



10th ICAO MRTD Symposium  
7<sup>th</sup> – 9<sup>th</sup> October 2014

**Border Controls: Lessons from the past  
and planning for the Future**

Tony Smith

Managing Director Fortinus

Former Director General – Border Force



# Introduction to Tony Smith



- Tony was the Senior Responsible Owner and gold commander for the UK Border Agency's **London 2012 Olympic and Paralympic Programme**.
- He delivered his mission to contribute to a **safe secure and inspirational Olympic Games** by facilitating the entry of the vast majority of people and goods coming to the Games, whilst protecting the public from those that may cause harm.
- Tony has the unique distinction of having served as **Head of Borders in 2 different countries** – Citizenship and Immigration Canada (2000 – 2003) and the UK Immigration Service (2005 – 2007). He played a significant role in the operational response to the terrorist attacks in North America on 9/11 and in the UK on 7/7.
- Tony retired as Director General of the UK Border Force in March 2013, after completing over 40 years' service in the UK Home Office.
- Tony is now Managing Director of Fortinus and International Liaison Director for Borderpol.

# Experiences of 9/11

- 2001 Head Of Canadian Border
- 9/11
- Closure of US airspace
- Closed Land Border
- Diverted aircraft
- Liaison with Canadian security and US authorities
- Restructuring of Government Agencies



# Experiences of 7/7

- 2005 Head of UK Ports.
- 6 July – Celebrating winning right to host 2012 Games
- 7 July – Terrorist Attack in London – Internal threat
- CONTEST Strategy
- Co-ordination with other security agencies.
- Manhunt – border closure?



# London 2012 Olympics: Challenges

- Security threat to games recognised by JTAC and the IOC as “SEVERE”
- A terrorist attack was highly likely
- Over 100 Heads of State arriving in the UK for the opening ceremony
- Mandatory visa waiver for all “accredited Games Family Members
- Record arrival numbers at Heathrow airport
- Major political concerns about the delays at the UK Border



# Our achievements

- Threats intercepted and eliminated in advance
- Secure, seamless admissions process
- Met demand so that legitimate participants, spectators and their goods could enter the UK
- Most secure screening/ accreditation system in Olympic history
  - 825,000 checks conducted by OCH
  - 1.25% refused
- Played our part in ensuring safe and successful games.



# What are the threats to our Borders?



Importation of drugs



Human Trafficking



National Security

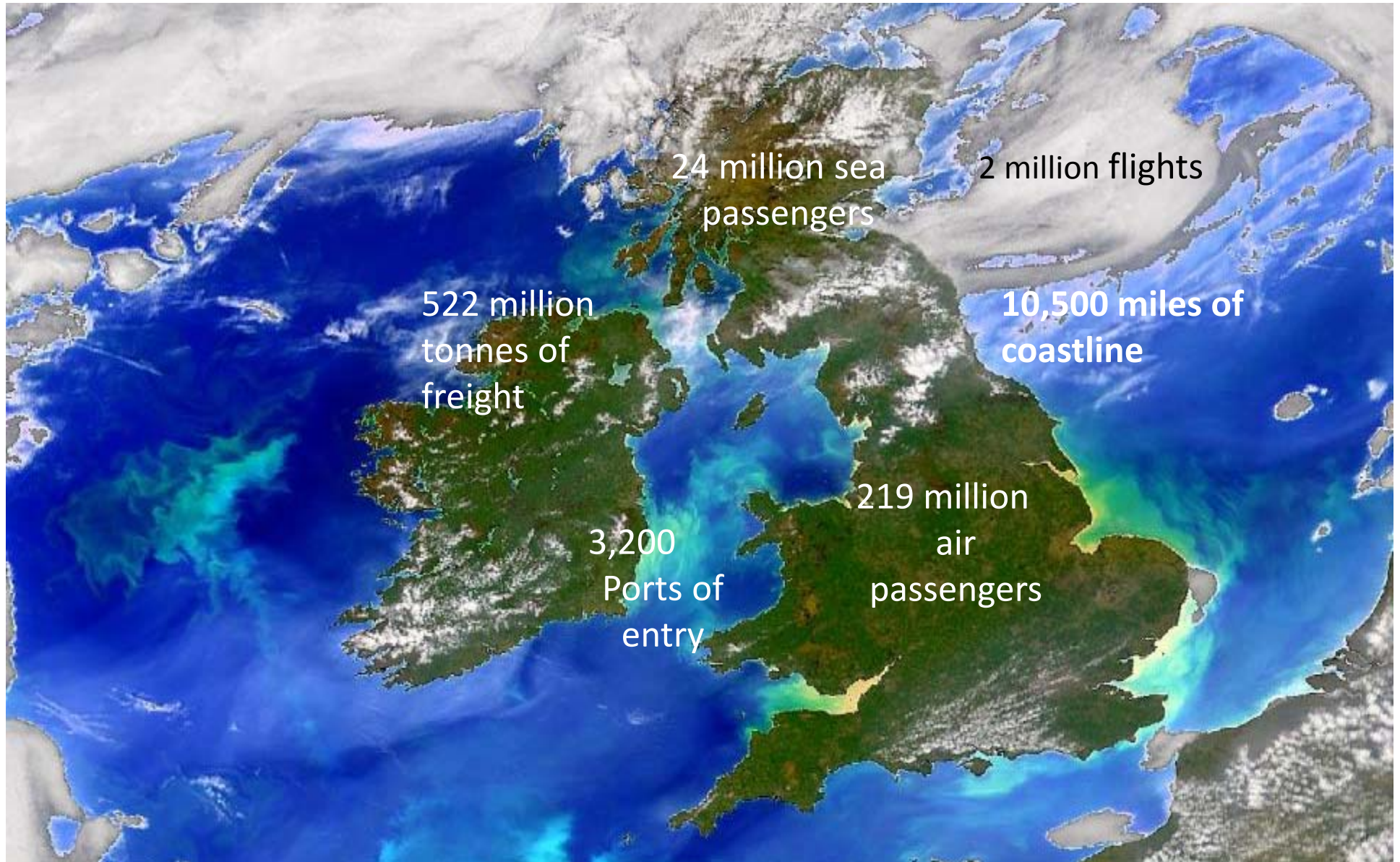


Smuggling



Illegal Immigration

# Border challenges





# Borders – Strategic Challenges

- Each country is different.
- Geo – political status is relevant.
- E.g. UK – member of EU, BUT maintains an internal frontier AND has a common travel area with the Republic of Ireland.
- Multiple Borders strategy; pre-clearance and juxtaposed controls.
- Extra territorial jurisdiction and identity management can be challenging.

# Borders: Co ordination

Airlines, Airports, Governments, Technology Suppliers and Intergovernmental Organisations must collaborate.

- Airlines capture information
- Airports check people and bags
- Governments assess threats, determine risks and make decisions
- Technology Suppliers develop tools
- Intergovernmental Organisations set standards

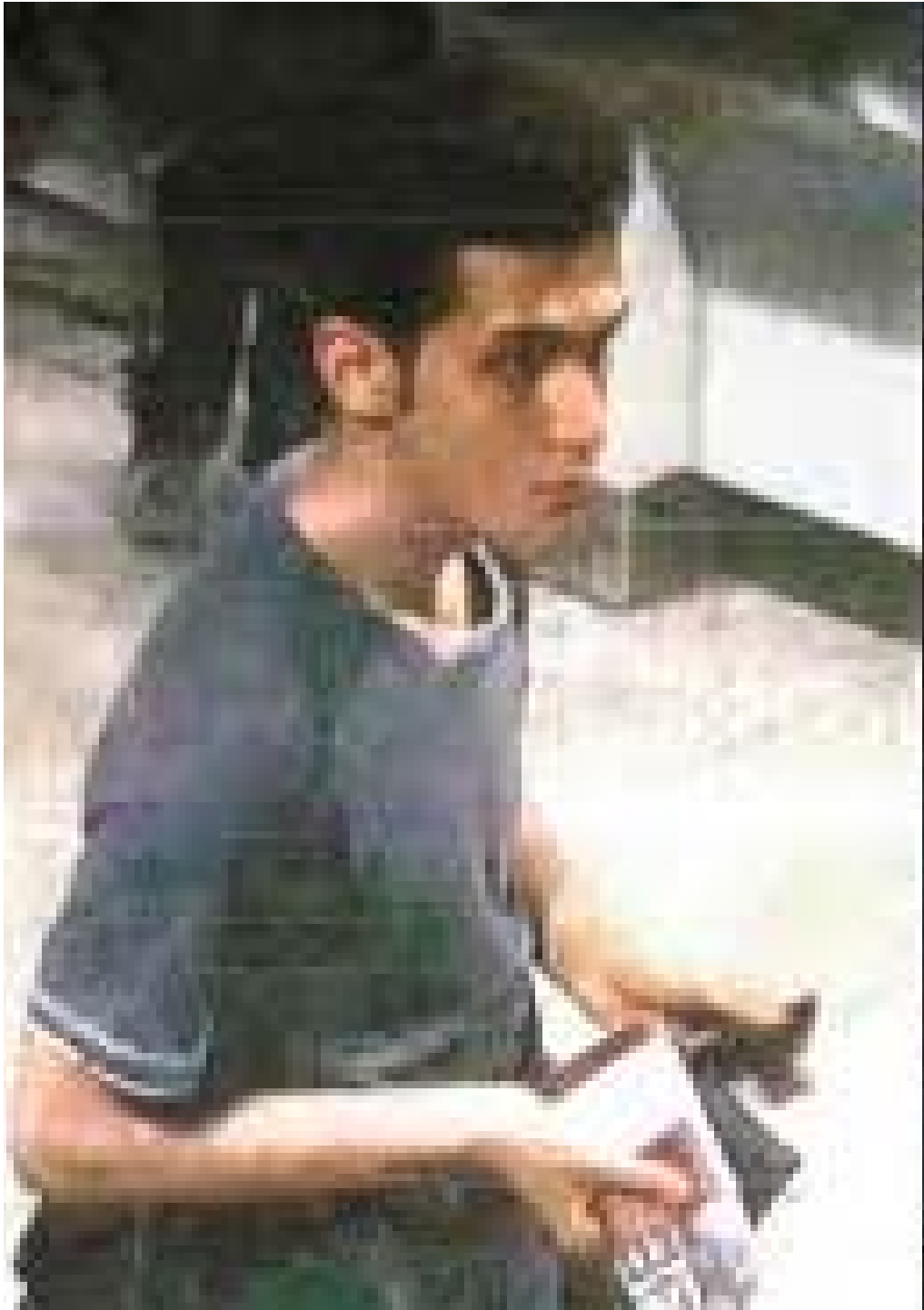




# International Data and Information

- Watch lists
- Biometrics
- Profiles
- Overcoming obstacles
  - Legal
  - Privacy

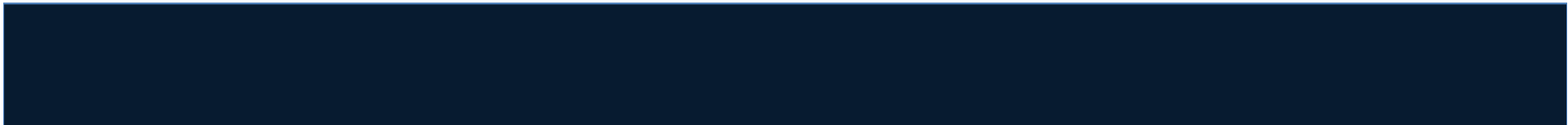






# The Future

- Global collaboration
  - Awareness building
  - Better accessibility
  - Active cooperation
- Co-ordinated global structures including World Customs Organisation, Interpol, United Nations, Borderpol, ICAO / IATA (aviation), IMO (maritime)
- Build trusted and compatible processes to enable international data sharing and transborder programmes (eg RTPs)
- Smarter and better use of technology (e.g. E Gates, kiosks)





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