Strategic Trends in Air Cargo

Regional Symposium in Brazil

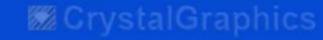
This two-day symposium is a comprehensive event with both informational and practical components for executives in civil aviation administrations, airlines, logistics companies, aviation training centres and for industry experts and support personnel with an interest in the trends and strategies for the air cargo market. The event will be conducted in English, Spanish and Portuguese with interpretation/translation as appropriate.

The Air Cargo – Some Fundamentals

Vladimir D. Zubkov

- Vice-President, Volga-Dnepr Group
- Board Member of TIACA







Loading/Unloading System for up to 80 Tons Heavy Cargo







CrystalGraphics Under Own Power Loading System



Construction engineering

Value of Air Cargo



- The Value to modern life Consumers
- The Value to economic prosperity Governments / Regulators
- The Value to the global community everyone
- The Value to Airline CEOs





The air cargo industry came up with a campaign: "Air Cargo Makes it Happen"



The Value to modern life



- Daily Impact if Air Cargo didn't exist
 - Food
 - Clothes
 - Entertainment
 - Technology
 - Leisure
 - **—**







...air cargo makes it happen.

The world's most valuable horses are now competing in parts of the world where this would have been unimaginable 20 years ago.





...air cargo makes it happen.

By flying 60 cars and 300 tonnes of equipment to 20 grand prix, in 19 countries, with 500 million avid viewing fans, air cargo keeps Formula 1 on track.



The Value to the Global Community



- First responder in getting relief to natural disaster sites
- Safe and controlled transport of medicines
- Vaccines etc



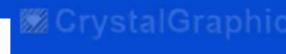


...air cargo makes it happen.

Air cargo plays an essential role in assistance to regions facing natural disasters, famine and war by delivering aid and emergency supplies where they are needed as soon as they are needed.



M CrystalGraphics





...air cargo makes it happen.

Immunization prevents 2.5 million deaths every year.

Air cargo is critical in flying vaccines to their

destination in time to be effective.



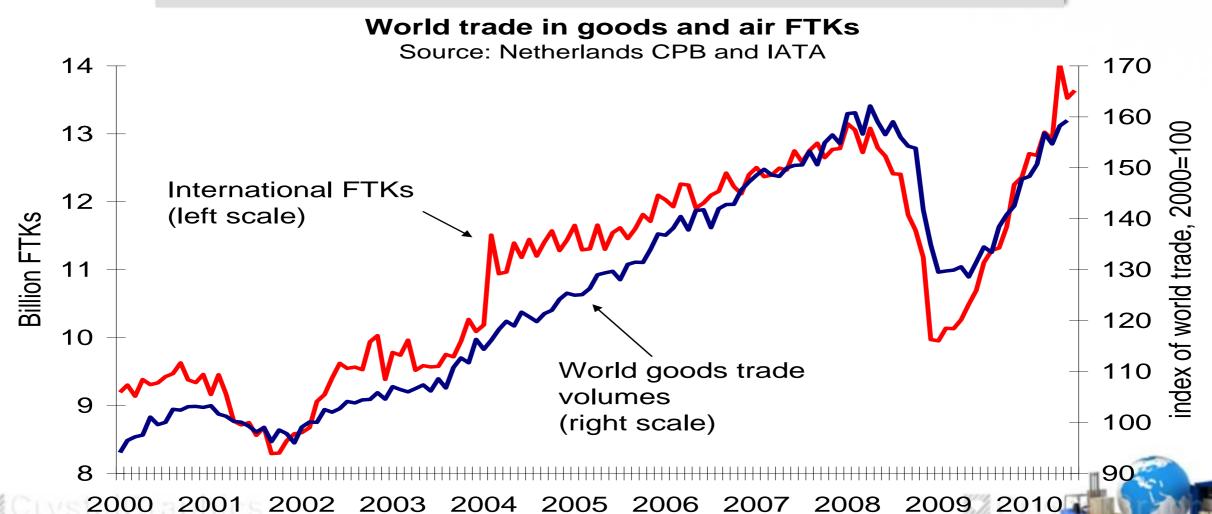


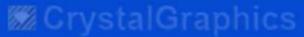




The Value to the World Economies

Air cargo was always considered as a barometer of the global economy



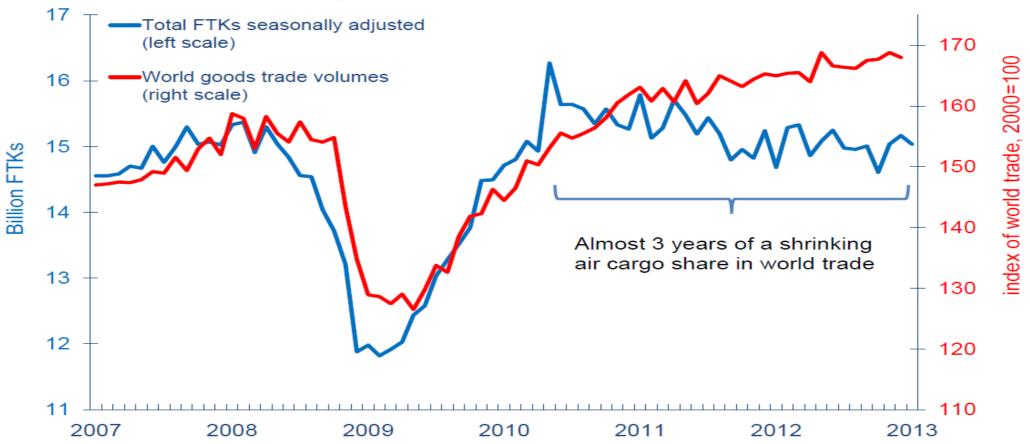


However, in the recent years air cargo is on decline

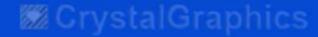
But world trade in goods has been expanding

Since 2010Q2 world trade has risen 10%; air FTKs have fallen 7%

FTKs flown by air and overall world trade volumes

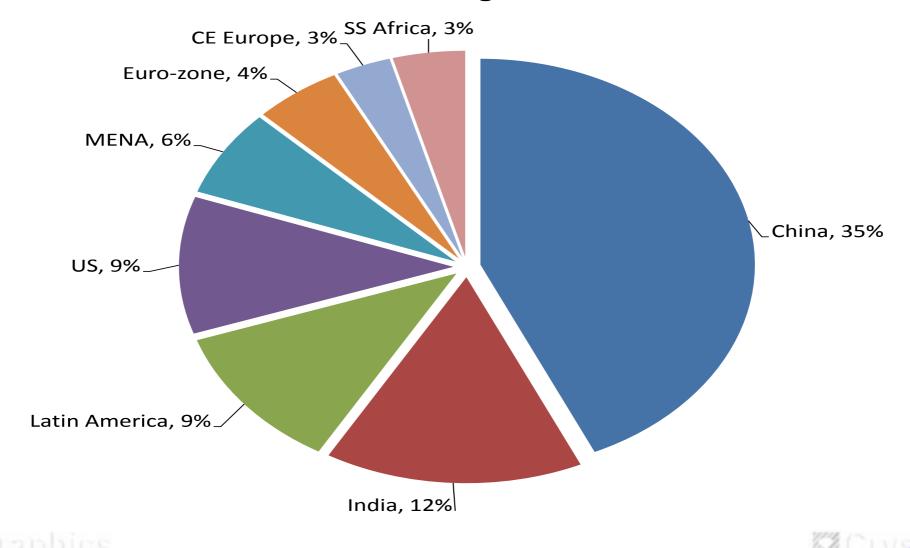


IATA Economics www.iata.org/economics



Where the economic growth is coming from

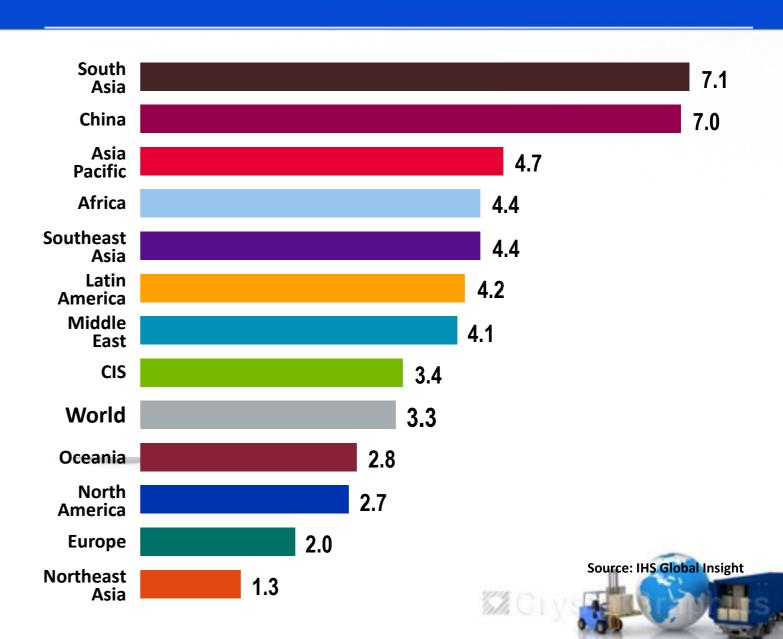
Share of world GDP growth 2008-2011





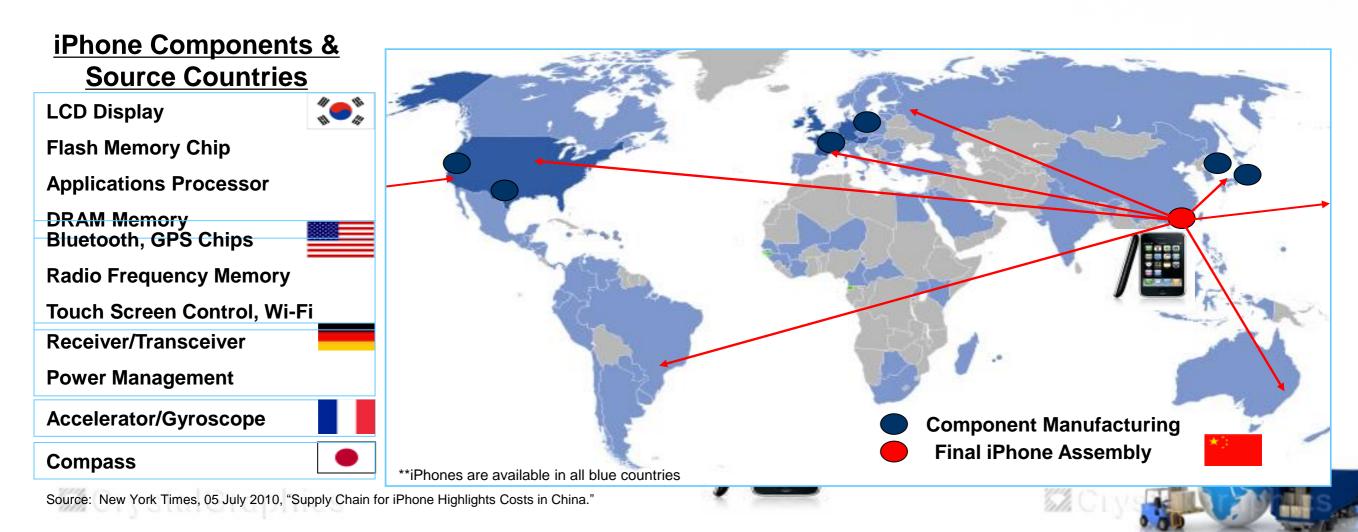
Annual GDP growth 2011 - 2030





All is Interconnected: iPhone Manufacturing & Distribution Process Demonstrates Importance of Good Logistics

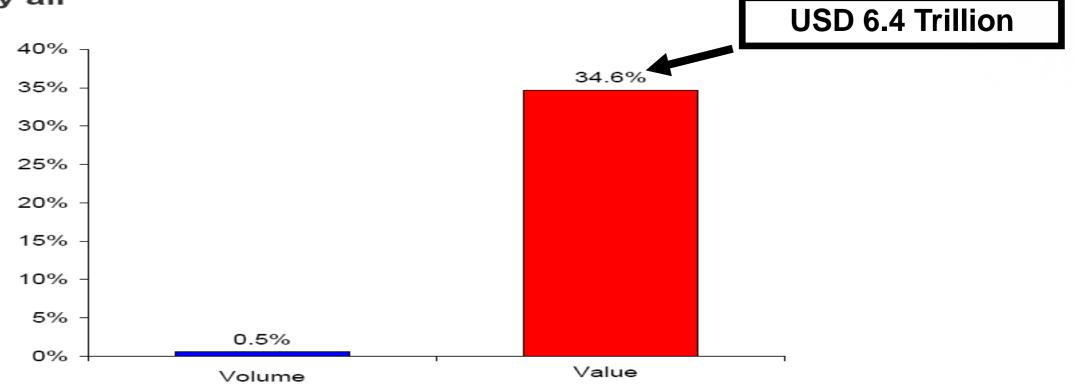
and the Utility of Air Cargo to World Economies



The importance of air cargo ...



Chart 3.9: Proportion of global trade transported by air



Source: The Colography Group 19, Oxford Economics







...air cargo makes it happen.

Air cargo transports over US\$ 5 trillion in goods, including the latest phone, game and multimedia gadgets —bringing your world to life.

www.iata.org







ZZ CrystalGr

CrystalGr



...air cargo makes it happen.

The Swiss watch industry continues to record strong growth.

Reliable air cargo is keeping this industry ticking by connecting the Swiss made timepieces with the world

www.iata.org









...air cargo makes it happen.

Air cargo flies over 90,000 tonnes of Kenyan flowers each year, sustaining 60,000 jobs. So when you say it with flowers, remember they've come further than you think.

www.iata.org



The Value to Airline CEOS

Air Cargo makes DOLLARS and SENSE

Quality, Premium Service, Vital....



The importance of air cargo ...



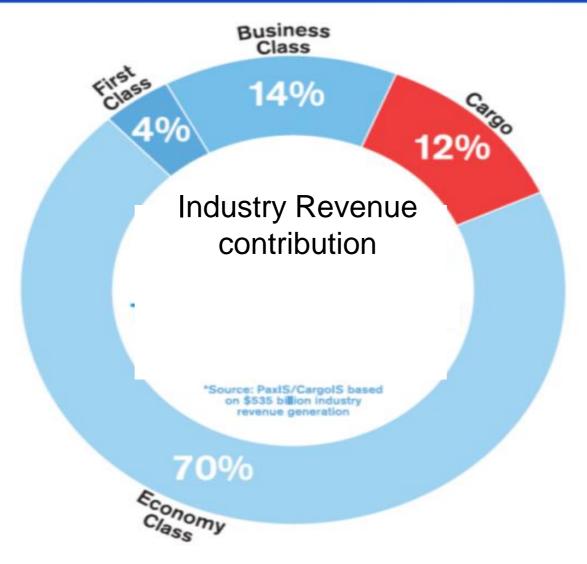
23. Global Airline Industry Cargo Revenues





The importance of air cargo ...



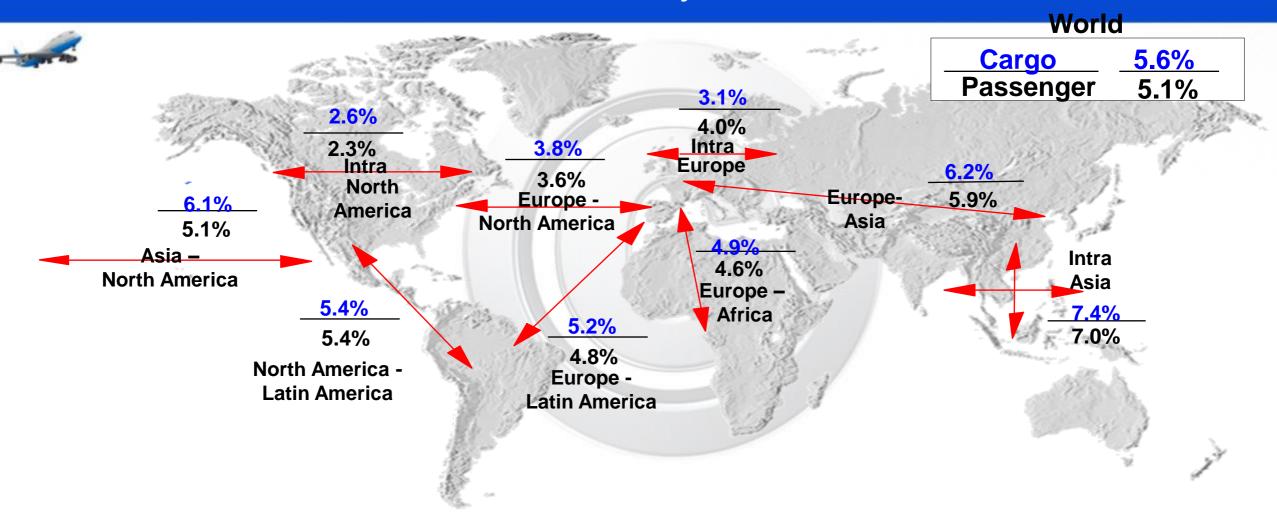




CrystalGraphics

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Air Cargo Traffic Is Forecasted To Outpace Passenger Traffic Growth in Most Major World Markets

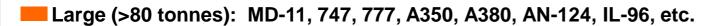


Average Annual Traffic Growth Rate 2011 - 2030



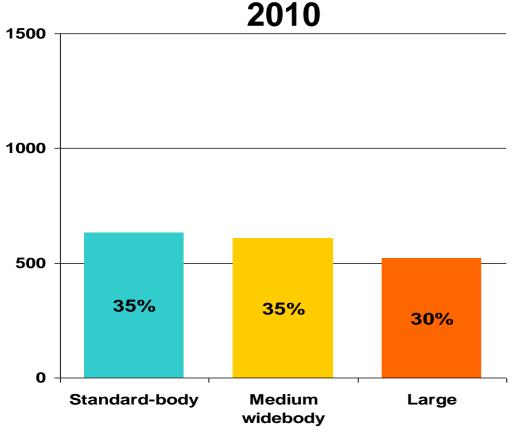


Freighter Fleet will Nearly Double with a Shift Toward Larger Freighters

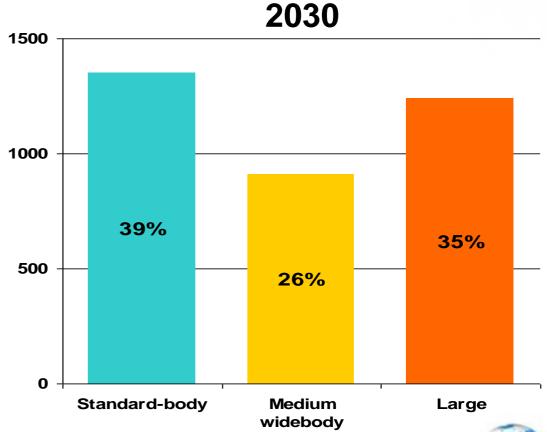


Medium widebody (40-80 tonnes): DC-10, A300, A310, A330, A340, 767, 787, etc.

Standard-body (<45 tonnes): DC-8, DC-9, Tu-204, A320, 727, 737, 757, etc.



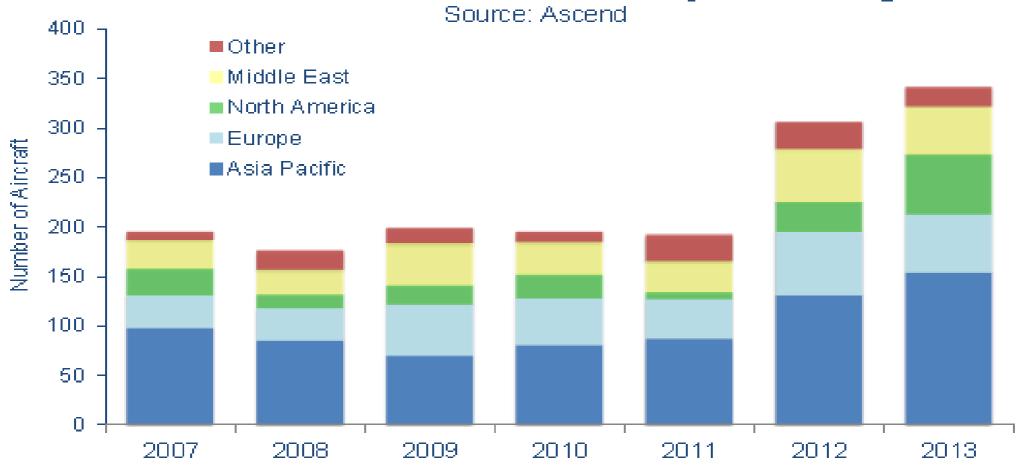
1,760 freighters

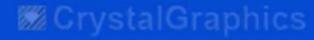


3,500 freighters



15. Twin Aisle Aircraft Deliveries by Airline Region

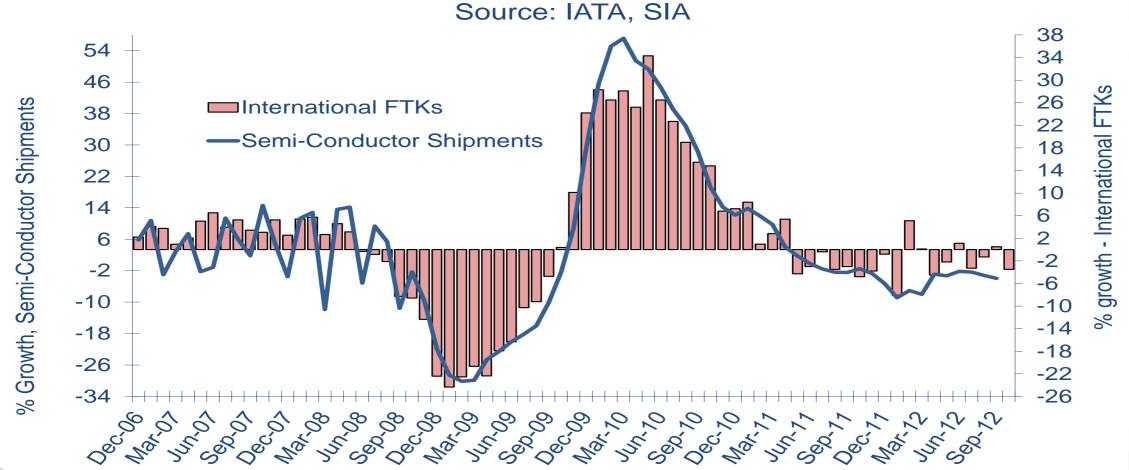




But key customers are reducing shipments









However, as stated before – the air cargo is on decline



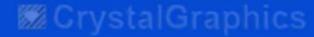
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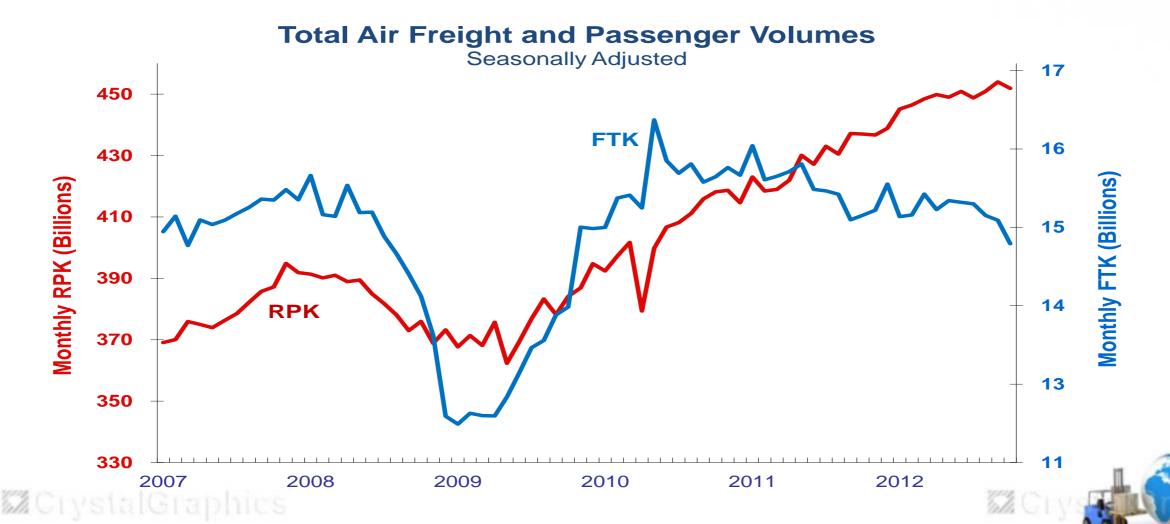






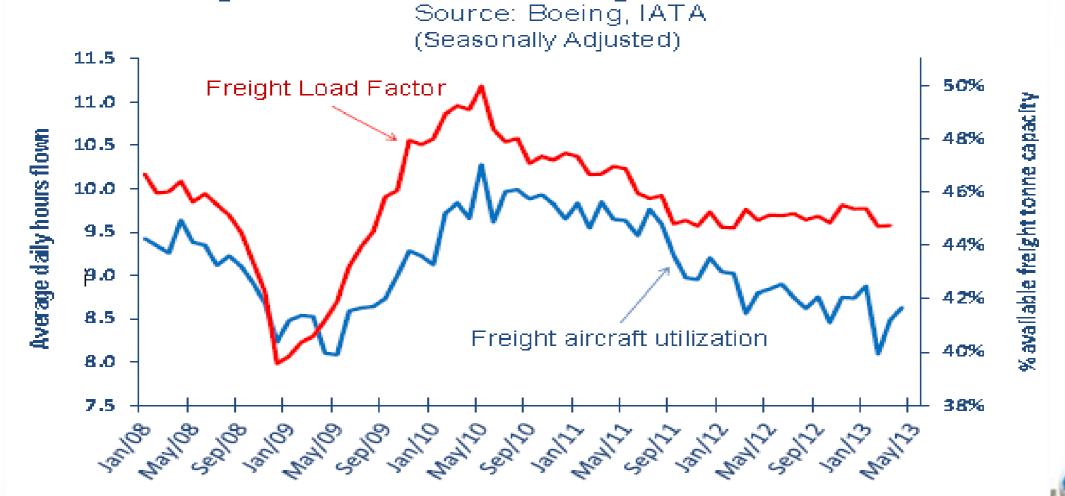
Cargo and passenger markets have diverged





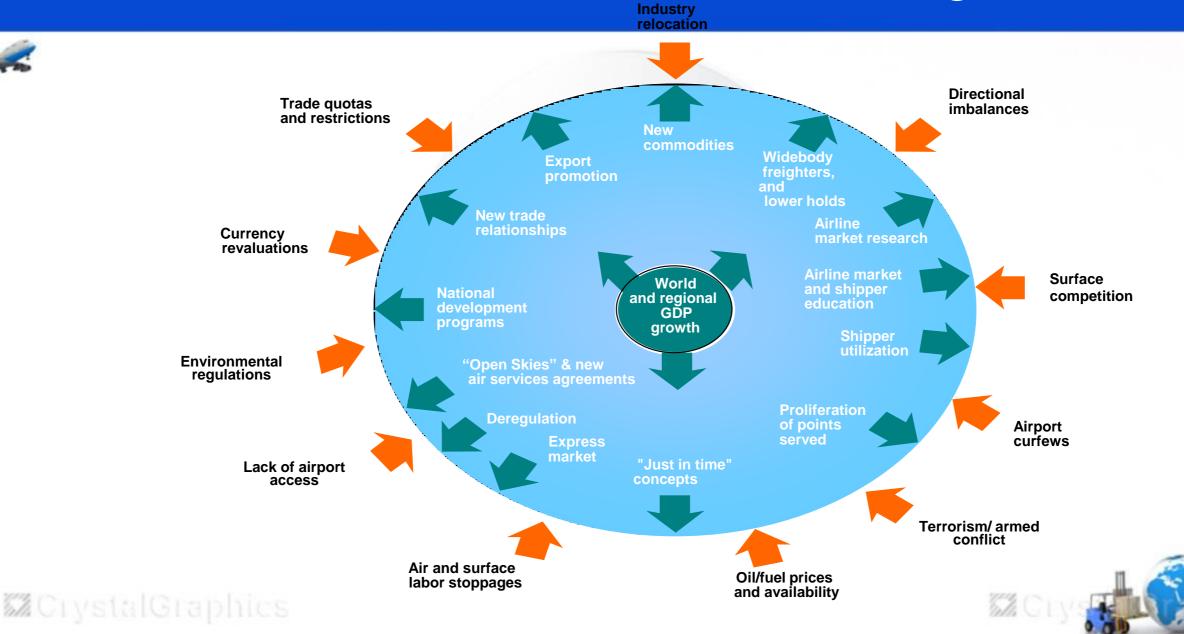


14. Freight load factor and freighter aircraft utilization





Forces and Constraints for Air Cargo Growth

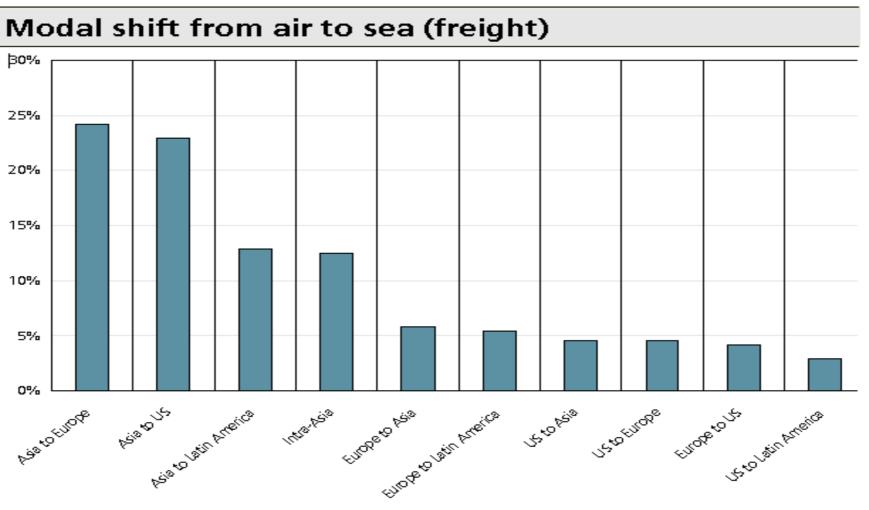


Modal Shift

- 10 m
 - AstraZeneca is shifting transport of pharma products from air to sea, with the objective by end of last year to have moved 40% to sea transport and by end of 2013 70%.
 - Ericcson: better production planning will support strategic shift away from Air Cargo
 - Sony Corp.: CSR (Modal shift) nearly 30% of total VAIO® notebook computers







Source: Davy; Transport Intelligence Survey 34 stalGraphics

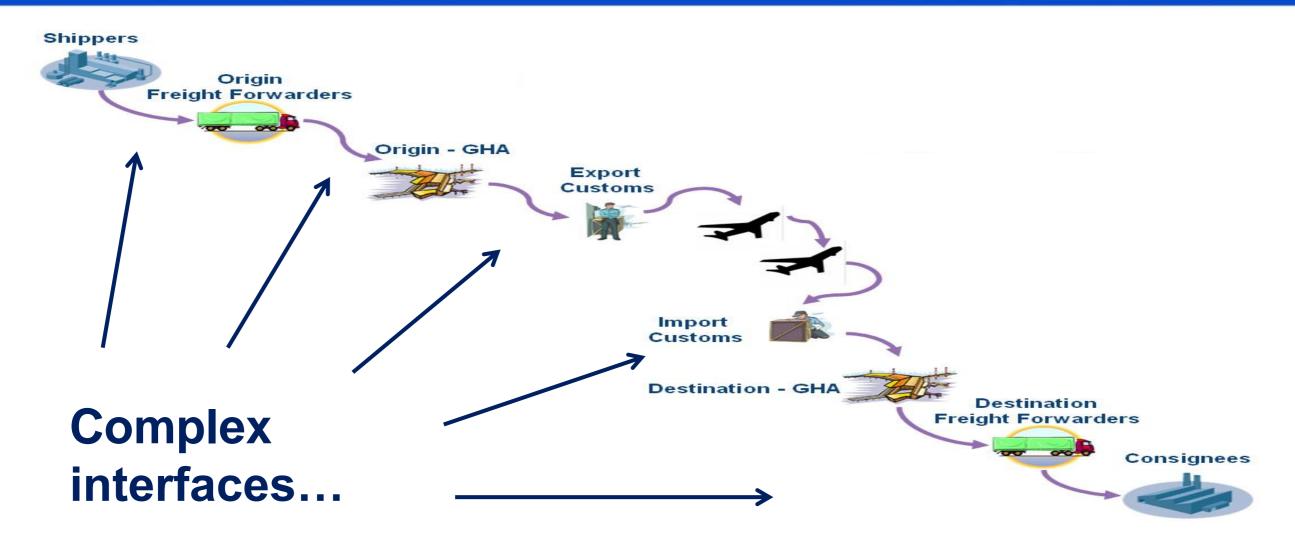


The industry must reshape

- 1 10 m
- Solutions must align with customer demands
- Costs must be reduced
- Processes must be simplified
- Technology must be embraced
- Innovation must replace status quo
- We must collaborate to produce integrated solutions
- Relationships with Forwarders must be redefined



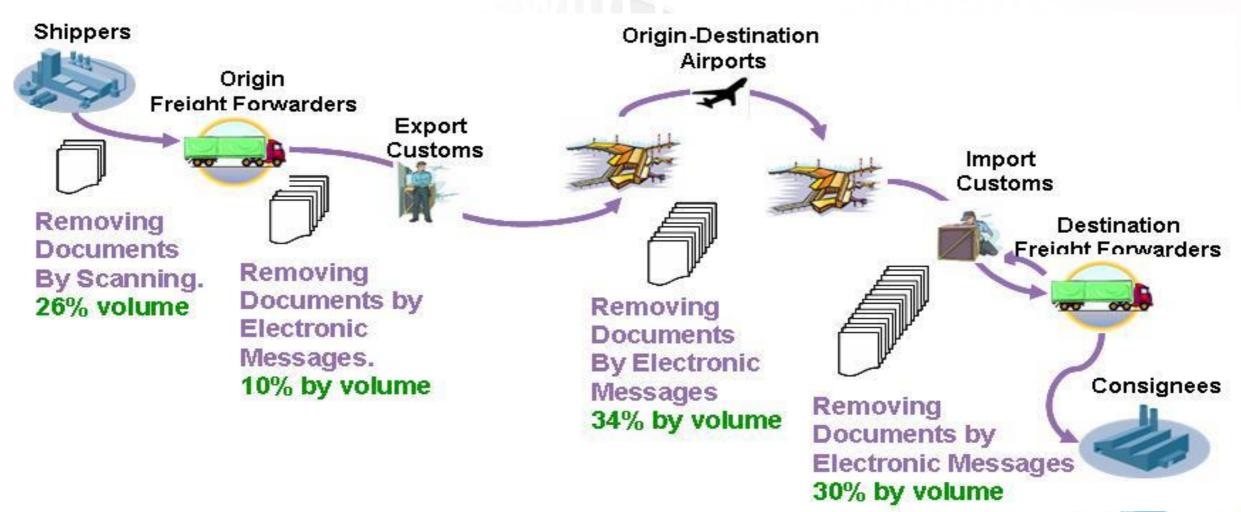
The air supply chain





E-freight:



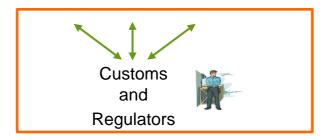




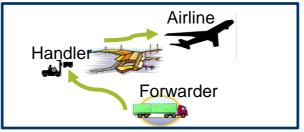
The GACAG* vision for 2015



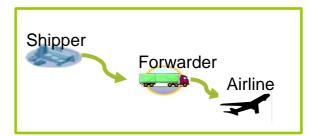




2 - Digitization Core Transport Docs



3 - Digitization Commercial docs



2015 Goal

80% world trade lanes allow paperless air cargo transport

- 100% e-AWB.
- e-House Manifest & e-Flight Manifest capability on e-freight trade lanes

Use of e-pouch for large set of cargo shipments

Lead

IATA (GACAG support)

IATA (FIATA support)

FIATA & GSF

* GACAG - the Global Air Cargo Advisory Group,
 which comprises four global industry associations

Generation born 1981 – 2001

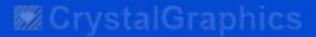












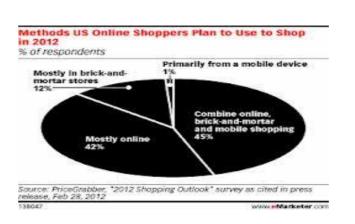
Acceleration of new consumer paradigm

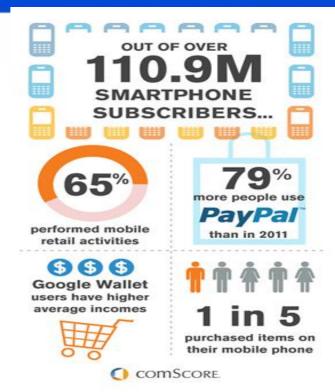


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Day	Year	Sales (millions of US\$)	% Change
November 27	2006	\$610	N/A
November 26	2007	\$730	20%
December 1	2008	\$846	16%
November 30	2009	\$887	5%
November 29	2010	\$1,028	16%
November 28	2011	\$1,251	22%









bespoke supply

(commodity specific)

A vision for a modern industry (1/3)

Strengthening industry relationships

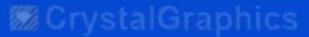
 Modernize IATA Agency model: partnership based, aligned with airline / forwarder evolution

Reacting to business model evolution

 Respond to changing consumer patterns...collaboration with supply chain partners a must to address "click-buy-fly" home-to-home or factory-to-home trends.

Value price, service revaluation...
 chain solutions





A vision for a modern industry (2/3)

- Maintaining high level safety & security
- Re-engineering ground processes
 - Acceleration of transportation process. Collaboration with supply chain partners a must to address "shipper to aircraft" process.
- Ensuring technology is fully embraced
 - Reduce reliance on human intervention...
 track, e-claims, e-delivery, e-perform
 - Data exchange rather than message exchange



A vision for a modern industry (3/3)



Collaborating for a sustainable industry

- Accelerate "Value of Air Cargo" campaign shout not whisper air cargo's role in today's world
- Target young and entrepreneurs to embrace "logistics" as a career choice
- Focus on training must increase... hard and soft skills
- Work on environmental issues: ability to calculate our carbon footprint, best practices to be greener



Bring your ideas. Make it happen.

Held in the Middle East for the first time, the World Cargo Symposium will focus on building the future of our industry through our key priorities, our people and training, the environment, social responsibility and the economic impact of air freight to the world. Join us at the event that transports the industry forward into action, delivering new solutions and a solid new direction for us all.

7th World Cargo Symposium 12-14 March 2013, Doha, Qatar



Security: protecting the skies



- ACC3
- ACAS
- New ICAO guidance material
- RA / KC programs
- +++



Fighting the Green battle



- MISINFORMATION:
 - Air Cargo accounts for 2% of global CO2 emissions
 - Port to Port reporting is sufficient
 - Airlines are doing nothing





Air Cargo – Vital for todays society and economy



