**Virtual Workshop on the implementation of an effective Civil – Military Cooperation,
27 – 29 April 2021**

PROVISIONAL AGENDA AND PROGRAMME

Time	Subject	Actors
Day One: 27 April 2021		
09:00 – 09:30	**Housekeeping** **Opening Remarks**	ICAO RD (ESAF/WACAF)
Session 1 09:30 – 11:00	**Civil Military Cooperation Best Practices** • Setting the Scene • EUR Doc 032 and EUR OPS Bulletin	• Albert / Keziah • Sven Halle
11:00 - 11:15	*Short Break*	*ALL*
Session 2 11:15 - 14:00	**Sharing of Civil Military Best Practices:** • Kenya (KCAA/Kenya Air Force) • Nigeria (TBD) • Democratic Republic of Congo (DRC) • United Arab Emirates or Saudi Arabia (TBD) • Ghana (Ghana Air Force) • Angola • Togo • IATA • EUROCONTROL • Introduction to ICAO Civil Military Cooperation Manual - Doc 10088	• Kenya • Nigeria • TBD • TBD • TBD • Ghana • IATA • Mike Steinfurth • ICAO
Day Two: 28 April 2021		
Session 3 09:00 – 10:00	**Highlights of Doc 10088:** • Key Civil Military Definitions • ICAO Resolution A40-4 on coordination and cooperation of civil and military air traffic • Civil Military Collaboration, Cooperation and Coordination • Establishment of Civil Military Cooperation • Airspace Management Principles • Strategic, Pre-Tactical and Tactical • Liaison in Support of Cooperation • State Aircraft Operations and National Security and Defence Considerations	ICAO HQ/ROs
	Short Break	**All**
Session 4 10:15 – 11:00	Highlights of Doc 10088: **State aircraft operations and national security and defence consideration** • Examples of State Aircraft Roles and State Aircraft Constraints • Military aircraft operations • Identifying States' requirements	ICAO HQ/ROs

Session 5 10:30 – 14:00	**Structures and implementation** • Structure, processes and functions • Legal and regulatory frameworks to develop structures, processes and procedures • High-level civil-military aviation cooperation policy board (CMAB) and responsibilities • Establishment of a Committee for Airspace Organization and Management (CAOM)	ICAO HQ/ROs
Day Three: 29 April 2021		
Session 6 *09:00 – 14:00*	**Airspace organization and management** Flexible Use Airspace (FUA) • Principles for enhanced FUA • Collaborative Decision Making (CDM) • FUA airspace structures • Cross-border and cross-FIR boundary operations • Airspace over the High Seas **Civil-Military Interoperability** • Procedures and/or technical interoperability • Regulations and standardization • CNS, ATM, AIM and procedures • Potential obstacles and proposed mitigations • Sharing data and information • Training, licensing and joint provision of services **Civil and Armed Conflict, Natural Disasters, Special Activities** • Special activities • Civil and armed conflicts and exceptional situations **Civil-Military Cooperation Performance Measurement Framework** • Optimizing airspace performance • Benefits and challenges of applying a performance management process • Establishing a performance management plan • Using metrics to support the flexible use of airspace **ATM Security** • Global Air Traffic Management Operational Concept (Doc 9854): Role for ATM security beyond that of aviation security to meet national security requirements • The Air Traffic Management Security Manual (Doc 9985) • Cybersecurity **Air Defence Identification Zones (ADIZS)**	ICAO HQ/ROs
30 March – 30 June 2021		
Session 7 09:00 – 14:00	**Plan of Action:**	**States**

	States establish Civil / Military Cooperation Committees, develop Civil/Military Manual and Standard Operating Procedures and a Memoranda of Cooperation (MOC) by 30 June 2021.
	
	Note: All States are expected to:
	
	    a) establish a Civil / Military Cooperation Committee;
	    b) develop Civil/Military Manual and Standard Operating Procedures;
	    c) signed Memoranda of Cooperation among agencies (as applicable); and
	    d) plan Civil / Military Programme of Activities for 2021/2022	

26 August 2021		
Session 8 10:30 – 13:00	**Presentation of States Activity Reports** Each State is expected to: • present evidence of established Civil / Military Cooperation Committee; • provide electronic copies of approved Civil/Military Manual and Standard Operating Procedures, etc.; • provide signed Memoranda of Cooperation among agencies (as applicable); • provide planned Civil / Military programme of activities for 2021/2022; and • indicate State specific challenges which require ICAO assistance	**States**
13:00 - 13:15	*Short Break*	*ALL*
Session 9 13:15 -14:00	Workshop Outcome Regional and State Civil Military Cooperation Plan of Action 2021/2022	ALL
Closing Ceremony		
	Closing Remarks	ICAO RD (ESAF/WACAF)