

14 September 2008

BIOGRAPHIES



Margaret ARBLASTER, General Manager, Australian Competition and Consumer Commission (ACCC)

In May 2008, Margaret Arblaster was appointed General Manager of a newly created Fuel Price Monitoring Branch at the Australian Competition and Consumer Commission (ACCC). Prior to this, Margaret was General Manager of the Transport and Prices Oversight Branch in the Regulatory Affairs Division of the ACCC. In this position, Margaret was responsible for the management of the ACCC's economic regulation work in the transport sector and in some other industries including postal services.

In this, and in former roles at the Prices Surveillance Authority, Margaret has had 17 years experience overseeing the implementation of a wide variety of economic regulatory arrangements for major airports and for air navigation services in Australia, including prices surveillance, price caps, third party access regimes, price monitoring and leadership of a public inquiry into Australian airport charges prior to the privatization of Australian airports, amongst other management responsibilities. Margaret was Chairperson of the Transport Economic Forum in 2006 and President of the Economics Society of Australia, Victorian Branch in 2007.

Margaret has a Masters degree in Economics and a Masters degree in Business Administration from Monash University in Melbourne, Australia. Margaret's email address is: margaret.arblaster@acc.gov.au.



John BEGIN, Deputy Director, Air Transport Bureau International Civil Aviation Organization (ICAO)

John holds degrees in Business Management with a focus in economics and human resources development and a Law Degree with a focus in environmental regulation. He has held a variety of management positions over the past 30 years in the aerospace and airline industries, most recently as the Managing Director for Safety and Environment at the corporate level of Northwest Airlines. John has extensive experience with all facets of the environmental field including active involvement in the issues of climate change, local air quality and aircraft noise. He has managed industrial safety programs, has expertise in munitions and explosives safety, is an experienced facility security officer dealing with military classified programs, and has several years of experience as an analytical chemist in an environmental laboratory. He was a lead author of the IPCC Special Report on Aviation and the Environment. He has participated on behalf of IATA in the ICAO CAEP Forecasting and Economic subgroup, co-authoring many papers on forecasting and economic analysis.

He was appointed to his current post of Deputy Director, Air Transport Bureau effective 6 January 2006.



Rodrigo VILA DE BENAVENT, Head of the Infrastructure and Airports Unit, European Commission, Directorate General Energy and Transport

Rodrigo Vila de Benavent was born in Madrid - Spain. He obtained his law degree in 1983 and an additional degree in biology in 2004.

Following the accession of Spain to the then European Communities, he joined the Directorate-General for Transport of the European Commission in 1987 as a lawyer. During the year of 1990 he was detached to the ministry of transport in Spain as adviser responsible for maritime issues.

From 1994 to 1998 he was responsible for legal affairs, transport policy and relations with developing countries in the personal cabinet of Commissioner Oreja. Between 1998 and 2002, he mainly coordinated issues relating to the countries of the Pacific and Southern Africa in the Directorate-General for Development and was appointed Head of the Commission's Office for Overseas Territories in the Pacific.

He was nominated head of unit upon returning to the Directorate-General for Energy and Transport in 2002 where he, since then, has subsequently been responsible for the units of "Aviation Safety and Environment", "Inland waterways short sea shipping and ports" and, since 2006, "Airports and infrastructure".



Martyn BOOTH, Executive Director, Global Head of Airports, Macquarie Capital Funds

Martyn Booth is an Executive Director, Global Head of Airports, of Macquarie Capital Funds. He joined Macquarie in October 2000 when The Portland Group, the international consulting business which Martyn co-founded in 1994, was acquired by Macquarie. The Portland Group was one of the world's leading international consultancies on airport privatization and management. It worked for governments, airport owners and managers and for bidding consortia in over 30 countries and was an advisor to the World Bank on economic regulation.

Director of Corporate Strategy (1987 – 1994)

Martyn was responsible for economic regulation, corporate development and international development/strategy for BAA.

General Manager of Privatization (1985 – 1987)

General Manager responsible for managing the whole process of privatization for BAA, including the development of necessary legislation, economic regulation and corporate restructuring. This also included presentations to investors and brokers' analysts.

Head of Finance at Heathrow Airport (1982 – 1985)

Member of the senior management group at Heathrow with responsibility for budgets, business plans, insurance and contracts.

Martyn also held the position of Economic Adviser to HM Treasury. He holds a B.A. in Economics.

Harry, BUSH, CB, Group Director, Economic Regulation, Civil Aviation Authority, United Kingdom

Harry Bush joined the CAA in March 2003 as Group Director Economic Regulation, responsible for economic regulation of the four designated airports, Heathrow, Gatwick, Stansted and Manchester, and of National Air Traffic Services, and developing economic policy in the CAA's role as Aviation Policy Adviser to Government. He is a member of Eurocontrol's Performance Review Commission and of the UK Government's Commission for Integrated Transport. He is a Fellow of the Royal Aeronautical Society.

Prior to joining the CAA Harry had a 23-year career at the UK Treasury. From 1993, he worked on privatisation and public/private partnership issues and, from 1997, on improving the UK's micro-economic performance, including policies towards enterprise, science and competition. He was a director of the European Investment Bank 2002--2003. He was awarded a CB in the 2000 Queen's Birthday Honours.

Ashok CHAWLA, Permanent Secretary, Ministry of Civil Aviation, India

Ashok Chawla joined the Indian Administrative Service in 1973 after a short stint as Probationary Officer in the State Bank of India. Having been allotted to the State of Gujarat, he held various assignments including Collector of Ahmedabad and Baroda districts, Managing Director, Gujarat Industrial Investment Corporation and Chairman and MD of Indian Petrochemicals Corporation Limited.

His stint at the Government of India saw him holding the posts of Additional Controller of Capital Issues and of Director, Foreign Investment in the Ministry of Finance. Besides, he was also Counsellor (Economic) at the Embassy of India, Washington in the late Eighties.

More recently, he was Additional Secretary to the Government of India in the Department of Economic Affairs, Ministry of Finance with responsibilities covering the gamut of external economic relations, foreign investment, infrastructure financing, currency and coinage etc. He was, in addition, the Chairman and Managing Director of the newly-found Security Printing and Minting Corporation of India Limited. He also was on the Board of the Oil and Natural Gas Corporation (ONGC) as a part-time Director.

Ashok is married and has two children.



James C. **CHERRY**, FCA, President and Chief Executive Officer of Aéroports de Montréal

James Cherry is a Montréal native and graduate of McGill University. He is a chartered accountant who has over 30 years of experience in general management, project management and financial management in the International Aerospace, Defence and Rail sectors.

Over this period he has worked in senior executive positions with Bombardier Inc., Oerlikon Aerospace Inc., CAE Inc. and ALSTOM Canada Inc.

He joined Aéroports de Montréal as President and Chief Executive Officer in June 2001, and is a member of the Board of Directors of Aéroports de Montréal. He is Chairman of the Governing Board of Airports Council International World and a member of the Board of the Canadian Airports Council. He is also Chairman of St. Mary's Hospital Foundation and a member of the Board of Directors of Montréal International, Concordia University and Centraide.

Dan COGLIATI, Air Policy Directorate, Transport Canada

Dan Cogliati is the Senior Strategic Policy Advisor in the Air Policy Directorate of Transport Canada responsible for providing a broad range of economic and policy advice on airport, NAV CANADA and other air-related issues. Previously, Dan was the Director, Cost Recovery Branch at Transport Canada that set the user charges for the department's airports, air navigation services (prior to the creation of NAV CANADA) and air and marine regulatory services.

Dan has been active in ICAO economic conferences and panel meetings since 1991, is currently Canada's member on both the Airports Economics Panel (AEP) and the Air Navigation Services Economics Panel (ANSEP) and has served as Chairman of the AEP since 2002.



Alex DE GUNTEN, Executive Director, Latin American Air Transport Association (ALTA)

As the Executive Director of ALTA, the Latin American Air Transport Association, Alex de Gunten is responsible for leading a multi-national team of professionals and 39 member airlines on critical governmental, regulatory, financial and operational issues that affect aviation in the Latin America and Caribbean region. His efforts focus on guiding the association and its members toward achieving their objective of working together to ensure a safer and more efficient Latin America and Caribbean airline industry.

De Gunten brings 20 years of airline industry experience to ALTA with specific expertise in the Latin America and Caribbean region. His broad range of executive management experience includes serving as Managing Director International of Orbitz, CEO of RepWorld Holdings, Vice President International LanChile Airlines, and Director General for Latin America of Canadian Airlines International (now part of Air Canada).

An active leader in local and international communities, de Gunten has served as the Vice President of the Chile-U.S. Chamber of Commerce in Miami, as well as Vice President of the Canadian Chamber of Commerce in Mexico, and as Director of the Airline Chamber of Mexico (CANAERO), among others.

Fluent in English, Spanish and French, de Gunten was born in Spain and got his Masters degree in Business Administration with a major in International Business at Queen's University in Ontario, and a Bachelors degree in Engineering with a major in Chemical Engineering and a minor in Management from McGill University in Quebec, Canada.

Richard GAGE, President and CEO, Canadian Business Aviation Association (CBAA)

Rich Gage has 43 years of military and corporate aviation experience as a pilot, officer, and senior executive. He completed twenty-three years as an Air Force pilot in roles that included Search and Rescue, Strategic and Tactical Airlift, VVIP operations, and has operational planning experience with the United States Air Force (USAF) as a Canadian exchange officer. Prior to retiring in 1988 as a Lieutenant Colonel, he commanded Canada's 412 (VIP) Squadron in Ottawa.

After his military career, Rich joined Innotech Aviation in Montreal as Vice President Operations, responsible for the Flight Management Division. Following the merger of Exeaire Inc. and Innotech Aviation's Flight Management Division, he became the Vice President and General Manager of Exeaire Inc., assuming complete responsibility for the business.

From 1992 until 2000, Rich was increasingly active in the aviation community as a Director, and subsequently as Chairman of the Board of the Canadian Business Aviation Association (CBAA), and as Chairman of the Joint Transport Canada/CBAA Committee evaluating and planning a regulatory stewardship concept for business aviation in Canada. In June 2000, Rich was appointed President and CEO of the CBAA. In this role, he spearheaded the highly successful development and implementation of the Private Operator Certificate program, and led the advocacy, stewardship, and training facilitation activities of the Association.

Rich has first-hand experience in all aspects of the aviation industry and is familiar with the dynamics of national and international operations, maintenance, VIP customer service, and the protocols for aircraft sales, financing, and regulatory affairs.

He holds a Bachelor of Science degree in Economics from Trent University in Ontario, and is a graduate of USAF Air War College and the Canadian Forces Command and Staff College.



Angela GITTENS, Director General, Airports Council International (ACI)

Angela Gittens was appointed Director General of ACI in April 2008. With twenty years of aviation experience, Angela has extensive knowledge of airport business management, policy issues and contractual frameworks.

Prior to joining ACI, Angela served as Vice-President of HNTB for Airport Business Services, a leading firm in transportation infrastructure services. She led the firm's practice in business and strategic planning, revenue enhancement, concessions planning and programme implementation, financial analysis and commercial development.

Angela has held top executive positions at three of the largest US airport systems. Under her direction, Miami International Airport attained international recognition for its environmental achievements with ISO 14001 certification, the first airport in the US to do so. In addition to a multi-billion capital improvement programme, the business plan that she instigated restored MIA's competitiveness in cargo and passenger markets after years of decline, garnering the participation and support of the airlines, airport management staff and the governing authority.

She also served as Vice-President of TBI Airport Management, where she ran airport contracts at several airports in the US and Canada. She managed the privatisation transition of the 6 million passenger airport in Luton, England.

As General Manager of Atlanta's Hartsfield-Jackson International Airport, she led the airport's preparations for the 1996 Olympics and under her tenure the airport became the busiest airport worldwide. She oversaw the construction of the largest international concourse in the country with 250 concessions under new procurement and management regimes and the revamping the airport's security programme to international standards.

As Deputy Director of the San Francisco Airports Commission, Angela focussed on developing new concessions at the airport to enhance financial returns and customer satisfaction. She worked closely with airline partners and financial advisors to agree on rates and charges system and introduce creative financial instruments.

She has served on numerous aviation industry boards and committees including the FAA's Management Advisory Committee, the Executive Committee of the Transportation Research Board and the Board of Directors of JetBlue Airways.



Sung-Youn HWANG, Director of Aviation Policy, Ministry of Land, Transport and Maritime Affairs, Republic of Korea

Born in Chunnam province, Republic of Korea, on 11 April 1963

Nationality: Korean

Marital Status: Married, with two children

Education: Concordia University Graduate School(Montreal, Canada) – Aviation M.B.A (1996)

Worked for ICAO as a visiting fellow from Korean Government(1993.7~1995.1)

Languages: Primary languages of instruction: Korean (Mother-tongue)

Second language: English

Career: Director of Aviation Policy, Ministry of Land, Transport and Maritime Affairs(MLTM) (as of 1 March 2008)

Mr. Hwang has worked for the Ministry since 1989, and has had various experience in the fields of Civil Aviation, Rail and Surface Transportation. He has participated in numerous bilateral aviation negotiations and Uruguay round multilateral negotiations. His past positions include that of deputy director of International Air Transport Division, Director of Personnel Licensing, Director of Railway Operation, and Director of Ministry's Total Planning.

He currently involves in Airport privatization and commercialization, fostering Low Cost Carriers(LCC), and general civil aviation policies.

- (1989~1993.8) Deputy Director, International Cooperation Division, MLTM
 - (1993.8~1994.8) Deputy Director, International Air Transport Division, MLTM
 - (1994.8~1996.8) Concordia Univ., under the Korean Government fellowship program.
 - (1996.9~2002.8) Deputy Director, High-speed Rail Construction Division, Automobile Management Division, Surface Transportation Policy Division. MLTM
 - (2002.8~2003.8) Director, Personnel Licensing Division. KCASA(Korean Civil Aviation Safety Administration), MLTM
 - (2003.8~2005.1) Associate Officer, ICAO. A visiting fellow from Korean Government
 - (2005.3~2007.1) Director, Railroad Operation Division, MLTM
 - (2007.1~2008.3) Director, Total Planning Division, MLTM
 - (2008.3~) Director, Aviation Policy Division, MLTM
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Assad KOTAITE, President Emeritus of the Council of the International Civil Aviation Organization (ICAO)

Assad Kotaite was born in Hasbaya, Lebanon, on 6 November 1924. He graduated in Law from the French University of Beirut (1948) and received a Doctor of Law from the University of Paris (1952). He also studied at the Institut des hautes études internationales, University of Paris and the Academy of International Law, The Hague. In 1952, he was elected President of the Association of Attenders and Alumni of The Hague Academy of International Law.

From 1953 to 1956, Dr. Kotaite was Chief of Legal Services, International Agreements and External Relations, in the Lebanese Directorate of Civil Aviation. From 1953 to 1970, he was a member of the Legal Committee of ICAO and he was the Representative of Lebanon on the Council of ICAO from 1956 to 1962 and again from 1965 until July 1970. From 1957 to 1959, he was a member of the United Nations Transport and Communications Commission and served as Chairman of the Ninth Session of that Commission. During Dr. Kotaite's term as a member of the ICAO Council, he served as Chairman of the Air Transport Committee from 1959 to 1962 and again from 1965 to 1968, as Second Vice-President of the ICAO Council in 1958 and as member and Vice-Chairman of the ICAO Finance Committee and Chairman of the Working Group on ICAO Financial Regulations in 1959. For several years he was a member of the ICAO Standing Group on Implementation. During the period from 1963 to 1964, when he did not serve on the ICAO Council, he was Chief of Administrative Services, Directorate General of Transport of Lebanon.

Dr. Kotaite was Secretary General of ICAO from 1 August 1970 until 1 August 1976 when he became President of the Council of ICAO. He retired on 31 July 2006, having served for 53 years the international civil aviation community, the last 30 of which were as President of the Council.



Keld LUDVIGSEN, Director of Finance, Civil Aviation Administration of Denmark

Born in Copenhagen, Denmark, on 1 August 1955

Education:

Graduated from University of Copenhagen, Economic Institute (1987), Mr. Keld Ludvigsen holds a degree as Master of Science in Political Economy. He has served as an external lecturer at Copenhagen Business School from 1991 to 1999.

Career:

1999 to date –

Director of Finance, Civil Aviation Administration of Denmark.

Responsible for all financial activities, IT development and support within the organization. In charge of the economic regulation and the oversight of charges for the air navigation services in Denmark, the charges of Copenhagen Airport, the oversight of the performance of the air navigation service provider of Denmark and of the performance and capacity of Copenhagen Airport, issuing and oversight of operating licence to airline companies in Denmark.

1995 – 1999 –

Chief of Budget and Planning Division, Civil Aviation Administration of Denmark. Responsible for the budgeting of the organization, establishing of the cost bases for air navigation services in Denmark, aeronautical statistics and forecasting of aeronautical activities in Denmark.

1991 – 1995 –

Personal Assistance to the Director General of the Civil Aviation Administration of Denmark. The major duties during this position were the financing of the renewal of the Air Traffic Control Centre of Copenhagen and the integration of Denmark into the Eurocontrol Central Route Charges System.

1987 – 1991 –

Head of Section, Economic Department, Civil Aviation Administration of Denmark. In this position the duties were to produce forecasts and statistics for aeronautical activities in Denmark, assisting in making the budget of the organization, the cost bases for air navigation services and the cost bases for airports.

International positions

Mr. Keld Ludvigsen has held various international positions within ICAO and Eurocontrol.

2003 – to date –

ICAO - Chairman of the Air Navigation Services Economics Panel (ANSEP)

2003 – to date –

ICAO – Member of the Airports Economics Panel

1999 – to date –

Eurocontrol – Representative of Denmark to the enlarged Committee for Route Charges

2003 – 2007 –

Eurocontrol – President of the enlarged Committee for Route Charges

2001 – 2003 –

Eurocontrol – Chairman of the task force for Financial Information For the Users (FIFU)

2000 – 2003 –

ICAO – Chairman of the North Atlantic Economic and Financial Group (NAT EFG)

1998 – 1999 –

Eurocontrol – Chairman of the Economic Component Group developing the ATM 2000+ Strategy for Europe

Mr. Keld Ludvigsen has participated in the worldwide conferences on charges convened by ICAO: CARFM (1991) as Alternate Chief Delegate and ANSConf 2000 as Chief Delegate of Denmark.



**Youssouf MAHAMAT, Ingénieur en Chef de l'aviation civile,
Directeur General de L'ASECNA**

Nationalité : Tchadienne

Statut : Marié, 5 enfants

Expérience Professionnelle

Depuis janvier 2005	Directeur Général de l'ASECNA et d'ASECNA Services
Juillet 2001-décembre 2004	Directeur des Etudes et Orientations Stratégiques de l'ASECNA
Mai 1995 - juillet 2001	Directeur de l'Exploitation de l'ASECNA
Mars 1992 - mai 1995	Chef du Département Maintenance de l'ASECNA
Février 1990 - mars 1992	Homologue Chef de Département Maintenance
Mars 1986 - septembre 1989	Directeur des Opérations à AIR TCHAD
Novembre 1985 - mars 1986	Ingénieur puis Chef du Service Infrastructure Radioélectrique à la Représentation de l'ASECNA au TCHAD
Janvier 1982 - septembre 1983	Ingénieur de Maintenance Radioélectrique: - à la Représentation de l'ASECNA au Tchad - de la Représentation de l'ASECNA au Sénégal en qualité d'Ingénieur en première affectation.

Etudes supérieures et formation professionnelle

1983 À 1985

Diplôme d'Ingénieur de l'Aviation Civile (IAC) à l'Ecole Nationale de l'Aviation Civile (ENAC), Toulouse (France)

Diplôme d'Etudes Supérieures spécialisées (DESS) en gestion des Entreprises de l'Institut d'Administration des Entreprises (IAE) de l'Université des Sciences Economiques de Toulouse (France)

Brevet de pilote privé avion

1978 à 1981

Diplôme d'Ingénieur des Etudes et de l'Exploitation de l'Aviation Civile (I.E.E.A.C), option Electronique, à l'Ecole Nationale de l'Aviation Civile (E.N.A.C) Toulouse (France)

1974 à 1978

Classe préparatoire à l'Ecole spéciale des Travaux Publics (E.S.T.P), Paris (France)

Université Pierre et Marie Curie (France)

Diplôme DEUG Mathématique 1^{ère} année

Juin 1973

Baccalauréat série C au Lycée Félix Eboué de N'Djaména

LANGUES

Français, Anglais et Arabe.



Robin PADGETT, Vice President, Procurement Operations, Emirates Airlines

Based in Dubai, United Arab Emirates, Robin is Emirates' Vice President Procurement prior to this he was with bmi (formally British Midland Airways) in the United Kingdom. Originally Robin trained as an economist and has 15 years of experience in aviation; in addition, he has worked in industries as diverse as insurance and retail. Along with his team of procurement professionals he is responsible for the acquisition of all goods and services that the Emirates requires for its normal day to day operations, ranging from jet fuel, in-flight catering, ground handling, airports and air traffic charges through to hotels for crew rest. Robin has actively been involved in Airport and Air Traffic control charges since the early 1990's negotiating with suppliers across the globe. He has been a vocal advocate for cost efficiency in this strategically important part of the aviation industry.

For the last three years he has chaired IATA's Airport and Air Traffic Control Charges Working Group which is the focal point for the world's scheduled airlines' efforts to control these costs.

Jeff POOLE, Director, Industry Charges, Fuel and Taxation, International Air Transport Association (IATA)

Jeff Poole is responsible for achieving significant cost reductions in the airport costs and air navigation charges of \$45 billion a year to IATA Member airlines for their international operations (about 10% of the global operational costs of all airlines). He is also responsible for IATA's commercial fuel activities, including fuel charges and reliability of fuel supply, and for industry taxation matters affecting IATA Member airlines.

Jeff joined IATA in February 2004 following a career at Airbus, Toulouse and in the defence industry with BAESYSTEMS. His last position at Airbus was as Senior Vice President for Procurement Strategy and Services, covering a \$20 billion per annum spend. Prior to that, Jeff was responsible for development of all business aspects of the Airbus A3XX (now A380) programme. His previous positions in the defence industry covered commercial, contractual, business development and strategy aspects of a number of major defence programmes and businesses in the United Kingdom and internationally. He also has extensive experience of working with Governments and major international institutions.



Vijay POONOOSAMY, Vice President, International Affairs, Etihad Airways

Vijay Poonoosamy, a national of Mauritius, is a barrister (Middle Temple) with a law degree from the University of Nottingham, a Masters degree in International Law from the London School of Economics and Political Science, a Post Graduate Diploma in Air & Space Law from the London Institute of World Affairs and a Certificate in Company Direction from the Institute of Directors in New Zealand.

After practicing as an Aviation Lawyer in London, Vijay joined Air Mauritius in 1988 as Director, Legal and International Affairs and was later appointed its Managing Director. In June 2004 he was appointed Executive Chairman of Airports of Mauritius. He resigned in August 2005 to join Etihad Airways where he is the Vice President, International Affairs.

Vijay was the Chairman of the historical 1994 World-wide Air Transport Conference of the International Civil Aviation Organization (ICAO). He was the Chairman of the 1999 ICAO Special Group on the Modernization of the Warsaw Convention. He was also Chairman of the Air Transport Committee of the African Civil Aviation Commission, Chairman of the Legal Advisory Council of the International Air Transport Association (IATA) and Chairman of IATA's Task Force on International Aviation Issues.

He is the Vice Chairman of the ICAO Special Committee on Aviation Security Conventions and a member of the Industry Affairs Committee of IATA.

Alexander TER KUILE, Secretary General, Civil Air Navigation Services Organisation, CANSO

Alexander ter Kuile was appointed Secretary General of CANSO in January 2001. CANSO represents the interests of the world's Air Navigation Services Providers (ANSPs). CANSO Members control over 80 per cent of global air traffic and serve over 70 per cent of world airspace. In recent years CANSO has grown to become the global voice for Air Traffic Management. Today the organization represents 47 ANSPs and 40 associates, all stakeholders in the aviation community.

CANSO represents the world's ANSPs across a broad range of subjects from institutional, governance & regulatory issues, to safety, airspace operations, customer relations, finance, technology, and human resources. CANSO works closely with both State and industry partners towards achieving a safe, harmonious and interoperable global airspace that offers sufficient capacity in a cost-effective manner.

Before joining CANSO, Alexander was a Director at Simat Helliessen & Eichner (SH&E), the New York based air transport consultant, where he supported airline privatizations and airline alliance partner selections in Africa, Asia and Europe. He also assisted Civil Aviation Authorities and airport operators in addressing strategic air transport issues. In addition, he performed market research for aircraft manufacturers, aircraft leasing companies and financial & insurance institutions.

In 1978, Alexander started his aviation career with KLM Royal Dutch Airlines in their Flight Operations Department. In 1985, he joined the Marketing & Sales team of aircraft

manufacturer, Fokker Aircraft. In 1996, he transferred to aviation consultancy joining the European Office of the RAND Corporation (USA), where he specialized in airline networks and the competitive forces among airline alliances.

He holds a Bachelors Degree in Economic Geography from London University and an MBA from Cranfield School of Management. He is a Board Member of the Air Transport Action Group and a Governor of the Flight Safety Foundation.

Thomas WINDMULLER, Senior Vice President, Member Government Relations and Corporate Secretary, International Air Transport Association (IATA)

Thomas Windmuller has served the global airline industry in a broad cross section of positions over the past seventeen years. Currently IATA's Senior Vice President, Member & Government Relations and Corporate Secretary, he is responsible for IATA's relations with its Member airlines and governments around the world. As Corporate Secretary, he is responsible for meetings of the Membership and its Board of Governors, and serves as the senior political advisor to the Director General and CEO.

Thomas came to the world of civil aviation following a career of diplomatic service for the United States Government. Among his diplomatic assignments, he was responsible for U.S. aviation relations with the European Union and for U.S. aviation security policy. He also served as the U.S. Civil Air Attaché at the U.S. Embassy to the Federal Republic of Germany.

He is a graduate of Cornell University and holds a Masters degree in economics and diplomacy from the Fletcher School of Law and Diplomacy. He resides in Geneva, Switzerland.
