Financing of Aviation Development Projects by the Asian Development Bank

Presentation by Marcelo J. Minc Asian Development Bank

ICAO and the World Bank Development Forum Maximizing Civil Aviation's Contribution to Global Development

International Convention Centre, Kuala Lumpur, Malaysia 14 to 15 October 2008



ADB Activities in Civil Aviation (Loans)

ADB Transport Lending - Civil Aviation Sector As of September 2008

	Loan No.	Country	Project Title	Region	Amount, \$Mn	Fund Source	Approval
1	0025	SAM	Faleolo Airport and Road	PARD	2.400	ADF	16-Dec-69
2	0026	NEP	Air Transport Development	SARD	6.010	ADF	18-Dec-69
3	0043	SIN	Singapore International Airport Development	SERD	20.500	OCR	24-Nov-70
4	0101	MAL	Penang Airport Development	SERD	10.900	OCR	19-Oct-72
5	0164	PHI	Manila International Airport Development	SERD	29.600		11-Dec-73
6	0185	SAM	Faleolo Airport and Road (Supplementary)	PARD	0.555	ADF	27-Jun-74
7	0233	NEP	Tribhuvan International Airport	SARD	10.000	ADF	02-Oct-75
8	0353	INO	Domestic Airports	SERD	1.300		14-Sep-78
9	0388	NEP	Second Tribhuvan International Airport	SARD	11.000		22-Dec-78
10	0783	NEP	Second Tribhuvan International Airport (Supplementary)	SARD	10.250	ADF	10-Jul-86
11	0936	NEP	Second Tribhuvan International Airport (Second Supplementary Including Extension)	SARD	8.000	ADF	15-Dec-88
12	1220	INO	East Indonesia Airports	SERD	110.000		25-Mar-93
13	1256	MON	Ulaanbaatar Airport	EARD	36.000	ADF	12-Oct-93
14	1266	LAO	Airports Improvement	SERD	15.000		18-Nov-93
15	1333	PHI	Airport Development	SERD	41.000	OCR	24-Nov-94
16	1370	MON	National Air Navigation Development	EARD	24.000	ADF	5-Sep-95
17	1503	CAM	Siem Reap Airport	SERD	15.000	ADF	12-Dec-96
18	1512	NEP	Tribhuvan International Airport Improvement	SARD	27.000	ADF	23-Jan-97
19	1536	PHI	Third Airports Development (Southern Philippines)	SERD	93.000		16-Sep-97
20	1586	INO	Eastern Islands Air Transport Development	SERD	124.000	OCR	8-Dec-97
21	2105	AFG	Regional Airports Rehabilitation Project Phase I	CWRD	30.000		23-Nov-04
22	2183	REG	Establishment of the Pacific Aviation Safety Office	PARD	1.500	ADF	22-Sep-05
				Total	627.015		



ADB Activities in Civil Aviation (TAs)

ADB Technical Assistance - Civil Aviation Sector

As of September 2008

	TA No.	Country	Project Title	Total	Date Approved
1	10	NEP	Air Transport System Development	66,000	21-Nov-68
2	21	NEP	Air Transport Development	350,000	18-Dec-69
3	153	NEP	Tribhuvan International Airport	250,000	02-Oct-75
4	245	INO	Domestic Airports	150,000	14-Sep-78
5	966	PHI	Privatization Strategy Study For Philippine Airlines	350,000	04-Apr-88
6	1334	INO	Introduction Of Private Sector Participation in The Pt Garuda Indonesia	0	10-Jul-90
7	1648	MON	Ulaanbaatar Airport Feasibility Study	600,000	03-Jan-92
8	1708	INO	East Indonesia Airports	100,000	01-Jun-92
9	1747	LAO	Civil Aviation Master Plan	100,000	18-Aug-92
10	1899	LAO	Pavement Evaluation Study At Vientiane Airport And Preparation of Base Plans For Domestic Airports	100,000	02-Jun-93
11	1963	MON	Institutional Strengthening Of The Civil Aviation Sector and National Air Safety Master Plan	850,000	12-Oct-93
12	1986	LAO	Institutional Strengthening Of The National Airports Authority And Lao Civil Aviation	475,000	18-Nov-93
13	2048	PHI	Airports Development	100,000	29-Dec-93
14	2077	NEP	Tribhuvan International Airport Improvement	550,000	11-Apr-94
15	2197	CAM	Airports Improvement	500,000	03-Nov-94
16	2207	PHI	Institutional Strengthening Of Civil Aviation Sector	592,000	24-Nov-94
17	2077	NEP	Tribhuvan International Airport Improvement (Supplementary)	135,000	13-Jul-95
18	2374	INO	Second Airports Development	600,000	15-Aug-95
<mark>19</mark>	2391	MON	Phase li Institutional Strengthening Of The Civil Aviation Sector	592,000	05-Sep-95
20	2536	TUV	Study On Domestic Civil Aviation	100,000	22-Feb-96
21	2559	PHI	Second Airports	600,000	24-Apr-96
22	2706	CAM	Institutional Strengthening Of The State Secretariat Of Civil Aviation	550,000	12-Dec-96
23	2749	NEP	Institutional Strengthening Of The Department Of Civil Aviation	500,000	23-Jan-97
24	2929	INO	Facilitating Limited Recourse Financing In The Civil Aviation Sector	975,000	08-Dec-97
25	3938	MON	Civil Aviation Policy Development	300,000	10-Oct-02
26	3968	LAO	Northern Airports Improvement	500,000	04-Nov-02
27	4099	FIJ	Civil Aviation And Airports Improvement	710,000	28-Apr-03
28	4210	AFG	Regional Airports Rehabilitation	1,000,000	05-Nov-03
29	4429	INO	Social Development For The Interisland Transport Development	150,000	09-Nov-04
30	4594	AFG	Capacity Strengthening Of The Civil Aviation Sector	1,000,000	10-Jun-05
31	4772	NEP	Preparation Of Civil Aviation Sector Strategy	150,000	20-Mar-06
32	4913	LAO	Greater Mekong Subregion Louangphrabang Airport Improvement	600,000	08-Dec-06 -
33	7031	NEP	Civil Aviation Airport	750,000	14-Dec-07
				14,345,000	

ADB

ADB Activities in Civil Aviation (Regional TAs)

ADB Regional Technical Assistance - Civil Aviation Sector As of September 2008

	TA No.	TA Title	Туре	Total Amt.	Approval
1	5598	Regional Training Course on Airport Operations and Management	Training	190,000	07 Oct 1994
2	5610	Pacific Airports Project Facility	Study	600,000	21 Dec 1994
3	5682	Pacific Airlines Rationalization	Others	600,000	22 Apr 1996
4	5928	Cooperative Airspace Management in the Pacific Region	Study	350,000	25 Aug 2000
5	6119	Regional Civil Aviation Safety and Security	Study	150,000	25 Aug 2003
6	6259	Aviation Legislative and Regulatory Review	Others	450,000	22 Sep 2005
			Total	2,340,000	



Pacific Aviation Safety Office



Regional Cooperation through Intergovernmental Finance



The Pacific Region



The Pacific islands context

- Geography dispersion and isolation, creates a high dependence on aviation
- Population scale and HR constraints
- Administration resource constraints
- Industry small and fragmented
 BUT
- Required to meet exacting international aviation safety standards
- Non-compliance risks international isolation



Options

- 1. Business as usual a very risky option
- 2. Strengthen national aviation safety authorities
- 3. Contract out: nationally or regionally (with or without harmonization)
- 4. Create a regional approach and organization

The PASO response

- Harmonization of regulations and standards
- Shared resources create economies of scale and lower unit costs
- Range of services allows varying levels of participation
- Integration with each State's CAA creates an improved operating environment and ensures commitment
- The financial impact is positive, self sustaining and pools risk
- Local control ensures policy independence, responsiveness and national commitment



PASO Funding

- PASO will eventually operate on a full costrecovery basis and be financially self-sustaining
- Inception phase, however, requires external assistance.
- Sources include member governments, aviation industry, and bilateral and multilateral development partners.
- 4
- Combination of national, industry, and external resources employed



Financing structure

- Single loan to PASO, guaranteed by 4 member countries
- \$1.5 million ADF loan (=67% of public financing and 44% of initial PASO budget
- \$650,000 TA grant cofinanced by FRTFSI and New Zealand
- Three members not guaranteeing loan (for a range of reasons) will be a 10% premium on services purchased.



ADB role in PASO proposal

- Technical and financial analysis from an early stage
- TA funds for feasibility study a critical and timely input
- An honest broker
- Facilitation of negotiation of membership terms and conditions
- Loan financing



Innovations

- For the Pacific Island Countries: multilateral loan and provision of loan guarantee
- Possible flow-on effects to other aspects of regional aviation through Governing Council
- For the regional aviation sector: treaty-based regulatory harmonization
- For ADB: first loan to an inter-governmental organization
- Also for ADB: first true multi-country loan



Important lessons

- Cooperation and harmonization are mandated by treaty
- Performance is internationally mandated and audited
- Business case requires revenue stream, in this case from service fees
- Member countries were already paying for services, case built on cost efficiency
- Multilateralism takes a LONG time!



For more information:

www.paso.aero

