## ENHANCING AIR TRANSPORT CONNECTIVITY AND PROFITABILITY:

# BIOGRAPHIES

#### ICAO/McGill Pre-Assembly Symposium | ICAO Headquarters, Montréal | 21 – 22 September 2013



#### Narjess Abdennebi

Chief Economic Analysis and Policy Section, ICAO

- Dr. Narjess Abdennebi is Chief Economic Analysis and Policy for the International Civil Aviation Organization (ICAO), a specialized agency of the United Nations, located in Montréal.
- In this role she is responsible for matters related to air transport regulation, economics of airports and air navigation services, aviation data and economic studies of ICAO, enabling the monitoring of the Strategic Objectives of the Organization.
- Prior to this appointment, Mrs. Abdennebi has held a variety of marketing, sales and market research positions in the air transport industry, notably in a regional air carrier and in Airbus where she worked for over seven years.
- She holds a PhD degree in air transport economics from the Cranfield University, a degree in Aeronautical Engineering from a French school, Ecole Nationale de l'Aviation Civile (Toulouse), as well as a Research Masters degree in transport Economics from Ecole des Ponts Paris Tech and a Masters degree in air transport management from the business school ESC (Toulouse).



#### **Matthew Baldwin**

Director, Air Aviation and International Transport Policy DG Transport and Mobility (MOVE), European Commission

- Matthew Baldwin is currently Director for Air Aviation and International Transport Policy in DG MOVE at the European Commission in Brussels.
- He is responsible for coordination of international transport policy; the EU's international aviation negotiations; aviation single market; developing the Single European Sky reforms for Europe's air traffic control system; air safety issues; aviation and the environment; and airports and infrastructure.
- Before joining DG MOVE, he was a trade negotiator. He was most recently Director in DG Trade in charge of market access and industry matters, but before that, he was deputy chief of staff for five years in Commissioner Lamy's cabinet, covering all trade issues, notably the launch of the Doha Round and China's accession to the WTO. He was also Head of Unit for market access and subsequently Head of Unit for WTO matters in DG Trade.
- From 2007-10, he served in President Barroso's cabinet as advisor for all issues relating to trade, energy, development and climate change.
- Before joining the Commission in 1999, he worked for the British Government in a variety of posts in London, Brussels and Washington (where he was seconded to the European Commission's Delegation). He worked on a range of issues such as US trade policy, competition, the Single Market, and energy.
- > He was born in 1963 in the UK and was educated at Oxford and Harvard Universities.



### Raymond Benjamin

Secretary General, ICAO

- Mr. Raymond Benjamin is Secretary General of the International Civil Aviation Organization since August 2009. The Council of ICAO appointed Mr. Benjamin as Secretary General of the Organization for a second three-year term, from 1 August 2012 to 31 July 2015. His extensive career in civil aviation spans more than 30 years. It includes 13 years as Executive Secretary of the European Civil Aviation Conference (ECAC) where he was responsible for the development of policy advice and strategic options to the President and to the 42 Member States of the Conference. Prior to joining ECAC, Mr. Benjamin was Chief of the Aviation Security Branch of the Air Transport Bureau of ICAO from 1989 to 1994. Among his responsibilities was the provision of advice to the Secretary General and the President of the Council on security policy matters and the development of a worldwide airport assessment and technical assistance programme. He also served as Air Transport Officer and Deputy Secretary of ECAC from 1982 to 1989 and held various positions in the Civil Aviation Administration of France from 1973 to 1982.
- Mr. Benjamin holds a Master's degree in Public Law and Diplomas from the Institute of Political Studies and the Institute of Higher International Studies, Paris.

### John Byerly

Consultant, former Deputy Assistant Secretary of State, United States

- As Deputy Assistant Secretary of State from 2001 to 2010, John Byerly was responsible for market-opening aviation agreements with over 70 countries. He personally led U.S. delegations that secured Open Skies with Germany, France, and Japan as well as the historic Open Skies Plus accord with the European Union. Byerly also helped implement the U.S. response to the September 11 terrorist attacks, was instrumental in securing U.S. ratification of the 1999 Montreal Convention on airline accident liability, and participated actively in the economic, legal, and environmental work of the International Civil Aviation Organization.
- At present, Byerly is a consultant who advises airlines, airports, and other clients on a broad range of commercial aviation issues.



#### **Craig Bradbrook**

Deputy Director General, Airports Council International (ACI) World

- Craig has been with ACI World since September 2006. He was promoted to the position of Deputy Director General, in January 2012, after more than five years as the Director, Security and Facilitation.
- He continues to oversee the Security, Facilitation, Public Health and Airport IT roles and has assumed responsibility for the ACI Global Training, the APEX in Safety Programme, as well as the internal functions of HR, Administration and IT services.
- Prior to joining ACI, Craig was a General Manager with the Airport Authority Hong Kong and had responsibility for safety, security, environmental protection, facility planning, emergency and business continuity planning and monitoring service quality. He worked for 18 years in airport operational and aviation security regulatory roles.
- ▶ Before that Craig was a Chief Inspector in the Royal Hong Kong Police.

## ENHANCING AIR TRANSPORT CONNECTIVITY AND PROFITABILITY:



#### Elijah Chingosho

Secretary General and CEO, African Airlines Association (AFRAA)

- Mr. Elijah Chingosho is the Secretary General and Chief Executive Officer of AFRAA and in this capacity provides strategic direction to the Association and promotes the common interests of member airlines in conjunction with the Executive Committee.
- Elijah holds a Doctorate in Business Administration, and three Masters Degrees in Aeronautical Engineering and Design, Business Administration and Transport Economics. He holds several professional qualifications including being a Chartered Engineer with the United Kingdom Engineering Council, a Fellow of the Royal Aeronautical Society, and a Fellow of the Chartered Institute of Transport and Logistics.
- Elijah is a retired Group Captain from the Air Force of Zimbabwe where he was the Director of Engineering, and then he became General Manager, Engineering for Air Zimbabwe. Elijah joined AFRAA in January 2002.
- Elijah has authored some books including Elementary Aircraft Propulsion in 1989, African Airlines in the Era of Liberalization in 2005, General Management (2007) and Strategic Management, Text and Cases in 2007.



#### Martin J. Craigs

Chief Executive Officer, Pacific Asia Travel Association (PATA)

- Martin J. Craigs joined PATA as the Chief Executive Officer on October 31, 2011.
- Prior to PATA, Martin was the five-time elected president of Aerospace Forum Asia (AFA), a Hong Kong-based non-profit business networking, advocacy and charity fund-raising group of which he was a founding committee member in 1986.
- He has chaired and spoken at numerous aerospace related conferences over the past ten years, and is a regular commentator on mainstream media such as BBC, CNN, FT and ASWJ. He co-anchored CNBC's Squawk Box aviation special from Singapore in February 2011.
- Martin first visited Hong Kong and Shanghai in 1980 for Short Brothers of Belfast. Selling "square" aircraft made in Ireland to China was the first of Martin's many colourful communications challenges.
- Well known for his 1985-97 leadership of Saab Aircraft's Asia-Pacific office in Hong Kong, his missionary marketing team built sales of their 35-60 seat airliners from one to over 70 Saabs in China, Japan, Chinese Taipei, Malaysia, Australia, New Zealand and the Marshall Islands.
- In 1998, Martin was recruited as Executive Vice President, Asia by BAE SYSTEMS for their venture capital based joint venture in Hong Kong. In 2002, he founded his own institutional advisory company Hillcrest International whose clients have included AirAsia, Liberty Aerospace, The Economist Group, Reed Exhibitions and ELFC.
- Martin is the holder of British and Irish passports and a HK identity card and alumni of INSEAD, Columbia and Cambridge universities. He is currently working through his ninth passport.

### BIOGRAPHIES



#### **Paul Stephen Dempsey**

Tomlinson Professor, Global Governance, Air & Space Law and Director, Institute of Air & Space Law, McGill University

- Paul Stephen Dempsey is Tomlinson Professor of Global Governance in Air & Space Law and Director of the Institute of Air & Space Law at McGill University, in Montreal, Canada. For more than two decades, he held the chair as Professor of Transportation Law, and was Director of the Transportation Law Program at the University of Denver. He was also Director of the National Center for Intermodal Transportation. Earlier, he served as an attorney with the Civil Aeronautics Board and the Interstate Commerce Commission in Washington, D.C., and was Legal Advisor to the Chairman of the I.C.C.
- Dr. Dempsey holds the following degrees: Bachelor of Arts, Juris Doctor, University of Georgia; Master of Laws, George Washington University; Doctor of Civil Laws, McGill University. He is admitted to practice law in Colorado, Georgia and the District of Columbia.
- Professor Dempsey was a Fulbright Scholar, was awarded the Transportation Lawyers Association Distinguished Service Award, and was designated the University of Denver's Outstanding Scholar. He was the first individual designated the University of Denver's Hughes Research Professor, and DePaul University's Distinguished Visiting Professor of Law. The Colorado transportation community named him "Educator of the Year", and inducted him into the Colorado Aerospace Hall of Fame. Professor Dempsey has published more than 20 books and ninety law review and academic journal articles, and scores of newspaper and news magazine editorials.



#### **Boubacar Djibo**

Director, Air Transport Bureau, ICAO

- Mr. Djibo is currently the Director, Air Transport Bureau at the International Civil Aviation Organization (ICAO), a position he assumed 7 November 2011. Immediately before taking up the position with ICAO, Mr. Djibo was the Secretary General of the African Civil Aviation Commission (AFCAC). Prior to that, Mr. Djibo has worked in the aviation industry since 1984.
- Mr. Djibo holds a Diplôme d'Etudes Supérieures Spécialisées (DESS) en Transport et Distribution Maritime et Aérien from the Université de Paris I Sorbonne and a Diplôme d'Ingénieur option Transport Aérien from the Ecole Nationale de l'Aviation Civile de Toulouse (France). He has also completed an Advanced Study Program in Strategic Management at the Massachusetts Institute of Technology (MIT).
- Mr. Djibo has served on the Board of Directors of Air Afrique and the Agency for Aerial Navigation Safety in Africa and Madagascar (ASECNA).
- His current duties, as Director, include management of the Bureau to facilitate the delivery of three of the five new ICAO strategic objectives, namely security and facilitation; economic development of air transport as well as environmental protection

## ENHANCING AIR TRANSPORT CONNECTIVITY AND PROFITABILITY:



#### Kurt H. Edwards

Director General, International Business Aviation Council (IBAC)

- Kurt Edwards has worked on international aviation matters for more than two decades. He has served in a variety of capacities with the U.S. Federal Aviation Administration (FAA). Just before joining IBAC in September 2012, he was senior advisor to the Assistant Administrator for Policy, International Aviation, and Environment and served as Deputy Director, International Affairs.
- Prior to that, Kurt led strategic and outreach initiatives on aviation environmental matters. developing and working a global network of contacts on climate change in particular. He served as the FAA Representative to the European Union in Brussels for five years and held a similar post in Paris, France, as the main FAA liaison with civil aviation authorities in Western Europe and North Africa. Before departing for Paris, Kurt negotiated bilateral aviation safety agreements on behalf of the FAA. He joined the agency as a Presidential Management Fellow, working in two White House offices and the FAA domestic policy and international offices. He has a graduate degree from The George Washington University and an undergraduate degree from Occidental College.



#### **Oliver Evans**

Chief Cargo Officer, Swiss International Air Lines

- Oliver Evans was appointed to his present function in April 2005 as Chief Cargo Officer of Swiss International Air Lines. His responsibilities include full accountability for the cargo and mail business. Mr. Evans is a Member of the Extended Management Board of SWISS, and Member of the Group Executive Committee of the Lufthansa Cargo Group. In addition, in 2013 Mr. Evans has been elected Chairman of TIACA (The International Air Cargo Association) and GACAG (Global Air Cargo Advisory Group).
- Prior to his current function Mr. Evans held the position of Chief Sales and Marketing Officer and Member of the Management Board, with responsibility for Passenger sales and marketing worldwide.
- Before joining SWISS in 2002 Mr. Evans worked for BAX Global (2001-2002) and KLM Royal Dutch Airlines from 1987 to 2001, occupying various senior cargo management functions. Prior to KLM, Mr. Evans had worked for Ocean Transport and Trading Liverpool, after joining them from university.



#### Helena Faleiro

Director, Economics Regulation Directorate, Portuguese Institute of Civil Aviation

- Ms. Helena Faleiro joined the Civil Aviation Authority in 1983, and has gathered vast experience in International Civil Aviation matters, both from a bilateral and multilateral perspective, including as a member of the Portuguese Delegation to the ICAO Assembly sessions (1986, 1995, 2004, 2007, 2010) and to the Conferences on Economics of Airports and Air Navigation Services (1991, 2000, 2008) and Air Transport Conferences (1994, 2013).
- Ms. Faleiro has participated as speaker in several conferences on Public Services Obligations (Las Palmas, Spain), Air Cargo (Porto, Portugal), Licensing of Airlines (Lisbon, Portugal), EU Regulation on Consumer Protection (Lisbon and Porto, Portugal) and Air Transport the Portuguese Experience (Macao, China).

- Her professional experience is related to economic, financial, licensing and regulatory issues of airlines and handling agents, economics of airports and air navigation services providers, consumer's protection rights, bilateral and multilateral air services agreements and in the air transport policy area, competition and environment.
- From 1994 to 2003, has been the Head of the Department dealing with Competition, Prices and Consumer Protection, of the Portuguese Institute of Civil Aviation, and since 2003, is the Economic Regulation Director of the Portuguese Institute of Civil Aviation overseeing three Departments: Competition, Prices and Consumer Protection; Market Access and Statistics (2003-2008); and from 2008-2013, the Departments of Prices and Consumer Protection; Market Access and Airlines and Handling Agents Licensing and financial issues.
- Since 2006, Ms. Faleiro is a Professor of Economic Regulation (Aeronautical Sciences course), at Lusofona University, in Lisbon, and for several years is training on-job technical collaborators from several countries, including Angola, Cape Vert, Mozambique, Guinea-Bissau, Morocco.
- Ms. Maria Helena Faleiro is a Graduate from Lisbon University (1972-1977) with a degree in Management and Enterprise Administration and Coimbra University (2006-2007) with a post-Graduate degree in Public Regulation.



#### Nancy Graham

Director, Air Navigation Bureau, ICAO

- Ms. Graham is the Director of the Air Navigation Bureau of the International Civil Aviation Organization (ICAO), the United Nations specialized agency whose mandate is to establish and revise the international standards for the safe, efficient and economical air navigation. Ms. Graham is responsible for ICAO's Safety and Efficiency programmes.
- Ms. Graham served as the United States Federal Aviation Administration's (FAA) Asia Pacific Regional Director from 2005 to 2007. Ms. Graham led the FAA's Asia Pacific efforts to strengthen safety in the Region while encouraging procedural and system harmonization, promoting a safe and efficient global aviation system. Prior to this assignment, Ms. Graham served as the Senior ATM Advisor to both the Chief Operating Officer for the Air Traffic Organization and the Director of the European and Middle East International Area Office, representing the FAA in a variety of ICAO venues. She formerly served as the Director for the FAA's International Oceanic and Offshore Programs, responsible for the development and implementation of communication, navigation and surveillance programs in the oceanic operational environment.
- Ms. Graham holds a Master of Science Degree in Technology Management, a Bachelor's Degree in Management and is an avid scuba diver and gardener.

## ENHANCING AIR TRANSPORT CONNECTIVITY AND PROFITABILITY:



#### **Steven Grant**

Consultant in Identity and Border Management

- Steven Grant is an independent consultant based in Ottawa, Canada. He has extensive experience in identity document issuance, border security, airport passenger processing, civil registry and biometrics having spent more than a decade with 3M Security. Over the past 13 plus years he has worked with multiple international organizations and governments, mostly small, developing states in the Caribbean and Latin America regions.
- He has worked on a number of recent projects in the Caribbean including: CARICOM regional visa used by ten host countries during the Cricket World Cup in 2007; CARIPASS automated border crossing program; Border Management Systems in Belize, Bermuda, the British Virgin Islands, Curacao and Jamaica; Passport systems in Anguilla, Belize, Bermuda, the British Virgin Islands, Cayman Islands, Montserrat and Turks & Caicos Islands; National ID card programs in Grenada, Saint Lucia and Sint Maarten; as well as a number of other ID card initiatives in the region and globally.
- Steve has also participated in ICAO activities on previous occasions such as: The ICAO Regional MRTD Seminar in Philipsburg, Sint Maarten, Dutch West Indies July 2013 where he was an invited speaker and session chair for Identity management; as a technical expert for the ICAO-OAS Assessment of the Trinidad and Tobago Passport and Border Management Systems in February 2013; as an invited speaker and workshop facilitator for the ICAO-OAS Sub-Regional Workshops on Identity Management and Border Security; in Antigua September 2012, and in Trinidad & Tobago December 2013.
- He has a degree in Electrical Engineering from the University of New Brunswick in Fredericton, NB, Canada and he is a licensed professional engineer in Ontario, Canada. Steve is fluent in French and can embarrass himself quite adequately in Italian or Spanish. He has lived and worked for seven years in Europe and Asia, where he spent one year as a professional staff member with the UN Peacekeeping Mission in Cambodia.



#### John Hanlon

Secretary General, European Low Fares Airline Association (ELFAA)

- John joined British Airways in 1968 as a graduate trainee and spent 30 years in overseas Regional General Management positions in Europe, the Middle East and Africa. His last position with British Airways was as General Manager Africa and the Indian Ocean, based in Johannesburg. Awarded OBE in 1993 for services to British aviation interests in Nigeria. Joined Flybe in 2000, becoming Director Alliances.
- In June 2006 appointed Secretary General of ELFAA European Low Fares Airline Association, having previously chaired the Airspace Work Group within ELFAA.
- ELFAA member airlines carry over 206 million passengers a year, operating a combined fleet of over 900 of the most environmentally-efficient aircraft. Low Fares account for over 43% of point-to-point intra-European traffic, a share forecast to grow to 60% by 2020.

### BIOGRAPHIES



#### Brian F. Havel

Director of International and Comparative Law Program, Director of the International Aviation Law Institute

- Brian F. Havel is Distinguished Research Professor of Law, Director of the International & Comparative Law Program, and Director of the International Aviation Law Institute.
- From 2011 through 2013, Professor Havel has been the Keeley Visiting Fellow at the University of Oxford, Wadham College. Professor Havel holds master's degrees in law from University College Dublin and Columbia University Law School, as well as a master's degree in languages and linguistics from Trinity College Dublin and a doctoral degree in international and comparative law from Columbia. He was the Wien Fellow in International and Comparative Law at Columbia and received the inaugural Outstanding Achievement Award of the Parker School of International and Comparative Law at Columbia for his work on international air transport deregulation. Before joining the DePaul faculty in 1994, he practiced tr
- His publications have an interdisciplinary focus and include Beyond Open Skies: A New Regime for International Aviation (Kluwer, 2009), a follow-up to his 1997 book, In Search of Open Skies: Law and Policy for a New Era in International Aviation (Kluwer 1997), as well as a number of law review studies including "The Constitution in an Era of Supranational Adjudication" (North Carolina Law Review 2000), "In Search of a Theory of Public Memory: The State, the Individual, and Marcel Proust" (Indiana Law Journal 2005), and "The Emerging Lex Aviatica" (Georgetown Journal of International Law 2011). His biography of his father, Miroslav Havel, late chief designer of Waterford Crystal, was published in Europe in 2006.
- He is editor in chief of the College of Law's Issues in Aviation Law & Policy and is a member of the panel of contributing advisors to Kluwer Law's Air and Space Law. He is a past chair of the Global Transport and Tourism Governors Meeting at the World Economic Forum in Davos, Switzerland, a continuing member of the Forum's Aviation, Travel, and Tourism Council, and has addressed air transport conferences and symposia throughout the world. He was elected to the board of the European Air Law Association in 2005 and to the external board of governors at the International Institute of Air and Space Law at Leiden in 2007. He also was the Fulbright Visiting Professor of Comparative Law and Legal Pluralism for 2007-2008 at McGill University's Institute of Air and Space Law.



#### Andrew Herdman

Director General, Association of Asia Pacific Airlines (AAPA)

- Andrew Herdman is Director General of AAPA based in Kuala Lumpur, Malaysia. Mr. Herdman is committed to expanding the role of the Association as the leading trade organisation for international airlines based in the Asia-Pacific region, addressing a wide range of both regional and global policy issues affecting the industry. AAPA works closely with regulators and other industry associations with the aim of fostering the sustainable growth of international civil aviation.
- Mr. Herdman previously held a number of senior positions with the Swire Group, Cathay Pacific Airways and other aviation related companies based in the Asia Pacific region. He is a graduate of Oxford University.

## ENHANCING AIR TRANSPORT CONNECTIVITY AND PROFITABILITY:



#### **Captain Novianto Herupratomo**

Executive Vice President Operations, Garuda Indonesia

- Captain Novianto joined Garuda Indonesia in 1981 as a pilot. He has 30 years' experience as a pilot in various types of aircraft and has been assigned as a pilot instructor, ground instructor in various subjects, simulator instructor, flight instructor, company check airman, and designated government check pilot for B737. He joined Garuda Indonesia management team in 1995; Technical Pilot B737 (1995-1996); Deputy Chief Pilot for Line Operations B737 (1996-1997); Manager Company Operating Procedure in Flight Standards (1997-1999); General Manager Flight Standards (1999-2003); General Manager Incident Investigation in Safety Department (2003-2005); Vice President Corporate Quality, Safety & Environment Management (2005-2012); and Executive vice President Operations (2012-now).
- He has been involved in many aviation projects and has dedicated most of his time to promoting safety & aviation security in Garuda Indonesia and in Indonesia aviation community as well in International aviation industry.
- ► He was the Chairman for Security, Safety & Environment Commission in Indonesian National Air Carrier Association (INACA) for 4 years until 2012. He was also appointed as Chairman of Flight Operations Safety Working Group of the Association of Asia Pacific Airlines (AAPA) for 2011-2012 and Chairman Environment Working Group AAPA on 2012.
- He qualified in several areas, such as: IATA Operational Safety Audit (IOSA) implementation project; Aviation Quality Auditor (trained by Air Canada); Quality System and Auditing Practices (EU-South East Asia, Civil Aviation Project); Aircraft Accident Investigation (trained in Institut Francais De Securite Aerienne); Safety Management System (trained in Singapore Aviation Academy, Boeing, ICAO, Airbus Industry, DGCA Indonesia); Cabin Safety (trained in Cranfield University UK).
- He spent 9 years in safety department until 2012 and played important role behind the scene which successfully brought the corporate team to maintain Garuda Indonesia as an IOSA Operator.

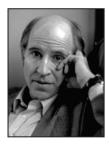


#### **Tan Siew Huay**

Director (Legal), Civil Aviation Authority, Singapore (CAAS)

- In this position, she heads the CAAS Legal Division which, among other things, advises on matters and issues that arise from CAAS' civil aviation regulatory functions, air transport and aerospace development functions, airport ownership, development, management & operation and air traffic and air navigation services functions and sees to the insurances of CAAS.
- She has participated in various ICAO meetings including the Conference on Air Law Montreal Convention 1999, Sessions of the ICAO Legal Committee and the ICAO General Assembly.
- > She currently holds the office of 3rd Vice-Chairperson of the ICAO Legal Committee.
- She has held the following offices: First Vice-Chairperson of the ICAO, Conference on the Economics of Airports and Air Navigation Services (CEANS) 2008; Chairperson of the Legal Commission at the 36th Session of the ICAO General Assembly, Vice-Chairperson of the ICAO Special Group on the Modernization of the Rome Convention of 1952 (SGMR), Chairperson of the ICAO Council Special Group on the Legal Aspects of Emissions Charges (CSG-LAEC), Vice-Chairperson of the ICAO Special Group on Aviation War Risk Insurance (SGWI) and Chairperson of its Review Group (RGWI).
- Ms Tan graduated from the University of Singapore and has been admitted as an Advocate & Solicitor of the Supreme Court of Singapore. She joined CAAS in 1998.

### **BIOGRAPHIES**



#### **Richard Janda**

Associate Professor of Law, Faculty of Law, McGill University Associate Member, McGill School of Environment

- Professor Janda teaches business associations, administrative law, competition law, economic regulation, and air transport regulation. He was Law Clerk to Justices Le Dain and Cory of the Supreme Court of Canada and is a past Director of the Centre for the Study of Regulated Industries at McGill.
- His main current research areas are the legal basis of domestic and global corporate social responsibility and the regulatory regimes governing domestic and global public goods. Apart from his academic contributions, has been involved in work for the WTO, ICAO, OECD, the World Bank, a number of Canadian public agencies as well as work in a number of developing countries.
- In 2007, Richard Janda was appointed as Hydro Québec Scholar in Sustainable Development Law for an initial five-year term, which was renewed in 2012.



#### **Olivier Jankovec**

Director General, Airports Council International (Europe)

- Olivier Jankovec became Director General of the European Region of the Airports Council International (ACI EUROPE) in September 2006.
- He first joined ACI EUROPE in March 2006 as Director of Strategy & Communications. Olivier has over 18 years of governmental and lobbying experience, having worked for Alitalia (2002-2006), Air France (2000-2002) and the Air Transport Directorate of the European Commission (1994-2000). Immediately prior to joining ACI EUROPE Olivier was the Director of Institutional Relations for Alitalia where he was in charge of governmental affairs at the national, European and international levels. During this time he was also Chair of the Association of European Airlines Policy Committee. In 2006 and 2007, he participated in the EU's High Level Group on the future of aviation regulation in Europe and he is also a member of the Advisory Board of the World Tourism Forum.
- ► A French/Croatian national, Olivier speaks fluent English, Italian and Spanish. He is a member of the European Aviation Club, has travelled extensively and is interested in photography and contemporary architecture.



#### **Daniel Jutras**

Dean, Faculty of Law, McGill University

- Daniel Jutras joined the Faculty of Law, McGill University in 1985 after clerking with Chief Justice Antonio Lamer at the Supreme Court of Canada. He has been the Dean of the Faculty since March 2010, after serving briefly as interim Dean after June 2009. Daniel Jutras became an Associate Professor in 1991, and was promoted to the rank of Full Professor in 2001.
- From 2002 to 2004, Professor Jutras was on leave from the Faculty, and acted as personal secretary to the Chief Justice of Canada, the Right Honourable Beverley McLachlin, in the position of Executive Legal Officer of the Supreme Court of Canada.
- Professor Jutras is a graduate of Harvard Law School, and of Université de Montréal, where he received the Governor General's Gold Medal. His teaching and research interests are in civil law and comparative law, with a focus on the law of obligations and civil procedure. He has delivered multiple conferences on the future of higher education in law. His expertise extends to constitutional law as well: in 2013, Professor Jutras was appointed by the Supreme Court of Canada to serve as amicus curiæ in the Reference on the Reform of the Senate of Canada.

## ENHANCING AIR TRANSPORT CONNECTIVITY AND PROFITABILITY:



#### Barry J. Kefauver

Principal, Fall Hill Associates, LLC.

A senior level executive with 30 years of U.S. Government experience, Mr. Kefauver is Principal of his own consulting firm, Fall Hill Associates, LLC. He also has served as Adjunct Professor at the University of Mary Washington, teaching international business. Prior to this, he was Managing Director, Secure Document Systems for Intergraph and Vice President of Statistica International. His last job in the U.S. Government was Deputy Assistant Secretary of State for Passport Services at the U.S. Department of State. He has chaired many international fora, including the International Civil Aviation Organization (ICAO) Work Group on New Technologies, as well as within the International Standards Organization (ISO). He has degrees from Dickinson College, The American University and the Massachusetts Institute of Technology.



#### John H. Kiser

Chief Multilateral Affairs, Department of Transportation, United States

- John Kiser has had extensive experience in aviation negotiations at the bilateral and multilateral levels, and in aviation economic regulation. He helped negotiate the U.S.-EU Air Transport Agreement, the Multilateral Agreement on the Liberalization of International Air Transportation, the U.S.-ECAC MOU on North Atlantic Pricing, numerous bilateral air services agreements, and the GATS Annex on Air Transport Services.
- He has represented the U.S. at numerous ICAO Assemblies, Conferences and Panels, led the U.S. delegations to the ICAO Conference on Airport and Route Facility Management, and is the U.S. member on the ICAO Air Transport Regulation Panel and the Facilitation Panel. He has represented the Department of Transportation at APEC, ECAC, OECD and U.S.-EU Joint Committee meetings. Currently Chief of the Pricing and Multilateral Affairs Division in the Office of International Aviation, he has been with the Department since 1985 and was previously with the Civil Aeronautics Board.
- In addition to international aviation relations, his responsibilities include airline pricing and standards matters, including IATA agreements, and aviation environmental, consumer and infrastructure issues. He holds a B.A. in International Relations and Economics from American University.



#### Sylvain Lambert

VP, Head of Public Affairs France, EU and International Organizations

- After more than 15 years in the French public service, specializing in EU and international affairs, with particular responsibility for WTO negotiations in the Ministry of Finance and then as diplomatic advisor to the Minister of Agriculture and to the Minister of Economy and Finance, Sylvain joined EADS in 2008 and Airbus in 2012.
- At Airbus he is now in charge of France, EU institutions and International organizations within Airbus Public Affairs.
- > Sylvain graduated from ENA with a major in law and political science

### BIOGRAPHIES



### Laura Logan

Director, Security Systems & Regulatory, Air Canada

Laura has been with Air Canada for 24 years, the last nine in Security. She is responsible for Air Canada's Security Management System, security regulatory compliance for Air Canada's operations and fraud control. She is the Chair of the Security / Facilitation committee for the National Airline Council of Canada and an observer with the IATA SEG group. Prior to joining Security, Laura spent eight years with Air Canada's maintenance operations holding a variety of positions. She started out in the Operational Research team working on projects with most of Air Canada's operating branches. She holds a Bachelor's and a Master's degree in Industrial Engineering.



#### Chris Lyle

Representative to ICAO, World Tourism Organization (UNWTO)

- Chris Lyle, a graduate of Cambridge University and a Fellow of the Royal Aeronautical Society, has a career spanning British Airways, the United Nations Economic Commission for Africa and ICAO as well as the World Tourism Organization.
- At ICAO, Chris was for some years Deputy Director of the Air Transport Bureau.
- Since joining UNWTO in 2003, Chris' activities have included security and facilitation of travellers, connectivity and air transport policy including liberalization and safeguards such as the development of essential tourism air services, consumer protection, and mitigation of GreenHouse Gas emissions.
- Chris has led delegations to many meetings of international governmental and non-governmental bodies, participated in high-level negotiations on aviation environmental policy matters, is a frequently invited speaker in international fora and is author of a number of articles on the economic and environmental regulation of air transport.
- > Chris also heads up his own consultancy, Air Transport Economics.



#### Frank Manuhutu

Chief legal adviser, Legal Department, European Aviation Safety Agency (EASA)

- Frank Manuhutu, Dutch national, manages since March 2006 as chief legal adviser, the Legal Department of the European Aviation Safety Agency in Cologne, Germany.
- Before that, he worked for 8 years as Legal Coordinator and Head of the Chief Executive's office at the Joint Aviation Authorities in Hoofddorp, Netherlands and as seconded national expert for the European Commission. During that period he was formally employed by the Dutch Ministry of Transport where he has worked for some years in the legal service of the Directorate-General of Civil Aviation and as Policy officer in the field of international road transport and road infrastructure.
- He started his career in the Dutch Royal Navy, where he worked as lawyer and policy-adviser after having received his law-degree from the Catholic University of Tilburg in the Netherlands.

## ENHANCING AIR TRANSPORT CONNECTIVITY AND PROFITABILITY:



#### Jim Marriott

Chief Aviation Security Branch, ICAO

- Jim Marriott is Chief, Aviation Security Branch, International Civil Aviation Organization (ICAO), based in Montreal. In this capacity since May 2010, he leads ICAO's activities in aviation security and facilitation policy and standards development, the Universal Security Audit Programme, international aviation security assistance and capacity building, the Machine Readable Travel Documents Programme and the Public Key Directory.
- During 25 years with Transport Canada, Jim occupied a variety of positions with increasing responsibility and complexity in the transportation security field. He played a major role in developing Canada's aviation, marine and surface transportation security programmes since the immediate aftermath of the 1985 Air India bombing until joining ICAO in 2010.
- At the senior executive level, Jim has extensive aviation security experience in international relations, policy and regulations development, oversight, critical incident management and organization development. He is an internationally recognized expert in the field of aviation security.



#### **Anita Mosner**

Partner, Holland & Knight and Deputy Chair, Holland & Knight

- Ms. Mosner is a magna cum laude graduate of Tufts University, where she was awarded a Bachelor of Arts Degree in Political Science. Anita received her Juris Doctor degree from the Boston University School of Law, where she served as an editor of the Boston University Journal of International Law.
- Anita Mosner is a Washington-based partner of Holland & LLP, and serves as the Deputy Chair of Holland & Knight's 50-member Aviation Team. Anita's primary areas of practice are aviation law, competition and international law.
- With 27 years' experience in the aviation industry as both a lawyer and a consultant, Ms. Mosner has handled all phases of the airline start up process, and has led the launch of both U.S. and foreign air carriers. She also has played a leading role in the development of several major airline alliances and joint ventures, assisting with the negotiation and documentation of such arrangements.
- Ms. Mosner has defended major enforcement actions before the Federal Aviation Administration (FAA), Department of Transportation (DOT), Transportation Security Administration, Bureau of Customs and Border Protection and other federal agencies. She also has strong experience in international air safety and air safety oversight, and crisis management and response.



#### **Andrew Parker**

Group Executive, Government and International Affairs, Qantas Airways Limited

- Andrew Parker is Group Executive Government and International Affairs at Qantas Airways Limited. In this role, Andrew manages the airline's global government and international relations and public affairs. He is a member of Group Management Committee and reports to the Chief Executive Officer. He is based in Sydney.
- This role involves managing political, public policy, regulatory and government issues for the Group and representing Group airlines in government negotiations, air services talks and broader political, environmental and public affairs engagement worldwide.

- Andrew is also a member of the Tourism and Transport Forum (TTF) Advisory Board.
- Before joining the Qantas Group, Andrew was Senior Vice President Public Affairs, International Affairs, Industry Affairs and the Environment at Emirates Airline based in Dubai between 2007 and 2013. He also served on the Board of the Emirates Airline Foundation. In this role Andrew helped to grow the Emirates network to over 120 cities in 70 countries. Andrew was a key architect in the global partnership between Qantas and Emirates.
- Prior to Emirates, he was the Managing Director of a large public affairs firm in Australia and partner of the global public relations group Ogilvy.
- He has also been a Press Secretary and Senior Political Adviser to various Australian political leaders and Ministers and worked as a journalist and producer in newspapers and television in Australia, the UK and US.



#### Jim Peters

Chief Technology Officer, Société Internationale de Télécommunications Aéronautiques (SITA)

- Jim Peters is a member of SITA's Senior Leadership Team as Chief Technology Officer (CTO), SITA; a role that he has held since December 2003. His responsibilities include developing an up-to-date system architecture for SITA's products and services; identifying new business segments and developing and managing strategic technology partnerships. Jim also heads SITA Lab. Created in 2008, this is a world class facility for technology research whose goal is to drive innovation for the air transport industry working both independently and in partnership with others.
- Previously Jim was President and Chief Technology Officer of Datalex, where he was involved in numerous acquisitions and helped take the company public with dual listings on NASDAQ and the Irish Exchange.
- Between 1995 and 1998 Jim was Chief Executive Officer and Founding Partner of Web Ventures, a technology firm delivering distribution solutions to the travel industry such as the Internet booking engine 'BookIT!' which became a key product for Datalex after its acquisition of Web Ventures.
- Prior to this Jim held a variety of roles in TPF systems development for Amdahl, Amadeus, Thai Airways, KLM, Qantas and Republic Airlines. He holds a B.A. in Philosophy from the University of Notre Dame.



#### George Petsikas

President of the National Airlines Council of Canada

- George Petsikas is a native of Montreal. He is a lawyer and holds a master's degree in law from McGill University's Institute of Air and Space Law.
- Since 1990, George has worked for Air Transat and more recently for its parent company, Montreal-based Transat A.T. Inc., the world's sixth largest integrated tour operator and holiday travel company in terms of revenue. He currently holds the position of Senior Director, Government and Industry Affairs, responsible for all aviation policy, legislative and regulatory matters in the 35 countries worldwide where Transat operates, as well as for overall government, international and industry relations.
- He has participated in many of Canada's bilateral and multilateral air transport negotiations over the years, and has acted as a senior advisor in this respect on the Canadian negotiating teams that concluded the landmark agreements with the United States and the European Union.
- In September 2008, George was appointed the first president of the National Airlines Council of Canada, the industry trade association representing Canada's largest passenger airlines, and acts as chairman of its executive committee responsible for overall operations and strategic policy. He is also a co-founder of the National Travel and Tourism Roundtable, as well as a past chairman of the Canadian Bar Association's Air and Space Law Section.

## ENHANCING AIR TRANSPORT CONNECTIVITY AND PROFITABILITY:



#### Jeff Poole

Director General, Civil Air Navigation Services Organisation (CANSO)

- Jeff was appointed Director General of CANSO on 1 December 2012. In addition to managing the association, he has overall responsibility for representing the CANSO membership as the Global Voice of Air Traffic Management, delivering the CANSO vision for the future of air navigation services, further expanding CANSO's worldwide membership, and governing the association's relationship with its industry peers and stakeholders.
- Jeff was previously the IATA Director, Government and Industry Affairs for 18 months with a mandate to further develop a strong, credible and proactive IATA role in that area. Prior to that, from 1 February 2004 to 30 April 2011, Jeff was Director Industry Charges, Fuel and Taxation for IATA. He was responsible for achieving significant cost reductions in airport costs and air navigation charges to IATA Member airlines for their international operations (US\$ 54 billion per year, about 10% of the global operational costs of all airlines). He was also responsible for IATA's commercial fuel activities, including fuel charges and reliability of fuel supply, and for industry taxation matters affecting IATA Member airlines. Under Jeff's personal leadership, the IATA External Costs Campaign has secured savings for airlines of over US\$ 24 billion from reduced charges, fees and taxes.
- Jeff joined IATA in February 2004 following a career at Airbus, Toulouse and in the defence industry with BAESYSTEMS. His last position at Airbus was as Senior Vice President for Procurement Strategy and Services, covering a \$20 billion per annum spend. Prior to that, Jeff was responsible for development of all business aspects of the Airbus A3XX (now A380) programme. His previous positions in the defence industry covered commercial, contractual, business development and strategy aspects of a number of major defence programmes and businesses in the UK and internationally. He also has extensive experience of working with Governments and major international institutions.

#### **Vijay Poonoosamy**

Vice President of International & Public Affairs, Etihad Airways and Chair of the IATA Industry Affairs Committee

- Vijay Poonoosamy, a national of Mauritius, is a barrister (Middle Temple) with a law degree from the University of Nottingham, a Master's degree in International Law from the London School of Economics and Political Science, a Post Graduate Diploma in Air & Space Law from the London Institute of World Affairs and a Certificate in Company Direction from the Institute of Directors in New Zealand.
- Vijay was an Aviation Lawyer in London, the Managing Director of Air Mauritius and the Executive Chairman of Airports of Mauritius before joining Etihad Airways where he is the Vice President International & Public Affairs.
- Vijay was the ICAO Rapporteur and Chairman of the 1999 ICAO Special Group on the Modernisation of the Warsaw Convention, Chairman of the historical 1994 ICAO World-wide Air Transport Conference and Vice Chairman of ICAO's 2009 Special Committee on Aviation Security Conventions. He was also Chairman of the Air Transport Committee of the African Civil Aviation Commission, Chairman of the IATA Legal Advisory Council and Chairman of the IATA Task Force on International Aviation Issues.
- Vijay is the Chair of IATA's Industry Affairs Committee and a member of the Routes Advisory Panel and of the Advisory Board of the World Tourism Forum Lucerne.



### BIOGRAPHIES



#### Ann Frédérique Pothier

Head of Section, Central Route Charges Office, EUROCONTROL

- Ann Frédérique has been working for the European Organisation for the Safety of Air Navigation (EUROCONTROL) in Brussels since 1998. Before joining EUROCONTROL, she worked in a law firm which specialised in air transportation matters in Montréal, Canada.
- As a member of the EUROCONTROL Legal Service for 13 years, her responsibilities focused on legal and institutional aspects relating to the provision of air traffic services, safety and regulatory issues, in particular with respect to the implementation of the Single European Sky. She was involved and regularly spoke on matters such as just culture, FABs and route charges.
- Since January 2011, Ann Frédérique has worked for the Central Route Charges Office (CRCO) as head of section, where she oversees collection and enforcement related activities with respect to air navigation charges and deals with policy issues related to the EUROCONTROL route charges system.



#### Kenneth P. Quinn

Partner, Aviation, Aerospace & Transportation, Pillsbury Winthrop Shaw Pittman

- Mr. Quinn is a partner and co-leader of Pillsbury's top-ranked aviation practice. He has served on the Governing Committee and as General Counsel and Secretary of the Flight Safety Foundation since 2004. In 2011, he was elected Vice Chair of the International Civil Aviation Organization (ICAO) Task Force on Safety Information Protection. He has served on the Governing Committee of the ABA Forum on Air & Space Law since 1994, including as Chair in 1996-98, and as Editor-in-Chief of its legal journal, The Air & Space Lawyer, from 1997-2010. Mr. Quinn was Chief Counsel of the U.S. Federal Aviation Administration from 1991-93, and served as counselor to the Secretary of Transportation from 1989-91. He was a Senior Advisor to the Office of the President-elect in 1988.
- He is a Fellow of the Royal Aeronautical Society, where he serves on the Board of its DC branch. He serves on the Board and as Secretary of the International Aviation Club, is an Editor of the Annals of Air & Space Law of McGill University, and serves on the Board of the DePaul University Institute of Air & Space Law. He acts as regulatory, enforcement, antitrust, commercial, criminal, and litigation counsel to several domestic and international airlines, aerospace companies, airports, lenders/lessors, private equity/hedge funds, online travel agents, and other aviation companies. He served two terms as Chair of the Parish Pastoral Council of the Cathedral of St. Matthew the Apostle in Washington, DC, and is a 4th Degree Knight of Columbus.
- He received his Juris Doctor from DePaul University College of Law, with honors, where he served as Editor, DePaul Law Review; and Editor, A.S.I.L.S. International Law Journal. He holds a B.S. in Finance, Northern Illinois University.

## ENHANCING AIR TRANSPORT CONNECTIVITY AND PROFITABILITY:



#### R. Rajeshkumar

CEO, Auctorizium Pte Ltd

- Rajeshkumar is Chief Executive of Auctorizium Pte Ltd., a subsidiary of Netrust Pte Ltd. He was previously Deputy Chief Executive of Netrust. Rajeshkumar was responsible for growing Netrust to become a regional and international provider of Cryptographic solutions and developing the E-Passport line of business. He has a 25 year career in the T industry covering technical, Project Management and Sales focused positions.
- Holds a Bachelor's degree (Distinction) in Electronics and Communications with a major in Digital Communication and Fibre Optics from the Maharaja Sayajirao University of Baroda, India. Also holds an MBA in International Business and Finance from Imperial College (London). Has a Master of Science in Financial Engineering from the National University of Singapore.
- Active member of ISO/IEC JTC1 SC17 WG3/TF5, the body that sets the standards for E-Passport PKI.



#### Charles E. Schlumberger

Lead Air Transport Specialist, World Bank

- Dr. Charles E. Schlumberger, a Swiss national, is the Lead Air Transport Specialist of the World Bank in Washington DC. In this function he is responsible for the Bank's policy and development priorities in the field of air transportation. He supervises or participates directly in several air transport projects globally, which range from air transport infrastructure financing, air carrier restructuring and/or privatization, air transport safety and security projects, and air transport policy advice to governments.
- Prior to his appointment to the World Bank in 1998, Dr. Schlumberger has held the position of Vice-President at Union Bank of Switzerland, responsible for international credit restructuring. Prior to his activities in financial institutions, he was the CEO of a Logistics and Transport Group in France, and worked as a lawyer on aviation related matters in Switzerland.
- Dr. Schlumberger graduated in 1986 with a Law Degree from Basel Law School, focusing on Aviation Law and Bankruptcy Procedures. He further holds an MBA from Harvard Business School in Boston, USA, and received a degree of Doctor of Civil Law from the Institute of Air and Space Law of McGill University in Montreal, Canada. He is also an active FAA and EASA licensed pilot and certified flight instructor, and a Fellow of the Royal Aeronautical Society.



#### Steven H. Taylor

Vice President, Regulatory and Industry Affairs, FedEx

- Steve became the Vice President, Regulatory and Industry Affairs, of FedEx Express in September, 2004 after serving as Senior Vice President and General Counsel of FedEx Ground. Steve started with the Federal Express Legal Department in 1992, serving as both Staff Attorney and Managing Attorney in the Labor and Employment Group. He was promoted to Vice President and later Senior Vice President at FedEx Ground in 1998. He is the recipient of numerous awards and honors, including the Federal Express' Five Star Award, its highest award for employee excellence.
- He received his Bachelor's degree from the University of Tennessee, his law degree from Southern Methodist University School of Law, and his Master's from Cornell University. He serves on the Board of Directors of the Express Association of American, and serves on the Board and is the General Counsel of the Tennessee Chamber of Commerce. He is also a member of the Governing Committee of the American Bar Association's Forum on Air and Space Law, currently serving as the Chairperson.

### **BIOGRAPHIES**



#### Tony Tyler

Director General & CEO, International Air Transport Association (IATA)

- Tony Tyler became the sixth person to lead IATA when he took on the role of Director General and CEO from 1 July 2011.
- Prior to joining IATA, Tyler built his career at John Swire & Sons in Hong Kong starting in 1977. From 1978 he moved within the Swire Group to Cathay Pacific Airways, eventually serving as its Chief Executive from July 2007 to March 2011. Before this, Tyler held various senior positions at the airline, including Chief Operating Officer (2005-2007) and Director of Corporate Development (1996-2005).
- Concurrent with his work at Cathay Pacific, Tyler was engaged in various responsibilities within the Swire Group. He was Chairman of Hong Kong Dragon Airlines Ltd. (2007-2011), Director of Hong Kong Aircraft Engineering Company (1996-2008), a Director of John Swire & Sons (H.K.) Limited (2008-2011) and a Director of Swire Pacific Limited (2008-2011).
- Internationally, Tyler served on the IATA Board of Governors from 2007 to 2011 and was its Chairman from June 2009 to June 2010.
- Tyler, a British national, was born in Egypt in 1955 and graduated from Oxford University in Jurisprudence. He has broad international working experience in Australia, Canada, Hong Kong, Italy, Japan, the Philippines and the United Kingdom. At IATA, he will work from both its main offices in Montreal, Canada and Geneva, Switzerland.



## Jan Váña

Director, Wheeltug Plc

- Mr. Vana is currently the Director of WheelTug plc (www.wheeltug.gi), business development of WheelTug programme. Main responsibility for relationship with airlines/aircraft operators, airports, air navigation services, MROs, regulators, training of personnel, WheelTug and European operations.
- Prior to this, Mr. Vana built his career as Commercial Director of ABS Jets (www.absjets.com), the largest business jet company in the new EU countries, from 2006 to 2009 and as Executive Director of the Czech Airlines (www.czechairlines.com) from 2003 2006; he has also been member of the Board of Directors. Mr. Vana has been responsible of Czech Airlines Strategy and Business Development, Fleet Development and Fleet Acquisition, Security, coordination of Czech Airlines subsidiaries. Czech Airlines' representative at AEA and Sky Team Steering Committee and he has been recognised in "1000 Leaders of the Czech Republic 2006".
- Mr. Vana has served as official at the Ministry of Defence of the Czech Republic from 1999 2003, including vice-minister of Defence during 2002-2003. He received the Award of Cross of Merit, 2nd and 3rd class by the Minister of Defence.
- Prior to this he served as National Military Representative of Czech Republic at NATO, SHAPE, Mons, Belgium, from 1994 – 1999.
- From 1984 1992, Mr. Vana has been a jet pilot of Czechoslovak Air Force and he is a holder of "Master Pilot Wings".
- Mr. Vana graduated from Czechoslovak Air Force Academy, Kosice in 1984 and from US Air University, Air Command and Staff College, Montgomery, Alabama, USA in 1993.

## ENHANCING AIR TRANSPORT CONNECTIVITY AND PROFITABILITY:



#### **Billie Vincent**

President and CEO of Aerospace Services International, Inc.

- Mr. Vincent served in the USAF and with the FAA in Air Traffic Control, Training, Regulatory Activities and Aviation Security, and for the last several years in the private sector. His last position in the FAA was the Director of the Office of Civil Aviation Security from early 1982 to the middle of 1986. He has over 30 years in various fields of security and counter-terrorism and has written, instructed and spoken extensively on the subject of security protection of national infrastructure. Mr. Vincent is the 2012 author of Bombers, Hijackers, Body Scanners, and Jihadists.
- He is currently the President and CEO of Aerospace Services International, Inc., an Engineering Design and Consulting firm involved in the design of security systems for seaports, airports, airlines and Head-of-State facilities; and with air traffic management/resource consulting and financial analyses.
- Mr. Vincent is a graduate of Dowling College in New York, has an MPA from Auburn University, Auburn, Alabama and is a graduate of the U.S. Air Force Air War College at Maxwell Air Force Base, Montgomery, Alabama.



#### **Thomas Windmuller**

Senior Vice President, Passenger and Cargo Services, International Air Transport Association (IATA)

- Thomas Windmuller has served the global airline industry in a broad cross section of positions over the past 23 years and is IATA's Senior Vice President Airport, Passenger and Cargo Services.
- Prior to this, he was IATA's Senior Vice President, Member and Government Relations and Corporate Secretary, responsible for IATA's relations with its Member airlines, governments and industry partners around the world.
- Mr. Windmuller has also served as Director of IATA's Corporate Projects and as the Director of the Simplifying Passenger Travel (SPT) Program. From 1998 until 2000, he served as Director of the IATA Global Y2K Industry Project where he led the global air transport industry effort to prepare for the millennium rollover. He has also served as the Director of the Air Transport Action Group (ATAG), a coalition of organizations formed to press for economically beneficial aviation capacity improvements in an environmentally responsible manner.
- Mr. Windmuller came to the world of civil aviation following a career of diplomatic service for the United States Government. Among his diplomatic assignments, he was responsible for U.S. aviation relations with the European Union and for U.S. aviation security policy. He also served as the U.S. Civil Air Attaché at the U.S. Embassy to the Federal Republic of Germany.
- Mr. Windmuller is a graduate of Cornell University and holds a Master's degree in Economics and Diplomacy from the Fletcher School of Law and Diplomacy. He is married with one son and resides in Geneva, Switzerland.

### BIOGRAPHIES



#### Nasim Zaidi

Former Permanent Secretary, Ministry of Civil Aviation, Government of India (Presently Elected Commissioner of India)

- Dr. Zaidi has served the country as Permanent Secretary of Civil Aviation in India from 2010 to 2012 handling policy issues at Government level. He launched a number of new initiatives in India on formulation of an economic oversight framework, setting up of new regulatory institutions such as Civil Aviation Authority, Independent Air Accident Investigation Board, National Aviation University and also flow of investment in infrastructure.
- He also served as Director General of Civil Aviation in 2009 and 2010. He brought about systemic changes in regulatory framework for aviation safety including introduction of SSP and SMS. He has also served as Chairman of Airports Authority of India.
- He was Permanent Representative of India on the Council of ICAO from 2005 to 2008. In ICAO, he held key positions like Chairman of the First ICAO Working Group on Efficiency and Effectiveness of the Council; Chairman of Finance Committee in 2006-2007; Member of Air Transport Committee; Member of Technical Cooperation Committee etc. and contributed to governance of ICAO.
- In Asia-Pacific region, Dr. Zaidi also held position as Chairman of Cooperative Aviation Security Programme Asia Pacific (CASP-AP) from June 2011 to June 2012.
- Dr. Zaidi holds Doctorate in Biochemistry, Masters in Public Administration from Harvard University and Business Finance from India.



#### **Vladimir Zubkov**

Vice President of Volga-Dnepr Group of Companies

- Since 2008, Mr. Zubkov has been the Vice President of Volga-Dnepr Group of Companies, responsible for relations with international organizations and governments. In this role, he maintained relations with ICAO, IATA, ACI and TIACA (The International Air Cargo Association) and led a multi-disciplinary team in the introduction of electronic documentation for cargo transportation (e-freight and e-AWB) in Russia and at AirBridgeCargo Airlines, part of Volga-Dnepr Group, bringing this to a successful conclusion in May 2012. He has also worked with APEC on development of e-commerce in the transportation sector.
- He started his career at Sheremetyevo International Airport as ground handling manager, later working for Aeroflot as General Manager for the UK, Ireland, Denmark and Sweden before moving to its HQ as Deputy Commercial Director and Director of International Finance and Accounting. He then spent 20 years working for ICAO as Director of the Air Transport Bureau and Director, Planning and Global Coordination.
- In 2011, he was included in the list of the Top 1,000 Russian managers and was ranked in the top 5 in Russia in the category "Government and Industry Relations" (Transport sector).