



The Compliance Failure

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To represent, lead and serve the airline industry





Industry Impact

➤ \$ 408 billion of global GDP

➤ 40% of international tourists

➤ 35% of international goods

➤ 32 million jobs

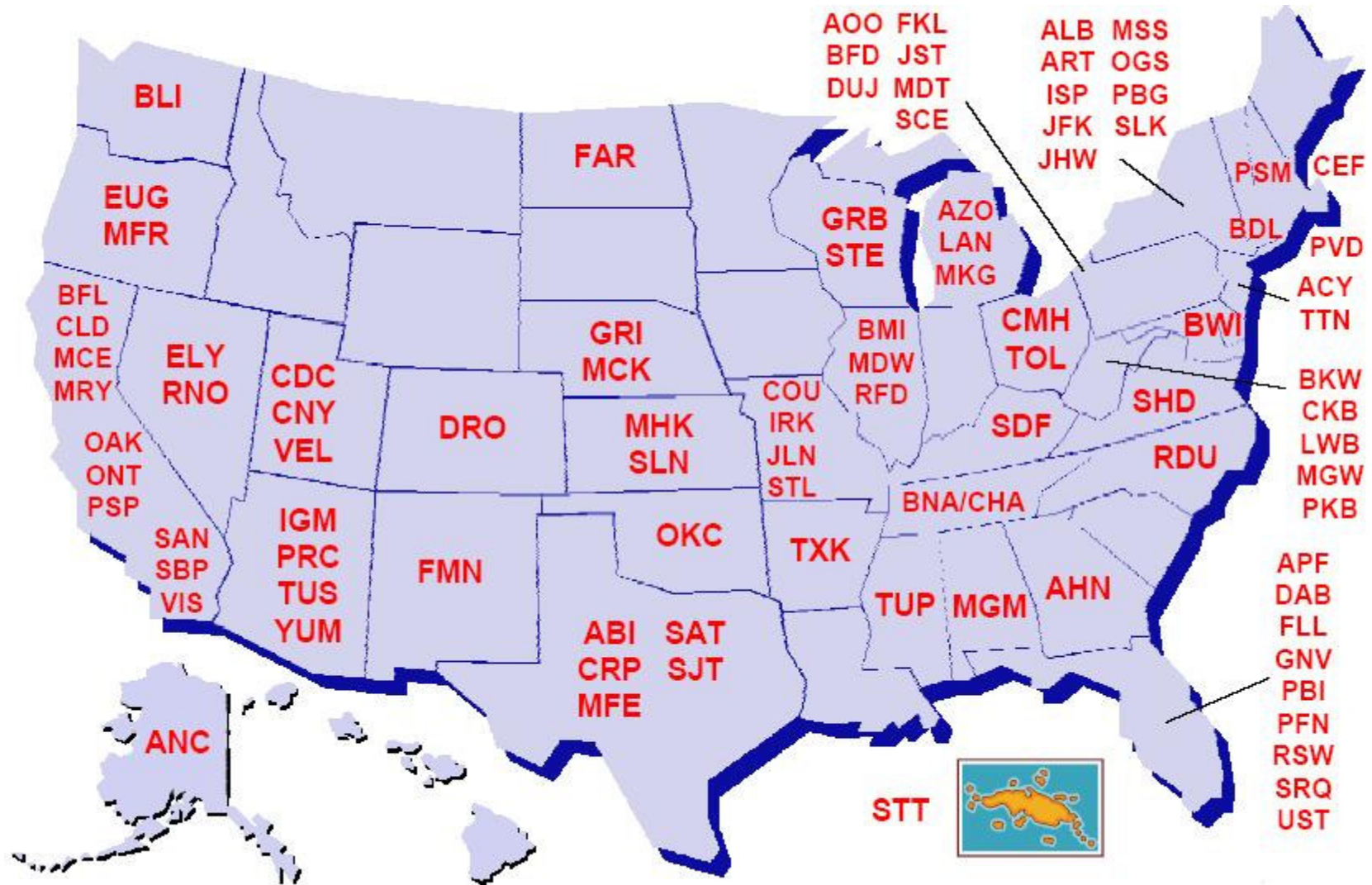


**Essential to
the future**

**Of airports
&
ANS providers**



Airports are losing service



The effect of failed regulation



Failed compliance

- AA2000 Discrimination
- Toronto Pearson Crown Rent
- AZANS Consultation
- UKATSE Consultation
- ASUR Profit Margins
- Airports of Thailand charges



An endless list



Airlines cannot support these excesses



**Over 30 airlines filed for
bankruptcy protection or
ceased operations so far this
year**



**Efficiency
Should be a primary goal**



ICAO policies



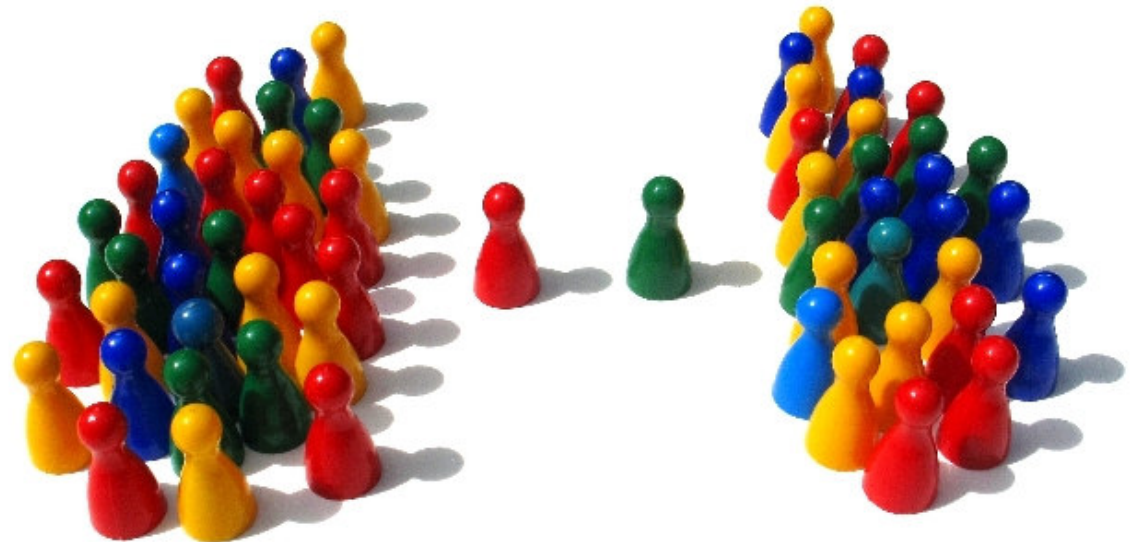
The result of lengthy debates between

↗ States

↗ Regulators

↗ Providers

↗ Users



A Fragile Balance



Compliance Survey



Alarming Survey Results



User Consultation

- 189 reviewed providers
- Only 23% compliant with ICAO
- 41% have **no consultation at all**



Discriminatory Practices

- A key fundamental
- 86 cases of discriminatory pricing
- **48% of the survey**





Transparency?

Failed Regulation



Failed Regulation

➤ 15% has a truly independent economic regulator

➤ 26% have no regulation at all

Providers often
regulate themselves



**A transparent and open
provider in one country...**



Often ignores policies in other countries **without regulation**



Some good examples

- Air Services New Zealand
- Nav Canada
- Tampa Airport
- Vancouver Airport



A daily routine for airlines everywhere



Without Economic Regulation



It will continue



A global industry requires global standards



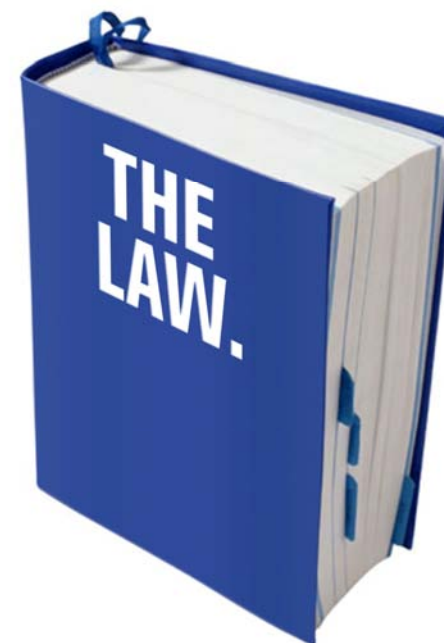
↗ Individual
approaches can
distort
competition



IATA will continue to target those that abuse the system

What can **you** do?

- **Adopt** ICAO policy proposals
- **Enforce** implementation of 9082
- Introduce **independent economic regulators**
- Incorporate 9082 into your National **legislation**



So we can continue
To be an engine
For global prosperity





Thank You