accepted while in WACAF Benin, Sao Tome, Liberia have accepted the revised Plans of Action and new Plans of Action for Chad, Guinea and Guinea Bissau are under development with the inclusion of the Abuja High-Level safety targets.

2.3 With reference to Djibouti, a revised Plan of Action was presented and accepted by the Minister responsible for Transport on 13 November 2012 and a ROST mission initiated in January 2013 in the areas of OPS, AIR and PEL. AFI-CIS will plan a Mission to Djibouti in 2013 after coordination with the State & ESAF office.

2.4 The Regional Office Safety Teams (ROSTs) have been active in assisting States in the implementation of the CAPs in specific areas such as AGA, AIR, ANS, PEL, and OPS based on the needs identified while AFI missions have been conducting and assisting States in the area of OPS and AIR.

2.5 Technical Cooperation Bureau (TCB) assistance projects have been initiated or planned in the following States Angola, Cameroon, Central African Republic, Chad, Congo, Djibouti, Democratic Republic of Congo, Equatorial Guinea, Gabon, Mauritania, Mozambique, Rwanda, Sierra Leone and Swaziland. Botswana has engaged assistance from the UK CAA while in Zambia an EU project is underway.

2.6 Since 2011, the following States have successfully resolved SSCs and overall improved Effective Implementation of their critical elements: Madagascar from 29% to 55%, Mauritania from 33% to 70%, Mozambique from 20% to 32%, Rwanda from 21% to 43%, Sudan from 51% to 74% and Zambia from 35% to 47%. Other States that have improved their Effective Implementation include Benin from 19% to 43%, Gabon from 6% to 19% and Mali from 26% to 47%.

2.7 As of January 2013, the following States have outstanding SSCs in ESAF; Angola, Djibouti, Eritrea, Malawi and in WACAF Congo, Democratic Republic of Congo, Guinea, Guinea Bissau, and Sao Tome and Principe.

2.8 In 2013, ICAO has identified the following States as priority States and planned for a CSA or ICVM; Botswana, Burundi, Cameroon, Central African Republic, Congo, Cote D'Ivoire, Egypt, Guinea, Guinea-Bissau, Kenya, Liberia, Libya Morocco, Sierra Leone, South Africa and United Republic of Tanzania.

-END-



DISCUSSION PAPER 2 - ICAO Plans of Action for States under the review of MARB

ATTACHMENT A

Status of Development, Presentation and Implementation of the ICAO Plans of Action for States under the review of MARB

STATE	ICAO Plans of Action presented	State Acceptance of ICAO Plans of Action	ROST Implementation Mission(s) Conducted	MoU signed with AFCAC	AFI-CIS Mission Conducted	Status of implementation of ICAO Plans of Action	Action Required from the meeting	Status of TCB/Assistance Projects where present
Angola	6 Feb 2012	16 Feb 2012	<ul style="list-style-type: none"> AIR/OPS: 21-25 May 2012 CNS: 25-29 Sept. 2012 CNS: 15 - 19 Oct 2012 AIR/OPS: 15-24 Oct 2012 			<p>ICVM rescheduled for 2013.</p> <p>ROST mission scheduled in 2013 in AGA.</p>	<p>Note progress made on ROST implementation activities.</p> <p>ICVM was scheduled for 3-7 December 2012, however rescheduled at the request of the State.</p>	<p>TCB Assistance in ANS, AIS/MAP, PANS-OPS and CNS provided.</p> <p>Some manuals and inspector handbooks are still outstanding. Efforts underway to complete documentation.</p>
Benin	19-21 Dec 2011	1 Mar 2012 28 Dec 2012	<ul style="list-style-type: none"> MET/AGA: 31 Oct – 4 Nov 2011 MET: 22 – 26 Apr, 2013 			ICVM Conducted 4-10 April 2012 (24% improvement in EI)	Note progress made and follow up plans.	No TCB Project so far.

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		(Revised Plan of Action)				<p>ICAO Plan of Action revised to incorporate Abuja Safety targets & ICVM outcome, and accepted.</p> <p>Cost recovery ECCAIRS course conducted by ANB (Safety Tools) Staff with WACAF IT/ Assistant support in Cotonou, 7 - 16 Nov 2012.</p> <p>ROST follow up mission scheduled 22-26 Apr 2013.</p>		
Botswana	1 March 2012.	27 March 2012.	<ul style="list-style-type: none"> SMS/SSP: 14-25 May 2012 CNS: 18-22 June 2012 AIR/OPS: 2-6 	11 April 2011		<p>ICVM scheduled 3-9 April 2013.</p> <p>ROST missions scheduled in 2013 are in OPS, AIR,</p>	Note progress made on ROST implementation activities, acceptance of revised Plan of	Technical assistance is ongoing by UK CAA
	The plan of Action was	The revised plan of						

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	revised due to a lapse in time frame and to incorporate the Abuja safety targets. The Revised Plan of Action was submitted on 15 January 2013.	Action was accepted on 30 January 2013.	<p>July 2012</p> <ul style="list-style-type: none"> AIR/ATM: 21 – 25 Jan 2013 			ATM, CNS and AGA.	<p>Action</p> <p>Additional ROST missions in 2013</p> <p>ICVM scheduled in 3-9 April 2013.</p>	
Cameroon	20 – 22 Feb 2012	15 March 2012	<ul style="list-style-type: none"> AIR/CNS: 12-16 Dec 2011 CNS: 18 – 22 Feb, 2013 	30 Jun 2011		<p>ICAO Plan of Action being revised to incorporate Abuja Safety targets.</p> <p>Promulgation of revised Aviation Code still pending.</p> <p>ROST follow up mission (CNS) scheduled 18-22 Feb 2013.</p>	<ul style="list-style-type: none"> Note progress made and planned ROST Implementation activities. Consider issuance of State letter to urge the State to take necessary action 	<ul style="list-style-type: none"> MSA signed with TCB in 2010 for an assistance project yet to be activated.

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						State scheduled for ICVM 4 – 10 Dec 2013.		
Central African Republic	23-30 Sept 2012	13 March 2012	<ul style="list-style-type: none"> ATM/AGA: 22-26 Aug 2011 ATM/AGA: 6 – 10 May, 2013 	13 Jul 2011		<p>ICAO Plan of Action being revised to incorporate Abuja Safety targets.</p> <p>ROST follow up mission (ATM/AGA) scheduled 6-10 May 2013.</p> <p>State scheduled for ICVM in 9-15 Oct 2013.</p>	Note progress made and planned ROST Implementation activities and ICVM.	MSA signed with TCB for Airport Master Plan development.
Chad	Scheduled for 15 – 17 Apr, 2013		<ul style="list-style-type: none"> Post Audit ROST mission to address potential SSC, OPS/ ATM, 6-10 Aug, 2012 CNS/AIR: 18 – 22 Mar, 	7 April 2011		<p>CSA Conducted 29 May – 7 Jun 2012 (State averted SSC by taking immediate action).</p> <p>Certification OJT SSA proposed to State;</p>	Note addition of State to the list and planned follow up actions.	<p>TCB Assistance Project submitted to Chad.</p> <p>Payment in progress prior to signature of Agreement</p>

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			2013			Draft ICAO Plan of Action to be revised after follow up ROST mission (AIR/CNS, 18-22 March 2013).		
Comoros	17 Dec 2011	22 Dec 2011	<ul style="list-style-type: none"> • ANS/AGA 16 – 20 Jan 2012 • AIR: 19-24 March 2012 • OPS: 21-28 April 2012 	24 March 2011		ROST missions scheduled in 2013 are in ATM, OPS, AIR and PEL	<p>Note ROST missions planned in 2013.</p> <p>Due to a lapse in the implementation time frame, the Plan of action is under review and will be submitted in March 2013 to the State for acceptance.</p>	There is no TCB Project so far.
Congo	23-24 Feb 2012	12 April 2012	<ul style="list-style-type: none"> • OPS/ATM: 20-29 Sept 2011, • Follow-up ROST mission (AIR / ATM) 	13 Jul 2011	AFI CIS mission Scheduled for 11 – 15 Feb 2013 postponed.	<p>The State has SSC (OPS) from 2008 audit.</p> <p>ICAO Plan of</p>	Note progress made on ROST Implementation activities.	Congo signed TCB Assistance Agreement.

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			conducted 11 to 15 Feb 2013		New dates TBD.	Action being revised to incorporate Abuja Safety targets and noted progress following ROST mission of Feb 2013. ICVM scheduled 15-21 May 2013		
Djibouti	25 Sep 2011 The plan of Action was revised and presented on 12 November 2012.	04 Dec 2011 The Revised plan of action was accepted on 13 November 2012.	OPS: 27 Jan. – 1 Feb. 2013	29 Sep 2011	AFI-CIS is planned February/March 2013	ICVM candidate in 2013 ROST/AFI-CIS missions planned in 2013 are in OPS, AIR, ATM and MET	Note progress made, acceptance of revised Plan of Action by Djibouti and ROST missions scheduled in 2013.	TCB Assistance in OPS; AIR; PEL under discussion. Limited funds available from previous project to be utilized in new project.
DRC	26-29 Sept 2011	02 Nov 2011	<ul style="list-style-type: none"> AIR/AGA: 15-19 Aug 2011 AIR: 2 – 5 Apr, 	15 Jun 2011	Two cost-recovery AFI-CIS / COSCAP-SADC Missions conducted:	ICVM conducted 16 - 22 Jan 2013. Final report awaited but results indicate	Note developments following ICVM and planned projects with	TCB OPS SSA proposal made and acceptance yet to be received.

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			2013		15-30 Oct. 2012 and 26 Nov- 7 Dec 2012. AFI CIS follow up scheduled 2-12 Apr 2013.	potentially two SSCs in ANS and OPS. ICAO Plan of Action to be revised after follow up ROST mission (AIR, 2-5 Apr 2013) to incorporate Abuja Safety targets and ICVM. Certification of operators is scheduled under a World Bank funded project to be implemented through IATA.	renewed commitment of the State.	
Equatorial Guinea	12-14 Dec 2011	13 Feb 2012	<ul style="list-style-type: none"> • MET/AIM: 3-7 Oct 2011 • MET: 18 -22 Apr, 2013 			DG visited and briefed WACAF office in Dec 2012 on progress. Revised ICAO Plan of Action	Note progress reported by State and ROST Implementation activities.	On-going assistance project expired - to be extended in duration and scope.

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						incorporating Abuja Safety targets exchanged with State to be finalized after ROST follow up mission (18 – 22 Feb 2013).		
Eritrea	30 Jan 2012	10 Feb 2012	<ul style="list-style-type: none"> • CNS: 4 -8 June 2012 • CNS: 18 - 22 June 2012 • SSP/SMS: 11 - 22 June 2012 • ATM: 29 Oct. – 2 Nov. 2012 • AIR/OPS: 3 – 7 Dec. 2012 			<p>ICVM candidate in 2013</p> <p>ROST missions scheduled in 2013 are in OPS, PEL and AIR.</p>	Note progress made on ROST implementation activities and ROST missions scheduled in 2013.	No TCB Project so far.
Gabon	21-22 July 2011	13 April 2012	AFI- CIS Evaluation & Monitoring mission 28 Aug– 1 Sept 2011.	11 Apr 2011	28 Aug–1 Sept 2011,	ICVM conducted 6-14 Aug. 2012 (13% improvement in LEI). Final report sent to State in	Note progress being made and improvement of EI.	On-going assistance project expired - to be extended in duration and scope.

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						<p>Jan 2013.</p> <p>ICAO Plan of Action being revised to incorporate Abuja Safety targets and ICVM results.</p>		
Guinea Bissau	Scheduled for 20 -22 Feb, 2013		<p>CNS/AIR: 1-5 Oct. 2012</p> <p>AIR: 1 -5 July 2013</p>	18 July 2011	<p>Joint AFI CIS COSCAP-UEMOA missions conducted in Nov. 2012.</p> <p>AFI CIS follow up scheduled 2013; dates TBD.</p>	<p>From 2008 CSA audit State has SSCs in OPS & AIR.</p> <p>ICAO Plan of Action with safety targets being finalized for presentation to State by end of Feb 2013.</p> <p>Follow up ROST mission (AIR) scheduled for 1 – 5 July 2013.</p> <p>State has proposed</p>	<p>Note delivered / planned assistance in light of SSC status.</p> <p>New CAA management is showing great commitment.</p>	No TCB Project so far.

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						immediate steps involving cancellation/with drawal of AOCs, Licenses etc and is being considered for ICVM in 2013.		
Guinea			AIR/AGA: 12-16 Nov 2012 AIR: 24 – 28 Jun, 2013	21 June 2012	16-27 July 2012 Synergy built up through coordination with AFI CIS and BAGASOO to address SSC. AFI CIS follow up scheduled 18-29 March 2013.	CSA conducted 17-25 April 2012 resulted in an SSC (OPS). ICAO Plan of Action being finalized for a presentation to State by end of March 2013. ROST follow up mission scheduled for 24 – 28 Jun 2013 (AIR). State being considered for	Note progress made in the Implementation of AFI CIS and ROST activities, as well as positive action of the State i.e. cancellation / suspension of certificates and licenses	No TCB Project so far.

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						ICVM in 2013 in view of positive actions taken.		
Lesotho	27 Feb 2012	01 March 2012	<ul style="list-style-type: none"> AIR/OPS: 1-5 Oct 2012 	22 June 2011		<p>ICVM candidate in 2013.</p> <p>ROST missions scheduled in 2013 are in ATM, CNS, OPS, PEL and AIR.</p>	Limited progress has been noted in the State. It is recommended that a letter be written by the secretary general requesting for commitment by the State. The Plan of Action will be revised with new time frames and incorporate the Abuja Safety Targets.	No TCB Project so far.
Liberia	21-23 Aug. 2012	22 Oct 2012 (incorporating safety targets)	<ul style="list-style-type: none"> CNS/AIM: 29 Apr – 4 May 2012 AGA/CNS 8-13 Dec 2012 			ICAO Plan of Action with Abuja Safety targets and ICVM results accepted by the State. State being considered for	Note progress made on ROST Implementation activities	<p>State requested assistance project for Runway rehabilitation and ATC installations refurbishment.</p> <p>No TCB Project so</p>

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						ICVM in 2013.		far.
Madagascar	12 Jan 2012	13 Jan 2012	<ul style="list-style-type: none"> AIR/ANS: 10 – 16 Mar 2012 OPS: 14-20 April 2012 CNS: 19-26 May 2012 AGA: 9 – 12 Oct. 2012 	05 May 2011		ICVM mission conducted 21-25 May 2012	SSC resolved. The Regional Office will monitor activities to ensure continued compliance and implementation of the Corrective Action Plan.	No TCB Project so far.
Malawi	8 Mar 2012	12 March 2012	<ul style="list-style-type: none"> AIR/OPS: 11 - 14 June 2012 	05 April 2012	16 - 27 July 2012 15 – 26 Oct 2012	ICVM candidate in 2013. ROST/AFI-CIS missions are planned in 2013 are in ATM, CNS, OPS, AIR and PEL.	Note progress made in the implementation of ROST and AFI-CIS activities in addition to ROST activities planned in 2013.	No TCB Project so far
Mali				24 Jan 2011		ICVM Conducted 24-28 Oct 2011 (21% improvement in	Note progress made by State and current security situation.	No TCB Project so far.

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						LEI) Security situation in State precludes any field assistance. Coordination nonetheless on-going for safe use of Airspace and AVSEC.		
Mauritania			<ul style="list-style-type: none"> AIR: 14-18 Mar 2011 AIR/CNS : 5-9 Dec 2011 	21 Mar 2011		<p>ICVM conducted in April and August 2012 (37% improvement in LEI). State now exceeds world average on EIs.</p> <p>State removed from EU Operational ban list in Dec 2012.</p>	Note progress made by State as per ICVM results and lifting of EU operational ban.	Airport Construction consultancy project agreed with TCB and State funds provided for startup.
Mozambique	12 September 2011	7 October 2011	<ul style="list-style-type: none"> AIR: 16 – 20 Jan 2012 AGA: 20 – 24 Feb. 2012 			ICVM conducted on 26 to 30 September 2011	<p>SSC resolved</p> <p>Note ROST missions planned</p>	TCB Assistance in FLS and ANS on-going. Appointment of

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						ROST mission planned in 2013 are in MET and ATM.	in 2013. The Regional Office will monitor activities to ensure continued compliance and implementation of the Corrective Action Plan.	AGA Expert in progress.
Rwanda	15 Sep 2011	6 Oct 2011	<ul style="list-style-type: none"> • AIR/OPS: 23 – 27 Jan. 2012 • CNS: 13 - 17 May 2012 • AIR/OPS: 28 May - 1 June 2012 • AGA: 4 - 8 June 2012 • AIR/OPS: 24 – 27 Sept 2012 	22 June 2011		<p>ICVM conducted: 31 Oct – 6 Nov 2012.</p> <p>ROST mission planned in 2013 are in AGA and ATM.</p>	<p>SSC resolved.</p> <p>Note ROST missions planned in 2013.</p> <p>In addition, the Regional Office will monitor activities to ensure continued compliance and implementation of the Corrective Action.</p>	<p>TCB Assistance in LEG; ANS; AIS; MET completed.</p> <p>Report under preparation.</p>

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Sao Tome	1-4 Oct 2012	27 Nov. 2012 (incorporating safety targets)	OPS/ATM: 14-27 June 2012 AIR: 4 – 8 March, 2013		AFI CIS mission scheduled for 2013; dates TBD (Subject to signing of AFI-CIS MOU).	State has 3 SSCs (AIR/OPS/AGA) from CSA audit in 2010. State action on cancellation / suspension of AOCs and Aircraft Registration Certificates is to be verified in follow-up ROST mission. HR capacity building plan for CAA being reviewed with Regional office. ROST follow up mission (AIR) scheduled 4-8 March 2013. Considered for ICVM in 2013, dates TBD.	Note ROST Implementation activities and planned assistance.	No TCB Project so far.

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Sierra Leone	11-15 April 2012	14 June 2012	<ul style="list-style-type: none"> AIR/MET: 21-25 Nov 2011 AGA: 22-26 Jul 2013 	16 May 2011		<p>ICAO Plan of Action being revised to incorporate Abuja Safety targets.</p> <p>Follow up ROST mission (AGA) scheduled for 22-26 Jul 2013.</p> <p>Project proposals prepared, awaiting State's decision.</p> <p>Considered for ICVM in 2013, dates TBD</p>	<p>Note progress made on ROST Implementation activities;</p> <p>Consider issuance of State letter to urge State to take action on pending proposals.</p>	<p>Upon request of the State, project proposals for OPS/AIR/AGA/ANS developed and awaiting State decision.</p> <p>In addition, State requested for assistance in new airport construction supervision.</p>
Swaziland	23 Feb 2012	24 Feb 2012	<ul style="list-style-type: none"> AIR: 13 – 16 Feb. 2012 CNS: 25-29 June 2012 ATM: 2-6 July 2012 AIR/OPS: 6- 	08 August 2011		<p>ICVM candidate in 2013</p> <p>ROST missions planned in 2013 are in OPS, AIR, PEL and ATM</p>	<p>Note progress made on ROST implementation activities and planned missions in 2013.</p>	<p>TCB Assistance in OPS; AIR; PEL. Project signed. Estimated commencement in Mar 2013</p>

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			9 August 2012 • AGA: 26 – 30 Nov. 2012					
Zambia	6 July 2011	21 July 2011	<ul style="list-style-type: none"> • AGA: 21 - 25 May 2012 • AIR/OPS: 23 - 25 July 2012 • ATM: 24-28 Sept 2012 	07 April 2011	OPS/AIR: 15-31 Aug 2011 Follow-up mission conducted 5 – 16 Nov 2012	ICVM conducted: 12-18 Dec 2012. ROST missions planned in 2013 are in ATM, CNS, MET and AGA.	SSC resolved. Note ROST and AFI-CIS activities and missions planned in 2013. In addition, the Regional Office will monitor activities to ensure continued compliance and implementation of the Corrective Action.	EU Project underway in the area of OPS, AIR and PEL.

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