

# INTERNATIONAL CIVIL AVIATION ORGANIZATION NORTH AMERICAN, CENTRAL AMERICAN AND CARIBBEAN OFFICE

# FIRST MEETING OF CIVIL AVIATION TRAINING CENTRES OF THE NAM/CAR REGIONS

# NAM/CAR/CATC/1

# FINAL REPORT

ICAO NACC REGIONAL OFFICE, MEXICO CITY, MEXICO 27 TO 30 AUGUST 2013

Prepared by the Secretariat

October 2013

The designations employed and the presentation of material in this publication do not imply the expression of any opinion whatsoever on the part of ICAO concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries.

# List of Contents

ents		Page
Index		i-1
Histor	ical	ii-1
ii.1	Place and Date of the Meeting	ii-1
ii.2	Opening Ceremony	ii-
ii.3	Officers of the Meeting	ii-
ii.4	Working Languages	ii-
ii.5	Schedule and Working Arrangements	ii-
ii.6	Agenda	ii-
ii.7	Attendance	ii-
ii.8	Draft Conclusions and Decisions	ii-
ii.9	List of Working and Information Papers and Presentations	ii-
List of	f Participants	iii-
	Contact Information	iv-
Agond	la Item 1	1-
-	v-up on ICAO Training and Human Resources Activities	1-
	<i>ICAO NACC Regional Office role in the planning and implementation of training</i>	
1.1	programmes in the NAM/CAR Regions	
1.2	TRAINAIR Plus training programme	
	Next Generation Aviation Professionals (NGAP) programme	
Agend	la Item 2	2-
-	Aviation Training Centre (CATC) Network in the NAM/CAR Regions	2
2.1	Establishment of a Civil Aviation Training Centre Network in the NAM/CAR	
2.1	Regions	
2.2	Regional coordination and cooperation among CATCs in the NAM/CAR Regions –	
	Training Programme exchange and collaboration among CATCs	
Agend	la Item 3	3-
Analys	sis of Courses Offered in Each CATC in the NAM/CAR Regions	
3.1	Identification and analysis of training needs in the NAM/CAR Regions	
3.2	Aeronautical Information Management training development	
3.3	Introduction of CATCs and their offered instruction	

### NAM/CAR/CATC/1 List of Contents

# ContentsPageAgenda Item 44-1Preparation of Course Instructors and Designers in the NAM/CAR Regions4-14.1Competency assessment for courses taught at CATCs4.24.2CATC instructor preparation workshops5-1Agenda Item 55-1Terms and Reference (ToRs) and Work Programme of the NAM/CAR/CATC5-15.1Terms of Reference (ToRs)5-15.2Work Programme for 2013-20146-1Other Business6-1

# HISTORICAL

### ii.1 Place and Date of the Meeting

The First Meeting of Civil Aviation Training Centres of the NAM/CAR Regions (NAM/CAR/CATC/1) was held at the ICAO NACC Regional Office, Mexico City, Mexico, from 27 to 30 August 2013.

# ii.2 Opening Ceremony

Mr. Jorge Fernández, Deputy Regional Director of the North American, Central American and Caribbean (NACC) Office of the International Civil Aviation Organization (ICAO), provided opening remarks welcoming participants and thanking them for their attendance. Mr. Fernández gave a brief explanation about the issues to be discussed, stressed the importance of this key NAM/CAR Regions forum, and officially opened the meeting.

### ii.3 Officers of the Meeting

The NAM/CAR/CATC/1 Meeting included participation of the CATC/WG Rapporteur, Mr. Juan Thomas, Director of the Aeronautical Sciences Superior Academy (Academia Superior de Ciencias Aeronáuticas), from the Dominican Republic. Mr. Julio Garriga, Regional Officer, Technical Cooperation of the ICAO NACC Regional Office, served as Secretary of the meeting and was assisted by Messrs. Víctor Hernández, Regional Officer, Air Traffic Management / Search and Rescue; Ricardo Delgado, Regional Officer, Aviation Security; Julio César Siu, Regional Officer, Communications, Navigation and Surveillance; Raúl Martínez, Regional Officer, Aeronautical Information Management; Eduardo Chacín, Regional Officer, Flight Safety; and Guillermo Vega, Regional Officer, Aeronautical Meteorology, all from the ICAO NACC Regional Office.

# ii.4 Working Languages

The working languages of the meeting were English and Spanish. The working papers, information papers and draft report of the meeting were available to participants in both languages.

# ii.5 Schedule and Working Arrangements

It was agreed that the working hours for the sessions of the meeting would be from 08:30 to 15:30 hours daily with adequate breaks. Ad hoc Groups were created during the meeting to perform further work on specific items of the agenda.

# ii.6 Agenda

The Secretariat presented WP/01 Rev. 2, inviting the Meeting to approve the provisional agenda and schedule of the meeting and referred to Information Paper/01 Rev. 2 (IP/01 Rev. 2) with the list of associated documentation and presentations. The Meeting approved the agenda presented as follows:

Agenda Item 1	Follow-up on ICAO Training and Human Resources Activities
	1.1 ICAO NACC Regional Office role in the planning and implementation
	of training programmes in the NAM/CAR Regions
	1.2 TRAINAIR Plus training programme
	1.3Next Generation Aviation Professionals (NGAP) programme
Agenda Item 2	Civil Aviation Training Centre (CATC) Network in the NAM/CAR Regions
	2.1 Establishment of a Civil Aviation Training Centre Network in the NAM/CAR Regions
	2.2 Regional coordination and cooperation among CATCs in the NAM/CAR Regions – Training Programme exchange and collaboration among CATCs
Agenda Item 3	Analysis of Courses Offered in Each CATC in the NAM/CAR Regions
	3.1 Identification and analysis of training needs in the NAM/CAR Regions
	3.2 Aeronautical Information Management training development
	3.3 Introduction of CATCs and their offered instruction
Agenda Item 4	Preparation of Course Instructors and Designers in the NAM/CAR Regions
	4.1 Competency assessment for courses taught at CATCs
	4.2 CATC instructor preparation workshops
Agenda Item 5	Terms and Reference (ToRs) and Work Programme of the NAM/CAR/CATC
	5.1 Terms of Reference (ToRs)
	5.2 Work Programme for 2013-2014
Agenda Item 6	Other Business

ii - 2

# ii.7 Attendance

The meeting included attendance of 7 States from the CAR Region and 1 international organization, totalling 17 delegates as indicated in the list of participants.

# ii.8 Draft Conclusions and Decisions

The meeting recorded its activities as Draft Conclusions and Decisions as follows:

# DRAFT

**CONCLUSIONS: Draft Conclusions** deal with matters and activities requiring the endorsement by the Directors of Civil Aviation, which, in accordance with the Group's terms of reference require direct attention from the Training Centres and/or States/Territories and/or International Organizations, or on which further action will be initiated by ICAO in accordance with established procedures.

**DECISIONS:** Internal activities of the Group to carry out assigned tasks in accordance with its terms of reference.

	DRAFT CONCLUSIONS				
Number	Number Title				
1/1	Participation and Support of Safety Enhancement Activities	1-3			
1/2	Update and Adoption of the ICAO ASBU Approach for NAM/CAR Training	1-4			
	Centres Courses and Programmes				
1/3	Measurement of the Impact of Training	1-7			
1/4	Support for Coordination of TRAINAIR Matters	1-8			
1/5	Greater CATC Participation in NGAP Events	1-9			
1/6	Collaboration and Coordination of Regional Training	2-1			
1/8	Model Memorandum of Understanding (MoU) for Agreements among CATCs	2-2			
1/9	Participation and Support by NAM/CAR Training Centres in Regional	3-2			
	Implementation Activities				
1/11	Consideration of Aviation Security and Facilitation Issues by the CATCs	6-2			
1/12	Encouragement for Coordination among Government Entities in Airports and	6-2			
	Civil Aviation Authority				

	DECISIONS			
Number	Title	Page		
1/7	Optimization of NAM/CAR Training Centres Training Methodologies	2-2		
1/10	Establishment of the CATC/WG	5-1		

ii - 4

### ii.9 List of Working and Information Papers and Presentations

WORKING PAPERS					
Number	Agenda Item	Title	Date	Prepared and Presented by	
W/D/01			26/08/12	C	
WP/01		Provisional Agenda and Schedule of the First Meeting of Civil Aviation Training Centres in the NAM/CAR Regions (NAM/CAR/CATC/1)	26/08/13 Rev. 2	Secretariat	
WP/02	1.1	TRAINAIR Plus Programme Status	22/08/13 Rev.	Secretariat	
WP/03	1.1	Regional Coordination for the TRAINAIR Plus Instructors Course	22/08/13 Rev.	Mexico	
WP/04	1.1	Proposal from the <i>Academia Superior de Ciencias Aeronáuticas</i> regarding the implementation of an effective feedback system for the TRAINAIR <i>Plus</i> Methodology Training Impact	22/08/13 Rev.	Dominican Republic	
WP/05	1.2 1.3	ICAO Next Generation of Aviation Professionals (NGAP) and TRAINAIR <i>Plus</i> Programme	10/08/13	Secretariat	
WP/06	2.1	The Importance of Training Centres as a Support to Training, Certification and Recertification Systems of Airport Technical Personnel Working in Aviation Security in the NAM/CAR Region States	18/07/13	Mexico	
WP/07	3.1	Aviation Training Plan for the CAR Region	15/08/13	Secretariat	
WP/08	4.1	Preparation of Guidance Material on an Regional Basis	30/08/13	COCESNA / ICCAE	
WP/09	5	Creation of the Civil Aviation Training Centres Working Group (CATC/WG), Supporting Group on Training Matters	22/08/13	Secretariat	
WP/10	1.1	Regional Aviation Safety Group – Pan America (RASG-PA) Activities	26/08/13	Secretariat	
WP/11	1.1	Report of 2013 Activities	26/08/13	Secretariat	
WP/12	5.2	CATC/WG Proposed Work Programme for 2013 - 2014	26/08/13	Secretariat	

	INFORMATION PAPERS				
Number	Agenda Item	Title	Date	Prepared and Presented by	
ID/01		List of Westing Information Denses and Decompositions	26/08/12	C	
IP/01		List of Working, Information Papers and Presentations	26/08/13	Secretariat	
NI/02	1.1	Actividades realizadas por la Oficina TRAINAIR Plus del Centro de Adiestramiento de la Aviación <i>Available only in Spanish</i>	22/08/13 Rev.	Cuba	
NI/03	3.3	Programa de formación en el área de control de tránsito aéreo Available only in Spanish	22/08/13 Rev.	COCESNA / ICCAE	
NI/04	3.4	Curso TRAINAIR Plus sobre "Formación y Cartografía Aeronáutica" (CMDN 029/XYZ/AIS ADV) Available only in Spanish		Cuba	
NI/05	4.2	Sistema de selección, capacitación y acreditación de instructores aeronáuticos Available only in Spanish		COCESNA / ICCAE	
NI/06	3.4	Presentación de la Escuela de Seguridad de la Aviación (ESAC) Centro Regional de Instrucción de la OACI, ASTC/ESAC <i>Available only in Spanish</i>	22/08/13 Rev.	República Dominicana	
NI/07	1.3	Seguimiento de las actividades de la OACI en materia de instrucción y recursos humanos <i>Available only in Spanish</i>	26/08/13	Cuba	

### NAM/CAR/CATC/1 Historical

# ii - 5

# PRESENTATIONS

Number	Agenda Item	Title	Presented by
P/01	1.1	ICAO Framework for Civil Aviation Training	Secretariat
P/02	5	Framework for the Creation of the Civil Aviation Training Centres Working Group (CATC/WG)	Secretariat
P/03	1.1	Challenges and Opportunities for Aviation Training	Secretariat
P/04	1.3	ICAO Aviation System Block Upgrade (ASBU) Approach and the need to update Training Curricula and Programs	Secretariat
P/05	1.3	ICAO ASTCs Network	Secretariat
P/06	3.1	Identification and analysis of training needs in the NAM/CAR Regions	Secretariat
P/07	3.2	AIM TRAIN Development	Secretariat
P/08	3.3	FAA Academy – Overview Briefing	United States
P/09	3.3	Presentación de la Academia Superior de Ciencias Aeronáuticas Available only in Spanish	Dominican Republic
P/10	3.3	Presentación de la Escuela de Seguridad Aeroportuaria y de la Aviación Civil Available only in Spanish	Dominican Republic
P/11	3.3	COCESNA – Formación y Capacitación Available only in Spanish	COCESNA
P/12	3.3	Video del Centro de Adiestramiento de la Aviación Available only in Spanish	Cuba
P/13	3.3	Trinidad and Tobago Civil Aviation Authority – Civil Aviation Training Centre (TTCAA – CATC)	Trinidad and Tobago
P/14	3.3	Jamaica Civil Aviation Authority Training Institute (JCAA)	Jamaica
P/15	6	Centro de instrucción de seguridad de la aviación (ASTC) CIIASA Available only in Spanish	Mexico

All the documentation is available for download on the meeting web page: http://www.icao.int/NACC/Pages/meetings-2013-namcarcatc1.aspx

# LIST OF PARTICIPANTS

# COSTA RICA

Ronald León Camacho Rebeka Rodríguez Howell

# CUBA

Armando Fuentes Calero Juan Constantin Feraudy

### **DOMINICAN REPUBLIC**

Juan Thomas Humberto Ramos Feliz

# JAMAICA

Coral Mclaren Kurt Solomon

# MEXICO

Martha León García Rafael De Antuñano Sandoval José de Jesús Vargas Pérez Nelly Gakiya Agarie Aline Becerril Vega

# NICARAGUA

Pablo A. Ortiz Saballos

# TRINIDAD AND TOBAGO

Malcolm de Peiza Kervyn Billouin

# COCESNA

Jorge Fernández

# ICAO

Jorge Fernández Chacón Víctor Hernandez Ricardo G. Delgado Jaime Calderón Julio C. Siu Raúl Martínez Eduardo Chacin Julio Garriga Guillermo Vega

# **CONTACT INFORMATION**

Name / Position	Administration / Organization	Telephone / E-mail
	COSTA RICA	
Ronald León Camacho Gestor de Adiestramiento CNS/ATM, Inspector ANS	Dirección General de Aviación Civil	Tel. +506 2443 4530 E-mail rleon@dgac.go.cr
Rebeka Rodríguez Howell Proceso de Capacitación	Dirección General de Aeronáutica Civil	Tel. + 506 2242 8025 E-mail krodriguez@dgac.go.cr
	CUBA	<u>i</u>
Armando Fuentes Calero Director Corporativo de Capital Humano Juan Constantin Feraudy	Corporación de la Aviación Cubana S.A. (CACSA) Corporación de la Aviación	Tel.     + 537 838 1128       E-mail     armando.fuentes@cacsa.avianet.cu       Tel.     + 537 204 0416
Director del Centro de Adiestramiento de la Aviación (CACSA)	Cubana S.A. (CACSA)	E-mail juan.constantin@caac.cacsa.avianet.cu
	DOMINICAN REPUBLIC	
Juan Thomas Director	Academia Superior de Ciencias Aeronáuticas	Tel.     + 809 633 1100 x 2184       E-mail     jthomas@asca.edu.do
Humberto Ramos Feliz Director Escuela de Seguridad de la Aviación Civil	CESAC	Tel. + 809 796 8574 E-mail humberto08@hotmail.com
	JAMAICA	<u>.</u>
<b>Coral Mclaren</b> Principal	Jamaica Civil Aviation Authority Training Institute (JCAA)	Tel. + 1 876 819 8231 E-mail coral.mclaren@jcaa.gov.jm
Kurt Solomon Air Traffic Control Instructor	Jamaica Civil Aviation Authority Training Institute (JCAA)	Tel. + 1 876 837 6224 E-mail kurt.solomon@jcaa.gov.jm
	MEXICO	
Martha León García Directora	Centro Internacional de Adiestramiento de Aviación Civil (CIAAC)	Tel.     + 52 55 5723 9300 ext. 18022       E-mail     mlegarci@sct.gob.mx
Rafael De Antuñano Sandoval Encargado del Centro de Instrucción de SENEAM	Servicios a la Navegación en el Espacio Aéreo Mexicano (SENEAM)	Tel. + 52 55 5756 0979 E-mail rdeantu@hotmail.com
<b>José de Jesús Vargas Pérez</b> Encargado de la Oficina de Administración	Servicios a la Navegación en el Espacio Aéreo Mexicano (SENEAM)	Tel.+ 52 55 5756 0979E-mailjesus_vargasp@yahoo.com.mx

# NAM/CAR/CATC/1 List of Participants – Contact Information

Name / Position	Administration / Organization	Telephone / E-mail
<b>Nelly Gakiya Agarie</b> Subdirectora de Diseño Pedagógico y Evaluación de Programas Aeronáuticos	Centro Internacional de Adiestramiento de Aviación Civil (CIAAC)	Tel. + 52 55 7523 9300 x 18652 E-mail ngakiya@sct.gob.mx
<b>Aline Becerril Vega</b> lefe de Capacitación Técnica Especializada TRAINAIR Plus	Aeropuertos y Servicios Auxiliares (ASA)	Tel. + 52 55 5133 1000 x 2077 E-mail abecerrilv@asa.gob.mx
	NICARAGUA	3
<b>Pablo A. Ortiz Saballos</b> Encargado del Programa de Instrucción AVSEC	Empresa Administradora de Aeropuertos Internacionales (EAAI)	Tel. + 505 2233 1624 ext. 2457 E-mail psaballos@eaai.com.ni
	TRINIDAD AND TOBAGO	)
<b>Malcolm de Peiza</b> Manager CATC	Trinidad and Tobago Civil Aviation Authority	Tel. + 1 868 669 4133 E-mail mdepeiza@caa.gov.tt
<b>Kervyn Billouin</b> Air Traffic Controller AAA, Project Leader	Trinidad and Tobago Civil Aviation Authority	Tel. + 1 868 669 4806 x 242 E-mail kbillouin@caa.gov.tt
	COCESNA	
<b>Jorge Fernández</b> Responsable Área Academica	COCESNA/ICCAE	Tel.+ 503 2295 3797E-mailjorge.fernandez@cocesna.org
	ICAO	<u>.</u>
Jorge Fernández Chacón Deputy Regional Director	North American, Central American and Caribbean Office	Tel.     + 52 55 5250 3211       E-mail     icaonacc@icao.int
Víctor Hernandez Regional Officer, Air Traffic Management and Search and Rescue	North American, Central American and Caribbean Office	Tel. + 52 55 5250 3211 E-mail vhernández@icao.int
<b>Ricardo G. Delgado</b> Regional Officer, Aviation Security	North American, Central American and Caribbean Office	Tel.     + 52 55 52503211       E-mail     rdelgado@icao.int
Jaime Calderón Regional Officer, Aerodromes and Ground Aids	North American, Central American and Caribbean Office	Tel.     + 52 55 5250 3211 x 119       E-mail     jcalderon@icao.int
Julio Siu Regional Officer, Communications, Navigation and Surveillance	North American, Central American and Caribbean Office	Tel. + 52 55 5250 3211 E-mail jsiu@icao.int
Raúl Martínez Regional Officer, Aeronautical Information Management	North American, Central American and Caribbean Office	Tel.     + 52 55 5250 3211       E-mail     rmartinez@icao.int

iv – 2

# NAM/CAR/CATC/1 List of Participants – Contact Information

Name / Position	Administration / Organization	Telephone / E-mail
<b>Eduardo Chacin</b> Regional Officer, Flight Safety	North American, Central American and Caribbean Office	Tel.     + 52 55 5250 3211       E-mail     echacin@icao.int
<b>Julio Garriga</b> Regional Officer, Technical Cooperation	North American, Central American and Caribbean Office	Tel. + 52 55 5250 3211 E-mail jgarriga@icao.int
<b>Guillermo Vega</b> Regional Officer, Aeronautical Meteorology	North American, Central American and Caribbean Office	Tel. + 52 55 5250 3211 E-mail gvega@icao.int

# Agenda Item 1Follow-up on ICAO Training and Human Resources Activities

# 1.1 ICAO NACC Regional Office role in the planning and implementation of training programmes in the NAM/CAR Regions

1.1.1 The Meeting took note of the ICAO NACC Regional Office role in the planning and implementation of training programmes in the NAM/CAR Regions. The role of the Regional Office is to promote cooperation among its members; encourage sharing of expertise among its members and other aviation organizations; develop a framework for standardization of training programmes and instructor qualifications; and publish a report on the status of aviation training needs and resources in the regions.

1.1.2 The Secretariat, under Presentation P/01, provided a briefing on the ICAO civil aviation training framework and provided the Meeting with information related to the study carried out by ICAO, which revealed significant future demand for qualified aeronautical personnel from today to 2030 according to global forecasts that identified the number of required commercial aircraft, pilots, maintenance personnel and air traffic controllers. This study revealed that the number of aircraft will surpass the figure of 61,833 in 2010 to approximately 151,565 between 2010 and 2030, and that the number of departures will increase from 26 million to 52 million. This represents a global increase of more than double the current number of pilots, maintenance personnel and air traffic controllers.

1.1.3 The results of this ICAO study establish that if we do not begin taking measures to increase training capacity, there will be a deficit in qualified aeronautical personnel. Thanks to this study, now member States, industry and stakeholders can better determine the degree and location of these deficits and efficiently solve the problem.

1.1.4 In addition, the presentation listed civil aviation training challenges, the ICAO civil aviation training policy, the scope of this policy and the training role in accomplishment of safety goals.

# Regional Aviation Safety Group – Pan America (RASG-PA) Activities

1.1.5 Under this agenda item, the Secretariat presented WP/10 and WP/11, which informed the Meeting about RASG-PA and provided an update on the RASG-PA Aviation Safety Training Team (ASTT) activities in 2013.

1.1.6 The Meeting was briefed on the work being performed by RASG-PA, noting that with limited in-kind resources and limited participation from State civil aviation authorities in RASG-PA activities and projects, RASG-PA has still been able to successfully perform its tasks through great commitment and dedication.

1.1.7 Under Presentation/03 (P/03), the Secretariat provided the Meeting with the challenges and opportunities for civil aviation personnel training in the region, as well as the status of regional and global aviation safety and the future needs of aviation professionals.

1.1.8 The Meeting was reminded that RASG-PA is fulfilling its objective to enhance aviation safety in the Pan American Region by reducing duplication of effort, and reducing human and financial resource expenditure.

1.1.9 The Meeting was informed that RASG-PA meeting reports, as well as other material and documentation related to detailed activities of the Group, including training material and 2013 programme activities, can be found on the RASG-PA website: www.rasg-pa.org.

1.1.10 The Meeting took note that the CAR Region faces many challenges to significantly improve safety levels including:

- States with low Effective Implementation (EI) of the eight Critical Elements (CEs) according to the ICAO Universal Safety Oversight Audit Programme Continuous Monitoring Approach (USOAP CMA) and ICAO Coordinated Validation Missions (ICVMs)
- Lack of human resources
- Budget limitations
- Delays with ICAO State Safety Programme (SSP) implementation
- Delays with Safety Management System (SMS) implementation

1.1.11 The Meeting took note of the RASG-PA ASTT training activities and the respective role of States/Territories, international organizations and industry, as well as regional training centres supporting training activities to enhance safety in the NAM/CAR Region. The Meeting designated Mr. Juan Thomas as the Training Centres representative to liaise with the Regional Aviation Safety Group – Pan America (RASG-PA). Therefore, the Meeting formulated in the following draft conclusion:

# DRAFT CONCLUSION NAM/CAR/CATC/1/1 PARTICIPATION AND SUPPORT OF SAFETY ENHANCEMENT ACTIVITIES

That NAM/CAR training centres, in support of continuous safety improvement in the NAM/CAR Regions:

- a) support Regional Aviation Safety Group Pan America (RASG-PA) training activities; and
- b) provide Regional Aviation Safety Group Pan America (RASG-PA) training activities with in-kind support, courses and/or training material related to NAM/CAR Region priority safety issues.

# Aviation System Block Upgrades (ASBU)

1.1.12 Under P/04, the Secretariat informed the Meeting on the results from the ICAO Twelfth Air Navigation Conference (AN-Conf/12); Fourth Edition of the Global Air Navigation Plan (GANP); Aviation System Block Upgrades (ASBUs; and monitoring system and dynamic reporting system that ICAO will implement in 2014 through the Regional Performance Dashboard.

1.1.13 In this respect, the Meeting acknowledged that the impact of these timely training issues for air navigation management, planning, implementation, regulation and monitoring with increased focus on issues such as data link, trajectory operations, automation, procedure updates, etc., coincides with the fact that training centres will have to implement courses related to the ASBU approach, update their programmes and course curricula in accordance with the ICAO ASBU Block 0 modules, and include follow-up on regional plan implementation.

1.1.14 The Meeting took note that courses in the different areas need to follow ICAO guidelines contained in *Training Manual* (Doc 7192) and specialized courses oriented towards new technologies and services following implementation guides on each ASBU module in its human factors section need to be undertaken. This considered, the Meeting agreed to adopt the following draft conclusion:

# DRAFT CONCLUSION NAM/CAR/CATC/1/2

# UPDATE AND ADOPTION OF THE ICAO ASBU APPROACH FOR NAM/CAR TRAINING CENTRES TRAINING COURSES AND PROGRAMMES

That considering the adoption of the Aviation System Block Upgrade (ASBU) Approach by the NAM/CAR Region, and to foster the implementation of the ASBU Block 0 modules among the NAM/CAR Region States/Territories/International Organizations, all CATC/WG members:

- a) update and adopt this ASBU approach on their training courses and programme; and
- b) inform the Directors of Civil Aviation of the progress achieved in this update by the NACC/DCA/5 Meeting.

# 1.2 TRAINAIR *Plus* Training Programme

1.2.1 The Meeting took note of ICAO follow-up activities on the Next Generation of Aviation Professionals (NGAP) initiatives and the TRAINAIR *Plus* Programme explained by the Secretariat through P/03 and WP/02. Regarding the TRAINAIR *Plus* Programme, the Meeting took note of the First TRAINAIR *Plus* Global Symposium results, TRAINAIR *Plus* full and associate training centres, available documents, development status of Standardized Training Packages (STPs) and preparation of TRAINAIR *Plus* instructors.

# TRAINAIR Membership

1.2.2 Since the first TRAINAIR *Plus* Steering Committee Meeting (TPSC/1) in September 2012, two new training centres have become NAM/CAR Regions full members: the *Instituto Centroamericano de Capacitación Aeronáutica* (ICCAE, COCESNA) and the Jamaica Civil Aviation Authority Training Institute (CAATI), which brings the total number of full members to five as follows:

#	Training Institution			Full Member since
1	Central America (new)	Instituto Centroamericano de Capacitación Aeronáutica	ICCAE- COCESNA	February 2013
2	Cuba	Centro de Adiestramiento de la Aviación	CAA	September 2012
3	Dominican Republic	Academia Superior de Ciencias Aeronáuticas	ASCA	July 2012
4	Jamaica (new)	Jamaica Civil Aviation Authority Training Institute	CAATI	February 2013
5	Mexico	Centro de Instrucción Internacional de Aeropuertos y Servicios Auxiliares	CIIASA	September 2012

#	State	Training Centre	Associate Member Since	
1	Trinidad and	Civil Aviation Authority (CAA) Civil Aviation	June 2013	
1	Tobago (new)	Training Centre (CATC)	Julie 2013	
2	United States	Federal Aviation Administration (FAA)	June 2013	
2	(new)	Academy	Julie 2015	

1.2.3 In addition to full members, two Civil Aviation Training Centres have become associate members since TPSC/1. The associate members are:

# Activities for the Development of STP Courses

1.2.4 The Meeting took note that one of the Key Performance Indicators (KPIs) of the TRAINAIR *Plus* Programme is the production of Standardized Training Packages (STPs) available for international sharing to support States and industry training plans. As of 16 June 2013, 22 STPs have been validated. This represents an additional 13 STPs since TPSC/1. 17 STPs are available through the TRAINAIR *Plus* electronic Management System (TPeMS); 22 additional STPs are being actively prepared by TRAINAIR *Plus* members and will further enrich the sharing system.

# Course Developers Seminar

1.2.5 The Meeting was informed that starting in January 2014, TRAINAIR *Plus* Programme members will be invited to host Course Developer Seminars (CDS). These seminars will provide a platform for course developers and instructors to meet and exchange best practices and experiences in their fields of activity in order to enhance the capability and expertise of their Course Development Units (CDUs).

1.2.6 The *Centro de Instrucción Internacional de Aeropuertos y Servicios Auxiliares (CIIASA)* from Mexico volunteered to host one of the Course Developer Seminars in Spanish and the Jamaica Civil Aviation Authority Training Center (CAATI) volunteered to host the same in English.

# TRAINAIR Plus Global and Regional Conferences

1.2.7 The Meeting took note that as of June 2013, seven TRAINAIR *Plus* Regional Symposia have been held. Another symposium is planned in December 2013 in Johannesburg, South Africa, and will be hosted by Air Traffic and Navigation Services of South Africa.

1.2.8 The Meeting invited States in the NAM/CAR Region to host TRAINAIR *Plus* Regional Symposia in 2015.

# TRAINAIR Plus Electronic Management System (TPeMS)

1.2.9 The Meeting was informed that phase two of the TPeMS is currently being tested. The new features of this phase will allow members to develop and submit their STP material in an efficient and timely manner. This applies to first STPs as well as additional STPs developed by training centres. Four additional phases are in development as follows: membership process, management of TRAINAIR *Plus* courses, steering committee, instructor and assessor portals.

# Regional Coordination for the TRAINAIR Plus Instructors Course

1.2.10 CIIASA presented WP/03, which proposed that the ICAO NACC Regional Office coordinate and establish demand for the TRAINAIR *Plus* Training Instructor Course (TIC) and act as an impartial party and liaison with the TRAINAIR *Plus* Office to request and organize these events in order to obtain equitable benefit for all NAM/CAR Region Training Centres. The Meeting supported this approach for the ICAO NACC Regional Office role in the TRAINAIR Programme.

1.2.11 CIIASA informed the Meeting that programming the TRAINAIR *Plus* Instructor Course in the NAM/CAR Region is granted by request of the Civil Aviation Training Centres directly with the Aviation Safety Training Section (AST) and the TRAINAIR *Plus* Office. The coordination or cost range lacks guidelines to promote delivery of an event in an organized manner on a regional level. The primary purpose to certify the Civil Aviation Training Centres instructors is to comply with a requirement that involves TRAINAIR Plus membership.

1.2.12 In addition, CIIASA identified that investment recovery related to expenses involved in course organization as well as participation of the staff working at each centre, is covered by external participants' fees (USD \$500 per participant), which is set by the TRAINAIR *Plus* Office. This creates differences in the expense framework among centres located in the same region. In addition, the courses scheduled by host centres with dates set close to each other's events may affect demand to cover the course limit and therefore affect investment recovery.

1.2.13 Through WP/04, the *Academia Superior de Ciencias Aeronáuticas (ASCA)* of Dominican Republic informed the Meeting about the implementation of a Quality Management System (QMS) in the organization where the trainee works that considers management indicators that reflect performance of each one of the operational processes and activities that involve all personnel. This would be an excellent source of statistical information, which will undoubtedly guarantee the measurement of training impact offered by the Training Centre and would show the growth of the entire organization as a result of the training process. This considered, the Meeting agreed to adopt the following draft conclusion:

# DRAFT CONCLUSION<br/>NAM/CAR/CATC/1/3MEASUREMENT OF THE IMPACT OF TRAINING

That in order to ensure and improve the quality of courses and regional training:

- a) the CATC/WG perform an annual assessment of the impact of the training offered in order to make recommendations for improvement based on the NAM/CAR Regional Training Plan and ICAO guidelines; and
- b) States/Territories/International Organizations support training quality measurement through their timely response to related queries and consultations.

1.2.14 In addition, ASCA invited the Meeting to incorporate the TRAINAIR *Plus* methodology into implementation of the impact of training measurement activities; through statistical data, report the results of the training impact of STPs designed for inclusion into the TRAINAIR *Plus* Virtual Library; and share information that provides elements to analyze the current status of the impact of training in work force of the organization.

1.2.15 Under NI/02, the *Centro de Adiestramiento de la Aviación Civil* (CAA) of Cuba offered all CATCs in the region the method in which they handle TRAINAIR *Plus* methodology for those who are just starting and will become future members or for those who develop conventional training programmes.

1.2.16 Trinidad and Tobago Training Center indicated that the feedback from TRAINAIR *Plus* users is very important for this measurement but also identified that better course promotion is necessary. The Meeting reviewed the ICAO TRAINAIR Website (<u>http://www.icao.int/safety/TrainairPlus/Pages/default.aspx</u>), TRAINAIR *Plus* webpage and the Directory of Training Centres, and identified that these websites are an important tool for promoting the work of the centres. The participants were invited to review the aforementioned sites and send comments to the ICAO NACC Regional Office, as applicable.

1.2.17 CAA proposed that collaboration among CATCs be developed in the regions, as well as to increase communication and information sharing amongst them under the auspices and facilitation of the ICAO NACC Regional Office. For this purpose, the Meeting agreed to adopt the following conclusion:

# DRAFT CONCLUSION<br/>NAM/CAR/CATC/1/4SUPPORT COORDINATION OF TRAINAIR MATTERS

That in order to improve participation in the ICAO TRAINAIR *Plus* Programme and support the activities of said Programme by NAM/CAR Regions TRAINAIR *Plus* Programme members:

- a) the ICAO NACC Regional Office forward the enhancements identified by the NAM/CAR/CIAC/1 Meeting to the TRAINAIR *Plus* Programme by June 2014;
- b) the ICAO NACC Regional Office assist with coordination of TRAINAIR *Plus* matters for the NAM/CAR Regions TRAINAIR *Plus* Centres; and
- c) the NAM/CAR Training Centres that are not yet members of the TRAINAIR *Plus* Programme become integrated by June 2014.

# 1.3 Next Generation Aviation Professionals (NGAP) Programme

1.3.1 Under WP/05, the Meeting took note of regional dissemination of the NGAP initiative with the assistance of member States. ICAO will convene regional symposia, which will be hosted by civil aviation administrations as well as TRAINAIR *Plus* members. The symposium corresponding to the CAR Region was held in Montego Bay, Jamaica, from 5 to 7 February 2013. The 2013 TRAINAIR *Plus* Global Symposium will be held in South Africa from 10 to 12 December 2013.

1.3.2 During the discussion of this agenda item, the Meeting held a videoconference with Mr. Diego Martínez, Manager of the TRAINAIR *Plus* Programme of the Aviation Safety Training Section (AST) in ICAO Headquarters, in order to have delegates pose questions and clarify concerns related to the TRAINAIR *Plus* Programme. The **Appendix** to this part of the report presents a summary of the questions and answers given by the TRAINAIR *Plus* Programme Manager.

1.3.3 CAA presented NI/07 to disseminate Cuba's experience to serve as a tool to CATCs in the region supporting operators and service providers in determining the training needs of aviation personnel. Also, this experience could assist CATCs in determining the quantity and quality of the next generation of aviation professionals required in each State. CATCs that are certified by a State aeronautical authority will have to provide courses that require improved proficiency, new courses as necessary and programmes that meet the work competencies required for the next generation of aviation professionals.

1.3.4 The Meeting agreed on the importance to have instructor updates as well as technological training aids and necessary material to obtain high quality preparation and competencies demanded for the next generation of aviation professionals. In this regard, the Meeting agreed to adopt the following draft conclusion:

# DRAFT CONCLUSION<br/>NAM/CAR/CATC/1/5GREATER CATC PARTICIPATION IN NGAP EVENTS

That the Civil Aviation Training Centres and States:

- a) foster civil aviation studies at schools, colleges and the general population and inform on the latest available technical trends and tools on civil aviation training; and
- b) contact the next generation of aviation professionals, the aviation community and students to undertake outreach efforts to better focus and guide NGAP.

# APPENDIX



# NAM/CAR/CATC/1 Summary of Discussions

1. Mexico DGAC – As a conventional training centre, can the CATC submit one of their training programmes for ICAO approval? If so, can it be placed on the same level as a TRAINAIR Programme?

Currently, only Programme members are authorized to provide an ICAO-certified course. ICAO is developing a new training policy and this issue will be analysed with the possibility to obtain another type of recognition of training activities, the discussion will take place in 2014.

Jorge Fernández – COCESNA- Which is the TP instructors course target population? Is it for instructors who will conduct STP courses or is it for general instructors?
In case this is a course that all CATC instructors need to take, has the TP Programme considered the cost to be paid to ICAO as a limitation to generalize participation in the course?

There are two phases in the TRAINAIR *Plus* Training Instructor Course (TIC). The initial phase will be a web-based distance course (eLearning) addressed to new and professional instructors with little teaching experience who may be able to contribute as occasional instructors in training centres. The second phase will be an advanced face-to-face course addressed to experienced and STP instructors. The teaching modality will be the same as for the Training Developer Course (TDC), which is, the centre organizes and ICAO provides a roster of instructors, the training material and certification. There is a fee per student that has to be paid to ICAO and the centre may be able to consider the registration fee that it deems appropriate. It is recommended that all instructors be accredited in ICAO courses but it is not mandatory in order to teach a STP. It is however a requirement for instructors who teach STPs developed by ICAO.

3. Humberto Ramos Feliz- ASTC/ESAC Dominican Republic – Is training that uses TRAINAIR Plus methodology exclusive to Safety Training Centres or it could be applied to Aviation Security Civil Aviation Training Centres, if so, what would be the benefits?

The new ICAO training policy for 2014 will open the membership possibility to all specialties including the Aviation Security Civil Aviation Training Centres.

4. Rafael de Antuñano, Manager of the SENEAM Training Centre, México – What are the corporate advantages offered by TRAINAIR Plus to SENEAM in the formation, updating of operational (CTAs) and technical (engineering) personnel?

The ICAO TRAINAIR Plus Programme promotes the implementation of quality systems in civil aviation training institutions, in accordance with the competency-based approach promoted by the Organization. STPs developed using the TRAINAIR Plus methodology will be formed by a strict guideline that specifies both the training approach as well as the guidance material format. Considering that the approach is standardized among all members, a STP produced in a training centre may be used in another, adapting it a little. TRAINAIR Plus will facilitate and simplify the exchange of STPs through a web-based system. In order to become a TRAINAIR Plus member, new applicants should successfully complete an initial assessment to ensure the compliance of exposed criteria in the TRAINAIR Plus Assessment Guidelines (TPAG). The capacity and experience to implement an instruction based on competencies is an essential requirement to successfully pass the assessment. The fact of successfully passing the initial assessment will grant the applicant the category of TRAINAIR Plus Associate. The centres who wish to improve and consolidate the competency-based approach training within their organization, will need to complete the process of developing a STP, which includes on-the-job training by a qualified expert to assist in the development of the first STP. The implementation of the updated methodology will considerably reduce production times of Standardized Training Packages (STPs), it will simplify validation procedures and it will decentralize decisions related to STP approval, thus granting more autonomy to affiliate centres. Once the STP has been developed to ICAO's satisfaction, the applicant will obtain the category of TRAINAIR Plus Full Member.

# 5. *Operation of the STPs Library*

Through an automated system, all members have the possibility to access all TRAINAIR *Plus* courses and to provide them in their centres through the pay-per-use system. Any non-member may request that the course be provided and in this case, the owner of the course would provide the training. Any provision of STP courses receives an ICAO and Centre certification; this is generated in a coded form for each student through the TRAINAIR *Plus* electronic Management System (TPeMS). The Programme is open to bilateral agreements amongst centres in order to exchange course materials and the system will support the administrative and management process.

# 6. Aviation System Block Upgrades (ASBUs) Course

This course will be an ICAO STP and it will be available in similar conditions to the framework currently established for the Developer Course

ICAO STPs (available):

TDC: Training Developer Course

### 1A-2

# ICAO STPs (in development):

TIC. TRAINAIR *Plus* Training Instructor Course. Two phases: Initial (English) and Advanced (English and Spanish) TMC. Training Managers Course SMS. Safety Management System Course ASBU. Planned to be developed by 2014

# 7. Developers and Trainers Technical Meetings

Course Developers and Trainers Technical Meetings are a key element of the TRAINAIR *Plus* Programme. They are a unique opportunity for training professionals to exchange their points of view and to discuss challenges and opportunities to improve training. These meetings provide a forum for course instructors, developers and validators to meet and exchange experiences and best practices in the implementation of the TRAINAIR *Plus* methodology as well as any Training Preparation System they may be using.

These meetings are also an opportunity for participants to improve their abilities regarding the preparation and provision of Standardized Training Packages (STPs), as well as to identify methods, techniques, tools and procedures to continuously improve the methodology. ICAO encourages all instructors, course developers and validators to attend these meetings and exchange their points of view and to keep the pace of changes that are affecting the training industry. Certificates of attendance will be provided to participants and speakers if they can prove their experience as instructors, course designers or course validators and if they attend throughout the entire programme.

Two meetings are planned to be held in the NAM/CAR Regions for 2014, one in English and one in Spanish. The list of requirements will be sent to Training Centres and States in order to volunteer hosting both of these meetings.

# Agenda Item 2 Civil Aviation Training Centres (CATCs) Network in the NAM/CAR Region

# 2.1 Establishment of a Civil Aviation Training Centre Network in the NAM/CAR Region

2.1.1 The *Centro Internacional de Instrucción de Aeropuertos y Servicios Auxiliares* (CIIASA) from Mexico presented WP/06, which highlighted the importance of training centres serving as support for training, certification and recertification systems of airport technical personnel working in aviation security in the NAM/CAR Region States.

2.1.2 [L1]. CIIASA stated that the CATCs of the region are prepared to support States' and civil aviation basic needs related to airport technical personnel working in aviation security in order to achieve their goals by preparing personnel in a standardized manner. Therefore, the Meeting agreed on the following draft conclusion:

# DRAFT CONCLUSION NAM/CAR/CATC/1/6 COLLABORATION AND COORDINATION OF REGIONAL TRAINING

That in order to expand offered training and optimize efforts of this training at a regional level:

- a) the training centres actively participate in the Civil Aviation Training Centres Working Group (CATC/WG) to develop regional collaboration in the delivery of training services; and
- b) the NACC Regional Office of ICAO share its schedule of events, seminars and workshops with the CATCs of the region to avoid duplication and optimize the work.

2.1.3 The Secretariat indicated that training is recognized as an issue of critical importance to ensure safe and efficient air transport in the NAM/CAR Regions. Civil aviation training offered in the regions has to be effectively coordinated, standardized and harmonized in order to attain the highest possible safety levels.

2.1.4 The Secretariat established the following goals for cooperation among CATCs: to share experiences and encourage the development of a framework to standardize training programmes; to enhance instructor's competences; and to publish a report on the status of aviation training needs and resources. Therefore, the Meeting agreed on the following draft decision:

# DECISION NAM/CAR/CATC/1/7 OPTIMIZATION OF NAM/CAR TRAINING CENTRES TRAINING METHODOLOGIES

That the NAM/CAR States Training Centres collaborate and share their experiences among themselves in order to optimize their plans and internal and external training programmes through the use of TRAINAIR methodology.

# 2.2 Regional coordination and cooperation among CATCs in the NAM/CAR Region – Training Programme exchange and collaboration among CATCs

2.2.1 The Secretariat acknowledges the promotion benefits of cooperation amongst the training centres in the NAM/CAR Region in order to face rising needs and growth of the aviation industry in the regions. Therefore, the Meeting agreed on the following draft conclusion:

# DRAFT CONCLUSION NAM/CAR/CATC/1/8 MODEL MEMORANDUM OF UNDERSTANDING (MoU) FOR AGREEMENTS AMONG CATCs

That in order to expedite coordination and collaboration agreements among Civil Aviation Training Centres:

- a) the CATC/WG analyze and include relevant actions to coordinate the development of model agreements applicable to regional collaboration of courses;
- b) CATCs inform the CATC/WG of their need for agreements and their experiences with these agreements through the Secretariat by **29 November 2013**; and
- c) the CATC/WG present the progress with model agreements by the NACC/DCA/5 Meeting.

# Remarks:

- It is necessary to review and update the study programmes of recurrent courses aimed at current and future work competencies (TRAINAIR Plus programmes).
- Increase the updating and professional level of professors, instructors and trainers.
- Develop effective training to introduce new technologies and update the aids technological equipment.

# Agenda Item 3 Analysis of Courses Offered in Each CATC in the NAM/CAR Region

# 3.1 Identification and analysis of training needs in the NAM/CAR Region

3.1.1 Through WP/07, the Meeting took note of the CAR Regional Training Plan, taking into account regional and global efforts on staff training following the conclusions of the NACC/DCA. The ICAO NACC Regional Office requested States in the CAR Region to complete a survey for the preparation of the CAR Region Aviation Training Plan.

3.1.2 Considering the approach of the ICAO Aviation System Block Upgrades (ASBUs), as well as emerging technologies for new automated and efficient services, it is essential to have qualified personnel and a proper training structure to keep all personnel up to date.

3.1.3 In order to support the Meeting of Civil Aviation Training Centres in the Region, under this agenda item, States needs are critical to obtain efficiency in providing the necessary training; therefore, the Meeting was invited to:

- a) assess opportunities to organize, conduct, and implement training programmes on the basis of information collected and States training needs;
- b) inform the ICAO NACC RO/TC if no courses are available to meet State requirements. The RO/TC will make necessary arrangements with Training Centres to evaluate the feasibility and availability of alternate courses that will meet their requirements;
- c) review and comment on the draft the CAR Region Aviation Training Plan shown in Appendix A to WP/07 of this meeting (http://www.icao.int/NACC/Documents/Meetings/2013/NAMCARCATC1/NAM CARCATC1WP07.pdf); and
- d) take note that the ICAO NACC Regional Office will update the regional plan based upon State National Training Plans.

3.1.4 The Secretariat presented training needs identification and analysis of the NAM/CAR Region. The ICAO framework is composed of 37 programmes linked to the 3 strategic objectives as well as 14 programmes in the basic implementation strategies framework.

3.1.5 The Meeting was informed on the activities and results of CMA USOAP Audits, emphasizing that the Lack of Effective Implementation (LEI) associated with Critical Element 4 (CE4), *Qualification and Formation of Technical Staff*, is the chief issue affecting the LEI percentage.

3.1.6 The Secretariat identified the Regional Performance Objectives (RPOs) of the NAM/CAR Regional Performance-Based Air Navigation Implementation Plan (RPBANIP) and their relationship to NAM/CAR Regions training needs. As a result, the Meeting agreed to adopt the following draft conclusion:

# DRAFT CONCLUSION NAM/CAR/CATC/1/9 PARTICIPATION AND SUPPORT BY NAM/CAR TRAINING CENTRES OF REGIONAL IMPLEMENTATION ACTIVITIES

That the NAM/CAR Civil Aviation Training Centres support the organization of regional training events for implementation of operational improvements in air navigation services.

# **3.2** Aeronautical Information Management training development

3.2.1 The Meeting was informed about the development of the ICAO *AIM Training Guidance Manual* (Doc 9991, draft version) by the AIS-AIM/SG at ICAO HQs. Some assumptions were made during the presentation, including that the AIM/AIS field requires specific job descriptions/profiles for staff providing AIS/AIM functions, regardless of whether the individuals are employees, contractors or other providers. In addition, it was mentioned that it is important to clearly define the person or organization that provides each of the required services and whether they take place within the AIS/AIM organization in order to include the appropriate technology support needed to deliver the training.

3.2.2 Another basic aspect that was mentioned was the implementation of a Quality Management System (QMS) that includes standard operating procedures and documented work instructions, which could be developed along with an organization-wide training programme that would include, for example, specific training courses, assessments, and associated records with access to services for competency-based course developers and competent instructors.

3.2.3 The Meeting took note that Information Management (IM) will become a key enabler for the future Air Traffic Management (ATM) System. Therefore, the urgent need for ICAO to develop common definitions, processes, and AIS/AIM/IM in System Wide Information Management (SWIM) content in accordance with ASBU methodology was mentioned.

3.2.4 Finally, the Meeting discussed training processes and AIM, the need to identify new AIM professional profiles and consideration given to IT professionals and cartographers being integrated into AIM to assist in phase three of the requirements for AIM and SWIM transition. It was also noted that there is a need for ICAO to provide more extensive guidance material in support of the transition.

3.2.5 Training AIS/AIM personnel, management and users of AIS/AIM aeronautical data is the key for successful implementation of the new aeronautical data chain operational concepts and the electronic publication of the Integrated Aeronautical Information Publication (IAIP).

# **3.3** Introduction of CATCs and their offered instruction

3.3.1 The *Instituto Centroamericano de Capacitación Aeronáutica* of COCESNA (ICCAE) presented NI/03 that detailed their Air Traffic Control Training Programme, which has been designed in accordance with ICAO Standards and the best practices used in the Western Hemisphere to educate air traffic controllers. This programme provides an option to homologate air traffic controller training at a regional level as well as serve as a reference for the rest of Latin America.

3.3.2 The *Centro de Adiestramiento de la Aviación Civil* (CAA) of Cuba presented NI/04 on their experience related to the delivery of the Aeronautical Information and Cartography TRAINAIR *Plus* Course for participants mainly consisting of air traffic controllers in training and/or in refresher training[L1] with additional participation of pilots, flight and aeronautical operations dispatchers, aerodromes personnel, aeronautical meteorology and other users or generators of aeronautical information. CAA offers this information for review by CATCs in order to sign an agreement with the CAA of Cuba to teach the course in their respective States or to participate in the courses being taught at the CAA.

3.3.3 Through presentations made by the representatives from Cuba, Dominican Republic, Jamaica, Trinidad and Tobago and COCESNA, the Meeting had the opportunity to note the activities being conducted and the training capacity of their Civil Aviation Training Centres (CATCs). For ease of reference, all presentations given during the meeting are available on the following website: http://www.icao.int/NACC/Pages/meetings-2013-namcarcatc1.aspx.

3.3.4 From the presentations, the Meeting noted that most training centres had a strong course workload with a considerable amount of students due to the entry of new professionals in different aviation areas, as well as the implementation of new systems.

3.3.5 The *Escuela de Seguridad de la Aviación Civil* (ESAC) of Dominican Republic, which has been certified as a new AVSEC regional training centre, presented NI/06 containing information regarding the commitment of Dominican Republic to excellence and cooperation. Likewise, through their broad curriculum, ESAC seeks to contribute to aviation security training development and improvement inside and outside the region.

# Agenda Item 4 Preparation of Course Instructors and Designers in the NAM/CAR Region

# 4.1 Competency assessment for courses taught at CATCs

4.1.1 The *Instituto Centroamericano de Capacitación Aeronáutica* (ICCAE) de COCESNA presented NI/05 to inform on the Aeronautical Instructors Training and Accreditation Selection System under the competencies approach, which was designed by ICCAE to strengthen teaching capacities of professionals who are charged with teaching learning processes in the regional civil aviation environment, in order to make an innovative and effective impact on the quality of training by applying advanced teaching methods and techniques as well as ICAO Standards and Recommended Practices (SARPs).

# Agenda Item 5 Terms and Reference (ToRs) and Work Programme of the NAM/CAR/CATC

# 5.1 Terms of Reference (ToRs)

Establishment of the NAM/CAR Civil Aviation Training Centres Working Group (NAM/CAR/CATC/WG)

5.1.1 The Secretariat presented WP/09, proposing the formal establishment of a technical support entity for training matters for NAM/CAR/CATCs, including its Terms of Reference and Work Programme, for review by the Meeting.

5.1.2 The establishment of the working group is supported by the CAA Directors' mandate for improving training and human factors based on the experience in planning/implementation of aviation systems in all areas and by adopting a more effective structure based on subject matter experts. The suggested designation of this working group is the *NAM/CAR Civil Aviation Training Centres Working Group (NAM/CAR/CATC/WG)*.

5.1.3 The **Appendix** to this part of the report presents the Terms of Reference (ToRs) and Work Programme of the CATC/WG reviewed by the Meeting. During the meeting, Mr. Juan Thomas, representative of Dominican Republic, was elected as the NAM/CAR/CATC/WG Rapporteur.

5.1.4 The CATC/WG will be a supporting body to the Directors of Civil Aviation and will work in coordination with the existing implementation working groups, namely the North American, Central American and Caribbean Working Group (NACC/WG), the NAM/CAR Air Navigation Implementation Working Group (ANI/WG), and the Eastern Caribbean Civil Aviation Technical Group Meeting (E/CAR/CATG).

5.1.5 The structure of the CATC/WG, its ToRs and Work Programme shall be submitted to the Directors of Civil Aviation for approval. Therefore, the Meeting agreed on the following draft decision:

# DRAFT DECISION NAM/CAR/CATC/1/10 ESTABLISHMENT OF THE CIVIL AVIATION TRAINING CENTRES WORKING GROUP (NAM/CAR/CATC/WG)

That in order to improve and coordinate training to benefit aviation development in the NAM/CAR Region with participation of users and training services providers, the establishment of the NAM/CAR/CATC/WG is hereby approved along with its Terms of Reference (ToRs) and Work Programme as presented in the Appendix to this part of the report.

# 5.2 Work Programme for 2013-2014

Results of the Ad hoc Groups

5.2.1 During the meeting, the Secretariat formed three Ad hoc groups to analyze, discuss and share ideas on the following topics:

- a. Revise and improve the ICAO NACC Regional Office Training Plan to identify existing CAR Region States' training needs and propose solutions to eliminate or improve States' civil aviation deficiencies related to lack of instruction. This Ad hoc Group will meet or communicate via teleconference to discuss, modify and finalize the draft ICAO NACC Regional Office Training Plan.
- b. Develop a survey or questionnaire to send to States to identify their civil aviation deficiencies related to the lack of training or instruction needs. This Ad hoc Group will meet or communicate via teleconference to discuss, modify and finalize the draft survey or questionnaire.
- c. Develop the CATC/WG Work Programme, which is attached in Section 5 of the Appendix to this part of the report.

# APPENDIX

# NAM/CAR CIVIL AVIATION TRAINING CENTRES WORKING GROUP (NAM/CAR/CATC/WG) TERMS OF REFERENCE

# 1. Background

In order to support and improve training aspects for development of air navigation and security in the NAM/CAR Region in accordance with ICAO guidance, national needs and following the NAM/CAR Regional Performance-Based Air Navigation Implementation Plan (NAM/CAR RPBANIP), the Directors of Training Centres of the NAM/CAR Regions proposed the establishment of the NAM/CAR Civil Aviation Training Centres Working Group (NAM/CAR/CATC/WG).

# 2. Responsibilities

The NAM/CAR/CATC/WG is responsible for:

- a) Management of its work programme
- b) Recommending a framework for harmonization of aviation training in the NAM/CAR Region, including but not limited to training programmes, quality assurance aspects, instructor qualifications, Training Centre coordination.
- c) Promoting the association of training organizations in the NAM/CAR Region
- d) Establishing a mechanism to analyze aviation training needs and capacities in the NAM/CAR Region, considering the NAM/CAR Training Plan and the existing implementation groups for State training needs
- e) Providing assistance for improving training matters for States and Training organizations in the NAM/CAR Regions

# 3. Working Methods

- a) The NAM/CAR/CATC/WG will be led by a Rapporteur who will be elected for a threeyear term. The duties of the NAM/CAR/CATC/WG Rapporteur are the following:
  - i. Chair the NAM/CAR/CATC/WG meetings
  - ii. Coordinate fulfillment of tasks and the work programme
  - iii. Maintain close coordination with the Secretariat for development of meeting agendas and planning
  - iv. Inform the NAM/CAR Directors of Civil Aviation meetings on the NAM/CAR/CATC/WG meeting results

# b) The NAM/CAR/CATC/WG will:

- i. Present its work programme containing activities in terms of objectives, responsibilities, deliverables and timelines
- ii. Avoid duplication of work with the regional implementation groups and maintain close coordination among the existing entities to optimize the use of available resources and experience
- iii. use "draft conclusions" to record recommendations and actions in meeting reports
- iv. Designate, as necessary, Ad hoc Groups to work on specific topics and activities and organize clearly defined tasks and activities
- v. Coordinate its work to maximize efficiency and reduce costs via electronically, written correspondence, telephone and teleconference calls, and hold meetings when necessary
- vi. Report and coordinate the progress of assigned tasks to meetings of Directors of Civil Aviation of the NAM/CAR Region and as requested by the NAM/CAR Air Navigation Implementation Working Group (ANI/WG).

The Secretariat will be provided by the ICAO NACC Regional Office.

# 4. Membership

All NAM/CAR Training Centres and ICAO member States and Territories to which the ICAO NACC Regional Office is accredited and international organizations can be members of the NAM/CAR/CATC/WG.

WG Member- Name:	Training Center/State/T/IO	Email
	Centro de Adiestramiento de la Aviación (CAA), Cuba	
	Academia Superior de Ciencias Aeronáuticas (ASCA), Dominican Republic	
	Centro Internacional de Instrucción de Aeropuertos y Servicios Auxiliares (CIIASA), Mexico	
	Civil Aviation Authority Training Institute (CAATI), Jamaica	
	Federal Aviation Administration Academy, United States	
	Instituto Centroamericano de Capacitación Aeronáutica (ICCAE), COCESNA	

# 5. Work Programme

# CIVIL AVIATION TRAINING CENTRES WORKING GROUP (NAM/CAR/CATC/WG) WORK PROGRAMME (2013-2015)

No.	Actividad/ Activity	Objetivo/ Objective	Responsable/ Responsible	Entregable/ Deliverable	Fecha/ Date
1.	Creación del NAM/CAR/CATC/WG - NAM/CAR/CATC/WG Creation	Apoyar el NAM/CAR/CATC/WG - Support NAM/CAR/CATC/WG	•	Apoyo al grupo/ Support to Group	
	Proveer planes y orientaciones de prioridades en instrucción para la implementación de la navegación aérea y seguridad operacional y seguridad de la aviación / Provide plans and priority training guidance for air navigation implementation, safety and aviation security		OACI / ICAO		15 Sep 2013
	Nota de Estudio para reunión NACC/DCA/5 sobre aprobación del NAM/CAR/CATC/WG - Working Paper for the NACC/DCA/5 Meeting on the esablishment of the NAM/CAR/CATC/WG		NAM/CAR/CATC /WG		Mar 2014
	Creación de página web en apoyo al NAM/CAR/CATC/WG / Webpage creation to support the NAM/CAR/CATC/WG		OACI / ICAO		May 2014
*	Instar a los Centros de los Estados que no están presentes en la 1a Reunión de Directores de Centros a integrarse al NAM/CAR/CATC/WG y el programa de trabajo / Urge State Centres that did not attend the first Meeting of Centre Directors to join the NAM/CAR/CATC/WG and work programme	Ampliar y hacer una representación más significativa de miembros NAM y CAR en el NAM/CAR/CATC/WG / Expand and increase representation of NAM and CAR members in the NAM/CAR/CATC/WG	NAM/CAR/CATC		Permanente / Permanent
2.	Levantamiento Anual de las necesidades/ oferta de instrucción de la región 2014-2016 / Annual Needs Survey / Regional Training Offered 2014-2016			Dar recomendaciones para mejoras / Provide recommendations for improvements	Evaluación de rendimiento: junio 2014 Performance evaluation: June 2014 Evaluación: junio 2015 Assessment: June 2015
	Preparación de formatos para requerir necesidades de instrucción / Prepare forms to request training needs		NAM/CAR/CATC /WG		Feb 2014
	Preparacion de formatos para requerir ofertas/cursos de instrucción / Prepare forms to request CATCs offers/ training courses		NAM/CAR/CATC /WG		Feb 2014
	Difusion de solicitud de información de necesidades de instrucción / Dissemination of training needs information request		OACI / ICAO		Mar 2014
	Respuesta de los Estados / State responses		Estados / States		May 2014
	Analisis anual y recomendaciones de mejoras para instrucción anual / Annual analysis and improvement recommendations for annual training		NAM/CAR/CATC /WG		Jun 2014

5A-3

No.	Actividad/ Activity	Objetivo/ Objective	Responsable/ Responsible	Entregable/ Deliverable	Fecha/ Date
	Reunión NAM/CAR/CATC/WG/2 / NAM/CAR/CATC/WG/2 Meeting		ICAO- NAM/CAR/CATC /WG		Jun 2014
	Preparacion de formatos para requerir necesidades de instrucción / Prepare forms to request training needs		NAM/CAR/CATC /WG		Feb 2015
	Preparacion de formatos para requerir ofertas/cursos de instrucción / Prepare forms to request CATCs offers/ training courses		NAM/CAR/CATC /WG		Feb 2015
	Difusion de solicitud de información de necesidades de instrucción / Dissemination of training needs information request		OACI / ICAO		Mar 2015
	Respuesta de los Estados / State responses		Estados / States		May 2015
	Analisis anual y recomendaciones de mejoras para instrucción anual / Annual analysis and improvement recommendations for annual training		NAM/CAR/CATC /WG		Jun 2015
	Reunión NAM/CAR/CATC/WG03 / NAM/CAR/CATC/WG03 Meeting		ICAO- NAM/CAR/CATC /WG		Jun 2015
3.	Análisis para definir programas de instrucción prioritarios en la región / Analysis to define priority training programmes in the Region	Mejorar la calidad de la instrucción regional / Improve quality of regional training		Recomendaciones de mejoras/ Improvement recommendations	
	Intercambio de información de cursos y curricula / Curricula and course information exchange		NAM/CAR/CATC /WG		Jan-Apr 2014
	Análisis de mejoras a la calidad en los cursos / Analysis of course quality improvements		NAM/CAR/CATC /WG		Jun 2014
	Intercambio de información de cursos y curricula / Curricula and course information exchange		NAM/CAR/CATC /WG		Jan-Apr 2015
	Análisis de mejoras a la calidad en los cursos / Analysis of course quality improvements		NAM/CAR/CATC /WG		Jun 2015
4.	Análisis / revisión del plan Regional de Instrucción NAM/CAR NACC de la OACI - Analysis / Review of the ICAO NAM/CAR Regional Training Plan	Desarrollar un plan regional Guía de instrucción (Conclusión NACC DCA/x) / Develop a Regional Training Guidance Plan (Conclusion NACC DCA/x)		Plan Regional de Instrucción NAM/CAR 2014-2016 / NAM/CAR Regional Training Plan 2014-2016	
	Revision inicial del Plan / Initial review of the Plan		NAM/CAR/CATC /WG/01		Aug 2013
	Formulacion de encuestas iniciales para recolección de información para el Plan /Formulation of initial surveys to collect information for the Plan		NAM/CAR/CATC /WG/01		Aug 2013
	Finalizacion de formatos de encuestas / Completion of survey forms		NAM/CAR/CATC /WG		Sep 2013
	Envío de la encuesta a Estados y Proveedores de servicio de instrucción / Submit surveys to States and training service providers		OACI / ICAO		Sep 2013
	Respuesta a encuestas por parte de los Estados y Proveedores / Response to surveys by States and providers		Estados / States		Dec 2013

No.	Actividad/ Activity	Objetivo/ Objective	Responsable/ Responsible	Entregable/ Deliverable	Fecha/ Date
	Analisis de la información y actualización del Plan / Information analysis and Plan updating		NAM/CAR/CATC /WG		Jan-Mar 2013
	Modificación al plan - propuesta terminada / Plan modification – Completion of proposal		NAM/CAR/CATC /WG		Mar 2013
5.	Modelos para acuerdos sobre instrucción / Model training agreements	Agilizar los acuerdos/ Streamline agreements		Modelos / Models	
	Intercambio de cursos / Course exchange		NAM/CAR/CATC /WG-TF1		May 2014
	Realización de cursos específicos / Conduct specific courses		NAM/CAR/CATC /WG-TF2		May 2014
	Intercambio de instructores / Instructor exchange		NAM/CAR/CATC /WG-TF3		May 2014
	Intercambio de material didáctico / Educational material exchange		NAM/CAR/CATC /WG-TF4		May 2014
6.	Marco de referencia para armonizar la instrucción de la aviación en las regiones NAM y CAR / Framework to harmonize aviation training in the NAM and CAR Regions	Promover la colaboración y apoyo entre Centros/ Promote collaboration and support among the Centres		Marco de referencia amonizacion de la capacitacion / Training Harmonization Framework	
	Intercambio de ideas / Idea exchange		NAM/CAR/CATC /WG		Sep 2013-Jan 2014
	Propuesta inicial de marco / Initial Framework Proposal		NAM/CAR/CATC /WG		Feb 2014
	Revision y acuerdos para version final / Review and agreements on final version		NAM/CAR/CATC /WG		Jun 2014
7.	Eventos Clave/ Key events				
	Grupo de Trabajo NACC - NACC/WG/04 / NACC Working Group - NACC/WG/04				24-28 Mar 2014
	Revisión en la próxima reunión de Directores – NACC/DCA/05 / Review at the forthcoming Meeting of Directors– NACC/DCA/05				27-31 Apr 2014
	Reunión     NAM/CAR/CATC/WG/02     /       NAM/CAR/CATC/WG/02     Meeting     /				Jun 2014

# Agenda Item 6 Other business

# Aviation Security and Facilitation Training

6.1 The Secretariat made a presentation related with the ICAO endorsed Aviation Security Training Centres (ASTCs) Global System. It was mentioned that from the 27 ASTCs worldwide, four ASTCs are located in the NAM/CAR Regions, of which one is located in Dominican Republic and another in Mexico, where training is delivered in Spanish; and the other two are in Trinidad and Tobago and Washington D.C., United States, respectively, where training is delivered in English. In addition to these, there are another two in Argentina and Ecuador, respectively, which cover the ICAO South American (SAM) Region.

6.2 The Secretariat mentioned that the objective of the ASTCs are to promote the professional development of aviation security (AVSEC) personnel globally; provide assistance to States for strengthening their aviation security system throughout the development of capacity building; support States for compliance of Annex 17 Standards and Recommended Practices (SARPs); ICAO sponsored AVSEC training and conducted by ICAO certified Instructors; use of ICAO developed and endorsed Aviation Security Training Packages (ASTPs); maintain the endorsement as training organizations complying the General Requirements for establishing and maintaining endorsement as ICAO AVSEC ASTC.

6.3 The Meeting was informed that besides the conduction of AVSEC ASTP courses from the ICAO regular training programme, the ASTC also support with direct assistance to those States that need to reinforce their AVSEC system, in order to ensure the compliance of Annex 17 SARPs. The Secretariat informed that training events have a registration fee that goes entirely to the operational functioning of each ASTC. The daily fees are a global average agreed by the annual ASTC Directors Meeting. ICAO contributes with the provision of Daily Subsistence Allowance (DSA) and transportation for two instructors for each training event.

6.4 The Secretariat mentioned that according to the last agreements of the ICAO Council, Annex 9 – *Facilitation*, seminars have been also implemented, in order to promote the urgent attention from the civil aviation authorities from the States for the compliance of Annex 9 SARPs, as well as for the need to involve in the coordination and implementation of these SARPs of other governmental entities that work in international airports, such as customs, immigration, police, among others, and integrate them within the Airport Facilitation Committees.

6.5 In order to support the civil aviation authority within States in the NAM/CAR Regions, CATCs are urged to promote the coordination among aviation security and facilitation entities and other government entities operating at the airport environment to improve civil aviation security and facilitation within their States.

6.6 The Secretariat urged CATCs to take note of aviation security and facilitation developments stemmed from the Aviation Security High Level Conference held in Montreal, Canada in September 2012, as well as future results from the 38<sup>th</sup> Session of the Assembly regarding these important issues, and to insert them and implement them within their national and regional training programmes. This considered, the Meeting agreed on the following draft conclusions:

# DRAFT CONCLUSION NAM/CAR/CATC/1/11 CONSIDERATION OF AVIATION SECURITY AND FACILITATION ISSUES BY THE CATCS

That CATCs be urged to note the developments in aviation security and facilitation stemmed from the ICAO Aviation Security High Level Conference held in Montreal, Canada from 12 to 14 September 2012, and those that will derive from the ICAO 38<sup>th</sup> Assembly regarding these important issues, and that they be inserted in their national and regional training programmes.

# DRAFT CONCLUSION NAM/CAR/CATC/1/12

# ENCOURAGEMENT OF COORDINATION AMONG GOVERNMENT ENTITIES IN AIRPORTS AND CIVIL AVIATION AUTHORITY

That, in order to support the Civil Aviation Authority within their States, NAM/CAR CATCs promote the coordination among aviation security and facilitation relevant entities and other government entities operating in the airport environment to improve civil aviation security and facilitation within their States.