



# SAFETY - FIRST

## ICAO GLOBAL SAFETY UPDATES

NACC/WG/5 Meeting

Port of Spain, Trinidad and Tobago, 22th -26th May 2017



**Julio Siu** 

ICAO NACC Regional Office, Deputy Regional Director

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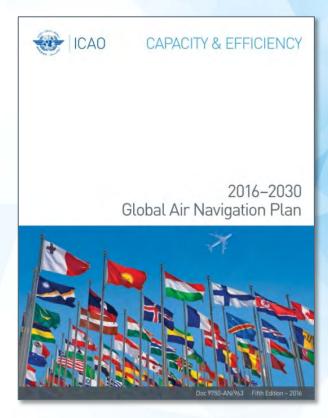


# 39th

#### TRIENNIAL ASSEMBLY

ICAO HQ, MONTREAL, 27 SEP-07 OCT 2016



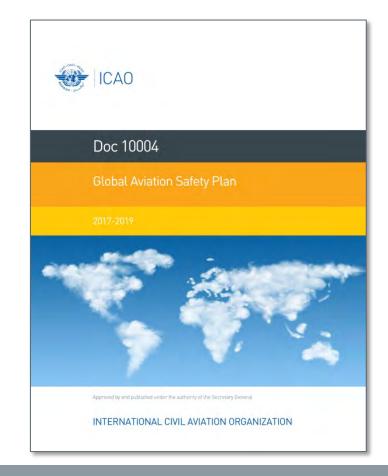






#### **Endorsed: Global Aviation Safety Plan (GASP)**

- 2017-2019 Edition
  - Maintains the framework, objectives and safety performance enablers of the 2014-2016 edition
  - New global aviation safety roadmap ensures that safety initiatives deliver the intended benefits associated with the GASP objectives through enhanced coordination
    - Reducing inconsistencies and duplication of efforts
- Cooperative, collaborative, and coordinated approach
  - Together with all stakeholders and under the leadership of ICAO, the GASP offers a long-term vision in developing a harmonized safety strategy.

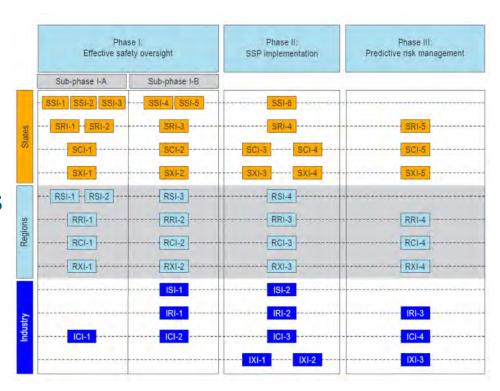




# **New GASP Roadmap**

#### Goals:

- Ensure that safety initiatives deliver the intended benefits associated with the GASP objectives
- Reduce inconsistencies and duplication of efforts
- Specific safety initiatives aimed at States, Regions and Industry
- Complements the GANP
  - Some ASBUs address safety
  - Implementation of ASBUs will require safety assessments prior to implementation





# **Safety Performance Indicators**

- New appendix in the GASP
- Provides guidance regarding safety and level of activity indicators
- First step towards the development and implementation of harmonized global indicators
  - Can be adapted at the regional, sub-regional, and national levels

#	Indicators and metrics	Туре	Usage
1.	Effective implementation of State safety oversight system	Predictive	Target
	Metrics:		
	USOAP EI Scores overall		
	USOAP EI Scores by technical area		
	USOAP El Scores by critical element		
2.	Progress in SSP implementation	Predictive	Target
	Metrics:		
	Percentage of completed gap analysis questions		
	Percentage of implemented gap analysis questions overall		
	Percentage of implemented gap analysis questions by element		
3.	Progress in SMS implementation	Predictive	Targe
	Metrics:		
	Percentage of completed gap analysis questions by operator		
	Percentage of implemented gap analysis questions overall by operator		
	Percentage of implemented gap analysis questions by element and by operator		
4.	Frequency and severity of accidents and incidents	Reactive/	Targe
	Metrics:	proactive	
	Number and distribution of occurrences by severity level (accident, serious		
	incidents, etc.) and the ICAO Accident/Incident Data Reporting System (ADREP) occurrence category		
	Number and distribution of fatalities by ADREP occurrence category		
	Occurrence per number of departures (rate)		
	Note.— Occurrences should be limited to specific categories of aircraft and operations, such as aircraft above 5 700 kg operating scheduled commercial flights.		





#### States:

**ICAO** 

- a) are requested to establish a national safety plan, including priorities and targets consistent with the regional safety plan, in line with the GASP objectives, including the global aviation safety roadmap, and based on their operational safety needs; and
- b) are invited to provide ICAO feedback on the new Global Aviation Safety Roadmap and suggestions for the future 2020 2022 Edition of the GASP via email to: GASP@icao.int.





Global Aviation Safety Update

## **ANNEX 19 - AMENDMENT 1**

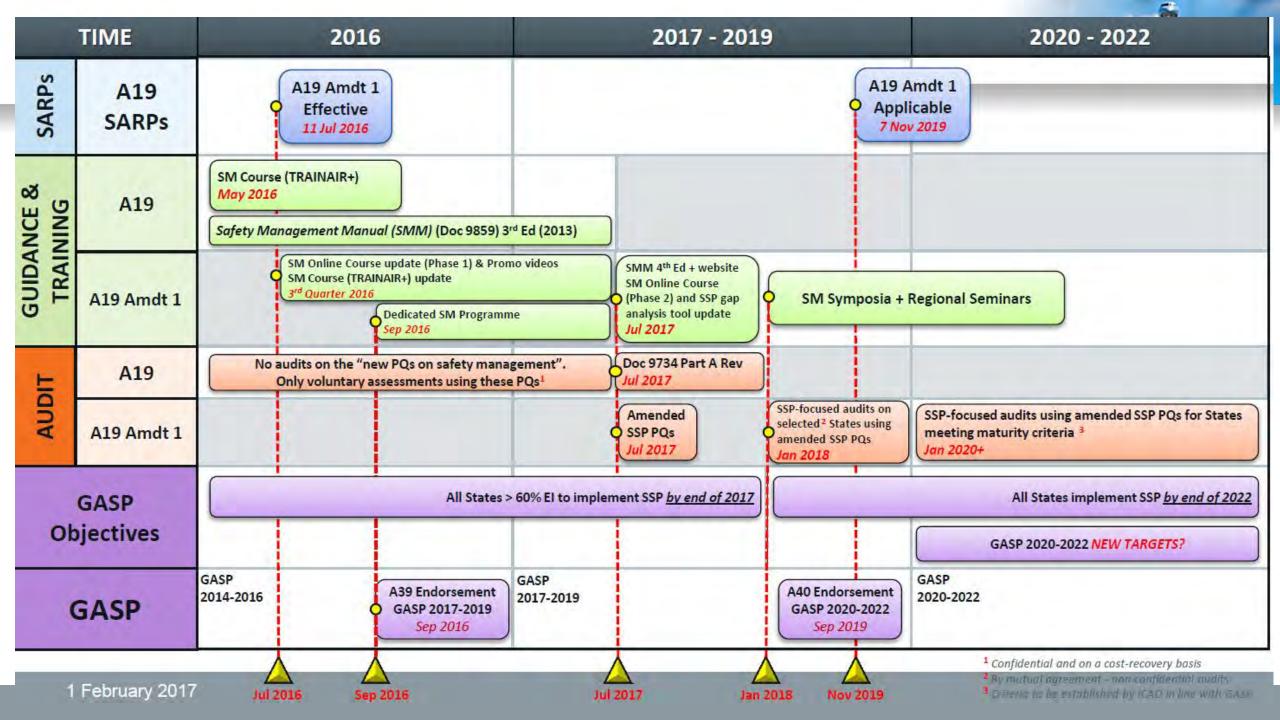
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#### **Amendment 1 to Annex 19**

- 1) Integration of the State Safety Oversight (SSO) system critical elements (CEs) with the State Safety Programme (SSP) provisions which are upgraded from the SSP framework in Attachment A.
- 2) Enhancement of safety management system (SMS) provisions to support uniform implementation, including the extension of an SMS to organizations responsible for the type design and/or manufacture of engines and propellers
- 3) **Protection** of safety data, safety information and related sources
  - Upgrading Attachment B to the status of an Appendix
  - A higher level of protection for voluntary reporting systems through a Standard
  - The protection of mandatory reporting systems is reflected in a Recommendation
  - New provisions to ensure no overlap with the protection provisions in Annexes 6 and 13

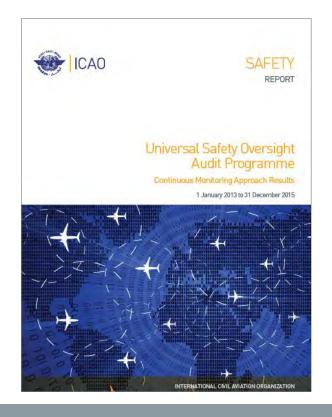


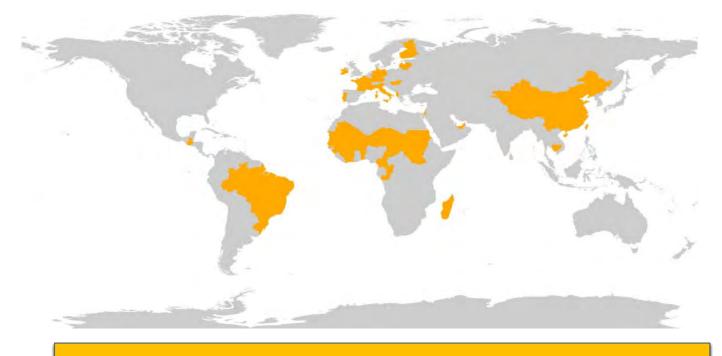






# **Universal Safety Oversight Audit Programme** (USOAP)





**USOAP CMA Off-site Validation from 1 January 2013 to 31 December 2015** 







## **USOAP Activity Plan (EB 2017/2)**

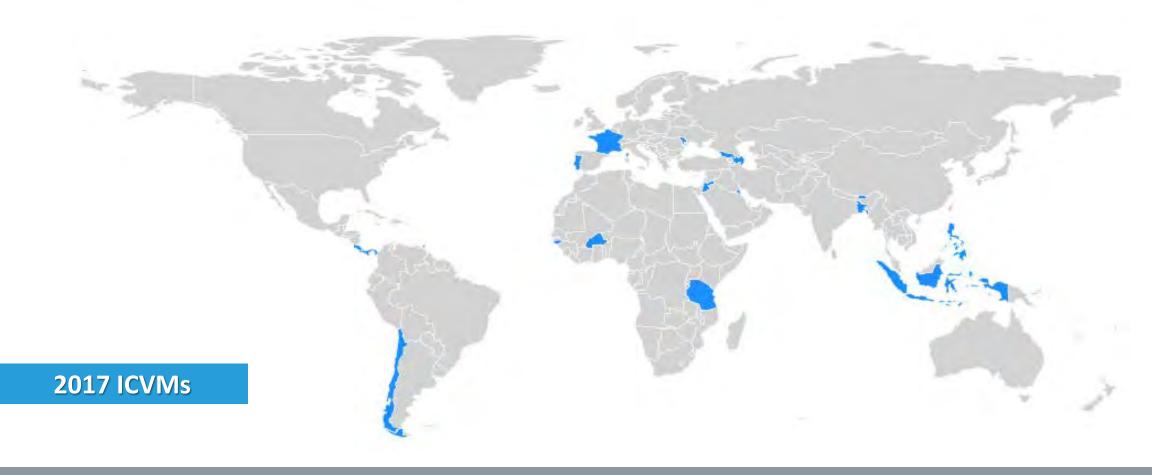


27 February 2017





## **USOAP Activity Plan (EB 2017/2)**



27 February 2017



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States are urged to continue the implementation of SSP and report on progress using the SSP Assessment Tool on iSTARS and completing the USOAP SSP-related PQ self-assessments on the online framework (OLF).

States are urged to fulfil their obligations under the USOAP CMA Memorandum of Understanding (MOU) and to take actions/ NCLB commitment to provide up-to-date information on their safety oversight systems, with particular attention to:

- a) States with an SSC, focusing on implementing sustainable corrective actions to resolve the SSC with a high priority;
- b) updating the content and implementation progress of their CAPs on the OLF;
- c) completing the self-assessment of the PQs on the OLF;
- d) requesting assistance from the ICAO Regional Office, if required; and
- e) informing the ICAO Regional Office once significant updates have been made on the OLF.





Safety and Air Navigation Updates

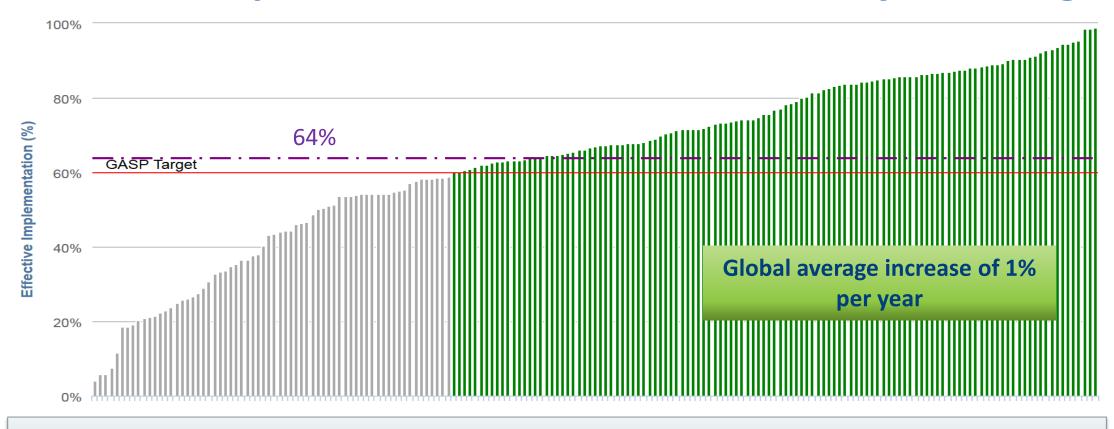
#### **GLOBAL STATUS**



**ICAO** 



#### **Effective Implementation of State Safety Oversight**

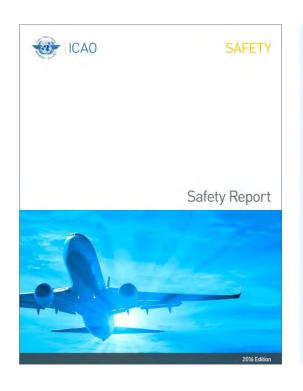


Effective implementation (%) results through USOAP CMA





#### Fatalities Trend for Scheduled Commercial Flights (2011 – 2016)



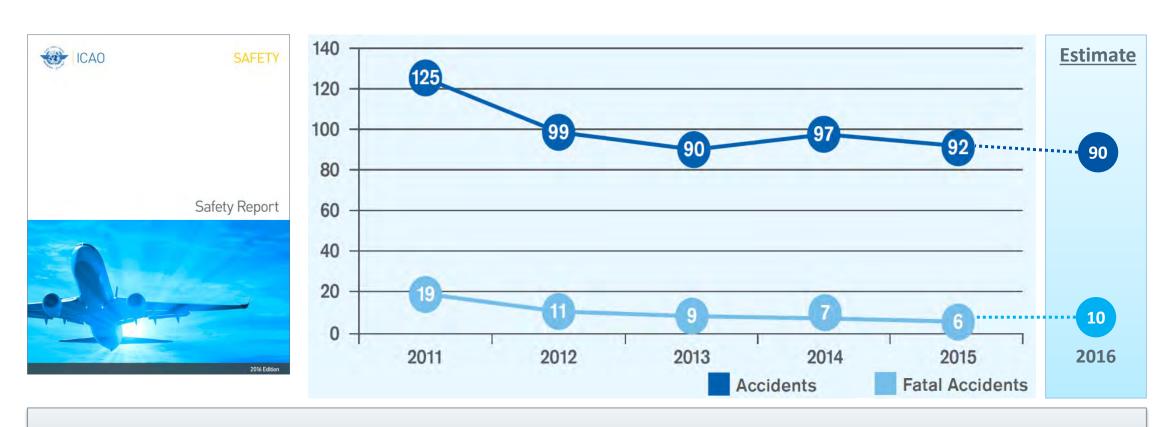


Fatalities showed a spike during 2014, and then recovered in 2015





#### **Accidents Trend for Scheduled Commercial Flights (2011 – 2016)**



Overall, accidents and fatal accidents have been decreasing



#### We are not that far...

	Regiona	al Accide	nt Statistics:	2013			Regiona	al Accide	ent Statistics:	2015	
RASG	Estimated Departures (in millions)	Number of accidents	Accident rate (per million departures)	Fatal accidents	Fatalities	RASG	Estimated Departures (in millions)	Number of accidents	Accident rate (per million departures)	Fatal accidents	Fatalities
AFI	0.7	9	12.9	1	33	AFI	0.8	6	7.3	0	0
APAC	8.6	19	2.2	1	49	APAC	9.8	24	2.5	3	98
EUR	7.9	21							3.0	1	150
MID	1.1	2	F	For <b>2016</b> (non validated results)					2.5	1	224
PA	13.8	39	•			maatea	i esaits <sub>j</sub>		2.6	1	2
WORLD	32.1	90							2.8	6	474
	Regiona	al Accide	•	NACC/S/	AIVI) and <i>I</i>	AFI (WA	CAF/ESAF)				
RASG	Estimated Departures (in millions)	Number of accidents		ZER	O fat	taliti	es				
1	0.7	6						ns	have alread	v achieve	d zero
PAC	10.2	18	1.8	3	449		e past, some			y acmeve	u zero
IR	8.9	26	2.9	1	298			fata	alities		
ID	3.0	7	2.3	2	39						
	9.9	41	4.1	0	0						
ORLD	33	98	3.0	7	904						

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Safety and Air Navigation Updates

## **REGIONAL STATUS (NAM/CAR/SAM)**

Source: iSTARS 3.0 - MAP Builder (https://portal.icao.int/space)





## **Regional Safety Briefing**



ndicator	Value
State Safety Oversight - Group Average	71.79%
State Safety Oversight - State Levels	67.65%
Significant Safety Concerns (SSCs)	1
Accident Rate meter of accidents per and departures over proceeding 5 years	3,09
OSA - Airlines Sandar of HSA cuttilled arthur in the sanger	90.
OSA - State Levels residant of State with MSA central withins	64.71%
U Safety List	1
AA IASA vention of States seried in Cultingory 2	2
PBN Implementation - Runways	82.88%
BN Implementation - State Levels receivage of 37 of the during (1907 approximate on all approximate repress)	38.24%



## Regional Accident Rates (2015)

RASG	Estimated Departures (in millions)	Number of accidents	Accident rate (per million departures)	Fatal accidents	Fatalities
AFI	0.8	6	7.3	0	0
APAC	9.8	24	2.5	3	98
EUR	8.1	24	3.0	1	150
MID	1.2	3	2.5	1	224
PA	13	34	2.6	1	2
WORLD	33	92	2.8	6	474

1 fatal accident in the PA region



#### Global and NAM/CAR/SAM Accident Rates

Scheduled commercial above 5,700kg for 2008 - 2015



Average accident rate for Pan America is **lower** than the global average

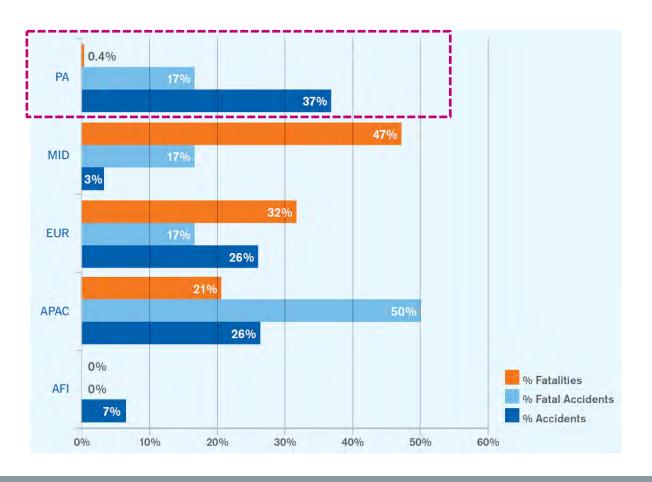


Source: iSTARS 3.0 - Regional Safety Briefing (https://portal.icao.int/space)



#### Regional Accidents Overview (2015)

RASP-PA region accounted for 37% of total accidents and 0.4% of fatalities

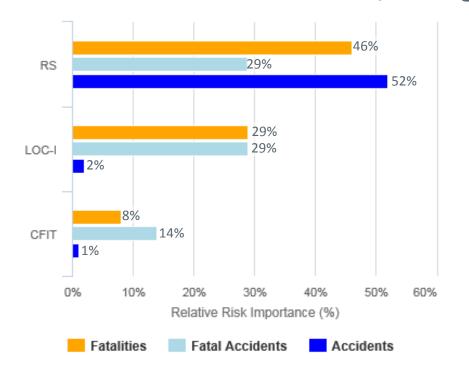




#### Risk Distribution for the Top 3 Safety Priorities

Scheduled commercial above 5,700kg for 2012 - 2016





Continue focus
on the
Top 3 Safety Priorities
(RS, CFIT, LOCI)

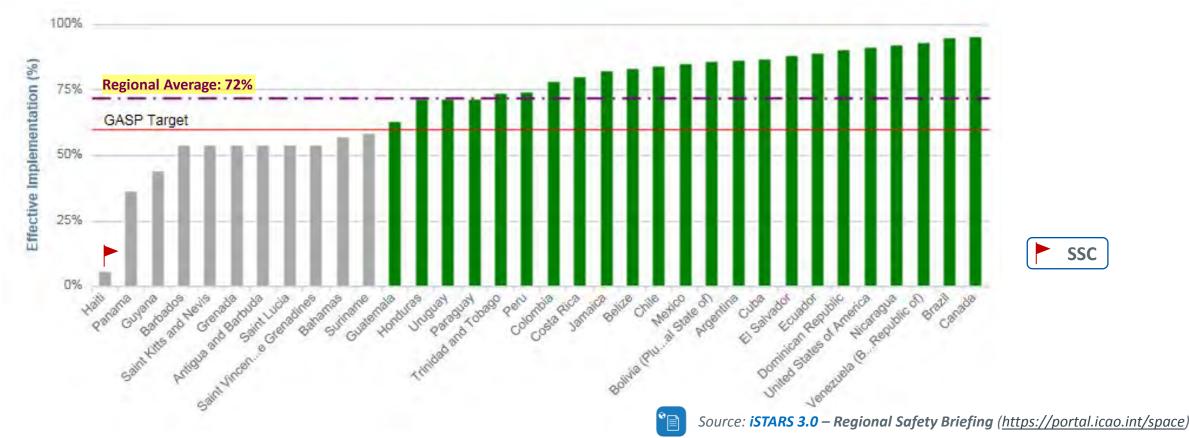


Source: iSTARS 3.0 - ADREP et al. (https://portal.icao.int/space)



#### ICAO Safety Audit Results for NAM/CAR/SAM

Effective implementation of safety oversight systems by State (global average 64%)



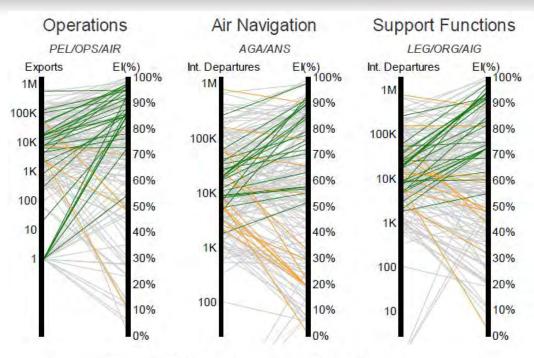


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#### **Regional Priorities**

- The states are prioritized by considering the level of El as well as the related activity at risk in operations, air navigation and support functions
- The profile of each State is benchmarked against all other ICAO member States
- Priority is given to the least performing areas in ascending order



#### Top-5 States in each Priority area

Haiti	Haiti	Haiti
Safety margin: -55.64%	Safety margin: -48.59%	Safety margin: -53.37%
Panama	Panama	Panama
Safety margin: -29.12%	Safety margin: -44.87%	Safety margin: -26.07%
Paraguay	Bahamas	Peru
Safety margin: -1.68%	Safety margin: -32.28%	Safety margin: -25.71%
Guatemala	Antigua and Barbuda	Guyana
Safety margin: -1.41%	Safety margin: -31.3%	Safety margin: -17.17%
Bahamas	Saint Kitts and Nevis	United States of America
Safety margin: 0.27%	Safety margin: -27.94%	Safety margin: -11.02%

Source: iSTARS 3.0 - Regional Safety Briefing (https://portal.icao.int/space)







## Risks/barriers to achieve our goal

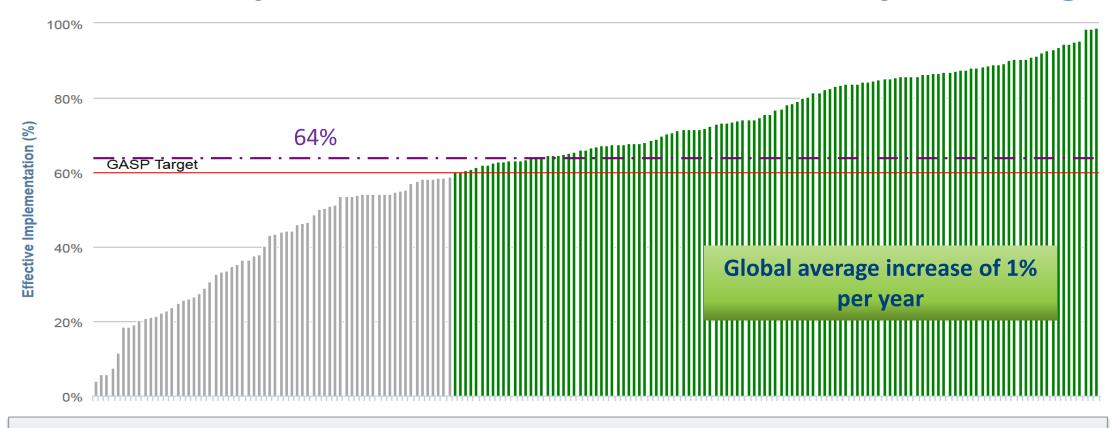
- Effective Implementation of SARPs
- ICAO's Safety priorities:
   Operational Risks
- Current and emerging issues







#### **Effective Implementation of State Safety Oversight**

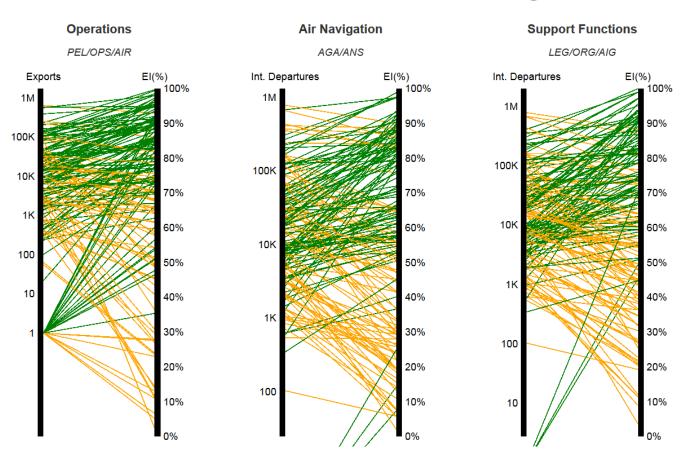


Effective implementation (%) results through USOAP CMA





#### **Evolution of Analysis: Safety Margins**



#### **Safety Margin**

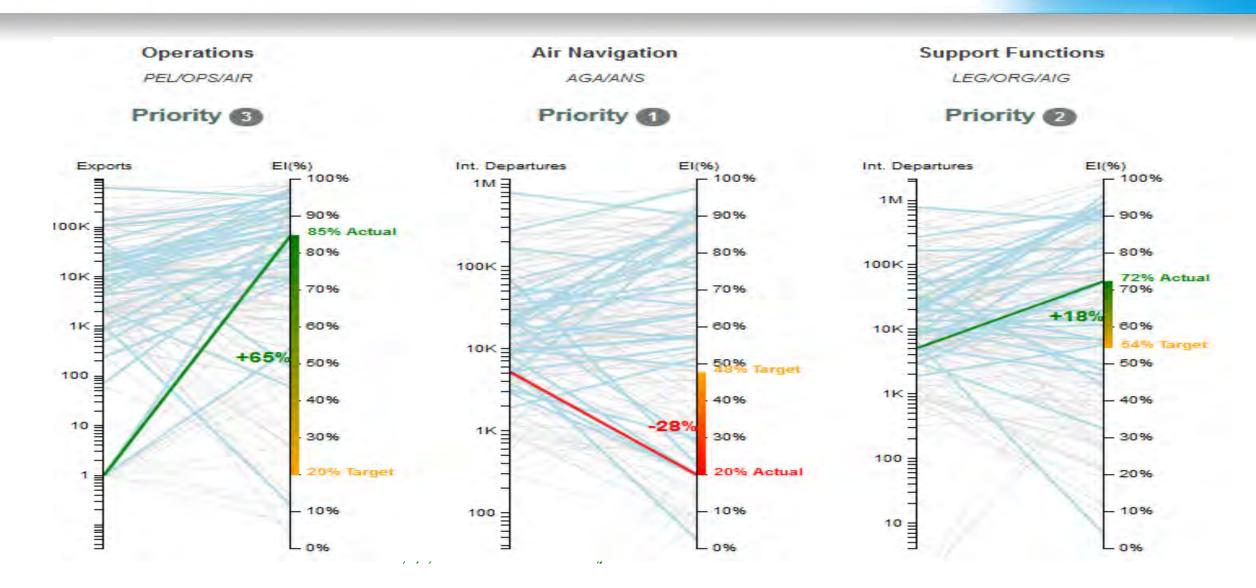
Risk-based prioritization model based on a State's Traffic and the level of Effective Implementation (EI) in the related technical areas at risk (Operations, Air Navigation, Support Functions)



#### ICAO UNITING AVIATION

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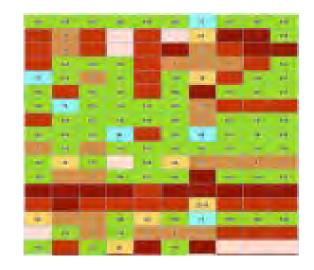






## **SSP** pre-requisites

Identifies pre-requisites to an effective and sustainable SSP implementation





A subset of the approx. 1,096 USOAP PQs with more granularity than the 60% EI threshold;



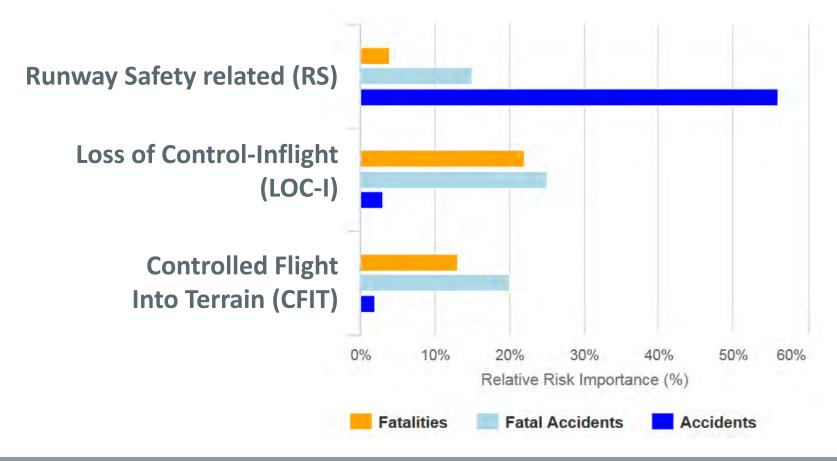
## Risks/barriers to achieve our goal

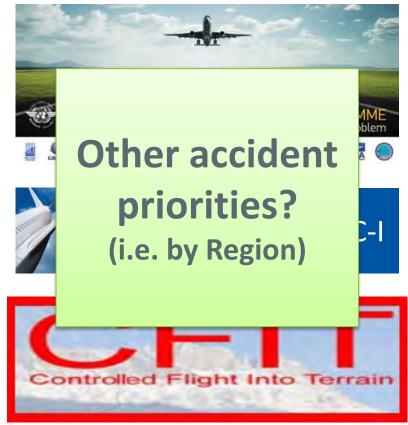
- Effective Implementation of SARPs
- ICAO's Safety priorities:
   Operational Risks
- Current and emerging issues





## **Safety Priorities: Operational Risks**







## Risks/barriers to achieve our goal

- Effective Implementation of SARPs
- ICAO's Safety priorities:
   Operational Risks
- Current and emerging issues





## **Current and Emerging Issues**





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ICAO

SAFETY



## Forum



22 - 24 March 2017, Ezulwini, Swaziland





#### **RSOO Forum**

CAO

- Forum on Regional Safety Oversight Organisations for Global Aviation Safety
- Co-organised by ICAO and EASA
- 22 to 24 March 2017 in Ezulwini, Swaziland
- 2 days global and technical followed by 1 day regional and Ministerial
- 200 participants from 48 States and 32 international organizations
- 13 Ministers responsible for Civil Aviation from AFI Region States
- <a href="http://www2010.icao.int/ESAF/EASA-ICAO-RSOO-2017/Pages/default.aspx">http://www2010.icao.int/ESAF/EASA-ICAO-RSOO-2017/Pages/default.aspx</a>



## **RSOO Forum Outcomes**

- Global Strategy and Action Plan for the Improvement of Regional Safety Oversight Organizations (RSOOs) and the Establishment of a Global System for the Provision of Safety Oversight
  - Improvement and strengthening of RSOOs
  - Develop and implement an RSOO cooperative platform
  - Develop and implement a global aviation safety oversight system (GASOS)
- Ministerial Declaration on Regional Safety Oversight Organizations in Africa
  - Development of a Strategic Plan for Supporting and Strengthening RSOOs in the AFI Region
  - Action Plan to implement the Declaration by ICAO through the AFI Plan and in collaboration with AFCAC and partners



## The Challenges

- ICAO USOAP global average overall EI increased only 2.6% in 4 years
- Aviation growth, lagging CAA development, more SARPs/PQs and more audits could reduce EI
- All States benefit from collaborative support regional mechanisms and targeted assistance
- RSOOs need to improve including more effective delegation and financial sustainability
- Regional mechanisms need recognition of functions and tasks by ICAO and USOAP to be effective for States – impact & cost



## **ICAO** Recognition

- Recognition would be granted in respect to the specific tasks and functions carried out by the safety oversight provider.
- Each task and function would be mapped to a USOAP CMA Protocol Question (PQ) or set of PQs.
- Provider's tasks and functions would be classified in accordance with the level of empowerment granted by a State or group of States.



## ICAO Recognition (Cont'd)

 The following three levels of delegation/ empowerment are defined based on the complexity of tasks and functions performed:

**Level 1** – advisory and coordinating tasks and functions.

**Level 2** – operational assistance tasks and functions.

**Level 3** – certifying agency tasks and functions.



## ICAO Recognition (Cont'd)

- For Levels 1 and 2 tasks and functions, ICAO recognition would be based on an initial assessment to evaluate the capabilities of the provider.
- For a provider to receive ICAO recognition for Level 3 tasks and functions, it would have to first undergo an activity under the ICAO USOAP CMA.
- For Levels 1 and 2, ICAO recognition would be renewed at a determined frequency, on the basis of a re-assessment.
- For Level 3, ICAO recognition would be dependent on USOAP CMA results.



## **Global Aviation Safety Oversight System**

(endorsed during the Global RSOO Forum - Swaziland)

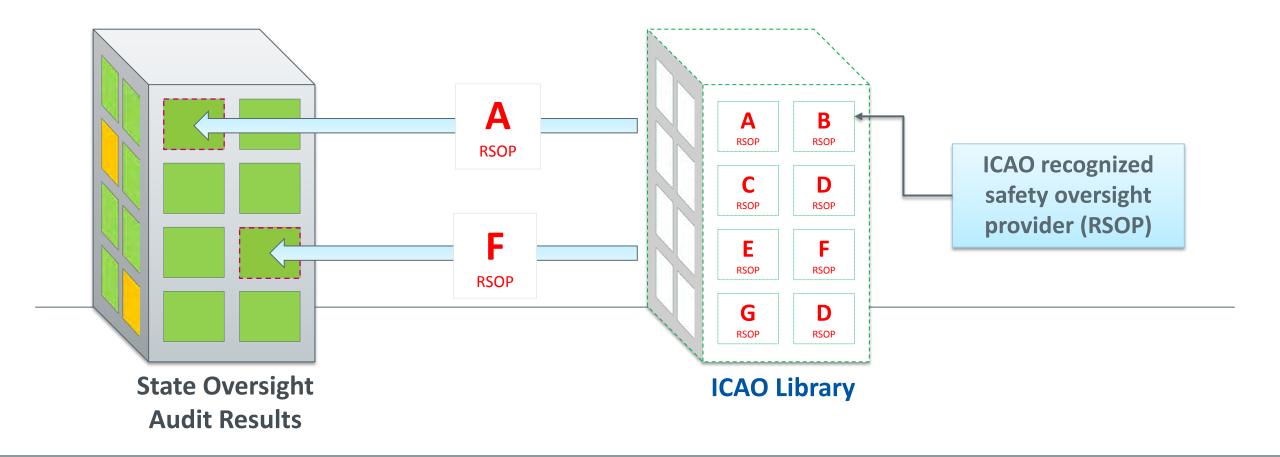


- Empower and strengthen regional mechanism (i.e. RSOO, RAIAO, etc.) to form the building blocks of a global safety oversight system
- ICAO responsible for establishing and maintaining an inventory of competent safety oversight providers and the tasks and functions that they provide
- Regional mechanisms and safety oversight providers to demonstrate competence in the tasks and functions that they provide to a State, in order to qualify as an ICAO recognized safety oversight provider





## **Global Aviation Safety Oversight System (GASOS)**





## **RSOO Improvements through a GASOS**

- RSOOs would be empowered and strengthened to effectively carry out tasks and functions on behalf of States.
- RSOOs would be fully integrated within the safety oversight safety management programmes and activities of their member States.
- RSOOs would be fully aligned with ICAO's regional and global programmes, to include the GASP and the safety management and USOAP CMA programmes.
- Efficiencies would be realized with respect to current regulatory systems and safety oversight audit and recertification programmes.



#### **Benefits to States of the GASOS**

- Provides an alternative to having all safety oversight functions inhouse with the required staffing.
- Ability to maintain a more cost-efficient and effective CAA
- Flexibility to choose and combine from different safety oversight provider options for the various tasks and functions.
- Access to services beyond the conventional RSOOs, from outside of the State's sub-region to more global best practices.



## Benefits to States of the GASOS (Cont'd)

- Enhanced compliance by States with international safety requirements and enhanced uniformity in the implementation of safety requirements.
- Industry would no longer be subject to overlapping and duplicate audit and monitoring programmes and certifications.
- Enhanced and sustained compliance with international safety oversight requirements and effective im-plementation of the ICAO SARPs.
- Economic benefits derived from having safety compliant aviation industry.

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States endorse the implementation of the global strategy and action plan to improve RSOOs and the establishment of a global aviation safety oversight system (GASOS).

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## 2020 – 2022 Edition of GASP



## Restructuring of GASP Chapters

#### 2017-2019 Edition

#### **Foreword**

Chap 1 – Introduction

Chap 2 – Global Safety Strategy

Chap 3 – Focus Areas

Chap 4 – GASP Framework

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App A – Roadmap

App B – Implementation & Assistance

App C – Governance

App D – Indicators

App E – Code of Conduct

#### 2020-2022 Edition

#### **Foreword**

Chap 1 – Introduction

Chap 2 – Global Safety Strategy

Chap 3 – GASP Goals & Targets

Chap 4 – Roadmap

Chap 5 – SPM

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App A – ORG Roadmap

App B – OPS Roadmap

App C – GASP Indicators



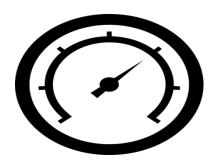
## SPM Sub-group

#### Focuses on:

- Safety data
- Sharing and exchange of safety information
- Methodology for safety performance measurement
  - including harmonized taxonomies & metrics

#### • Deliverables:

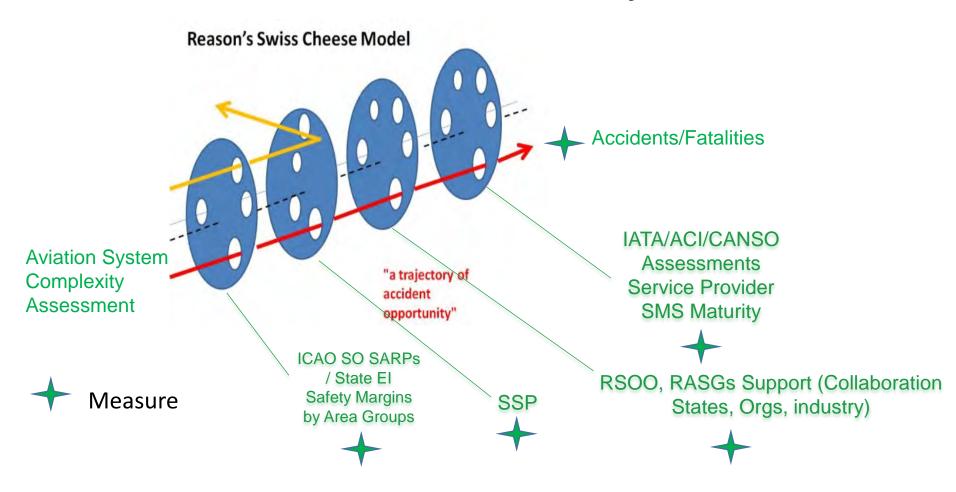
- Update metrics used in the GASP (El score vs safety margins)
- Review of safety performance indicators (Appendix D)
- Harmonize existing metrics for sharing and exchange of safety information
- Map roadmap safety initiatives to protocol questions



## SPM Discussion

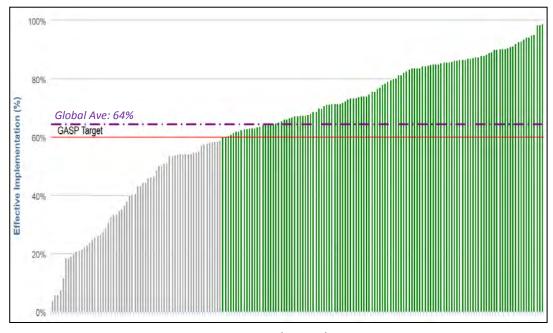
- Group discussion on the following points:
  - What metrics should be used in the GASP
    - (El score vs safety margins)
  - Who would use these metrics and for what?
  - Should we have GASP indicators to support targets?
    - Brainstorm on possibilities
  - What existing metrics for sharing and exchange of safety information can be used?
  - What role will RASGs play in SPM & info exchange?
  - What is our vision of SPM for the GASP?

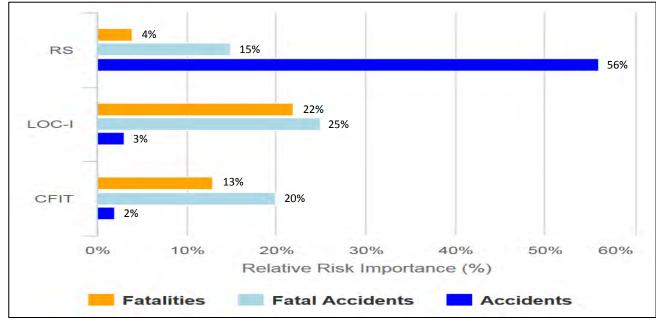
## How do you drive fatality risk reduction? Let us look at this another way...



#### Effective Implementation

#### **Operational Risk**





**USOAP Audit Results** 

Scheduled Commercial flights on airplanes above 5.7t 2012-2016

TARGET 2.1	TARGET 4.1	TARGET 3.1	TARGET 3.2	TARGET 2.2
Safety Margin > 10%	Recognized RSOO functions	Sustainable SSP	Effective SSP	<b>EI &gt;</b> 95%
2022	2022	2022	2025	2028

TARGET 1.2	TARGET 5.1	TARGET 4.2	TARGET 4.3	TARGET 5.2	TARGET 1.1
Reduced Accident rate	Harmonized KPIs in SMS	Safety Risk information to	RASG Risk Mgmt. Activities	INDUSTRY Assessment Programmes	Zero Fatal Accidents
Yearly	2020	2022	2022	2022	2030

## ICAO Safety Goal: ZERO fatalities

GOAL	TARGET		
GOAL 1: Achieve a continuous reduction of operational safety risks	1.1	By 2030, achieve a consecutive 3-years period without fatalities in aircraft accidents, and maintain thereafter	
	1.2	Maintain an annual decreasing trend of global accident rate	
GOAL 2: Strengthen States' safety oversight capabilities	2.1	By 2022, all States to reach a <b>positive safety margin of at least 10%,</b> in all areas	
	2.2	By 2028, all States to obtain a score of <b>95% effective implementation</b> of the eight critical elements of a safety oversight system, as appropriate to their aviation system complexity	
GOAL 3: Implement State Safety Programmes	3.1	By 2022, all States to implement a <b>Sustainable SSP</b>	
	3.2	By 2025, all States to implement an <b>Effective SSP</b> , as appropriate to their aviation system complexity	
GOAL 4: Increase collaboration at the regional level to enhance safety performance	4.1	By 2022, States that need support in areas with safety margins below zero, to use a RSOO or other State functions recognised by ICAO	
	4.2	By 2022, all States to <b>contribute information on safety risks</b> , including SSP SPIs, to their respective RASGs	
	4.3	By 2022, all States with a safety margin of at least 10%, and an Effective SSP, to actively engage in <b>RASGs' safety risk management activities</b> (analysis of safety risks, design and implementation of risk mitigation actions)	
GOAL 5: Increase the use of industry standards	5.1	By 2020, all Service Providers to use <b>globally harmonized indicators</b> , as part of their SMS	
	5.2	By 2022, increase the number of Service Providers participating in the corresponding industry assessment programmes recognised by ICAO	

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OPS



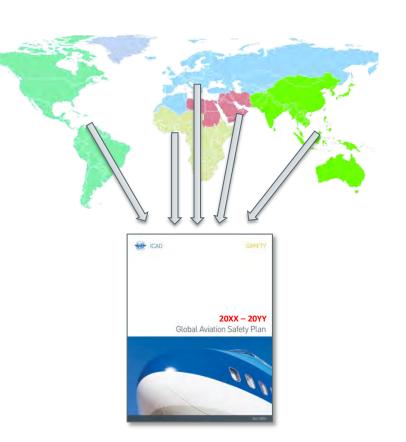
## Regional Safety Targets (WP/12)

ICAO NACC/SAM RO and RASG-PA will update the regional safety targets for the NAM/CAR/SAM regions based on the proposed new GASP (2020 – 2022) global safety targets.



## **Evolution of RASGs**

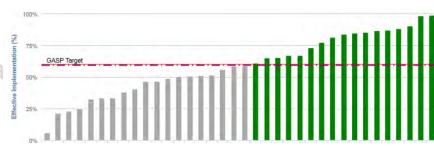
 RASGs as the leaders for the management of regional operational risk environment, as reflected in the Global Aviation Safety Plan (GASP)

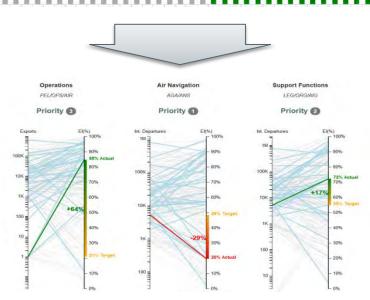




## **Evolution of RASGs**

- RASGs as the leaders for the management of regional operational risk environment, as reflected in the Globa Aviation Safety Plan (GASP)
- RASGs to assist States in identifying hazards and defining their own specific targets
  - From 60% El to an acceptable Safety Margin for each State
  - Mapping the risk





## Evolution of RASGs

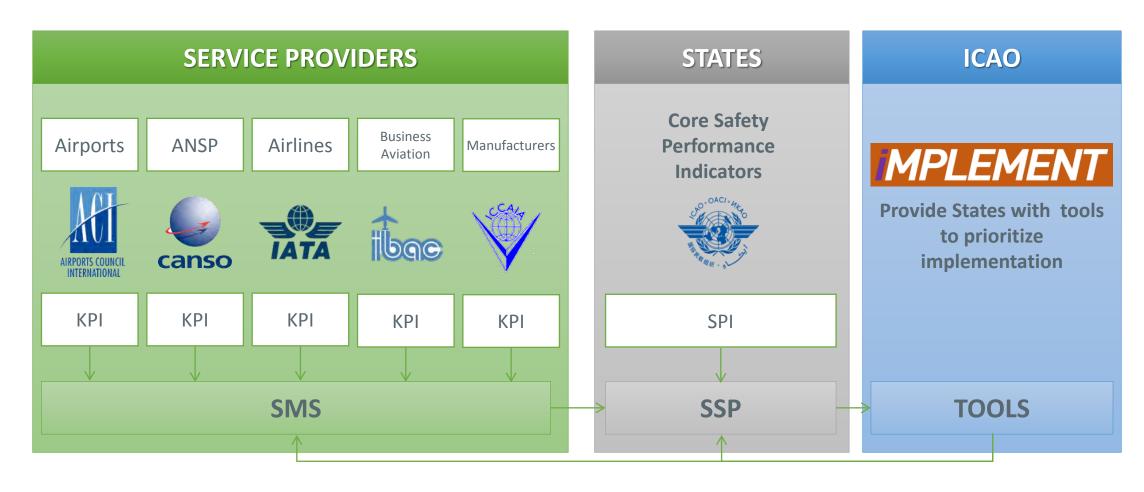
 RASGs as the regional leader for defining the global targets to be reflected in the future Global Aviation Safety Plan (GASP)

- RASGs to assist States in defining their own specific targets
  - From 60% El to an acceptable safety margin for each State
- RASGs to harmonize and avoid overlaps
  - Between States
  - Between RASGs



17 May 2017

## Information Sharing and Exchange

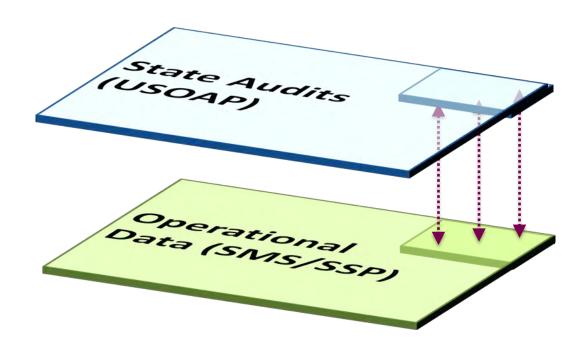




## Real-Time Monitoring Aviation's Health

## **Combining** State audits with State/Industry operational data

- Through SMS and SSP
- Protection of information/operational data through Amendment 1 to Annex 19





Safety and Air Navigation Updates

# UPCOMING SAFETY EVENTS



**ICAO** 





## 2<sup>nd</sup> RPAS Symposium

19-21 Sep, ICAO HQ

- A forum for participants to exchange ideas and implementation experiences related to remote pilot training and licensing
- Also highlighting RPAS operator responsibilities for conducting safe operations and an understanding of RPAS in the ATM environment
  - Annex 1 SARPs and PANS-Training provisions are anticipated for adoption in March 2018; this symposium will provide the first opportunity for regulators, training facilities, and all aviation professionals to share information on this rapidly evolving new aviation sector





## 1<sup>st</sup> UAS Industry Symposium

22-23 Sep, ICAO HQ

- Response to A39 request for expansion of ICAO's scope to harmonize domestic regulations for UAS operations
- Invitation for States, industry and academia to present best solutions to identified problem statement - Unmanned Aircraft System Traffic Management System (UTM)

























## 2<sup>nd</sup> Global Runway Safety Symposium

(20-22 Nov, Lima, Peru)

- Co-organised with the Runway Safety Programme Partners
- Hosted by the Direccion General de Aeronautica Civil de Peru
- Event in English/Spanish, with 300 participants expected
- **Objectives:** 
  - provide a global forum to exchange information on best practices in improving runway safety through the use of effective and innovative strategies, tools, technology and practices
  - promote improved runway safety worldwide through **global collaboration** and sharing strategies and best practices;
  - promote the ICAO-led collaborative new Runway Safety Programme Action Plan for supporting and strengthening runway safety initiatives;
  - promote the participation of stakeholders in regional initiatives related to runway safety; and
  - increase the number and improve the effectiveness of airport Runway Safety Teams (RSTs) under a risk-based approach in relation to airport safety management systems (SMS).





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## Safety Management Regional Symposia

## 4 Regional Symposia, starting from Q3 2017

- A forum for participants to exchange ideas and implementation experiences and contribute to the future of safety management.
- The symposia will provide an important information-sharing opportunity for regulators, service
  providers, operational personnel and all aviation professionals involved in safety-management
  activities.
- To include a workshop with hands-on exercises
- Dates:
  - APAC and MID Regions: Hosted by Singapore / 12-15 September 2017
  - EUR/NAT Region: Hosted by the EC and Estonian Presidency of the EU, Tallinn / 16-18 October 2017
  - NACC and SAM Regions: 2018 (exact dates and location to be confirmed)
  - ESAF and WACAF Regions: 2018 (exact dates and location to be confirmed)

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Global Harmonization: An ICAO Perspective

## **GANIS/SANIS – GLOBAL PLANNING FOR** THE 40<sup>TH</sup> ASSEMBLY

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## NO COL GANIS/SANIS 2017

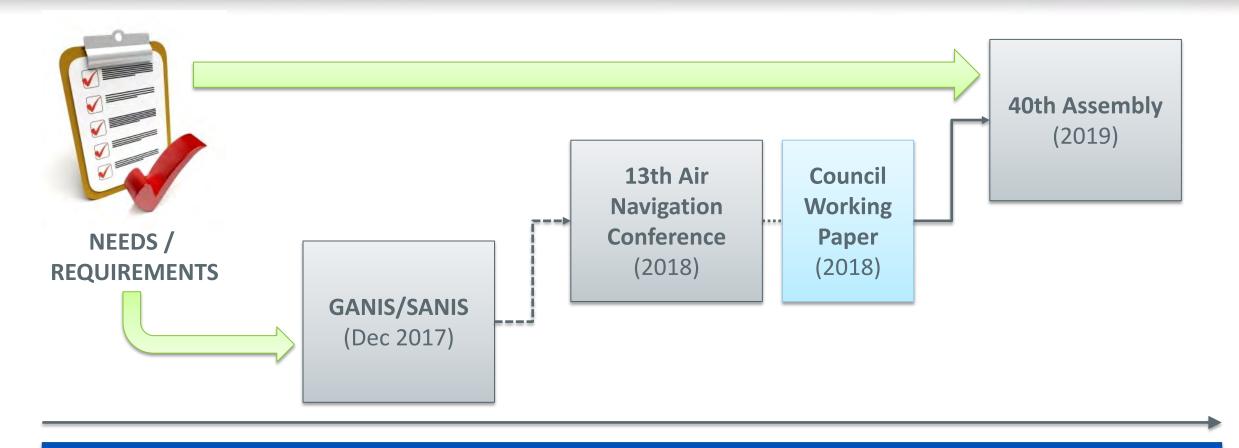
## Sustainability and enhancement of safety and air navigation system performance

- Two back-to-back symposiums from 11 15 December 2017 in Montréal, Canada
  - 2nd Global Air Navigation Industry Symposium (GANIS) to discuss issues and chart next steps to achieve a seamless global aviation system
  - 1st Safety and Air Navigation Implementation Symposium (SANIS) to offer a performance-based implementation methodology including the first Global RASG/PIRG Forum
- Includes an Industry exhibition of current and emerging technologies
  - Showcase solutions which will provide a snapshot of the global air navigation industry
  - Provide insight on how all stakeholders can work together to address technical, operational, regulatory and economic challenges
- A crucial networking and knowledge-sharing opportunity
  - Presentations from ICAO, international and regional organizations, standards-making organizations and leading industry stakeholders
- Will lay the foundation for the 13th AN-Conference in 2018

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## NO COL GANIS / SANIS 2017



GANIS/SANIS will facilitate the planning of technical work for AN-Conf/13, and also the budget discussions leading up to A40

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# Our Aspirational Safety Goal



#### UNITING AVIATION

#### NO COUNTRY LEFT BEHIND



