



CIVIL AVIATION MANAGEMENT PROGRAM UNDER NGAP



NO COUNTRY LEFT BEHIND







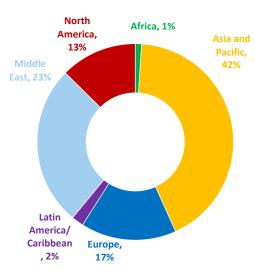
→ Air traffic will double by 2034

Air Traffic forecasts

Projected Top 10 Routes 2040

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Rank 2040	Rank 2015	Long Term Forecast Route Group	Share 2040	Share 2015
1	4	Central Southwest Asia - Pacific South East Asia	11.9%	5.4%
2	1	Intra Europe	11.5%	15.8%
3	8	Central Southwest Asia - Middle East	11.3%	3.9%
4	2	Europe - North America	9.0%	11.8%
5	3	Central Southwest Asia - Europe	7.3%	5.8%
6	5	Intra Pacific South East Asia	6.1%	4.5%
7	7	Central Southwest Asia - North America	5.9%	4.1%
8	18	Central Southwest Asia- North Asia	4.6%	1.9%
9	6	Europe - Middle East	3.6%	4.5%
10	9	Europe - Pacific South East Asia	3.5%	3.6%

Projected International Freight Traffic Breakdown by AOC 2040



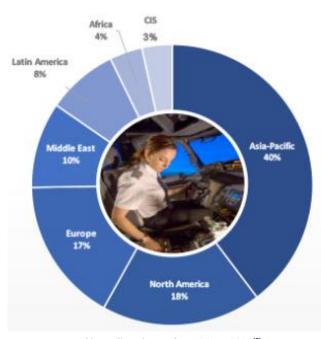




Pilots⁽¹⁾ • 620,000 pilots in 2036 • 67 new pilots / day Air Traffic Controllers⁽¹⁾ • 120,000 ATC in 2036 • 13 new ATC / day Maintenance personnel⁽²⁾ • 650,000 new needed • 89 new MRO personnel / day • 840,000 new needed • 115 new flight attendants / day

→ How to keep pace with those requirements?

Education requirements

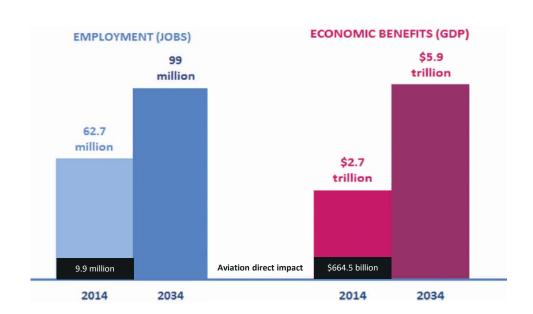


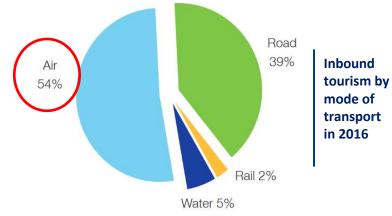
New pilots by region 2017 – 2036⁽²⁾



Economic contribution of Civil Aviation

= 3.5% Air transport of the world's GDP in 2016 \$1 output = \$3.25 demand in other industries 1 job = **6.1 iob** in other industries



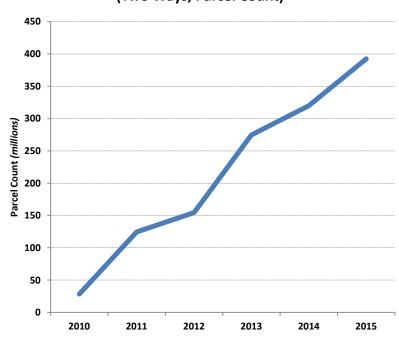


- **Employment**
- **Economic benefits**
- Global trade, imports/exports and e-commerce
- **Tourism**
- Social benefits

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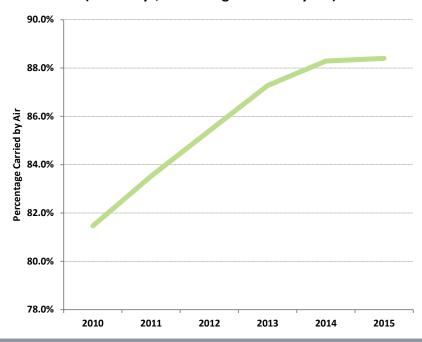


Global Air E-Commerce Activity (Two Ways, Parcel Count)



Global Air B2C E-Commerce Activity Growth

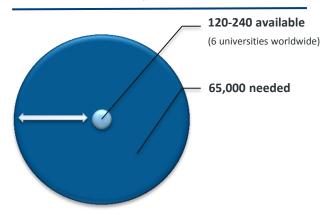
Percentage of E-Commerce Parcels Carried by Air (Two Ways, Percentage Carried by Air)





CAMP: Civil Aviation Management Program

Capacity for graduate CAMP in 2016 (in number of persons)



→ Each year, 5% of technical workforce move to management (study soon published on ICADS)

Particularities of civil aviation

- very competitive industry
- volatile returns
- massive financing requirements
- managing risks is paramount
- efficient management is key

Less skills Less efficiency More costs

Adverse effects on the growth of aviation

Impact on:

- Economic development
- Financing of the sector
- Tourism
- Trade and imports/exports
- E-Commerce
- Infrastructure development





Qualifying and accredited degree for senior management

Coordination under NGAP Framework

→ CAMP

- Creation of a qualifying degree for Civil Aviation Management
- Network of partner universities worldwide
- Accredited program

Very positive first feedback from universities

Further announcements at NGAP 2018

