



**INTERNATIONAL CIVIL AVIATION ORGANIZATION  
NORTH AMERICAN, CENTRAL AMERICAN AND CARIBBEAN OFFICE**

**TECHNICAL COOPERATION REGIONAL PROJECT — RLA/09/801**

**IMPLEMENTATION OF THE PERFORMANCE BASED AIR NAVIGATION SYSTEMS IN THE  
CARIBBEAN REGION**

**FOURTH STEERING COMMITTEE MEETING  
(SCM/4)**

**FINAL REPORT**

**KINGSTON, JAMAICA, 12 MAY 2015**

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## **HISTORICAL**

### **ii.1 Place and Date of the Meeting**

The Fourth Steering Committee Meeting of the RLA/09/801 Technical Cooperation Project (SCM/4) was held in Kingston, Jamaica on the 12 of May 2015 in conjunction with the Fourteenth Directors of Civil Aviation of the Central Caribbean Meeting (C/CAR/DCA/14).

### **ii.2 Officers of the Meeting**

Mr. Nari Williams-Singh, Director General of the Jamaica Civil Aviation Authority chaired the meeting plenary. Mr. Melvin Cintron supported the chairman acting as Director of the CAR RLA/08/901 Project, who welcomed all the Project Members highlighting the proposals for optimizing the project and effective assistance to States. Mr. Julio Siu, Project Coordinator ad interim and Regional Officer, Communications, Navigation and Surveillance acted as Secretary of the SCM/4 Meeting.

### **ii.3 Working Languages**

The working languages of the meeting were English and Spanish. The documentation numbering was the correlative used within the C/CAR/DCA/14.

### **ii.4 Agenda**

- Agenda Item 1            Review of previous SCM Reports and Agreements**
- Agenda Item 2            Project Progress Report – Achievement Assessment of the Project’s Objectives and Planning of Future Project Activities (2015-2016)**
- Agenda Item 3            Project Financial Status**
- Agenda Item 4            Project Evaluation**
- Agenda Item 5            Other Business Related to the Project**

## ii.5 Attendance

Nine out of eleven RLA/09/801 Project Members<sup>1</sup> attended the Meeting as indicated in the list of participants; the Meeting regretted the absence of Mexico and ECCAA. ALTA, CANSO, CASSOS and Rockwell Collins ARINC participated as observers.

## ii.8 Conclusions and Decisions

The Steering Committee of the RLA/09/801 Technical Cooperation Project recorded its activities as conclusions and decisions as follows:

**CONCLUSIONS:** Activities requiring communication to States/Territories/International Organizations.

**DECISIONS:** Internal activities of the Steering Committee Meeting of the RLA/09/801 Technical Cooperation Project.

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An executive summary of these conclusions is presented in **Appendix A** to this report.

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<sup>1</sup> *RLA/09/801 Project Members are: Bahamas, Barbados, Cuba, Curaçao, Dominican Republic, Haiti, Jamaica, Mexico, OECS States through ECCAA (Antigua and Barbuda, Grenada, Saint Kitts and Nevis, Saint Lucia and Saint Vincent and the Grenadines), Trinidad and Tobago and Central American States through COCESNA (Belize, Costa Rica, El Salvador, Guatemala, Honduras and Nicaragua).*

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**Agenda Item 1                      Review of previous SCM Reports and Agreements**

1.1                      Under WP/31, the Meeting was informed that since the beginning of the Project during its first Steering Committee Meeting (SCM) in 2012 up to the last SCM/3 meeting (2014), all the activities and planning of the project has been followed-up on, as well as the approval of the Project budget implementation and other management actions.

1.2                      Likewise, three teleconferences have been held between SCM meetings in order to expedite the follow-up of the actions and to facilitate a timely decision-making relevant to the management of the Project. Several pending actions were identified. In this regard the SCM adopted the following Conclusion:

**CONCLUSION**

**RLA/09/801 SCM/4/1**

**IMPLEMENTATION OF PREVIOUS ACTIONS OF THE  
PROJECT STEERING COMMITTEE MEETINGS**

That in order to complete and improve the management of the project making it a more efficient task:

- a)                      the Project Coordinator:
  - i.                      coordinate the update the Project Steering Committee Terms of Reference (ToRs);
  - ii.                     coordinate the review and update the Project Document (PRODOC);
  - iii.                    amend the corresponding Project documentation to reflect the term “Project RLA/09/801 Technical Assistance Missions” denoting it as “RLA/09/801 TEAM;”
  - iv.                    review and update the current fellowship procedure to include the agreement on “the flexibility to have each member using the assigned fellowships to selected events, based on the individual priorities of each member State without reducing the number of events included in the plan, nor increasing the budget;”
- b)                      Project Members send the ICAO NACC Regional Office their updated focal points-of-contact information by **30 June 2015**; and
- c)                      Project Coordinator report results of actions on items a) and b) by next SCM Meeting/Teleconference on **19 June 2015**.

**Agenda Item 2                      Project Progress Report – Achievement Assessment of the Project’s Objectives and Planning of Future Project Activities (2015-2016)**

2.1                      Under WP/16, the Project Coordinator presented the implementation progress of the ICAO Technical Cooperation Project– *Implementation of Performance-Based Air Navigation Systems for the CAR Region (RLA/09/801)* as well as an updated proposal of 2015-2016 activities for its approval.

2.2                      In this regard the activities carried out by the Project were explained as shown in **Appendix B**, concluding that up to 12 May 2015, the Project execution is of an approximate 56% summarized in the following Sub-Projects:

<b>Sub-Projects</b>	<b>Events</b>	<b>Total investment by Sub-Project (fellowships and experts only)</b>
<b><i>Sub-Project 1</i></b> <i>Implement a CAR Region PBN Airspace Concept</i>	3 Workshops 1 Course 2 <i>RLA/09/801 TEAMs</i>	<b>USD\$                      63,610.71</b>
<b><i>Sub-Project 2</i></b> <i>Implement Regional Air Traffic Flow Management (ATFM)</i>	1 <i>RLA/09/801 TEAM</i>	<b>USD\$                      6,479.37</b>
<b><i>Sub-Project 3</i></b> <i>Implement Flexible Use Airspace (FUA)</i>	1 Seminar	<b>USD\$                      9,225.00</b>
<b><i>Sub-Project 4</i></b> <i>Enhance ATS situational awareness and improve operational efficiency of ATS Unit(s)</i>	3 Meetings / Workshops 1 Meeting 10 <i>RLA/09/801 TEAMs</i>	<b>USD\$                      79,883.60</b>
<b><i>Sub-Project 5</i></b> <i>Enhance Aerodrome Operations Capacity and Efficiency</i>	4 Meetings / Workshops 1 <i>RLA/09/801 TEAM</i>	<b>USD\$                      22,624.77</b>
<b><i>Sub-Project 6</i></b> <i>Improve Regional Safety</i>	1 Course 2 Meetings / Workshops 1 <i>RLA/09/801 TEAM</i>	<b>USD\$                      24,657.50</b>
<b><i>Sub-Project 7</i></b> <i>Improve Search and Rescue System</i>	1 Seminar in conjunction with Sub-Project 3	<b>The cost is reflected in Sub-Project 3</b>
<b><i>Sub-Projects 1 to 7</i></b>	3 Meetings	<b>USD\$                      23,869.00</b>

2.3                      Likewise, the Project future activities for 2015 and 2016 were analysed including the cost estimate to be considered in its implementation and current financial status.



2.4 The Meeting also recalled the *RLA/09/801 TEAM* missions for 2015/2016 approved by the third SMC Teleconference:

- *Runway Safety Team (RST)* – requested by Cuba
  - Dates to be confirmed/agreed
- *Air Traffic Flow Management (ATFM)* – requested by Cuba
  - July 2015
- *Controller-Pilot Data Link Communication (CPDLC)* – requested by COCESNA
  - July 2015
- *Controller-Pilot Data Link Communication (CPDLC)* – requested by Trinidad and Tobago
  - October 2015
- *Performance-Based Navigation (PBN)* – requested by Jamaica
  - 2016
- *Performance-based air navigation services (ANS) infrastructure evaluation* – requested by Barbados
  - 2016
- *Aeronautical Information Management (AIM)* – requested by Barbados
  - 2016
- *MEVA III* – México
  - June 2015
- *Aeronautical message handling system (AMHS) – Mexico*
  - August 2015

2.5 The Meeting urged participants who need an assistance mission (*RLA/09/801 TEAM*) for the implementation of any of the technical issues related with the NAM/CAR Regional Performance-Based Air Navigation Implementation Plan (RPBANIP) and the Port-of-Spain Declaration, to send a letter to the ICAO NACC Regional Office to officially request a *RLA/09/801 TEAM* mission.

2.6 After several deliberations, the Meeting revised and agreed on the Project activities for the remaining months of 2015 as shown in **Appendix C** and agreed to have a more thorough evaluation of the 2016 Project activities to assess its impact on the effective implementation and assistance to the Project Members. **Appendix D** presents the update 2016 proposal of activities of the Project, which is subject to the aforementioned assessment. In this regard, the following decision and conclusion were formulated:

#### **DECISION**

**RLA/09/801 SCM/4/2**

#### **APPROVAL OF PROJECT ACTIVITIES FOR REMAINING 2015**

In order to continue the execution of the CAR Project activities, the SCM approves the execution of activities for the remaining months of 2015, as presented in Appendix C of this report.

**CONCLUSION**

**RLA/09/801 SCM/4/3**

**TECHNICAL ASSISTANCE MISSIONS AND FELLOWSHIPS**

That in order to enhance the project supporting activities, the Project Members request in a timely manner the Technical Assistance Mission (RLA/09/801 TEAM) for the implementation of any of the technical issues or goals related with the RPBANIP and the Port-of-Spain Declaration as well as the application of the Project fellowships to ensure the participation of their Administrations in the key air navigation implementation matters.

2.7 The Meeting conducted an evaluation of benefits achieved with the implementation of the Project:

- *Sub-Project 1:*
  - Facilitate the coordination for the PBN airspace concept implementation in the CAR Region
  - Develop an AIM Implementation Plan in Haiti
- *Sub-Project 2:*
  - ATFM implementation is in process in Jamaica
- *Sub-Project 4:*
  - Successful implementation of the MEVA III Network
  - COCESNA has successfully implemented AIDC
  - The AIDC implementation in Dominican Republic is planned for 2015
  - The AMHS implementation in Dominican Republic is planned for 2015
- *Sub-Project 5:*
  - Support in the aerodrome certification implementation in Dominican Republic
- *Sub-Projects 1 to 7*
  - Support of expert participation in the regional implementation groups for a harmonious air navigation coordination (ANI/WG/1 and NACC/WG/4)

2.8 In order to assist Project members in locating all the documentation related to Project RLA/09/801, the SCM congratulated the Secretariat for implementing the Project webpage (<http://www.icao.int/NACC/Pages/edocs-tc.aspx>).

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**Agenda Item 3                      Project Financial Status**

3.1                      Under WP/30, the Project Coordinator ad interim presented the financial status of Project RLA/09/801 based on the contributions, the implementation and budget line commitment, as well as the support received for the implementation by the CAR Region members and States.

*Status of the Project's Contributions*

3.2                      In 2014 the project received the following contributions: Curaçao, Dominican Republic, Haiti, Jamaica, Mexico, Trinidad and Tobago and COCESNA, and in 2015 it received a partial contribution from ECCAA, with a pending payment of USD\$10,000. Bahamas and Barbados are also pending to deposit their second contribution to the Project of USD\$25,000, each.

3.3                      Under **Appendix E**, the contributions received by States and International Organizations (ECCAA and COCESNA) for Project RLA/09/801 since 2011 up to 31 March 2015, were detailed as well as the breakdown and total expenses as of 31 March 2015, taking note of the pending contributions.

3.4                      As shown in detail in Appendix A, since 2013 until March 2015, Project RLA/09/801 has processed 36 missions of experts who have participated in 14 *RLA/09/801 TEAMS*; it has provided 78 fellowships for events and carried out 7 missions of experts to provide support in events related to the objectives of the Project. Appendix D to the Report details the breakdown and total of expenses per Project member up to 31 March 2015.

3.5                      The estimated balance of RLA/09/801 Project up to 31 March 2015 is USD\$218,510 (in accordance with the financial statement provided by the Finance Branch of the ICAO Technical Cooperation Bureau), as shown in the Appendix D. Considering the projected costs for the Project activities 2015 -2016, the Meeting agreed that the third contribution of USD\$25,000 should be deposited by 31 January 2016 to ensure the Project's objectives.

3.6                      Regarding the in-kind support from the Project Members, it was agreed to establish a generic uniform rate for the Subject Matter Expert (SME) salary costs but also the possibility to have the estimated cost of this support by the Project Members, in order to register the costs and quantify expert salary costs assumed by each Administration.

3.7                      Due to the above, the following decisions and conclusion were adopted:

**CONCLUSION**

**RLA/09/801 SCM/4/4**

**IN-KIND CONTRIBUTIONS FROM PROJECT MEMBERS**

That in order to register the in-kind support provided by the Project Members:

- a) the Project Coordinator propose a generic uniform cost to determine Subject Matter Expert (SME) salary contributions by the next SCM Meeting/Teleconference; and
- b) Project Members provide the estimated cost of their in-kind support to the ICAO NACC Regional Office for their register by next SCM Meeting.

**DECISION**

**RLA/09/801 SCM/4/5**

**PENDING CONTRIBUTIONS FROM PROJECT MEMBERS**

Based on the 2015 financial project status, Project Members who have pending contributions deposit their corresponding contributions by **September 2015**.

**DECISION**

**RLA/09/801 SCM/4/6**

**PROJECT CONTRIBUTION FOR 2016**

That in order to continue with the execution of the 2015-2016 Project Activities Plan, the Project members deposit the contribution of USD\$25,000 to the Project by **31 January 2016**.

**Agenda Item 4 Project Evaluation**

4.1 Under WP/32, the Secretariat distributed an evaluation of Project RLA/09/801 performance to Project members. The information provided in these evaluations represent a valuable contribution to the maintenance and strengthening of the effort and work aimed at a more efficient project management. This evaluation presents the results of the questionnaires that were completed during and after the Meeting. Nine of the eleven Members of Project RLA/09/801 attended the Meeting. Only 6 questionnaires were completed by Bahamas, Barbados, Cuba, Dominican Republic, Jamaica and Mexico.

4.2 The results of the evaluation are summarized as follows:

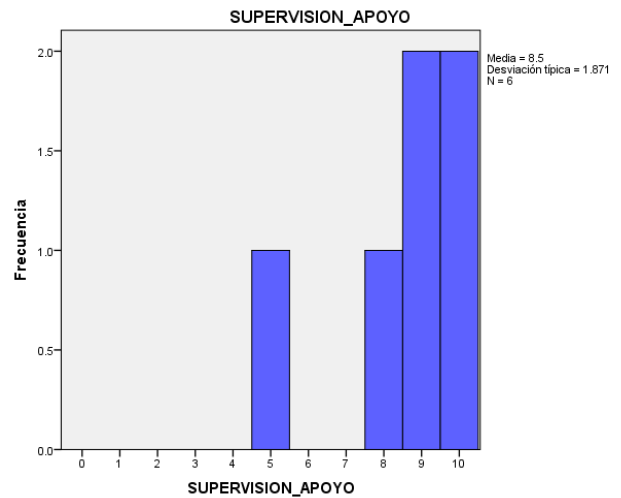
**SUMMARY OF RESULTS**

	Average
Management, supervision and support to the Project	8.5
Focal Point Availability	8.5
Provision of financial statements	7.67
Timeliness in responding queries	8.17
Overall experience	8.67
Events that have offered fellowships	8
Performance of experts	8.5

*4.2.1 Management, supervision and support to the Project*

4.2.1.1 The satisfaction with the administration, supervision and support to the Project that were provided by the ICAO NACC Regional Office was assessed with an average of 8.5.

SUPERVISION SUPPORT		
	Frequency	Percentage
Valid 5	1	16.7
8	1	16.7
9	2	33.3
10	2	33.3
Total	6	100.0



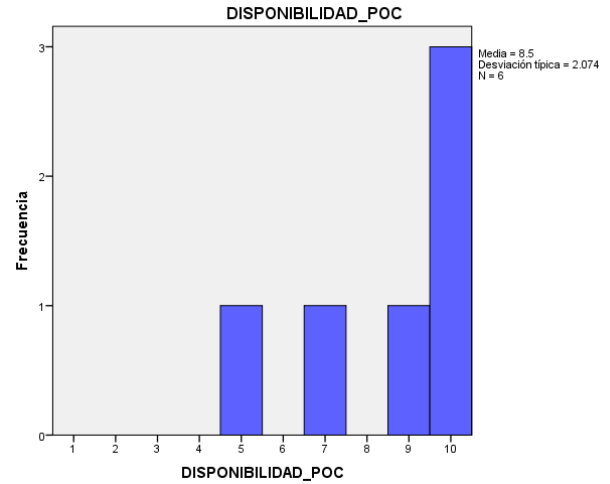
*Graph 1 – Management, supervision and support to the Project*

4.2.1.2 No comments were made on this issue.

4.2.2 *Focal Point Availability*

4.2.2.1 The satisfaction with the ICAO NACC Regional Office Focal Point availability was assessed with an average of 8.5.

POC AVAILABILITY			
	Frequency	Percentage	
Valid	5	1	16.7
	7	1	16.7
	9	1	16.7
	10	3	50.0
	Total	6	100.0



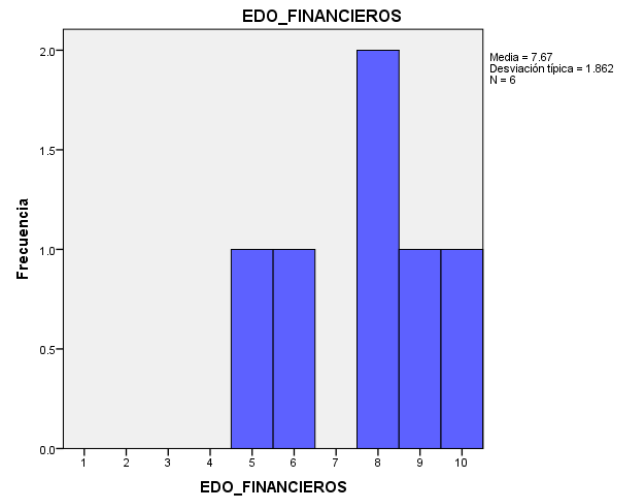
Graph 2 – Availability of the focal point

4.2.2.1 No comments were made on this issue.

4.2.3 *Provision of financial statements*

4.2.3.1 The satisfaction with the provision of financial statements related to the Project (timeliness, precision) was graded with an average of 7.67.

FINANCIAL STATEMENTS			
	Frequency	Percentage	
Valid	5	1	16.7
	6	1	16.7
	8	2	33.3
	9	1	16.7
	10	1	16.7
	Total	6	100.0



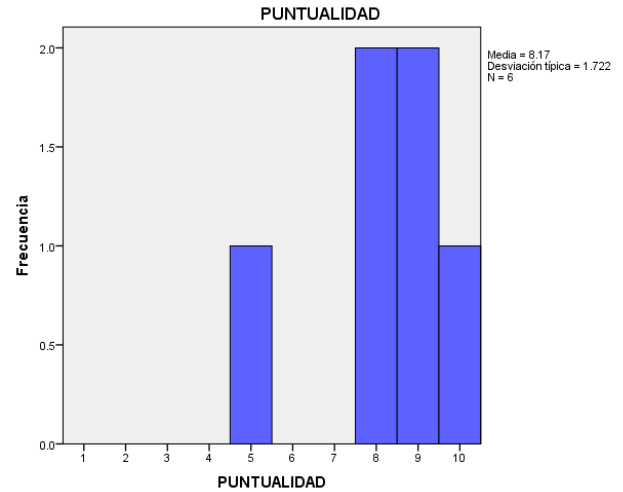
Graph 3 – Provision of financial statements

4.2.3.2 No comments were made on this issue.

4.2.4 *Timeliness in responding queries*

4.2.4.1 Members graded their satisfaction with the ICAO NACC Regional Office timeliness in responding queries was graded with an average of 8.17.

TIMELINESS		
	Frequency	Percentage
Valid	5	16.7
	8	33.3
	9	33.3
	10	16.7
	Total	6



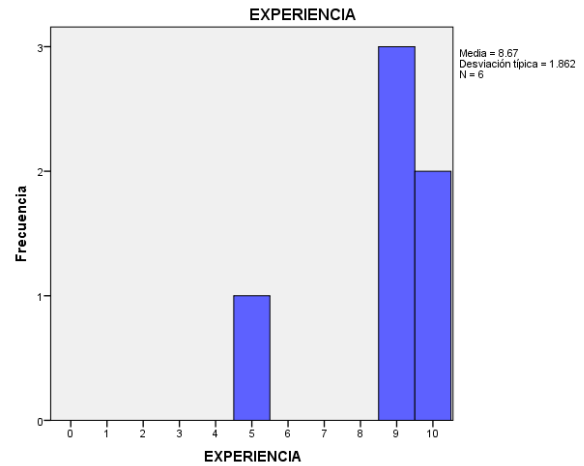
Graph 4 – Timeliness in responding queries

4.2.4.2 No comments were made on this issue.

4.2.5 *Overall Experience*

4.2.5.1 The overall experience when dealing with the ICAO NACC Regional Office was graded with an average of 8.67, in accordance with Graph 5.

EXPERIENCE		
	Frequency	Percentage
Valid	5	16.7
	9	50.0
	10	33.3
	Total	6



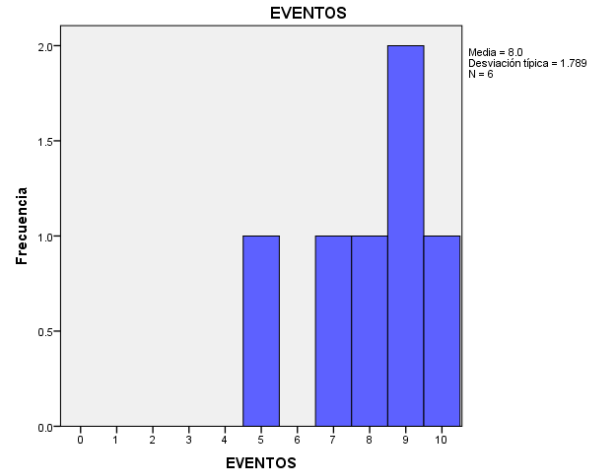
Graph 5 – Overall Experience

4.2.5.2 No comments were made on this issue.

4.2.6 *Events that have offered fellowships*

4.2.6.1 The satisfaction with the events that have offered fellowships was graded with an average of 8, as shown as follows.

EVENTS		
	Frequency	Percentage
Valid 5.0	1	16.7
7.0	1	16.7
8.0	1	16.7
9.0	2	33.3
10.0	1	16.7
Total	6	100.0



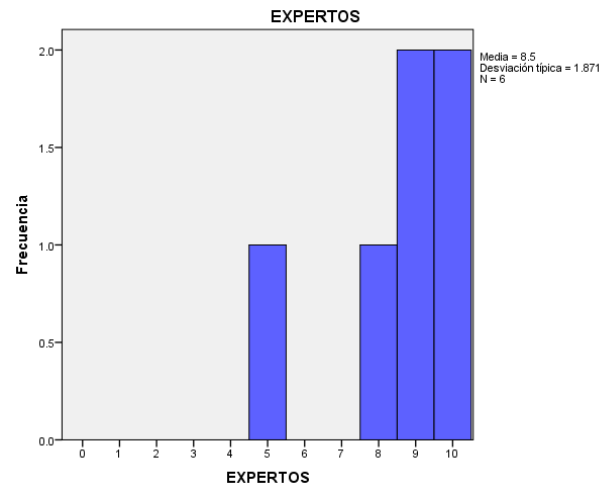
Graph 6 – Events that have offered fellowships

4.2.6.1 No comments were made on this issue.

4.2.7 *Performance of experts*

4.2.7.1 Participants graded their satisfaction with the performance of experts assigned to the RLA/09/801 TEAMS with an average of 8.5.

EXPERTS		
	Frequency	Percentage
Valid 5	1	16.7
8	1	16.7
9	2	33.3
10	2	33.3
Total	6	100.0



Graph 7 – Performance of experts

4.2.7.2 No comments were made on this issue.

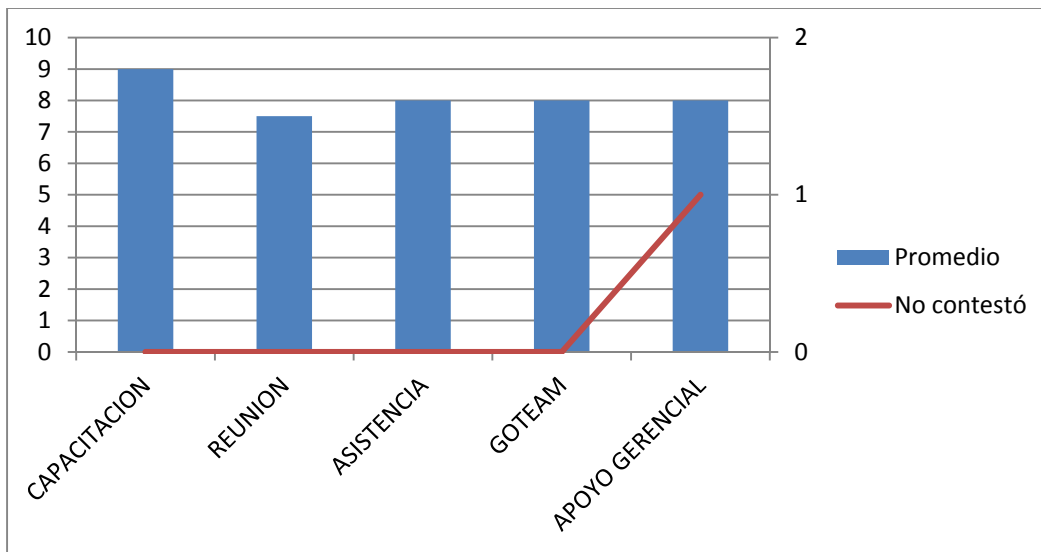


4.2.8 *Importance of the different issues to be included in Project RLA/09/801*

4.2.8.1 The different types of assistance provided by the ICAO NACC Regional Office for the implementation of issues dealt with under Project RLA/09/801 were graded by members as follows:

Training	9
Technical Meetings with States	7.5
Assistance on behalf of the ICAO NACC Regional Office	8
RLA/09/801 TEAM Missions	8
Management support	8

and as shown in Graph 8 as follows:



Graph 8 – Importance of issues

4.2.9 *Suggestions/Comments*

4.2.9.1 Only one member had comments for the improvement of the Project:

- a) Avoid making changes in the approved annual programming of technical meetings and training events.
- b) Do not use project funds for translation and simultaneous interpretation, these must be guaranteed with the funds provided by States to ICAO.
- c) Point out goals and metrics of some sub-projects.
- d) That the ICAO NACC Regional Office prepare a standard database to guarantee a uniform calculation to the contributions of Project members.

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**Agenda Item 5                      Other Business Related to the Project**

5.1                      Under WP/24, Cuba presented their considerations regarding Project improvements:

- a)                      In order for States to carry out a financial planning that guarantees the participation of their specialists in the events organized by the Project, it is considered important to evaluate, that once the Steering Committee Meeting has approved and detailed the Plan of Activities for the Project, it remain unchanged.
- b)                      If on an exceptional basis, it is necessary to detail something within the approved Plan of Activities for the Project during the year that lapses between the Steering Committee Meetings, all agreements reached during a teleconference must be circulated through a State Letter, so each Director General can ratify these decisions. The result of this action should be also communicated to Directors through a State Letter.
- c)                      The Project funds must not be used to cover translation and simultaneous interpretation costs.
- d)                      Regarding the metrics to measure the regional implementation goals for PBN and Block 0 of the ASBU, it is necessary to evaluate them at the NAM/CAR Air Navigation Implementation Working Group (ANI/WG) in order to explicitly foresee the contributions from each State to the achievement of the regional goal.

5.2                      The Secretariat explained the role of the ANI/WG and its related work with the Project. The Meeting agreed on the proposed actions/ improvements and agreed to adopt the following decisions:

**DECISION**

**RLA/09/801 SCM/4/7**

**IMPROVEMENTS ON THE APPROVAL PROCESS OF THE PROJECT PLAN OF ACTIVITIES**

That, in order to improve the current approval procedure of the Project Plan of Activities, the Project Coordinator update the corresponding Project procedures to ensure that the Project teleconference minutes and agreements be circulated using the Fast-Track methodology through an ICAO NACC Regional Office State Letter.

**DECISION**

**RLA/09/801 SCM/4/8**

**TRANSLATION AND INTERPRETATION COSTS**

That Project funds not be used to cover translation and simultaneous interpretation costs.

5.3 Under WP/33, the Project Director presented various optimization actions to manage and extend the Project in order to be considered and decided by the Project Steering Committee.

5.4 In this regard, the Meeting recalled the Project Document (PRODOC) is the base document for the justification and formulation of RLA/09/801 Project; it details the reasons, objectives, benefits, requirements and obligations as well as the risks and estimated budget for its implementation. Project RLA/09/801 was drafted for an initial period of 48 months, and it might be extended if the Project members wish to do so. In spite that the PRODOC has a starting date of September 2010, the actual official commencement of the Project was initiated during the First Project Steering Committee Meeting in 11 July 2012.

5.5 Following-up on the duration of the project, RLA/09/801 Project should end in 10 July 2016; however, taking into account the current implementation status of the Project's activities, as well as the need to have a longer period to complete the implementation of certain key air navigation issues such as Performance-Based Navigation (PBN), ATFM, Safety Management System (SMS) / State Safety Programme (SSP), aerodrome certification, Aeronautical Information Management (AIM), Air Traffic Services Inter-Facility Data Communication (AIDC), telecommunication improvements, etc., the SCM agreed to extend the implementation period of the Project for an additional 48 months, adopting the following decision:

**DECISION**

**RLA/09/801 SCM/4/9**

**CAR RLA/09/801 PROJECT EXTENSION**

That in order to continue the implementation support and benefits of the CAR RLA/09/801 Project:

- a) Project Members extend the implementation period for four more years as of 13 July 2016; and
- b) ICAO NACC Regional Office conduct the necessary actions for this extension.

5.6 In this sense, the Meeting recognized the need to update the PRODOC in accordance to this extension, as well as to update its content to reflect the goals and metrics of the RPBANIP and the Port-of-Spain Declaration, the programming of activities and the improvement and current reference proposals, such as the new ICAO driven strategy for "*No Country Left Behind*" (NCLB).

5.7 The Secretariat recalled that for the supervision, reporting and evaluation of the Project, Part H of the PRODOC establishes the different mechanisms for this purpose, everything from the review of the Project, the final report, the Project evaluation and the role of the Project Steering Committee. The SCM considered convenient and appropriate to have an evaluation of the Project.

5.8 The Meeting recognized that the evaluation of the project will allow to confirm and adjust the tasks and activities of the Project in support of operational benefits, the identification of improvements in the management and resource administration, the proposal of new tasks and working methods and to achieve a better follow-up method and performance measurement of the Project. In this regard, the Meeting agreed on the creation of a Project Evaluation Commission composed by Cuba, Curaçao, Dominican Republic, United States, the ICAO NACC Regional Office and the ICAO Technical Cooperation Bureau.

5.9 For the Project Evaluation Commission, a 45-calendar day timeframe was assigned to conduct its activities and complete their deliverables, mainly through electronic means and a final face-to-face meeting to finalize these works.

5.10 In addition, the Meeting agreed to conduct a SCM Follow-up Teleconference shortly after the Project Evaluation Commission completes their work for the corresponding decision-making process regarding the 2016 activities, signature of new PRODOC, Project management improvements and performance target measuring. In this regard the Meeting adopted the following conclusion:

**DECISION**

**RLA/09/801 SCM/4/10**

**PROJECT EVALUATION COMMISSION AND SCM FOLLOW-UP TELECONFERENCE**

That in order to conduct an evaluation of the Project, as well as to ensure greater accountability for the effective use of the resources and provide a more measurable result-oriented assistance, the Project Evaluation Commission of Project RLA/09/801 (composed by Cuba, Curaçao, Dominican Republic, United States, the ICAO NACC Regional Office and the ICAO Technical Cooperation Bureau):

- a) inform the ICAO NACC Regional Office of their designated representative who will be part of this Commission by **22 May 2015**;
- b) provide the following deliverables by **21 August 2015**:
  - i. update the CAR RLA/09/801 Project PRODOC;
  - ii. assess the proposed 2016 activities (Appendix D);
  - iii. evaluate the project management and activities to determine benefits and effective impact in streamlining States implementation;
  - iv. propose improvements and new activities to support implementation;
  - v. identify a monitoring method and continuous evaluation of the Project;

- c) use mainly electronic means led by the Project Coordinator ad interim and convene a final face-to-face meeting from **18 to 21 August 2015**; and
- d) conduct together with the Project Members a follow-up teleconference to make the necessary agreements and decisions regarding 2016 activities, the signature of new PRODOC, Project management improvements and carry out performance target measuring based on the Commission results no later than **15 September 2015**.

**APPENDIX A  
EXECUTIVE LIST OF CONCLUSIONS/DECISIONS**

Number	Conclusion/Decision	Responsible for action	Deadline
<b>CONCLUSION</b> <b>RLA/09/801</b> <b>SCM/4/1</b> <i>Ref. page 1-1</i>	<b>IMPLEMENTATION OF PREVIOUS ACTIONS OF THE PROJECT STEERING COMMITTEE MEETINGS</b>		
	That in order to complete and improve the management of the project making it a more efficient task:		
	a) the Project Coordinator: <ol style="list-style-type: none"> <li>i. coordinate the update the Project Steering Committee Terms of Reference (ToRs);</li> <li>ii. coordinate the review and update the Project Document (PRODOC);</li> <li>iii. amend the corresponding Project documentation to reflect the term “Project RLA/09/801 Technical Assistance Missions” denoting it as “RLA/09/801 TEAM;”</li> <li>iv. review and update the current fellowship procedure to include the agreement on “the flexibility to have each member using the assigned fellowships to selected events, based on the individual priorities of each member State without reducing the number of events included in the plan, nor increasing the budget;”</li> </ol>	Project RLA/09/801 Coordinator	Permanent
	b) Project Members send the ICAO NACC Regional Office their updated focal points-of-contact information by 30 June 2015; and	Project RLA/09/801 Members	30 June 2015
c) Project Coordinator report results of actions on items a) and b) by next SCM Meeting/Teleconference on 19 June 2015.	Project RLA/09/801 Coordinator	19 June 2015	
<b>DECISION</b> <b>RLA/09/801</b> <b>SCM/4/2</b> <i>Ref. page 2-2</i>	<b>APPROVAL OF PROJECT ACTIVITIES FOR REMAINING 2015</b>		
	In order to continue the execution of the CAR Project activities, the SCM approves the execution of activities for the remaining months of 2015, as presented in Appendix C of this report.	Project RLA/09/801 Members	Permanent
<b>CONCLUSION</b> <b>RLA/09/801</b> <b>SCM/4/3</b> <i>Ref. page 2-3</i>	<b>TECHNICAL ASSISTANCE MISSIONS AND FELLOWSHIPS</b>		
	That in order to enhance the project supporting activities, the Project Members request in a timely manner the Technical Assistance Mission (RLA/09/801 TEAM) for the implementation of any of the technical issues or goals related with the RPBANIP and the Port-of-Spain Declaration as well as the application of the Project fellowships to ensure the participation of their Administrations in the key air navigation implementation matters.	Project RLA/09/801 Members	Permanent

Number	Conclusion/Decision	Responsible for action	Deadline
<b>CONCLUSION</b> <b>RLA/09/801</b> <b>SCM/4/4</b> <i>Ref. page 3-2</i>	<b>IN-KIND CONTRIBUTIONS FROM PROJECT MEMBERS</b>		
	That in order to register the in-kind support provided by the Project Members:		
	a) the Project Coordinator propose a generic uniform cost to determine Subject Matter Expert (SME) salary contributions by the next SCM Meeting/Teleconference; and	Project RLA/09/801 Coordinator	Next SCM Meeting / Teleconference
b) Project Members provide the estimated cost of their in-kind support to the ICAO NACC Regional Office for their register by next SCM Meeting.	Project RLA/09/801 Members	Next SCM Meeting	
<b>DECISION</b> <b>RLA/09/801</b> <b>SCM/4/5</b> <i>Ref. page 3-2</i>	<b>PENDING CONTRIBUTIONS FROM PROJECT MEMBERS</b>		
	Based on the 2015 financial project status, Project Members who have pending contributions deposit their corresponding contributions by September 2015.	Project RLA/09/801 Members	September 2015
<b>DECISION</b> <b>RLA/09/801</b> <b>SCM/4/6</b> <i>Ref. page 3-2</i>	<b>PROJECT CONTRIBUTION FOR 2016</b>		
	That in order to continue with the execution of the 2015-2016 Project Activities Plan, the Project members deposit the contribution of USD\$25,000 to the Project by 31 January 2016.	Project RLA/09/801 Members	31 January 2016
<b>DECISION</b> <b>RLA/09/801</b> <b>SCM/4/7</b> <i>Ref. page 5-1</i>	<b>IMPROVEMENTS ON THE APPROVAL PROCESS OF THE PROJECT PLAN OF ACTIVITIES</b>		
	That, in order to improve the current approval procedure of the Project Plan of Activities, the Project Coordinator update the corresponding Project procedures to ensure that the Project teleconference minutes and agreements be circulated using the Fast-Track methodology through an ICAO NACC Regional Office State Letter.	Project RLA/09/801 Coordinator	Permanent
<b>DECISION</b> <b>RLA/09/801</b> <b>SCM/4/8</b> <i>Ref. page 5-2</i>	<b>TRANSLATION AND INTERPRETATION COSTS</b>		
	That Project funds not be used to cover translation and simultaneous interpretation costs.	Secretariat	Permanent
<b>DECISION</b> <b>RLA/09/801</b> <b>SCM/4/9</b> <i>Ref. page 5-2</i>	<b>CAR RLA/09/801 PROJECT EXTENSION</b>		
	That in order to continue the implementation support and benefits of the CAR RLA/09/801 Project:		
	a) Project Members extend the implementation period for four more years as of 13 July 2016; and	Project RLA/09/801 Members	Permanent
b) ICAO NACC Regional Office conduct the necessary actions for this extension.	ICAO NACC Regional Office	Permanent	

Number	Conclusion/Decision	Responsible for action	Deadline
<b>DECISION RLA/09/801 SCM/4/10</b> <i>Ref. page 5-3</i>	<b>PROJECT EVALUATION COMMISSION AND SCM FOLLOW-UP TELECONFERENCE</b>		
	That in order to conduct an evaluation of the Project, as well as to ensure greater accountability for the effective use of the resources and provide a more measurable result-oriented assistance, the Project Evaluation Commission of Project RLA/09/801 (composed by Cuba, Curaçao, Dominican Republic, United States, the ICAO NACC Regional Office and the ICAO Technical Cooperation Bureau):		
	a) inform the ICAO NACC Regional Office of their designated representative who will be part of this Commission by 22 May 2015;	RLA/09/801 Project Evaluation Commission	22 May 2015
	b) provide the following deliverables by 21 August 2015: i. update the CAR RLA/09/801 Project PRODOC; ii. assess the proposed 2016 activities (Appendix D); iii. evaluate the project management and activities to determine benefits and effective impact in streamlining States implementation; iv. propose improvements and new activities to support implementation; v. identify a monitoring method and continuous evaluation of the Project;	RLA/09/801 Project Evaluation Commission	21 August 2015
	c) use mainly electronic means led by the Project Coordinator ad interim and convene a final face-to-face meeting from 18 to 21 August 2015; and	RLA/09/801 Project Evaluation Commission	18 to 21 August 2015
d) conduct together with the Project Members a follow-up teleconference to make the necessary agreements and decisions regarding 2016 activities, the signature of new PRODOC, Project management improvements and carry out performance target measuring based on the Commission results no later than 15 September 2015.	RLA/09/801 Project Evaluation Commission	15 September 2015	



**RLA/09/801**  
**COMPLETED ACTIVITIES / ACTIVIDADES FINALIZADAS**

Key Activity / Tasks Actividad Clave / Tareas		Activity Location and Date Fecha y lugar de la actividad	Fellowships / Experts Becas / Expertos	Actual Cost Costo real
<b>Sub-Project / Objective</b> <b>RPO<sup>1</sup> / ASBU</b>		<b>1. Implement a PBN Airspace Concept for the CAR Region</b> <b>Objetivo:</b> Assist States with implementing a regional PBN airspace concept (Version 1)		<b>Target Date:</b> December 2016 <b>RPOs:</b> 1, 9,10 <b>ASBU:</b> BO-65/10/05/20
<b>Sub-Proyecto / Objetivo</b> <b>RPO / ASBU</b>		<b>1. Implementación de un concepto de espacio aéreo PBN para la Región CAR</b> <b>Objetivo:</b> Asistir a los Estados en la implementación de un concepto de espacio aéreo regional PBN (Versión 1)		<b>Fecha prevista:</b> diciembre de 2016 <b>RPOs:</b> 1, 9,10 <b>ASBU:</b> BO-65/10/05/20
1.1	<b>WORKSHOP</b> <b>TALLER</b>  ICAO/IATA/CANSO Regional PBN Airspace Concept Workshop  Taller Regional de Concepto de Espacio Aéreo PBN de la OACI/IATA/CANSO	Miami, United States 11 to 22 March 2013  Miami, Estados Unidos 11 al 22 de marzo de 2013	3 fellowships / 3 becas: Jamaica (Award <b>3K506</b> ) Mexico (Award <b>3K507</b> ) Trinidad and Tobago (Award <b>3K505</b> )	USD\$3,836.00 per fellowship / por becario  <b>Total: USD\$11,508.00</b>
1.2	<b>WORKSHOP</b> <b>TALLER</b>  ICAO/CANSO – Regional Workshop on Airspace Concept Redesign and Operational Approval of Performance-Based-Navigation (PBN)  Taller Regional OACI/CANSO sobre Rediseño del Concepto de Espacio Aéreo y Aprobación Operacional de la Navegación basada en la performance (PBN)	Mexico City, Mexico 25 to 29 November 2013  Ciudad de México, México 25 al 29 de noviembre de 2013	7 fellowships / 7 becas: Antigua and Barbuda (ECCAA) (Award <b>3K727</b> ) Belize (COCESNA) (Award <b>3K723</b> ) Cuba (Award <b>3K724</b> ) Dominican Republic (Awards <b>3K725, 3K726</b> ) Haiti (Awards <b>3K728, 3K729</b> )	USD\$1,536.00 per fellowship / por becario  <b>Total: USD\$7,680.00</b>
1.3	<b>ASSISTANCE</b> <b>ASISTENCIA</b>  PBN Go-Team  Go-Team sobre PBN	Trinidad and Tobago, 15 to 19 September 2014  Trinidad y Tabago, 15 al 19 de septiembre de 2014	3 Experts / 3 expertos Mexico (Mission / Misión <b>M-14122</b> ) COCESNA (Mission / Misión <b>M-14121</b> ) ICAO (Mission / Misión <b>M-1482</b> )	USD\$2,919.71 (Mission / Misión <b>M-14122</b> ) USD\$2,966.00 (Mission / Misión <b>M-14121</b> ) USD\$2,802.00 (Mission / Misión <b>M-1482</b> )  <b>Total: USD\$8,687.71</b>
1.4	<b>ASSISTANCE</b> <b>ASISTENCIA</b>  AIM Go-Team Go-Team sobre AIM	Port-au-Prince, Haiti 13 to 15 October 2014  Puerto Príncipe, Haití 13 al 15 de octubre de 2014	3 Experts / 3 expertos Cuba (Mission / Misión <b>M-14127</b> ) COCESNA (Mission / Misión <b>M-14128</b> ) ICAO (Mission / Misión <b>M-14112</b> )	USD\$1,497.00 (Mission / Misión <b>M-14127</b> ) USD\$2,460.00 (Mission / Misión <b>M-14128</b> ) USD\$1,580.00 (Mission / Misión <b>M-14112</b> )  <b>Total: USD\$5,537.00</b>
1.5	<b>COURSE</b> <b>CURSO</b>  Design And Publishing of PBN Approach Procedures Course  Curso sobre diseño y publicación de procedimientos de aproximación PBN	ICAO NACC Regional Office, Mexico City, Mexico  Oficina Regional NACC de la OACI, Ciudad de México, México  17 to 28 November 2014 17 al 28 de noviembre de 2014	6 fellowships / 6 becas: Barbados (Award <b>3M046</b> ) Dominican Republic (Award <b>3M047</b> ) Jamaica (Award <b>3M050</b> ) Saint Lucia (ECCAA) (Award <b>3M048</b> ) Trinidad and Tobago (Award <b>3M049</b> ) Honduras (COCESNA) (Award <b>3M051</b> )	USD\$4,368.00 per fellowship / por becario  <b>Total: USD\$26,208.00</b>
1.6	<b>WORKSHOP</b> <b>TALLER</b>  Workshop on Regional Implementation on Performance-Based Navigation PBN Airspace Redesign for the CAR Region  Taller sobre la Implementación Regional del Rediseño del Espacio Aéreo de Navegación basada en la performance (PBN) para la Región CAR	ICAO NACC Regional Office, Mexico City, Mexico  Oficina Regional NACC de la OACI, Ciudad de México, México  4 to 8 May 2015 4 al 8 de mayo de 2015	2 fellowships / 2 becas: Cuba (Award <b>3M445</b> ) Trinidad and Tobago (Award <b>3M446</b> )	USD\$1,995.00 per fellowship / por becario  <b>Total: USD\$3,990.00</b>

<sup>1</sup> Regional Performance Objective

Key Activity / Tasks Actividad Clave / Tareas		Activity Location and Date Fecha y lugar de la actividad	Fellowships / Experts Becas / Expertos	Actual Cost Costo real
<b>Sub-Project / Objective</b> <b>RPO / ASBU</b>  <b>Sub-Proyecto / Objetivo</b> <b>RPO / ASBU</b>		<b>2. Implementation of Regional Air Traffic Flow Management (ATFM)</b> <b>Objective: Enhance Airspace Capacity in the CAR Region</b>  <b>2. Implementación de un Flujo de Gestión de Tránsito Aéreo Regional (ATFM)</b> <b>Objetivo: Mejorar la capacidad del espacio aéreo en la Región CAR</b>		<b>Target Date: December 2016</b> <b>RPOs: 3, 4, 9, 10, 12</b> <b>ASBU: BO-15/35/75/80</b>  <b>Fecha prevista: diciembre de 2016</b> <b>RPOs: 3, 4, 9, 10, 12</b> <b>ASBU: BO-15/35/75/80</b>
2.1	<b>ASSISTANCE</b> <b>ASISTENCIA</b>  ATFM Go-Team Implementation  GoTeam para implementación ATFM	Kingston, Jamaica, 6 to 10 October 2014 Kingston, Jamaica, 6 al 10 de octubre de 2014	3 Experts / 3 expertos Trinidad and Tobago (Mission / Misión <b>M-14125</b> ) United States (Mission / Misión <b>M-14129</b> ) ICAO (Mission / Misión <b>M-14115</b> )	USD\$2,184.29 (Mission / Misión <b>M-14125</b> ) USD\$2119.10 (Mission / Misión <b>M-14129</b> ) USD\$2,175.98 (Mission / Misión <b>M-14115</b> )  <b>Total: USD\$6,479.37</b>
<b>Sub-Project / Objective</b> <b>RPO / ASBU</b>  <b>Sub-Proyecto / Objetivo</b> <b>RPO / ASBU</b>		<b>3. Implementation of Flexible Use of Airspace (FUA)</b> <b>Objective: Enhance civil-military coordination between CAR States to reduce restricted areas.</b>  <b>3. Implementación del uso flexible del espacio aéreo (FUA)</b> <b>Objetivo: Mejorar la coordinación civil-militar entre los Estados CAR para reducir áreas restringidas.</b>		<b>Target Date: December 2016</b> <b>RPOs: 2</b> <b>ASBU: BO-10</b>  <b>Fecha prevista: diciembre de 2016</b> <b>RPOs: 2</b> <b>ASBU: BO-10</b>
3.1	<b>SEMINAR</b> <b>SEMINARIO</b>  ICAO NAM/CAR/SAM Search and Rescue (SAR) and Civil/Military Coordination Seminar  Seminario de Búsqueda y Salvamento (SAR) y Coordinación Civil/Militar NAM/CAR/SAM de la OACI	ICAO NACC Regional Office, Mexico City, Mexico  Oficina Regional NACC de la OACI, Ciudad de México, México  26 to 30 May 2014 26 al 30 de mayo de 2014	5 fellowships / 5 becas: Cuba (Award <b>3I223</b> ) Dominican Republic (Award <b>3I224</b> ) Haiti (Award <b>3I225</b> ) Nicaragua (COCESNA) (Award <b>3I226</b> ) Trinidad and Tobago (Award <b>3I227</b> )	USD\$1,845.00 per fellowship / por becario  <b>Total: USD\$9,225.00</b>
<b>Sub-Project / Objective</b> <b>RPO / ASBU</b>  <b>Sub-Proyecto / Objetivo</b> <b>RPO / ASBU</b>		<b>4. Enhance ATS situational awareness and improve efficiency of ATS Unit(s) Operations</b> <b>Objective: Enhance situational awareness by 30% and efficiency by 40 %</b>  <b>4. Mejorar la conciencia situacional ATS y mejorar la eficiencia de las Unidades ATS</b> <b>Objetivo: Mejorar conciencia situacional en 30% y la eficiencia en 40%</b>		<b>Target Date: December 2015</b> <b>RPOs: 4,9</b> <b>ASBU: BO-15/75/84/102/40</b>  <b>Fecha prevista: diciembre de 2015</b> <b>RPOs: 4,9</b> <b>ASBU: BO-15/75/84/102/40</b>
4.1	<b>WORKSHOP/MEETING</b> <b>TALLER/REUNIÓN</b>  Third Workshop/Meeting on the Follow-up to the Implementation of the ATS Message Handling System (AMHS) in the NAM/CAR Regions (III AMHS-IMP)  Tercera Taller/Reunión sobre el Seguimiento a la Implementación del Sistema de Tratamiento de Mensajes ATS (AMHS) en las Regiones NAM/CAR (III AMHS-IMP)	Boca Chica, Dominican Republic 24 to 26 September 2013  Boca Chica, República Dominicana 24 al 26 de septiembre de 2013	4 fellowships / 4 becas: Barbados (Award <b>3K606</b> ) Cuba (Award <b>3K607</b> ) Mexico (Award <b>3K608</b> ) Trinidad and Tobago (Award <b>3K609</b> )	USD\$705.00 per fellowship / por becario  <b>Total: USD\$2,820.00</b>
4.2	<b>MEETING/WORKSHOP</b> <b>REUNIÓN/TALLER</b>  Automation System and Integrated Telecommunications for Air Navigation Services/System-Wide Information Management (SWIM) Workshop (AUTO/SWIM) and GOLD/Controller-Pilot Data Link Communication (CPDLC) and Air Traffic Services Inter-facility Data Communication (AIDC) Task Force Follow-up Meetings  Taller del Sistema de Automatización y Comunicaciones Integradas para Servicios de Navegación Aérea/Gestión de la Información de todo el Sistema (SWIM) (AUTO/SWIM) y Reuniones de Seguimiento de los Grupos de Tarea GOLD/Comunicaciones por enlace de datos controlador-piloto (CPDLC) y Comunicaciones de datos entre instalaciones de servicios de tránsito aérea (AIDC)	ICAO NACC Regional Office, Mexico City, Mexico  Oficina Regional NACC de la OACI, Ciudad de México, México  21 to 25 April 2014 21 al 25 de abril de 2014	6 fellowships / 6 becas: Barbados (Award <b>3I146</b> ) Cuba (Award <b>3I145</b> ) Dominican Republic (Award <b>3I149</b> ) Jamaica (Award <b>3I147</b> ) Honduras (COCESNA) (Award <b>3I150</b> ) Trinidad and Tobago (Award <b>3I148</b> )	USD\$1,845.00 per fellowship / por becario  <b>Total: USD\$10,761.00</b>

Key Activity / Tasks Actividad Clave / Tareas		Activity Location and Date Fecha y lugar de la actividad	Fellowships / Experts Becas / Expertos	Actual Cost Costo real
4.3	<p><b>MEETING/WORKSHOP REUNIÓN/TALLER</b></p> <p>ICAO/FAA Workshop on ADS-B and Multilateral Implementation (ADS-B/IMP) and ADS-B Task Force Follow-up Meeting</p> <p>Taller OACI/FAA sobre Implementación ADS-B y Multilateración (ADS-B/IMP) y Reunión de Seguimiento del Grupo de Tarea ADS-B</p>	<p>ICAO NACC Regional Office, Mexico City, Mexico</p> <p>Oficina Regional NACC de la OACI, Ciudad de México, México</p> <p>19 to 23 May 2014 19 al 23 de mayo de 2014</p>	<p>6 fellowships / 6 becas: Barbados (Award <b>3I221</b>) Cuba (Award <b>3I192</b>) Dominican Republic (Award <b>3I228</b>) Haiti (Award <b>3I193</b>) Jamaica (Award <b>3I194</b>) Trinidad and Tobago (Award <b>3I222</b>)</p>	<p>USD\$1,845.00 per fellowship / por becario (5 days/días) USD\$1,536.00 per fellowship / por becario (4 days/días)</p> <p><b>Total: USD\$10,452.00</b></p>
4.4	<p><b>ASSISTANCE ASISTENCIA</b></p> <p>AIDC Go-Team Go-Team sobre AIDC</p>	<p>Santo Domingo, Dominican Republic 8 to 14 September 2014</p> <p>Santo Domingo, República Dominicana</p> <p>8 al 14 de septiembre de 2014</p>	<p>3 Experts / 3 expertos Cuba (Mission / Misión <b>M-14102</b>) United States (Mission / Misión <b>M-14101</b>) ICAO (Mission / Misión <b>M-14100</b>)</p>	<p>USD\$1,932.00 (Mission / Misión <b>M-14102</b>) USD\$2,934.00 (Mission / Misión <b>M-14101</b>) USD\$2,114.00 (Mission / Misión <b>M-14100</b>)</p> <p><b>Total: USD\$6,980.00</b></p>
4.5	<p><b>ASSISTANCE ASISTENCIA</b></p> <p>AMHS Go-Team: ATN Routing evaluation and architecture</p> <p>Go-Team sobre AMHS: Evaluación y arquitectura del enrutamiento ATN</p>	<p>Curaçao 13 to 17 October 2014</p> <p>Curacao 13 al 17 de octubre de 2014</p>	<p>3 Experts / 3 expertos Cuba (Mission / Misión <b>M-14105</b>) Dominican Republic (Mission / Misión <b>M-14104</b>) ICAO (Mission / Misión <b>M-14103</b>)</p>	<p>USD\$2,750.00 (Mission / Misión <b>M-14105</b>) USD\$2,219.00 (Mission / Misión <b>M-14104</b>) USD\$2,280.00 (Mission / Misión <b>M-14103</b>)</p> <p><b>Total: USD\$7,249.00</b></p>
4.6	<p><b>ASSISTANCE ASISTENCIA</b></p> <p>AIDC Go-Team Implementation</p> <p>Go-Team para implementación AIDC</p>	<p>Honduras, 12 to 14 November 2014</p> <p>Honduras, 12 al 14 de noviembre de 2014</p>	<p>2 Experts / 2 expertos United States (Mission / Misión <b>M-14107</b>) ICAO (Mission / Misión <b>M-14106</b>)</p>	<p>USD\$1,603.70 (Mission / Misión <b>M-14108</b>) USD\$1,738.00 (Mission / Misión <b>M-14106</b>)</p> <p><b>Total: USD\$3,341.70</b></p>
4.7	<p><b>ASSISTANCE ASISTENCIA</b></p> <p>MEVA III Go-Team</p> <p>Go-Team sobre MEVA III</p>	<p>MEVA Dominican Republic Node 4 to 6 March 2015</p> <p>Nodo de MEVA en República Dominicana 4 al 6 de marzo de 2015</p>	<p>2 Experts / 2 expertos Cuba (Mission / Misión <b>M-1520</b>) Mexico (Mission / Misión <b>M-1521</b>)</p>	<p>USD\$1,859.00 (Mission / Misión <b>M-1520</b>) USD\$1,887.00 (Mission / Misión <b>M-1521</b>)</p> <p><b>Total: USD\$3,746.00</b></p>
4.8	<p><b>ASSISTANCE ASISTENCIA</b></p> <p>MEVA III Go-Team</p> <p>Go-Team sobre MEVA III</p>	<p>MEVA Haiti Node 4 to 6 March 2015</p> <p>Nodo de MEVA en Haití 4 al 6 de marzo de 2015</p>	<p>2 Experts / 2 expertos Cuba (Mission / Misión <b>M-1523</b>) ICAO (Mission / Misión <b>M-1522</b>)</p>	<p>USD\$1,739.00 (Mission / Misión <b>M-1523</b>) USD\$2,027.90 (Mission / Misión <b>M-1522</b>)</p> <p><b>Total: USD\$3,766.90</b></p>
4.9	<p><b>ASSISTANCE ASISTENCIA</b></p> <p>MEVA III Go-Team</p> <p>Go-Team sobre MEVA III</p>	<p>MEVA Bahamas Node 4 to 6 March 2015</p> <p>Nodo de MEVA en Bahamas 4 al 6 de marzo de 2015</p>	<p>1 Expert / 1 experto COCESNA (Mission / Misión <b>M-1524</b>)</p>	<p>USD\$2,609.00 (Mission / Misión <b>M-1524</b>)</p> <p><b>Total: USD\$2,609.00</b></p>
4.10	<p><b>ASSISTANCE ASISTENCIA</b></p> <p>MEVA III Go-Team</p> <p>Go-Team sobre MEVA III</p>	<p>MEVA Jamaica Node 11 to 13 March 2015</p> <p>Nodo de MEVA en Jamaica 11 al 13 de marzo de 2015</p>	<p>3 Experts / 3 expertos Bahamas (Mission / Misión <b>M-1527</b>) Dominican Republic (Mission / Misión <b>M-1526</b>) COCESNA (Mission / Misión <b>M-1525</b>)</p>	<p>USD\$1,958.00 (Mission / Misión <b>M-1527</b>) USD\$2,023.00 (Mission / Misión <b>M-1526</b>) USD\$3,036.00 (Mission / Misión <b>M-1525</b>)</p> <p><b>Total: USD\$7,017.00</b></p>

Key Activity / Tasks Actividad Clave / Tareas		Activity Location and Date Fecha y lugar de la actividad	Fellowships / Experts Becas / Expertos	Actual Cost Costo real
4.11	<b>ASSISTANCE ASISTENCIA</b> MEVA III Go-Team Go-Team sobre MEVA III	MEVA Curaçao Node 11 to 13 March 2015  Nodo de MEVA en Curazao 11 al 13 de marzo de 2015	2 Experts / 2 expertos Haiti (Mission / Misión <b>M-1529</b> ) ICAO (Mission / Misión <b>M-1514</b> )	USD\$2,321.00 (Mission / Misión <b>M-1529</b> ) USD\$2,376.00 (Mission / Misión <b>M-1514</b> ) <b>Total: USD\$4,697.00</b>
4.12	<b>ASSISTANCE ASISTENCIA</b> MEVA III Go-Team Go-Team sobre MEVA III	MEVA Cuba Node 18 to 20 March 2015  Nodo de MEVA en Cuba 18 al 20 de marzo de 2015	3 Experts / 3 expertos Haiti (Mission / Misión <b>M-1515</b> ) Mexico (Mission / Misión <b>M-1516</b> ) ICAO (Mission / Misión <b>M-1514</b> )	USD\$2,274.00 (Mission / Misión <b>M-1515</b> ) USD\$1,582.00 (Mission / Misión <b>M-1516</b> ) USD\$1,976.00 (Mission / Misión <b>M-1514</b> ) <b>Total: USD\$5,832.00</b>
4.13	<b>ASSISTANCE ASISTENCIA</b> MEVA III Go-Team Go-Team sobre MEVA III	MEVA COCESNA Node 18 to 20 March 2015  Nodo de MEVA en COCESNA 18 al 20 de marzo de 2015	2 Experts / 2 expertos Dominican Republic (Mission / Misión <b>M-1530</b> ) Jamaica (Mission / Misión <b>M-1531</b> )	USD\$1,821.00 (Mission / Misión <b>M-1530</b> ) USD\$2,206.00 (Mission / Misión <b>M-1531</b> ) <b>Total: USD\$4,027.00</b>
4.14	<b>MEETING REUNIÓN</b> Automatic Dependent Surveillance – Broadcast (ADS-B) Implementation Meeting (ADS-B/IMP)  Reunión de Implementación de la Vigilancia Dependiente Automática – Radiodifusión (ADS-B) (ADS-B/IMP)	ICAO NACC Regional Office, Mexico City, Mexico  Oficina Regional NACC de la OACI, Ciudad de México, México  27 to 29 April 2015  27 al 29 de abril de 2015	5 fellowships / 5 becas: Cuba (Award <b>3M441</b> ) Dominican Republic (Award <b>3M442</b> ) Dominican Republic (Award <b>3M443</b> ) Trinidad and Tobago (Award <b>3M444</b> ) Honduras (COCESNA) (Award <b>3M447</b> )	USD\$1,317.00 per fellowship / por becario  <b>Total: USD\$6,585.00</b>
<b>Sub-Project / Objective RPO / ASBU</b>		<b>5. Enhance Capacity and Efficiency of Aerodrome Operations</b> <b>Project 1: Enhance Aerodrome Certification; includes 4 phases from November 2011 to July 2015.</b> <b>Project 2: Enhance Runway Safety, includes 3 phases from November 2011 to July 2015</b>		<b>Objective: Using alternative mitigation methods in the certification process and increase the number of certified aerodromes in the CAR Region</b> <b>Target Date: November 2011 to Jul 2015 for both projects</b> <b>RPOs: 7 ASBU: BO-75/80</b>
<b>Sub-Proyecto / Objetivo RPO / ASBU</b>		<b>5. Mejorar la capacidad y eficiencia de las operaciones en los aeródromos</b> <b>Proyecto 1: Mejorar la certificación de aeródromos; incluye las 4 fases desde noviembre 2011 a Julio 2015</b> <b>Proyecto 2: Mejorar la seguridad operacional en pistas, incluye tres fases</b>		<b>Objetivo: Utilizar métodos de mitigación alternativa en el proceso de certificación e incrementar el número de aeródromos certificados en la Región CAR</b> <b>Fecha prevista: noviembre de 2011 a julio de 2015 para ambos proyectos</b> <b>RPOs: 7 ASBU: BO-75/80</b>
5.1	<b>WORKSHOP TALLER</b> ICAO Regional Workshop on Aerodrome Certification and Inspection  Taller Regional de la OACI sobre Certificación de Aeródromos e Inspección	ICAO NACC Regional Office, Mexico City, Mexico  Oficina Regional NACC de la OACI, Ciudad de México, México  6 to 9 November 2012  6 al 9 de noviembre de 2012	1 fellowship / 1 beca: Cuba (Award <b>3K346</b> )	<b>Total: USD\$1,535.99</b>
5.2	<b>WORKSHOP TALLER</b> Regional Workshop on GREPECAS Project F1 - Aerodrome Certification Improvements  Taller Regional sobre el Proyecto F1 del GREPECAS - Mejoras a la Certificación de Aeródromos	ICAO NACC Regional Office, Mexico City, Mexico  Oficina Regional NACC de la OACI, Ciudad de México, México  14 to 18 October 2013  14 al 18 de octubre de 2013	2 fellowships / 2 becas: Barbados (Award <b>3K640</b> ) Cuba (Award <b>3K641</b> )	USD\$1,845.00 per fellowship / por becario  <b>Total: USD\$3,690.00</b>

Key Activity / Tasks Actividad Clave / Tareas		Activity Location and Date Fecha y lugar de la actividad	Fellowships / Experts Becas / Expertos	Actual Cost Costo real
5.3	<b>WORKSHOP TALLER</b> Aerodrome Safety Management System (SMS) Implementation Workshop Taller sobre Implantación del Sistema de gestión de la seguridad operacional (SMS) en Aeródromos	ICAO NACC Regional Office, Mexico City, Mexico Oficina Regional NACC de la OACI, Ciudad de México, México 18 to 21 March 2014 18 al 21 de marzo de 2014	4 fellowships / 4 becas: Barbados (Award <b>3K901</b> ) Cuba (Award <b>3K902</b> ) Costa Rica (COCESNA) ( <b>3K950</b> ) Haiti (Award <b>3K988</b> )	USD\$1,536.00 per fellowship / por becario <b>Total: USD\$6,144.00</b>
5.4	<b>WORKSHOP TALLER</b> Aerodrome Inspectors Workshop - GREPECAS Project F1 CAR Activity Taller para inspectores de aeródromos – Actividad del Proyecto F1 del GREPECAS	Trinidad and Tobago 9 to 13 June 2014 Trinidad y Tabago 9 al 13 de junio de 2014	3 fellowships / 3 becas: Barbados (Award <b>3I314</b> ) Grenada (Award <b>3I315</b> ) Jamaica (Award <b>3I316</b> )	USD\$1,845.00 per fellowship / por becario <b>Total: USD\$5,535.00</b>
5.5	<b>ASSISTANCE ASISTENCIA</b> Aerodrome Certification Go-Team Implementation Go-Team para la implementación de la Certificación de Aeródromos	Dominican Republic, 11 to 13 November 2014 República Dominicana, 11 al 13 de noviembre de 2014	3 Experts / 3 expertos Mexico (Mission / Misión <b>M-14133</b> ) COCESNA (Mission / Misión <b>M-14134</b> ) ICAO (Mission / Misión <b>M-14132</b> )	USD\$1,900.00 (Mission / Misión <b>M-14133</b> ) USD\$1,878.62 (Mission / Misión <b>M-14134</b> ) USD\$1,941.16 (Mission / Misión <b>M-14132</b> ) <b>Total: USD\$5,719.78</b>
<b>Sub-Project / Objective RPO / ASBU</b>		<b>6. Improve Regional Safety Objective: Safety Management Implementation</b>		<b>Target Date: December 2016</b>
<b>Sub-Proyecto / Objetivo RPO / ASBU</b>		<b>6. Mejorar la seguridad operacional regional Objetivo: Implementar gestión de la seguridad operacional</b>		<b>Fecha prevista: diciembre de 2016</b>
6.1	<b>COURSE CURSO</b> ICAO End-User and Technical Courses on European Coordination Centre for Accident and Incident Reporting Systems Cursos de la OACI para Usuarios Finales y Técnico sobre el Sistema del Centro Europeo de Coordinación de Sistemas de Notificación de Incidentes de Aviación (ECCAIRS)	ICAO NACC Regional Office, Mexico City, Mexico Oficina Regional NACC de la OACI, Ciudad de México, México 17 to 21 March 2014 17 al 21 de marzo de 2014	5 fellowships / 5 becas: Bahamas (Award <b>3K903</b> ) Belize (COCESNA) (Award <b>3K951</b> ) Cuba (Award <b>3K904</b> ) Dominican Republic (Award <b>3K905</b> ) Haiti (Award <b>3K952</b> )	USD\$1,845.00 per fellowship / por becario <b>Total: USD\$9,225.00</b>
6.2	<b>WORKSHOP TALLER</b> Safety Oversight Air Navigation Services (ANS) Seminar Seminario sobre supervisión de la seguridad operacional de los Servicios de Navegación Aérea (ANS)	ICAO NACC Regional Office, Mexico City, Mexico Oficina Regional NACC de la OACI, Ciudad de México, México 12 to 16 May 2014 12 al 16 de mayo de 2014	5 fellowships / 5 becas: Belize (COCESNA) (Award <b>3I173</b> ) Cuba (Award <b>3I172</b> ) Haiti (Awards <b>3I174, 3I176</b> ) Jamaica (Award <b>3I175</b> )	USD\$1,845.00 per fellowship / por becario <b>Total: USD\$9,225.00</b>
6.3	<b>WORKSHOP TALLER</b> ICAO Regional Workshop on the Implementation of the State Safety Programme (SSP) and Safety Management Systems (SMS) Taller Regional de la OACI sobre Implementación del Programa Estatal de Seguridad Operacional (SSP) y de los Sistemas de Gestión de Seguridad Operacional (SMS)	ICAO NACC Regional Office, Mexico City, Mexico Oficina Regional NACC de la OACI, Ciudad de México, México 21 to 25 July 2014 21 al 25 de julio de 2014	2 fellowships / 2 becas: Belize (COCESNA) (Award <b>3I542</b> ) Cuba (Award <b>3I541</b> )	USD\$1,845.00 per fellowship / por becario <b>Total: USD\$3,690.00</b>

Key Activity / Tasks Actividad Clave / Tareas		Activity Location and Date Fecha y lugar de la actividad	Fellowships / Experts Becas / Expertos	Actual Cost Costo real
6.4	<b>ASSISTANCE ASISTENCIA</b> Curaçao Safety Go-Team Go-Team sobre Seguridad Operacional para Curazao	Curaçao, 13 to 17 October 2014 Curazao, 13 al 17 de octubre de 2014	1 Expert / 1 experto ICAO (Mission / Misión <b>M-1454</b> )	USD\$2,517.50 (Mission / Misión <b>M-1454</b> ) <b>Total: USD\$2,517.50</b>
<b>Sub-Project / Objective RPO / ASBU</b> <b>Sub-Proyecto / Objetivo RPO / ASBU</b>		<b>7. Improve Search and Rescue System Objective: Promote and support States with development of SAR agreements</b> <b>7. Mejorar el Sistema de búsqueda y salvamento Objetivo: Promover y apoyar a los Estados en el desarrollo de acuerdos SAR</b>		<b>Target Date: December 2016</b> <b>Fecha prevista: diciembre de 2016</b>
7.1	<b>SEMINAR SEMINARIO</b> ICAO NAM/CAR/SAM Search and Rescue (SAR) and Civil/Military Coordination Seminar Seminario de Búsqueda y Salvamento (SAR) y Coordinación Civil/Militar NAM/CAR/SAM de la OACI	ICAO NACC Regional Office, Mexico City, Mexico Oficina Regional NACC de la OACI, Ciudad de México, México 26 to 30 May 2014 26 al 30 de mayo de 2014	5 fellowships / 5 becas: Cuba (Award <b>3I223</b> ) Dominican Republic (Award <b>3I224</b> ) Haiti (Award <b>3I225</b> ) Nicaragua (COCESNA) (Award <b>3I226</b> ) Trinidad and Tobago (Award <b>3I227</b> )	This Seminar is linked to Sub-Project 3; therefore, the cost is being reflected under event 3.1. Este seminario está ligado al Sub-Proyecto 3; por lo tanto, el costo está reflejado bajo el evento 3.1.
<b>Sub-Project / Objective RPO / ASBU</b> <b>Sub-Proyecto / Objetivo RPO / ASBU</b>		<b>All Sub-Projects are included in these events (1 through 7)</b> <b>Se incluyen todos los Sub-Proyectos en todos estos eventos (del 1 al 7)</b>		
M.1	<b>MEETING REUNIÓN</b> First NAM/CAR Air Navigation Implementation Working Group (ANI/WG/1) Meeting Primera Reunión del Grupo de Trabajo NAM/CAR sobre la Implementación de la Navegación Aérea (ANI/WG/1)	ICAO NACC Regional Office, Mexico City, Mexico 29 July to 1 August 2013 Oficina Regional NACC de la OACI, Ciudad de México, México 29 de julio al 1 de agosto de 2013	5 fellowships / 5 becas: Barbados (Award <b>3K510</b> ) Belize (COCESNA) (Award <b>3K534</b> ) Cuba (Awards <b>3K511, 3K512</b> ) Honduras (COCESNA) (Award <b>3K513</b> )	USD\$1,536.00 per fellowship / por becario <b>Total: USD\$7,680.00</b>
M.2	<b>MEETING REUNIÓN</b> Fourth North American, Central American and Caribbean Working Group Meeting (NACC/WG/4) Cuarta Reunión del Grupo de Trabajo de Norteamérica, Centroamérica y Caribe (NACC/WG/4)	Ottawa, Canada, 24 to 28 March 2014 Ottawa, Canadá, 24 al 28 de marzo de 2014	7 fellowships / 7 becas: Belize (COCESNA) (Award <b>3K954</b> ) Cuba (Award <b>3K906</b> ) Dominican Republic (Award <b>3K955</b> ) Haiti (Award <b>3K989</b> ) Jamaica (Award <b>3K956</b> ) Mexico (Award <b>3K957</b> ) Antigua and Barbuda (ECCAA) (Award <b>3K907</b> )	USD\$2,050.00 per fellowship / por becario <b>Total: USD\$14,350.00</b>
M.3	<b>MEETING REUNIÓN</b> Fourth Steering Committee Meeting of the Regional Technical Cooperation Project for the Caribbean Region (RLA/09/801 SCM/4) Cuarta Reunión del Comité Ejecutivo del Proyecto Regional de Cooperación Técnica para la Región Caribe (RLA/09/801 SCM/4)	Kingston, Jamaica, 12 May 2015 Kingston, Jamaica, 12 de mayo de 2015	3 fellowships / 3 becas: Bahamas (Award <b>3M448</b> ) Barbados (Award <b>3M449</b> ) Cuba (Award <b>3M450</b> )	USD\$613.00 per fellowship / por becario <b>Total: USD\$1,839.00</b>

**APPENDIX C / APÉNDICE C**  
**APPROVED ACTIVITIES OF RLA/09/801 REGIONAL PROJECT**  
**ACTIVIDADES APROBADAS DEL PROYECTO REGIONAL RLA/09/801**

**2015**

Key Activity / Tasks Actividad Clave / Tareas	Fellowships / Experts Becas / Expertos	Projected Cost Costo Projectado	SCM Approval Status Estado de aprobación por el SCM
<p><b>Sub-Project / Objective</b> <b>RPO<sup>1</sup> / ASBU</b></p> <p><b>Sub-Proyecto / Objetivo</b> <b>RPO / ASBU</b></p>	<p>1. Implement a PBN Airspace Concept for the CAR Region <b>Objective:</b> Assist States with implementing a regional PBN airspace concept (Version 1)</p> <p>1. Implementación de un concepto de espacio aéreo PBN para la Región CAR <b>Objetivo:</b> Asistir a los Estados en la implementación de un concepto de espacio aéreo regional PBN (Versión 1)</p>		<p><b>Target Date:</b> December 2016 <b>RPOs:</b> 1, 9, 10      <b>ASBU:</b> BO-65/10/05/20</p> <p><b>Fecha prevista:</b> diciembre de 2016 <b>RPOs:</b> 1, 9, 10      <b>ASBU:</b> BO-65/10/05/20</p>
<p><b>Electronic Aeronautical Charts of Performance Based Navigation (PBN) Terminal Procedures and Aerodrome Mapping Seminar</b> ICAO NACC Regional Office, 24 to 28 August 2015</p> <p><b>Seminario sobre cartas aeronáuticas electrónicas de los Procedimientos Terminales de la navegación basada en la performance (PBN)</b> Oficina Regional NACC de la OACI, 24 al 28 de agosto de 2015</p>	<p>11 Fellowships 11 Becas</p>	<p>USD\$18,000.00</p>	<p><b>Approved by SCM</b> <b>Aprobado por el SCM</b></p>
<p><b>Sub-Project / Objective</b> <b>RPO / ASBU</b></p> <p><b>Sub-Proyecto / Objetivo</b> <b>RPO / ASBU</b></p>	<p>2. Implementation of Regional Air Traffic Flow Management (ATFM) <b>Objective:</b> Enhance Airspace Capacity in the CAR Region</p> <p>2. Implementación de un Flujo de Gestión de Tránsito Aéreo Regional (ATFM) <b>Objetivo:</b> Mejorar la capacidad del espacio aéreo en la Región CAR</p>		<p><b>Target Date:</b> December 2016 <b>RPOs:</b> 3, 4, 9, 10, 12      <b>ASBU:</b> BO-15/35/75/80</p> <p><b>Fecha prevista:</b> diciembre de 2016 <b>RPOs:</b> 3, 4, 9, 10, 12      <b>ASBU:</b> BO-15/35/75/80</p>
<p><b>Workshop on Air Traffic Flow Management (ATFM) Implementation for the CAR/SAM Regions</b> Panama City, Panama, 25 to 29 May 2015</p> <p><b>Taller sobre la implementación para la gestión de la afluencia del tránsito aéreo (ATFM) para las Regiones CAR/SAM</b> Ciudad de Panamá, Panamá, 25 al 29 de mayo de 2015</p>	<p>11 Fellowships 11 Becas</p>	<p>USD\$18,000.00</p>	<p><b>Approved by SCM</b> <b>Aprobado por el SCM</b></p>
<p><b>ATFM RLA/09/801 TEAM</b> <b>RLA/09/801 TEAM sobre ATFM</b> Cuba</p>	<p>3 missions of subject matter experts 3 misiones de expertos en la materia</p>	<p>USD\$10,000.00</p>	<p><b>Approved by SCM</b> <b>Aprobado por el SCM</b></p>
<p><b>ATFM RLA/09/801 TEAM</b> <b>RLA/09/801 TEAM sobre ATFM</b> Dominican Republic República Dominicana</p>	<p>3 missions of subject matter experts 3 misiones de expertos en la materia</p>	<p>USD\$10,000.00</p>	<p><b>Approved by SCM</b> <b>Aprobado por el SCM</b></p>
<p><b>ATFM RLA/09/801 TEAM</b> <b>RLA/09/801 TEAM sobre ATFM</b> Trinidad and Tobago Trinidad y Tabago</p>	<p>3 missions of subject matter experts 3 misiones de expertos en la materia</p>	<p>USD\$10,000.00</p>	<p><b>Approved by SCM</b> <b>Aprobado por el SCM</b></p>
<p><b>Sub-Project / Objective</b> <b>RPO / ASBU</b></p> <p><b>Sub-Proyecto / Objetivo</b> <b>RPO / ASBU</b></p>	<p>4. Enhance ATS situational awareness and improve efficiency of ATS Unit(s) Operations <b>Objective:</b> Enhance situational awareness by 30% and efficiency by 40 %</p> <p>4. Mejorar la conciencia situacional ATS y mejorar la eficiencia de las Unidades ATS <b>Objetivo:</b> Mejorar conciencia situacional en 30% y la eficiencia en 40%</p>		<p><b>Target Date:</b> December 2015 <b>RPOs:</b> 4,9      <b>ASBU:</b> BO-15/75/84/102/40</p> <p><b>Fecha prevista:</b> diciembre de 2015 <b>RPOs:</b> 4,9      <b>ASBU:</b> BO-15/75/84/102/40</p>
<p><b>Aeronautical Telecommunications Network (ATN) Applications Workshop</b> Sint Maarten, 27 to 30 October 2015 <b>Taller sobre las aplicaciones para la red de telecomunicaciones aeronáuticas (ATN)</b> Sint Maarten, 27 al 30 de octubre de 2015</p>	<p>11 Fellowships 11 Becas</p>	<p>USD\$18,000.00</p>	<p><b>Approved by SCM</b> <b>Aprobado por el SCM</b></p>

<sup>1</sup> Regional Performance Objective



RLA/09/801 — SCM/4  
Appendix C to the Report

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Key Activity / Tasks Actividad Clave / Tareas	Fellowships / Experts Becas / Expertos	Projected Cost Costo Proyectado	SCM Approval Status Estado de aprobación por el SCM
CPDLC, ADS-C, AIDC RLA/09/801 TEAM RLA/09/801 TEAM sobre CPDLC, ADS-C, AIDC Trinidad and Tobago, October Trinidad y Tabago, octubre	3 missions of subject matter experts 3 misiones de expertos en la materia	USD\$10,000.00	Approved by SCM Aprobado por el SCM
CPDLC, ADS-C, AIDC RLA/09/801 TEAM RLA/09/801 TEAM sobre CPDLC, ADS-C, AIDC COCESNA (Honduras) , July / julio	3 missions of subject matter experts 3 misiones de expertos en la materia	USD\$10,000.00	Approved by SCM Aprobado por el SCM
AMHS RLA/09/801 TEAM RLA/09/801 TEAM sobre AMHS Mexico, August / agosto	3 missions of subject matter experts 3 misiones de expertos en la materia	USD\$10,000.00	Approved by SCM Aprobado por el SCM
MEVA III RLA/09/801 TEAM RLA/09/801 TEAM sobre MEVA III Mexico, June / junio	3 missions of subject matter experts 3 misiones de expertos en la materia	USD\$10,000.00	Approved by SCM Aprobado por el SCM
<b>Sub-Project / Objective RPO / ASBU</b>	5. Enhance Capacity and Efficiency of Aerodrome Operations <b>Project 1:</b> Enhance Aerodrome Certification; includes 4 phases from November 2011 to July 2015. <b>Project 2:</b> Enhance Runway Safety, includes 3 phases from November 2011 to July 2015 <b>Objective:</b> Using alternative mitigation methods in the certification process and increase the number of certified aerodromes in the CAR Region		<b>Target Date:</b> November 2011 to Jul 2015 for both projects <b>RPOs:</b> 7 <b>ASBU:</b> BO-75/80
<b>Sub-Proyecto / Objetivo RPO / ASBU</b>	5. Mejorar la capacidad y eficiencia de las operaciones en los aeródromos <b>Proyecto 1:</b> Mejorar la certificación de aeródromos; incluye las 4 fases desde noviembre 2011 a Julio 2015 <b>Proyecto 2:</b> Mejorar la seguridad operacional en pistas, incluye tres fases <b>Objetivo:</b> Utilizar métodos de mitigación alternativa en el proceso de certificación e incrementar el número de aeródromos certificados en la Región CAR		<b>Fecha prevista:</b> noviembre de 2011 a julio de 2015 para ambos proyectos <b>RPOs:</b> 7 <b>ASBU:</b> BO-75/80
Workshop on Best practices to prevent Runway Incursion/Runway excursions - GREPECAS- Project F2 ICAO NACC Regional Office, 11 to 14 August 2015  Taller sobre las prácticas mejoradas para prevenir las excursiones de pista e incursiones en pista - GREPECAS – Proyecto F2 Oficina Regional NACC de la OACI, 11 al 14 de agosto de 2015	11 Fellowships 11 Becas	USD\$14,400.00	Approved by SCM Aprobado por el SCM
<b>Sub-Project / Objective RPO / ASBU</b>	6. Improve Regional Safety <b>Objective:</b> Safety Management Implementation		<b>Target Date:</b> December 2016
<b>Sub-Proyecto / Objetivo RPO / ASBU</b>	6. Mejorar la seguridad operacional regional <b>Objetivo:</b> Implementar gestión de la seguridad operacional		<b>Fecha prevista:</b> diciembre de 2016
Accident Investigation Seminar ICAO NACC Regional Office, 20 to 24 July 2015  Seminario sobre Investigación de Accidentes Oficina Regional NACC de la OACI, 20 al 24 de julio de 2015	11 Fellowships and DSA of expert 11 Becas y DSA del expert	USD\$21,000.00	Approved by SCM Aprobado por el SCM
SSP/SMS Workshop for CASSOS States  Taller SSP/SMS para los Estados CASSOS	11 Fellowships 11 Becas	USD\$18,000.00	Approved by SCM Aprobado por el SCM
RST RLA/09/801 TEAM RLA/09/801 TEAM sobre RST Cuba	3 missions of subject matter experts 3 misiones de expertos en la materia	USD\$10,000.00	Approved by SCM Aprobado por el SCM



Key Activity / Tasks Actividad Clave / Tareas	Fellowships / Experts Becas / Expertos	Projected Cost Costo Projectado	SCM Approval Status Estado de aprobación por el SCM
<b>Sub-Project / Objective</b> <b>Sub-Proyecto / Objetivo</b>	7. Improve Search and Rescue System <b>Objective:</b> Promote and support States with development of SAR agreements 7. Mejorar el Sistema de búsqueda y salvamento <b>Objetivo:</b> Promover y apoyar a los Estados en el desarrollo de acuerdos SAR		<b>Target Date:</b> December 2016 <b>Fecha prevista:</b> diciembre de 2016
No activities for 2015 No hay actividades para 2015	N/A	N/A	N/A
<b>Sub-Project / Objective</b> <b>RPO / ASBU</b>	All Sub-Projects are included in these events (1 through 7) Se incluyen todos los Sub-Proyectos en todos estos eventos (del 1 al 7)		
Second NAM/CAR Air Navigation Implementation Working Group (ANI/WG/2) Meeting Puntarenas, Costa Rica, 1 to 4 June 2015 Segunda Reunión del Grupo de Trabajo NAM/CAR sobre la Implementación de la Navegación Aérea (ANI/WG/2) Puntarenas, Costa Rica, 1 al 4 de junio de 2015	11 Fellowships 11 Becas	USD\$14,400.00	Approved by SCM Aprobado por el SCM
RLA/09/801 Project Evaluation Commission Comisión de Evaluación del Proyecto RLA/09/801	4 Fellowships and one expert from ICAO Headquarters 4 Becas y un experto de la Sede de la OACI	USD\$10,000.00	Approved by SCM Aprobado por el SCM
Extraordinary Project Steering Committee Meeting Reunión Extraordinaria del Comité Ejecutivo del Proyecto	11 Fellowships 11 Becas	USD\$7,200.00	Approved by SCM Aprobado por el SCM

Projected expenses for 2015 remaining activities: **USD\$219,000**  
Gastos proyectados para las actividades faltantes de 2015: **USD\$219,000**

**Important note: / Nota importante:**

*For all meetings, workshops, courses or seminars events are always subject to the confirmation of the following:*

- a) *Registered participation of at least 5 States/Territories/International Organizations.*
- b) *In order for an event to be bilingual, a minimum registration of at least 3 States of the same language at least one month prior to the beginning of the event is required.*

*For all RLA/09/801 TEAMS, it is mandatory to receive an official letter from the Project member State/International Organization requesting the mission and including the topic of the mission in the request.*

*Para el caso de reuniones, talleres, cursos o seminarios, los eventos siempre estarán sujetos a que se confirme lo siguiente:*

- a) *Participación registrada de por lo menos 5 Estados/Territorios/Organizaciones Internacionales.*
- b) *Para que un evento sea bilingüe se requiere de un registro de mínimo 3 Estados del mismo idioma a más tardar un mes antes del inicio del evento.*

*Para todos los RLA/09/801 TEAMS, es obligatorio recibir una carta oficial del Estado/Organización Internacional miembro del Proyecto solicitando la misión e incluyendo el tema de la misión en la solicitud.*

**APPENDIX D / APÉNDICE D**  
**PROPOSAL OF FUTURE ACTIVITIES OF RLA/09/801 REGIONAL PROJECT**  
**PROPUESTA DE ACTIVIDADES FUTURAS DEL PROYECTO REGIONAL RLA/09/801**

**2016**

Key Activity / Tasks Actividad Clave / Tareas	Fellowships / Experts Becas / Expertos	Projected Cost Costo Projectado	SCM Approval Status Estado de aprobación por el SCM
<b>Sub-Project / Objective</b> <b>RPO<sup>1</sup> / ASBU</b>  <b>Sub-Proyecto / Objetivo</b> <b>RPO / ASBU</b>	1. Implement a PBN Airspace Concept for the CAR Region <b>Objective:</b> Assist States with implementing a regional PBN airspace concept (Version 1)  1. Implementación de un concepto de espacio aéreo PBN para la Región CAR <b>Objetivo:</b> Asistir a los Estados en la implementación de un concepto de espacio aéreo regional PBN (Versión 1)		<b>Target Date:</b> December 2016 <b>RPOs:</b> 1, 9, 10 <b>ASBU:</b> BO-65/10/05/20  <b>Fecha prevista:</b> diciembre de 2016 <b>RPOs:</b> 1, 9, 10 <b>ASBU:</b> BO-65/10/05/20
PBN RLA/09/801 TEAM RLA/09/801 TEAM sobre PBN Jamaica	3 missions of subject matter experts 3 misiones de expertos en la materia	USD\$10,000.00	Approved by SCM Aprobado por el SCM
AIM RLA/09/801 TEAM RLA/09/801 TEAM sobre AIM Barbados	3 missions of subject matter experts 3 misiones de expertos en la materia	USD\$10,000.00	Official Letter from State requesting RLA/09/801 TEAM is pending – after receiving letter, the inclusion of this event is pending the approval of the SCM  Está pendiente recibir la carta oficial del Estado solicitando el RLA/09/801 TEAM – después de recibir la carta, está pendiente que el SCM apruebe la inclusión de este evento
PBN Airspace Redesign Workshop ICAO NACC Regional Office  Taller sobre rediseño del espacio aéreo PBN Oficina Regional NACC de la OACI	11 Fellowships 11 Becas	USD\$18,000.00	The inclusion of this event is pending the approval of the SCM  Está pendiente que el SCM apruebe la inclusión de este evento
AIM SWIM Workshop ICAO NACC Regional Office  Taller sobre AIM SWIM Oficina Regional NACC de la OACI	11 Fellowships 11 Becas	USD\$18,000.00	Approved by SCM Aprobado por el SCM
GNSS Workshop ICAO NACC Regional Office  Taller sobre GNSS Oficina Regional NACC de la OACI	11 Fellowships 11 Becas	USD\$18,000.00	Approved by SCM Aprobado por el SCM
<b>Sub-Project / Objective</b> <b>RPO / ASBU</b>  <b>Sub-Proyecto / Objetivo</b> <b>RPO / ASBU</b>	2. Implementation of Regional Air Traffic Flow Management (ATFM) <b>Objective:</b> Enhance Airspace Capacity in the CAR Region  2. Implementación de un Flujo de Gestión de Tránsito Aéreo Regional (ATFM) <b>Objetivo:</b> Mejorar la capacidad del espacio aéreo en la Región CAR		<b>Target Date:</b> December 2016 <b>RPOs:</b> 3, 4, 9, 10, 12 <b>ASBU:</b> BO-15/35/75/80  <b>Fecha prevista:</b> diciembre de 2016 <b>RPOs:</b> 3, 4, 9, 10, 12 <b>ASBU:</b> BO-15/35/75/80
ATFM RLA/09/801 TEAM RLA/09/801 TEAM sobre ATFM Curaçao / Curazao	3 missions of subject matter experts 3 misiones de expertos en la materia	USD\$10,000.00	Official Letter from State requesting RLA/09/801 TEAM is pending – after receiving letter, the inclusion of this event is pending the approval of the SCM  Está pendiente recibir la carta oficial del Estado solicitando el RLA/09/801 TEAM – después de recibir la carta, está pendiente que el SCM apruebe la inclusión de este evento
Implementation of ATFM Units Workshop ICAO NACC Regional Office  Taller sobre la Implementación de Unidades ATFM Oficina Regional NACC de la OACI	11 Fellowships 11 Becas	USD\$18,000.00	The inclusion of this event is pending the approval of the SCM  Está pendiente que el SCM apruebe la inclusión de este evento

<sup>1</sup> Regional Performance Objective

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Key Activity / Tasks Actividad Clave / Tareas	Fellowships / Experts Becas / Expertos	Projected Cost Costo Projectado	SCM Approval Status Estado de aprobación por el SCM
ATM Emerging Techniques for ATC ICAO NACC Regional Office  Técnicas emergentes ATM para el ATC Oficina Regional NACC de la OACI	11 Fellowships 11 Becas	USD\$18,000.00	The inclusion of this event is pending the approval of the SCM  Está pendiente que el SCM apruebe la inclusión de este evento
<b>Sub-Project / Objective RPO / ASBU</b>  <b>Sub-Proyecto / Objetivo RPO / ASBU</b>	3. Implementation of Flexible Use of Airspace (FUA) <b>Objective:</b> Enhance civil-military coordination between CAR States to reduce restricted areas.  3. Implementación del uso flexible del espacio aéreo (FUA) <b>Objetivo:</b> Mejorar la coordinación civil-militar entre los Estados CAR para reducir áreas restringidas.		<b>Target Date:</b> December 2016 <b>RPOs:</b> 2 <b>ASBU:</b> BO-10  <b>Fecha prevista:</b> diciembre de 2016 <b>RPOs:</b> 2 <b>ASBU:</b> BO-10
SAR Improvement and Civil/Military Coordination Workshop ICAO NACC Regional Office  Taller sobre mejoras SAR y Coordinación Civil Militar Oficina Regional NACC de la OACI	11 Fellowships 11 Becas	USD\$18,000.00	The inclusion of this event is pending the approval of the SCM  Está pendiente que el SCM apruebe la inclusión de este evento
<b>Sub-Project / Objective RPO / ASBU</b>  <b>Sub-Proyecto / Objetivo RPO / ASBU</b>	4. Enhance ATS situational awareness and improve efficiency of ATS Unit(s) Operations <b>Objective:</b> Enhance situational awareness by 30% and efficiency by 40 %  4. Mejorar la conciencia situacional ATS y mejorar la eficiencia de las Unidades ATS <b>Objetivo:</b> Mejorar conciencia situacional en 30% y la eficiencia en 40%		<b>Target Date:</b> December 2015 <b>RPOs:</b> 4,9 <b>ASBU:</b> BO-15/75/84/102/40  <b>Fecha prevista:</b> diciembre de 2015 <b>RPOs:</b> 4,9 <b>ASBU:</b> BO-15/75/84/102/40
No activities for 2016 No hay actividades para 2016	N/A	N/A	N/A
<b>Sub-Project / Objective RPO / ASBU</b>  <b>Sub-Proyecto / Objetivo RPO / ASBU</b>	5. Enhance Capacity and Efficiency of Aerodrome Operations <b>Project 1:</b> Enhance Aerodrome Certification; includes 4 phases from November 2011 to July 2015. <b>Project 2:</b> Enhance Runway Safety, includes 3 phases from November 2011 to July 2015 <b>Objective:</b> Using alternative mitigation methods in the certification process and increase the number of certified aerodromes in the CAR Region  5. Mejorar la capacidad y eficiencia de las operaciones en los aeródromos <b>Proyecto 1:</b> Mejorar la certificación de aeródromos; incluye las 4 fases desde noviembre 2011 a Julio 2015 <b>Proyecto 2:</b> Mejorar la seguridad operacional en pistas, incluye tres fases <b>Objetivo:</b> Utilizar métodos de mitigación alternativa en el proceso de certificación e incrementar el número de aeródromos certificados en la Región CAR		<b>Target Date:</b> November 2011 to Jul 2015 for both projects <b>RPOs:</b> 7 <b>ASBU:</b> BO-75/80  <b>Fecha prevista:</b> noviembre de 2011 a julio de 2015 para ambos proyectos <b>RPOs:</b> 7 <b>ASBU:</b> BO-75/80
No activities for 2016 No hay actividades para 2016	N/A	N/A	N/A
<b>Sub-Project / Objective RPO / ASBU</b>  <b>Sub-Proyecto / Objetivo RPO / ASBU</b>	6. Improve Regional Safety <b>Objective:</b> Safety Management Implementation  6. Mejorar la seguridad operacional regional <b>Objetivo:</b> Implementar gestión de la seguridad operacional		<b>Target Date:</b> December 2016  <b>Fecha prevista:</b> diciembre de 2016
RST RLA/09/801 TEAM RLA/09/801 TEAM sobre RST Antigua and Barbuda	3 missions of subject matter experts 3 misiones de expertos en la materia	USD\$10,000.00	Official Letter from State requesting RLA/09/801 TEAM is pending – after receiving letter, the inclusion of this event is pending the approval of the SCM  Está pendiente recibir la carta oficial del Estado solicitando el RLA/09/801 TEAM – después de recibir la carta, está pendiente que el SCM apruebe la inclusión de este evento
RST RLA/09/801 TEAM RLA/09/801 TEAM sobre RST Curaçao / Curazao	3 missions of subject matter experts 3 misiones de expertos en la materia	USD\$10,000.00	Official Letter from State requesting RLA/09/801 TEAM is pending – after receiving letter, the inclusion of this event is pending the approval of the SCM  Está pendiente recibir la carta oficial del Estado solicitando el RLA/09/801 TEAM – después de recibir la carta, está pendiente que el SCM apruebe la inclusión de este evento
SSP/SMS Implementation Workshop ICAO NACC Regional Office  Taller sobre implementación SSP/SMS Oficina Regional NACC de la OACI	11 Fellowships 11 Becas	USD\$18,000.00	The inclusion of this event is pending the approval of the SCM  Está pendiente que el SCM apruebe la inclusión de este evento

Key Activity / Tasks Actividad Clave / Tareas	Fellowships / Experts Becas / Expertos	Projected Cost Costo Projectado	SCM Approval Status Estado de aprobación por el SCM
Annual Meeting of CAR Region CAA's Safety Directors ICAO NACC Regional Office  Reunión Anual de Directores DGAC de Seguridad Operacional de la Región CAR Oficina Regional NACC de la OACI	11 Fellowships 11 Becas	USD\$18,000.00	The inclusion of this event is pending the approval of the SCM  Está pendiente que el SCM apruebe la inclusión de este evento
ADREP/ECCAIRS Seminar/Workshop ICAO NACC Regional Office  Seminario/Taller sobre ADREP/ECCAIRS Oficina Regional NACC de la OACI	11 Fellowships 11 Becas	USD\$18,000.00	The inclusion of this event is pending the approval of the SCM  Está pendiente que el SCM apruebe la inclusión de este evento
Volcanic Ash Drill Seminar/Workshop ICAO NACC Regional Office  Taller/Seminario sobre Simulacro de Cenizas Volcánicas Oficina Regional NACC de la OACI	11 Fellowships 11 Becas	USD\$18,000.00	The inclusion of this event is pending the approval of the SCM  Está pendiente que el SCM apruebe la inclusión de este evento
<b>Sub-Project / Objective</b> <b>RPO / ASBU</b>	7. Improve Search and Rescue System <b>Objective:</b> Promote and support States with development of SAR agreements		<b>Target Date:</b> December 2016
<b>Sub-Proyecto / Objetivo</b> <b>RPO / ASBU</b>	7. Mejorar el Sistema de búsqueda y salvamento <b>Objetivo:</b> Promover y apoyar a los Estados en el desarrollo de acuerdos SAR		<b>Fecha prevista:</b> diciembre de 2016
The 2016 event under Sub-Project 3 contributes to this Sub-Project  El evento para 2016 bajo el Sub-Proyecto 3 contribuye a este Sub-Proyecto	N/A	N/A	N/A
<b>Sub-Project / Objective</b> <b>RPO / ASBU</b>	All Sub-Projects are included in these events (1 through 7)		
<b>Sub-Proyecto / Objetivo</b> <b>RPO / ASBU</b>	Se incluyen todos los Sub-Proyectos en todos estos eventos (del 1 al 7)		
Third NAM/CAR Air Navigation Implementation Working Group (ANI/WG/3) Meeting Venue to be determined, June 2016  Tercera Reunión del Grupo de Trabajo NAM/CAR sobre la Implementación de la Navegación Aérea (ANI/WG/3) Sede a ser determinada, junio de 2016	11 Fellowships 11 Becas	USD\$18,000.00	Approved by SCM  Aprobado por el SCM

Projected expenses for 2016 activities: **USD\$248,000**  
Gastos proyectados para las actividades de 2016: **USD\$248,000**

**Important note: / Nota importante:**

*For all meetings, workshops, courses or seminars events are always subject to the confirmation of the following:*

*Para el caso de reuniones, talleres, cursos o seminarios, los eventos siempre estarán sujetos a que se confirme lo siguiente:*

- a) Registered participation of at least 5 States/Territories/International Organizations.
- b) In order for an event to be bilingual, a minimum registration of at least 3 States of the same language at least one month prior to the beginning of the event is required.

- a) Participación registrada de por lo menos 5 Estados/Territorios/Organizaciones Internacionales.
- b) Para que un evento sea bilingüe se requiere de un registro de mínimo 3 Estados del mismo idioma a más tardar un mes antes del inicio del evento.

*For all RLA/09/801 TEAMS, it is mandatory to receive an official letter from the Project member State/International Organization requesting the mission and including the topic of the mission in the request.*

*Para todos los RLA/09/801 TEAMS, es obligatorio recibir una carta oficial del Estado/Organización Internacional miembro del Proyecto solicitando la misión e incluyendo el tema de la misión en la solicitud.*

**APPENDIX E**  
**CONTRIBUTIONS RECEIVED FROM STATES, TERRITORIES AND INTERNATIONAL ORGANIZATIONS FOR PROJECT RLA/09/801 SINCE 2011**

As of 31 March 2015  
(in United States dollars)

Contributions	Member State/Territory/International Organizations	USD Amount	
2011/04/18	Office National de l'Aviation Civile du Haiti	\$ 25,000	Haiti
2011/04/18	Trinidad and Tobago Civil Aviation Authority	\$ 24,980	Trinidad and Tobago
2011/09/30	Jamaica Civil Aviation Authority	\$ 24,980	Jamaica
2011/10/03	Dirección General de Aeronáutica Civil de México	\$ 25,000	México
2011/11/10	Barbados Civil Aviation Department	\$ 25,000	Barbados
2012/03/15	Eastern Caribbean Civil Aviation Authority (ECCAA)	\$ 7,500	ECCAA
2012/05/24	Netherlands Antilles Air Traffic Control of Curacao	\$ 25,000	Curacao
2012/07/19	Instituto Dominicano de Aviación Civil	\$ 24,985	Dominican Republic
2012/10/03	Bahamas Civil Aviation Authority	\$ 25,000	Bahamas
2012/10/05	Instituto de Aeronáutica Civil de Cuba (IACC)	\$ 24,910	Cuba
2012/11/01	Eastern Caribbean Civil Aviation Authority (ECCAA)	\$ 7,500	ECCAA
2013/01/14	Eastern Caribbean Civil Aviation Authority (ECCAA)	\$ 5,000	ECCAA
2013/03/13	COCESNA	\$ 24,985	COCESNA
<b>2011-2013 Total</b>		<b>\$ 269,840</b>	
2013/12/23	Instituto de Aeronáutica Civil de Cuba (IACC)	\$ 24,962	Cuba
2014/01/30	Jamaica Civil Aviation Authority	\$ 25,000	Jamaica
2014/03/19	Office National de l'Aviation Civile du Haiti	\$ 24,980	Haiti
2014/04/03	Curacao Civil Aviation Authority	\$ 25,000	Curacao
2014/04/07	COCESNA	\$ 24,985	COCESNA
2014/05/29	Dirección General de Aeronáutica Civil de Mexico	\$ 25,000	México
2014/06/18	Trinidad and Tobago Civil Aviation Authority	\$ 24,985	Trinidad and Tobago
2014/10/22	Instituto Dominicano de Aviación Civil	\$ 24,985	Dominican Republic
2015/01/07	Eastern Caribbean Civil Aviation Authority (ECCAA)	\$ 10,000	ECCAA
2015/02/18	Eastern Caribbean Civil Aviation Authority (ECCAA)	\$ 10,000	ECCAA
<b>2014-2015 Total</b>		<b>\$ 219,897</b>	
<b>Total Project</b>		<b>\$ 489,727</b>	

**FINANCIAL STATEMENT – As of 31 March 2015**

Contributions from States / International Organizations	\$ 489,727
Interest earned	\$ 1,660
Gain on currency exchange	\$ 90
<b>Total contributions</b>	<b>\$ 491,477</b>
<b>EXPENSES</b>	
Fellowships (includes UNDP service charges PNUD)	\$ 157,418
Administrative overhead	\$ 16,351
Mission cost	\$ 96,327
Sundry	\$ 2,337
Foreign Currency revaluation loss	-\$ 425
Mission cost adjustment	-\$ 66
Administrative overhead adjustment	-\$ 43
<b>Total Expenses</b>	<b>\$ 272,967</b>
<b>Fund Balance</b>	<b>\$ 218,510</b>

**DETAIL OF CONTRIBUTIONS / DESGLOSE DE CONTRIBUCIONES**  
**RLA/09/801 Project / Proyecto RLA/09/801**

Contributions Contribuciones	Bahamas	Barbados	Cuba	Curacao Curazao	Dominican Republic República Dominicana	Haiti Haití	Jamaica	Mexico México	Trinidad and Tobago Trinidad y Tabago	United States Estados Unidos	COCESNA	ECCAA	Totals Totales
2011		\$ 25,000.00				\$ 25,000.00	\$ 24,980.00	\$ 25,000.00	\$ 24,980.00				\$ 124,960.00
2012	\$ 25,000.00		\$ 24,909.51	\$ 25,000.00	\$ 24,985.00					In-Kind Support with the Provision of Experts		\$ 15,000.00	\$ 114,894.51
2013			\$ 24,962.00								\$ 24,985.00	\$ 5,000.00	\$ 54,947.00
2014				\$ 25,000.00	\$ 24,975.00	\$ 24,980.00	\$ 25,000.00	\$ 25,000.00	\$ 24,985.00	Apoyo en especie con el suministro de Expertos	\$ 24,985.00		\$ 174,925.00
2015												\$ 20,000.00	\$ 20,000.00
<b>Total Contributions</b>	<b>\$ 25,000.00</b>	<b>\$ 25,000.00</b>	<b>\$ 49,871.51</b>	<b>\$ 50,000.00</b>	<b>\$ 49,960.00</b>	<b>\$ 49,980.00</b>	<b>\$ 49,980.00</b>	<b>\$ 50,000.00</b>	<b>\$ 49,965.00</b>	<b>\$ -</b>	<b>\$ 49,970.00</b>	<b>\$ 40,000.00</b>	<b>\$ 489,726.51</b>

**BREAKDOWN OF EXPENSES / DESGLOSE DE GASTOS**  
**RLA/09/801 Project / Proyecto RLA/09/801**

Expenses Gastos	Bahamas	Barbados	Cuba	Curacao Curazao	Dominican Republic República Dominicana	Haiti Haití	Jamaica	Mexico México	Trinidad and Tobago Trinidad y Tabago	COCESNA	ECCAA	Totals Totales
Fellowships Becas	\$ 1,845.00	\$ 15,424.80	\$ 27,423.39	\$ -	\$ 20,400.40	\$ 16,435.60	\$ 17,842.80	\$ 6,625.80	\$ 17,655.80	\$ 23,656.60	\$ 10,108.00	\$ 157,418.19
Missions & Go-Teams Misiones y Go- Teams	\$ 2,609.00	\$ -	\$ 5,832.00	\$ 14,463.50	\$ 16,445.78	\$ 9,303.90	\$ 13,496.37	\$ -	\$ 8,687.71	\$ 7,368.70	\$ -	\$ 78,206.96
Shared Mission Costs Costos de misiones compartidas	\$ 1,647.31	\$ 1,647.31	\$ 1,647.31	\$ 1,647.31	\$ 1,647.31	\$ 1,647.31	\$ 1,647.31	\$ 1,647.31	\$ 1,647.31	\$ 1,647.31	\$ 1,647.31	\$ 18,120.40
<b>Total expenses Total de Gastos</b>	<b>\$ 6,101.31</b>	<b>\$ 17,072.11</b>	<b>\$ 34,902.70</b>	<b>\$ 16,110.81</b>	<b>\$ 38,493.49</b>	<b>\$ 27,386.81</b>	<b>\$ 32,986.48</b>	<b>\$ 8,273.11</b>	<b>\$ 27,990.82</b>	<b>\$ 32,672.61</b>	<b>\$ 11,755.31</b>	<b>\$ 253,745.55</b>
<b>Funds available Fondos disponibles</b>	<b>\$ 18,898.69</b>	<b>\$ 7,927.89</b>	<b>\$ 14,968.81</b>	<b>\$ 33,889.19</b>	<b>\$ 11,466.51</b>	<b>\$ 22,593.19</b>	<b>\$ 16,993.52</b>	<b>\$ 41,726.89</b>	<b>\$ 21,974.18</b>	<b>\$ 17,297.39</b>	<b>\$ 28,244.69</b>	<b>\$ 235,980.96</b>

Total Missions charged to RLA/09/801 Total de misiones cargadas al RLA/09/801		
1	Bahamas	\$ 2,609.00
0	Barbados	\$ -
3	Cuba	\$ 5,832.00
6	Curaçao	\$ 14,463.50
8	Dominican Republic	\$ 16,445.78
5	Haiti	\$ 9,303.90
6	Jamaica	\$ 13,496.37
0	Mexico	\$ -
3	Trinidad and Tobago	\$ 8,687.71
4	COCESNA	\$ 7,368.70
0	ECCAA	\$ -
7	Administrative Missions Misiones administrativas	\$ 18,120.40
<b>43</b>		<b>\$ 96,327.36</b>

Total Fellowships per Member Total de becas por Miembro		
1	Bahamas	\$ 1,845.00
8	Barbados	\$ 15,424.80
16	Cuba	\$ 27,423.39
0	Curaçao	\$ -
10	Dominican Republic	\$ 20,400.40
9	Haiti	\$ 16,435.60
7	Jamaica	\$ 17,842.80
3	Mexico	\$ 6,625.80
8	Trinidad and Tobago	\$ 17,655.80
12	COCESNA	\$ 23,656.60
4	ECCAA	\$ 10,108.00
<b>78</b>		<b>\$ 157,418.19</b>