



INTERNATIONAL CIVIL AVIATION ORGANIZATION  
ORGANISATION DE L'AVIATION CIVILE INTERNATIONALE  
ORGANIZACIÓN DE AVIACIÓN CIVIL INTERNACIONAL  
МЕЖДУНАРОДНАЯ ОРГАНИЗАЦИЯ ГРАЖДАНСКОЙ АВИАЦИИ  
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Ref.: SR 167/1-00/19

3 March 2000

**Subject:** Conference on the Economics of Airports and Air Navigation Services (ANSCConf 2000) and preparatory Seminar (Montreal, 19-28 June 2000)

**Action required:** 1) Reply concerning attendance, if not already done so; 2) Note programme for preparatory Seminar at Attachment A; 3) Submit working papers as soon as possible; and 4) Make early arrangements for hotel accommodation

Sir/Madam,

I have the honour to refer to the *Conference on the Economics of Airports and Air Navigation Services* (ANSCConf 2000) which, together with a preparatory seminar, will take place from 19 to 28 June 2000 in the Assembly Hall at ICAO Headquarters.

An invitation to attend these important events, along with the Agenda for the Conference, was sent to you through State letter SR 167/1-99/80 dated 6 August 1999. I now provide, at Attachment A, the current Programme for the preparatory Seminar, which will take place on Monday, 19 June and on the morning of Tuesday, 20 June. As you will see, the Seminar will take the form of presentations and a panel discussion by experts on key topics which will subsequently be addressed by the Conference; there will be provision for questions and answers from the floor.

If you have not yet responded to the invitation to the Seminar and the Conference, I should be grateful if you would do so as soon as possible and indicate the names of your representatives.

Organizational and procedural arrangements for the Conference are comprehensively covered in ANSConf-WP/2, which has already been distributed. Some key or additional information follows below.

**Registration.** Registration for the Conference and the Seminar will be done concurrently. Registration will take place on Friday, 16 June and Sunday, 18 June from 1300 to 1700 hours and on Monday, 19 June and Tuesday, 20 June from 0800 to 1700 hours. For those unable to register at those times, a registration desk will be open daily from 21 to 23 June from 0900 to 1700 hours. Separate arrangements will be made for those delegates arriving after 23 June.

**Credentials.** Credentials are required. Such credentials should be signed on behalf of the State or organization concerned, by a person duly authorized thereto, giving the name and position of each member of the delegation and indicating the capacity in which he or she is to serve at the Conference. The credentials may be sent in advance to the Secretary General or be deposited when registering with the Secretary of the Conference (the Director of the Air Transport Bureau) or through his designated Credentials Coordinator.

**Opening sessions.** The Seminar will commence promptly on Monday, 19 June at 0930 hours with no opening formalities. The Conference will begin with opening formalities on Tuesday, 20 June at 1400 hours. In view of the limited time available, there is no provision for opening statements and, following the formalities, the Conference will proceed immediately to the first Agenda Item.

**Working papers.** Working papers prepared by States or Observers should be as brief as possible. As a consequence of a heavy meetings programme and continuing resource constraints, the Organization can no longer translate working papers longer than six pages (including attachments), working papers presented by Observers (including international organizations), or any information papers. Such papers will therefore be produced in the original language only (unless a translation already exists or is provided by the State or organization concerned). Submission is encouraged on computer diskette or other electronic means, with identification of the word processing system used. Working papers which have not already been received at ICAO Headquarters will normally be distributed only at the Conference.

**Exhibition.** A contact booth exhibition associated with the Conference, with 15 exhibitors, will be held in the vicinity of the Assembly Hall from Wednesday, 21 June through Friday, 23 June.

**Visa requirements.** In compliance with paragraph 3.7 of Annex 9 to the *Convention on International Civil Aviation*, Canada has already dispensed with the requirement of entrance visas for temporary visitors of a considerable number of States. However, those participants for whom visas continue to be required for entry into Canada are invited to take steps to obtain these visas in good time from the nearest Canadian authorities.

**Hotels.** A list of representative hotels and apartment hotels within reasonable distance from ICAO Headquarters and a map of Montreal is at Attachment B. Reservations may be made directly to the hotel of your choice or through the ICAO American Express Travel Services, telephone number (514) 954-8102, facsimile number (514) 954-6758. The rates quoted are subject to confirmation on placement of reservations. Delegates should specify that they are attending an ICAO meeting. Please note that hotel accommodation is very limited in the vicinity of the ICAO offices on the nights of 16 to 18 June because of a major international event taking place in Montreal; if necessary, participants may wish to consider taking accommodation further afield at that time.

**Web sites.** Updated information concerning the Conference, including working papers as they become available, may be found on the ICAO web site ([www.icao.int](http://www.icao.int)). Further information about Montreal, including

additional hotel accommodation prices and locations, may be found on the Montreal Official Tourist Information Web Site at <http://www.tourism-montreal.org>.

The theme of the Conference is *Air transport infrastructure for the 21st century*. The Conference will be addressing from both a practical as well as a policy perspective the major economic challenges facing the provision of airports and air navigation services, including the role of the State. I look forward to seeing you or your representatives in Montreal on 19 June.

Accept, Sir/Madam, the assurances of my highest consideration.



R.C. Costa Pereira  
Secretary General

**Enclosures:**

- A - ANSConf 2000 Preparatory Seminar Programme
- B - Hotel list and map of Montreal



Attachment A to State letter SR 167/1-00/19

ANSCConf 2000 Preparatory Seminar  
(Montreal, 19-20 June 2000)

PROGRAMME<sup>1</sup>

19 June 2000		
Time	Topic Title	Speakers
09:30	<b>Introductory remarks</b>	Moderator, Mr. John Gunther, Consultant to ICAO
09:35	1. <b>Financial situation – <i>How can airports and air navigation service providers be self-sufficient?</i></b>	Mr. Rolando A. Diaz, Planning Manager, Comisión Ejecutiva Portuaria Autónoma (CEPA), El Salvador  Dr. Ghanem Al-Hajri, Director General, Sharjah Airport Authority, United Arab Emirates  Mr. Bernd P. Schuh, Vice-President, German Air Navigation Service (DFS)
10:30	2. <b>Attracting financing – <i>What are prospective financiers looking for?</i></b>	Ms. Terri Smalinsky, Group Vice President, Airport Infrastructure, ABN Amro Bank  Inter-American Development Bank (invited)
11:20	<b>Coffee break</b>	
11:35	3. <b>Charges vs taxes – <i>Which is which and why?</i></b>	Mr. Richard Janis, Tax Industry Leader, Transportation Practice, KPMG (Former Tax Counsel, Air Transport Association of America)
12:00	<b>Lunch</b>	
14:00	4. <b>Commercialization and privatization – <i>Will they deliver?</i></b>	Mr. Peter Harbison, Managing Director, Centre for Asia Pacific Aviation, Australia  Mr. Dirk Ackerman, Managing Director, South African Airports Company  Mr. T.R. Kesharwani, Consultant to ICAO
15:00	5. <b>Co-operation and globalization – <i>What do they offer?</i></b>	Mr. Yves Lambert, Director General, EUROCONTROL  Mr. Ousmane Issoufou Oubandawaki, Director General, Agency for Air Navigation Safety in Africa and Madagascar (ASECNA)  Mr. F. O'Neill, President, Vancouver Airports Services Limited, Canada
16:00	<b>Coffee break</b>	

<sup>1</sup>As at 3 March 2000

19 June 2000 (continued)		
16:15	6. <b>Non-aeronautical revenues – <i>Win-win for airport providers and users alike?</i></b>	Mr. Adnan Shamsuddin, Executive Director, Malaysia Airports BHD  Mr. Niels Boserup, CEO & President, Copenhagen Airports Limited, Denmark
17:00	<b>Closure of day's discussion</b>	Moderator, John Gunther, Consultant to ICAO

20 June 2000		
09:30	7. <b>Economic regulation – <i>What is the role of government in a changing world?</i></b>	Mr. Brian McDonnell, Director, Irish Aviation Authority  Dr. Kenneth Rattray, Solicitor General, Jamaica
10:30	<b>Coffee break</b>	
10:45	8. <b>Major challenges – <i>What faces airports and air navigation services providers at the dawn of the 21st century?</i></b>  (Panel format)	Mr. Jonathan Howe, Director General, Airports Council International (ACI)  Mr. Derek J. McLauchlan, Secretary General, Civil Air Navigation Services Organisation (CANSO)  Mr. Pierre Jeannot, Director General, International Air Transport Association  Mr. Philip Butterworth-Hayes, Editor, Jane's Publications  Mr. Wong Woon Liong, Director General of Civil Aviation, Singapore  Mr. Andy K. Mensah, Director General of Civil Aviation, Ghana  Mr. Jose Manuel Sanchez, Civil Aviation Adviser, Chile (former Director, Planning, Directorate of Civil Aviation, Chile)
12:10	<b>Summary and closing of Seminar</b>	Moderator, Mr. John Gunther, Consultant to ICAO

Attachment B to State letter SR 167/1-00/19

**HOTELS IN DOWNTOWN MONTRÉAL, DAILY RATES**  
**HÔTELS SITUÉS DANS LE CENTRE DE MONTRÉAL, TARIFS JOURNALIERS**  
**HOTELES CÉTRICOS DE MONTREAL, PRECIOS DIARIOS**  
**ГОСТИНИЦЫ В ЦЕНТРЕ МОНРЕАЛЯ, СУТОЧНЫЕ РАСЦЕНКИ**  
 قائمة الفنادق الموجودة في وسط مدينة مونتريال والأسعار اليومية

Map Plan Мапа Карта الخريطة	Hotel/Telephone/Fax Hôtel/Téléphone/Fax Hotel/Teléfono/Fax Гостиница/Телефон/Факс اسم الفندق/رقم الهاتف والفاكس	Addresses Adresses Direcciones Адрес العنوان	1 Pers. 1 чел. شخص واحد (Can. \$)	2 Pers. 2 чел. شخصان (Can. \$)
1	Best Western Europa 866-6492 / 861-4089	1240 Drummond Street (Peel Metro)	85.00*	105.00*
2	Bonaventure Hilton 878-2332 / 878-3881	1 Place Bonaventure (Bonaventure Metro)	159.00**	159.00**
3	Renaissance Hôtel du Parc 288-6666 / 288-2469	3625 avenue du Parc	139.00	139.00
4	Holiday Inn Select 879-9888 / 878-6341	99 Viger Street West (Place d'Armes Metro)	105.00**	105.00**
5	Intercontinental 987-9900 / 987-9904	360 St-Antoine Street West	135.00	135.00
6	Maritime 932-1411 / 932-0446	1155 Guy Street	109.00	109.00
7	Marriott Château Champlain 878-9000 / 878-6761	1050 rue de la Gauchetière (Bonaventure Metro)	160.00***	160.00***
8	Wyndham Montréal 285-1450 / 285-1243	1255 Jeanne-Mance Street (Place des Arts Metro)	116.00***	116.00***
9	Quality 849-1413 / 849-6564	3440 avenue du Parc	90.00	90.00
10	Queen Elizabeth 861-3511 / 954-2256	900 René-Lévesque Blvd. West	159.00***	159.00***
11	Delta Centre-ville 879-1370 / 879-1831	777 University Street	119.00	119.00
12	Sheraton Centre 878-2000 / 878-2305	1201 René-Lévesque Blvd. West (Peel & Bonaventure Metro)	186.00	186.00
13	Best Western 288-4141 / 288-3021	3407 Peel Street	125.00 (taxi vouchers included)	125.00
14	Four Points Hotel and Suites Sheraton 842-3961 / 842-0945	475 Sherbrooke West	125.00	125.00

3/00

\*Continental Breakfast included/Petit déjeuner européen compris/Desayuno incluido/В расценки включена стоимость "континентального" завтрака/ "Континентал" يتضمن وجبة افطار "كوتيننتال"

\*\*Continental Breakfast, evening cocktails in VIP lounge on the Executive floor/Petit déjeuner européen, cocktails le soir dans le salon VIP à l'étage "Executive"/El desayuno y los cocteles vespertinos se sirven en la sala VIP del piso Executive/ "Континентальный" завтрак, вечерние коктейли в зале для высоких гостей/ وجبة افطار "كوتيننتال" ومشروبات في المساء في بهو كبار الشخصيات في طابق رجال الأعمال

\*\*\*To benefit from the American Express rate, reservations must be made through the American Express office at ICAO/Pour bénéficier du tarif American Express, il faut réserver par l'intermédiaire du bureau American Express qui est au service de l'OACI/Para beneficiarse de la tarifa de American Express, la reserva ha de hacerse a través de la oficina American Express al servicio de la OACI/Ставка фирмы "Америкэн экспресс"; бронировать необходимо через агентство "Америкэн экспресс" в ИКАО/ يرجى الحجز عن طريق مكتب سفريات "الامريكان اكسبريس" في المنظمة للاستفادة من تسعيرة "الامريكان اكسبريس"

APARTMENT HOTELS/HÔTELS RÉSIDENCES/HOTEL DE APARTAMENTOS/  
ГОСТИНИЦЫ С НОМЕРАМИ КВАРТИРНОГО ТИПА/

شقق مفروشة في الفنادق

Map Plan مخطط Карта الخريطة	Hotel/Telephone/Fax Hôtel/Téléphone/Fax Hotel/Teléfono/Fax Гостиница/Телефон/Факс اسم الفندق/رقم الهاتف والفاكس	Addresses Adresses Direcciones Адрес العنوان	1 Pers. 1 чел. شخص واحد (Can. \$)	2 Pers. 2 чел. شخصان (Can. \$)
A	L'Appartement 284-3634 / 287-1431	455 Sherbrooke Street West	82.00	82.00
B	La Tour Centre-ville 866-8861 / 866-7257	400 René-Lévesque Blvd. West	70.00	70.00
C	Le Nouvel Hôtel 931-8841 / 931-3233	1740 René-Lévesque Blvd. West	115.00	115.00
D	Le Montfort 934-0916 / 939-2552	1975 de Maisonneuve West (Guy Metro)	81.00	81.00
E	Le Richebourg 935-9224 / 935-5049	2170 Lincoln Avenue	82.00	82.00
F	Cantlie Suites 842-2000 / 844-7808	1110 Sherbrooke Street West (Peel Metro)	98.00 (taxi vouchers included)	98.00
G	Château Royal 848-0999 / 848-1891	1420 Crescent Street	102.00 jr. suite	102.00 jr. suite
H	Manoir LeMoyné 931-8861 / 931-7726	2100 de Maisonneuve West	79.00	79.00
I	Marriott Residence Inn 982-6064 / 844-8361	2045 Peel Street	118.00	118.00
J	Tour Belvédère 935-9052 / 935-9532	2175 de Maisonneuve West	81.00	91.00

NOTES/NOTAS/ПРИМЕЧАНИЯ/ملاحظات:

Delegates should specify that they are attending an ICAO meeting.  
Les délégués doivent préciser qu'ils participent à une réunion de l'OACI.  
Los delegados deben especificar que participan en una reunión de la OACI.  
Делегаты должны указывать, что они участвуют в совещании ИКАО.  
يتعين على مندوبين أن يبلغوا إدارة الفندق بأنهم يشاركون في اجتماع للايكاو.

Rates are subject to confirmation on placement of reservations.  
Taux sous réserve de confirmation au moment de la réservation.  
Conviene confirmar las tarifas al hacer la reserva.  
Расценки подлежат уточнению при бронировании.  
تحدد أسعار التأجير عند إجراء الحجوز.

The above prices do not include local taxes.  
Ces tarifs ne comprennent pas les taxes locales.  
Los precios indicados no incluyen los impuestos locales.  
Цены указаны без учета местных налогов.  
لا تتضمن الأسعار المذكورة أعلاه الضرائب المحلية.

Reservations may be made directly to the hotel or through ICAO American Express Travel at (514) 954-8102, Fax (514) 954-6758.  
Les réservations peuvent être faites directement auprès de l'hôtel ou par l'intermédiaire du bureau American Express qui est au service de l'OACI (téléphone (514) 954-8102, télécopieur (514) 954-6758).  
Las reservas se hacen directamente con el hotel o por intermedio de la oficina de la agencia de viajes American Express al servicio de la OACI, teléfono (514) 954-8102, facsímil (514) 954-6758.  
Номера можно забронировать непосредственно в гостинице или через турбюро "Америкэн экспресс" в ИКАО по телефону (514) 954-8102, факс. (514) 954-6758.

يجوز إجراء الحجوز مع الفندق مباشرة أو عن طريق مكتب سفريات "الأميركان اكسبريس" بالايكاو  
رقم للهاتف ٨١٠٢-٩٥٤-(٥١٤)، رقم الفاكس ٩٥٤-٦٧٥٨-(٥١٤).



MONTREAL

DOWNTOWN — CENTRE-VILLE — CENTRO DE LA CIUDAD — ЦЕНТР ГОРОДА — وسط المدينة



- |                              |                               |                        |                          |
|------------------------------|-------------------------------|------------------------|--------------------------|
| 1 Best Western Europa        | 8 Wyndham Montréal            | A L'Appartement        | F Cantlie Suites         |
| 2 Bonaventure Hilton         | 9 Quality                     | B La Tour Centre-ville | G Château Royal          |
| 3 Renaissance Hôtel du Parc  | 10 Queen Elizabeth            | C Le Nouvel Hôtel      | H Manoir LeMoyne         |
| 4 Holiday Inn Select         | 11 Delta Centre-ville         | D Le Montfort          | I Marriott Residence Inn |
| 5 Intercontinental           | 12 Sheraton Centre            | E Le Richebourg        | J Tour Belvédère         |
| 6 Maritime                   | 13 Best Western               |                        |                          |
| 7 Marriott Château Champlain | 14 Four Points Hotel & Suites |                        |                          |
|                              | Sheraton                      |                        |                          |