



ASSEMBLY – 36TH SESSION

PLENARY

Agenda Item 5: Adoption of the Agenda

PROVISIONAL AGENDA

1. The Provisional Agenda for the 36th Session of the ICAO Assembly is presented at Appendix A.

2. The items of the Provisional Agenda under the Executive Committee and the Commissions of the Assembly have been presented in a format which aligns the items to the Strategic Objectives of the Organization. The Strategic Objectives of ICAO for 2005-2010, which includes the Supporting Implementation Strategies, as approved by the Council of ICAO on 17 December 2004, are presented in Appendix B.

3. ACTION BY THE ASSEMBLY

3.1 The Assembly is invited to approve the Provisional Agenda for the 36th Session of the ICAO Assembly as presented in Appendix A.

APPENDIX A
ASSEMBLY - 36TH SESSION
PROVISIONAL AGENDA
PLENARY

Item 1: Opening of the Session by the President of the Council

Item 2: Statements by delegations of Contracting States and of Observers

Statements by delegations will take place at the Plenary meetings during the first two days of the Assembly and should be no longer than five minutes per delegation so that the Commissions can start working on the third day. Statements could be either communicated to the Secretariat for distribution to all delegations or made orally and should focus on high-level policy issues.

Item 3: Establishment of the Executive and Credentials Committees

The Standing Rules of Procedure of the Assembly provide, among other things, that the Assembly shall establish an Executive Committee (Rule 14) with the functions described in Rule 15, and a Credentials Committee (Rule 6).

Item 4: Election of the President and Vice-Presidents of the Assembly

Rules 8 and 9 of the Standing Rules of Procedure of the Assembly provide that the Assembly shall elect a President and four Vice-Presidents.

Item 5: Adoption of the Agenda

Rule 10 of the Standing Rules of Procedure of the Assembly provides that the Provisional Agenda prepared by the Council for a session shall be communicated to Contracting States so as to reach them at least 90 days before the opening of the session. Rule 12 of the Standing Rules provides that the Provisional Agenda prepared by the Council, together with any additional items that the United Nations may request or that any Contracting State may propose for inclusion in the Agenda, shall be submitted to the Assembly for approval as soon as possible after the opening of the Session.

**5.1: Reference of agenda items to the Executive Committee and Commissions
 and directives concerning coordination of action by those bodies**

The Plenary will refer the items of the Agenda to the Executive Committee and the four Commissions. Under Rule 15 (d) of the Standing Rules of Procedure of the Assembly, the Executive Committee may also refer items of the Agenda or parts of such items to Commissions. The Plenary or the Executive Committee will, if required, issue directives or terms of reference when referring items or parts of them to the Commissions.

PLENARY (*Continued*)

Item 6: Establishment of Commissions, Co-ordinating Committee and election of Chairmen of Commissions

Under Rule 14, the Assembly has to establish an Administrative Commission. It is anticipated that the Assembly shall also establish three other Commissions, namely, the Technical, Economic and Legal Commissions. A Co-ordinating Committee should also be established. Commissions may, as necessary, establish working groups to deal with specific subjects.

Item 7: Annual Reports of the Council to the Assembly for 2004, 2005 and 2006

The Annual Reports of the Council are those covering the years 2004 (Doc 9851), 2005 (Doc 9862) and 2006 (Doc 9876). A supplementary Report will be issued by the time the Assembly convenes to cover the major events in ICAO during the first six months of 2007. The Council may also present to the Assembly separate reports on certain subjects which require more detailed explanations than those generally included in the Annual Reports and which are not covered by other items of the Agenda. (Some of these separate reports are mentioned in the footnote on page A-3). All Annual Reports will be referred as a whole to the Executive Committee, and parts of the Annual Reports and any other reports will be referred to the Commissions in accordance with their fields of competence.

Item 8: Programme Budget for 2008, 2009 and 2010

The proposed Programme Budget for the triennium 2008-2010 will be referred as a whole to the Administrative Commission with those parts of interest or concern to the other Commissions.

Item 9: Assembly resolutions to be consolidated or to be declared no longer in force and their reference to the Executive Committee and Commissions

As has been done since the 16th Session, the Council will present to the Assembly proposals for consolidation of some resolutions in force and for declaring as no longer in force those that have been superseded by subsequent action of the Assembly or on which action has been completed.

Item 10: Election of Contracting States to be represented on the Council

For this item documentation will be presented to the Assembly setting forth the voting procedure for the election of the Council, the precedents of the elections in previous years and other relevant information. Reference will also be made to Assembly Resolution A4-1 specifying the obligations of Council Member States.

Item 11: Reports by Commissions and Committees of the Assembly and action thereon

These reports are the final reports of the Committees and Commissions on each item, together with the draft resolutions presented for adoption by the Assembly.

EXECUTIVE COMMITTEE¹***Safety*****Item 12: Progress report on the implementation of the ICAO Unified Strategy Programme (USP)**

Pursuant to Assembly Resolution A35-7, the Council will present a progress report on the implementation of the ICAO USP, addressing the actions taken since the last Session of the Assembly. The report will focus on assistance provided to States in correcting safety-oversight-related deficiencies as well as actions taken by ICAO and by some groups of States regarding the implementation of Regional Safety Oversight Organizations (RSOOs). It will also encourage the leadership of ICAO in establishing RSOOs in regions where they do not currently exist and identify new solutions to resolve safety-related deficiencies. An update will also be provided concerning action taken with regard to States identified as possible candidates for reporting under Article 54 j) of the Chicago Convention as having significant compliance shortcomings with respect to safety-related Standards and Recommended Practices (SARPs). It will include an update on the Flight Safety Information Exchange (FSIX) website as a tool to facilitate the exchange of safety-related information. The Council will also propose the allocation of resources for the implementation of the programme.

Item 13: Progress report on the implementation of the ICAO Universal Safety Oversight Audit Programme (USOAP) under the comprehensive systems approach

Pursuant to Assembly Resolution A35-6, the Council will present an overall report on the implementation of the ICAO USOAP under the comprehensive systems approach, addressing historical background and information on the overall management and operation of the Programme; audits completed in respect of the safety-related provisions contained in all safety-related Annexes; main results of the audits on the basis of information extracted from the Audit Findings and Differences Database (AFDD); corrective actions taken by States; the status of implementation of SARPs; and the critical elements of a safety oversight system.

Item 14: International Financial Facility for Aviation Safety (IFFAS)

As required in Clause 6 of Assembly Resolution A35-8, the Council will report on activities of IFFAS, including performance assessment and audited financial statements.

¹ The Executive Committee will also consider the Annual Reports of the Council to the Assembly for 2004, 2005 and 2006 referred to it by the Plenary under Item 7.

Also under Item 7, the Committee will consider any separate reports referred by the Plenary, such as reports on: Compliance with and implementation of the principle of equitable geographical representation in the posts of the Secretariat of ICAO (Assembly Resolution A24-20); and recruitment and status of women in ICAO.

EXECUTIVE COMMITTEE (*Continued*)

Security

Item 15: Aviation Security Programme

The Council will present a report on the activities of the Organization relating to aviation security including the Coordinated Assistance and Development Programme established as of March 2006, the integration of the Aviation Security Plan of Action into the Regular Programme Budget, and proposals for updating the *Consolidated statement of continuing ICAO policies related to the safeguarding of international civil aviation against acts of unlawful interference* (Assembly Resolution A35-9). Information will also be provided on existing and new threats, machine-readable travel documents (MRTDs) and proposals for action by ICAO including action planned for the next triennium.

Item 16: Universal Security Audit Programme (USAP)

Pursuant to Assembly Resolution A35-9, Appendix E, the Council will present a report on the overall progress made in the execution of the ICAO USAP, addressing audits and audit follow-up missions completed in respect of Annex 17. Information will be provided on the management and operation of the Programme, the main results of the audits and follow-up visits conducted, and the level of implementation of Annex 17 Standards. The Council will also report on the administrative integration of USAP with USOAP, and on the expected progression of USAP in the 2008-2010 triennium.

Environmental Protection

Item 17: Environmental protection

The Council will present reports on activities with regard to: a) aircraft noise, including the further development of guidance to assist States in implementing the concept of the balanced approach to noise management; b) aircraft engine emissions, including the results of work on market-based measures to reduce emissions; and c) the assessment of the impact of aircraft noise and emissions and models and tools under development for this purpose. Information will be provided on the cooperation with other United Nations bodies in this area. In this context, the Council will present proposals for updating the *Consolidated statement of continuing ICAO policies and practices related to environmental protection* (Assembly Resolution A35-5).

Continuity

Item 18: Passenger and crew health and the prevention of spread of communicable disease

The Council will present a report on the implementation of Assembly Resolution A35-12 in all aspects.

EXECUTIVE COMMITTEE (*Continued*)***Safety, Security, Environmental Protection, Efficiency, Continuity, Rule of Law*****Item 19: Technical cooperation - Activities and policy on technical cooperation provided under the United Nations Development Programme (UNDP) and through Trust Fund (TF) arrangements during the period 2004 - 2006**

The Council will present a historical report providing background information on the activities of the Technical Co-operation Bureau (TCB). The information will include a comparison between the Technical Co-operation Programme's income and expenditure as well as the Programme size by type of funds. The paper will also contain a detailed report on technical cooperation activities, including experts, fellowships and procurement for the period 2004 to 2007.

Item 20: Transition to a new policy on technical cooperation

The Council will present a report on the follow-up to Assembly Resolutions A35-20 and A35-21. The paper will report on how the Technical Co-operation Programme fits into the ICAO Strategic Objectives, and will inform the Assembly of the actions taken by the Secretary General for the elimination of cross-funding between the Administrative and Operational Services Cost (AOSC) Fund and the Regular Programme Budget. The Council will also inform the Assembly of the actions taken as a follow-up to Assembly Resolution A33-9 requesting that the quality assurance of technical cooperation projects be carried out by an independent office of ICAO. The paper will propose an update to the New Policy on Technical Cooperation, and will present a consolidated resolution regarding all technical cooperation activities and programmes.

Item 21: Assembly resolutions to be consolidated or to be declared no longer in force

See note regarding Item 9.

Supporting Implementation Strategies**Item 22: Contributions in arrears**

This item will permit consideration of the status of voting privileges of States that have long-outstanding arrears. Assembly Resolution A35-26 refers to this matter. The parts with respect to measures dealing with contributions in arrears will be referred to the Administrative Commission.

EXECUTIVE COMMITTEE (*Continued*)

Item 23: Increasing the effectiveness of ICAO

The Council will present a report on the actions taken in response to the recommendations of the Executive Committee of the 35th Session of the Assembly on Agenda Item 20, as part of the ongoing process to improve the efficiency and effectiveness of the Organization. The report will provide an update on the formulation of the Strategic Objectives and Business Plan (incorporating the business plans of the Regional Offices and their integration with the Organization's Business Plan), on improvements to the working methods of the Organization, and on work undertaken by the Office for Programmes Evaluation, Audit, and Management Review.

The Council will also report on developments and improvements with information and communications technology (ICT) at ICAO; on the increased use of the ICAO-NET for faster and more efficient communication with States and international organizations and as a repository of information and electronic publications; and on the rationalization and streamlining of ICAO's websites to facilitate easier search and operation.

Item 24: Term limits for the Offices of Secretary General and President of the Council

The Council will present a report recommending that the Assembly note the Council's decision to introduce a limit of two terms to the period which a Secretary General can serve and that the Assembly request the Council to introduce a similar limit for the office of the President of the Council.

TECHNICAL COMMISSION²***Safety*****Item 25: Follow-up of the DGCA/06 Conference on a Global Strategy for Aviation Safety**

The Council will present proposals for the development of a global strategy for aviation safety arising from the Declaration as well as the Conclusions and Recommendations of the *Directors General of Civil Aviation Conference on a Global Strategy for Aviation Safety* held from 20 to 22 March 2006. The Assembly will also be informed of the action taken by ICAO regarding the outcome of the Conference.

Item 26: Recognition of certificates and licences issued by other States

The Council will present a resolution on the recognition of the certificates and licences issued by other States. The purpose of this resolution will be to introduce a policy to assist States in securing the highest practical degree of uniformity in the recognition of certificates and licences as valid. This resolution will complement related SARPs and guidance material that are being developed.

Item 27: ICAO Global Aviation Safety Plan

Pursuant to Assembly Resolution A33-16, a progress report on the ICAO Global Aviation Safety Plan will be presented to the Assembly as well as an updated Plan.

Item 28: Protection of certain accident and incident records and of safety data collection and processing systems in order to improve aviation safety

The Council will present a progress report on Assembly Resolutions A33-17 and A35-17, addressing in particular the development of legal guidance for the protection of information from safety data collection and processing systems (SDCPS), which includes the protection of certain accident and incident records. The Council will propose that both resolutions be amended so as to reflect the latest developments.

Item 29: Flight recorders

Pursuant to Assembly Resolution A35-16, the Council will present a report outlining the development of work on flight recorders.

Item 30: Other safety matters

This item is intended for subjects concerning safety, other than those which have a specific agenda item, which require the consideration of the Assembly, including implementation issues.

² The Technical Commission will also consider those parts of the Annual Reports of the Council for 2004, 2005 and 2006 and the Programme Budget for 2008, 2009 and 2010 referred to it by the Plenary under Items 7 and 8. The Technical Commission will also consider any separate report referred to it by the Plenary or Executive Committee in cases where a specific input is required.

TECHNICAL COMMISSION (*Continued*)

Efficiency

Item 31: Continued evolution of a performance-based global air traffic management (ATM) system

Pursuant to Assembly Resolution A35-15, the Council will present a progress report on ICAO's efforts toward implementation of a global ATM system, the update of the Global Air Navigation Plan, the development of ATM system requirements and the related performance framework. The Council will also report on the outcome of the global symposium on performance of the air navigation system, envisaged to be convened in March 2007, which is expected to develop conclusions to provide guidance on the establishment of global and regional performance objectives. The Assembly will be requested to endorse the performance framework to encourage that all resources and efforts necessary to support implementation, both by ICAO and States, be directed at implementation activities within this global framework.

Item 32: Development of an up-to-date consolidated statement of continuing ICAO policies and practices related to a global ATM system and communications, navigation and surveillance/air traffic management (CNS/ATM) systems

In accordance with Assembly Resolution A35-15, the Assembly is expected to adopt at each regular session of the Assembly, for which a Technical Commission is established, a consolidated statement of continuing ICAO policies and practices related to CNS/ATM. The revised consolidated statement will be based on the statement in Assembly Resolution A35-15.

Item 33: Other efficiency matters

This item is intended for subjects concerning efficiency, other than those which have a specific agenda item, which require the consideration of the Assembly, including implementation issues.

Continuity

Item 34: Support of the ICAO policy on radio frequency spectrum matters

The Assembly will be invited to consider the most recent results of the preparatory activities for the International Telecommunication Union (ITU) World Radio Conference 2007 (WRC/07) which will commence on 22 October 2007 as well as the perceived results, including the impact on the Organization's activities. The activities required to secure spectrum for aviation affect the activities across different bureaux in the Organization and all the Contracting States. In order to ensure that, to the extent possible, necessary resources to support international and regional spectrum management activities are made available, the Assembly will further be invited to establish a special budget, to continue these activities for future ITU Conferences.

TECHNICAL COMMISSION (*Continued*)**Item 35: Other continuity matters**

This item is intended for subjects concerning continuity, other than those which have a specific agenda item, which require the consideration of the Assembly, including implementation issues.

Safety, Efficiency and Continuity**Item 36: Development of an up-to-date consolidated statement of continuing ICAO policies and associated practices related specifically to air navigation**

In accordance with Assembly Resolution A15-9, the Assembly is expected to adopt a revised consolidated statement of continuing policies and practices related to air navigation, up to date as of the end of the 36th Session. The revised consolidated statement will be based on the statement in Assembly Resolution A35-14.

Item 37: Other air navigation matters

This item is intended for subjects concerning air navigation matters, relating to safety efficiency and continuity, other than those which have a specific agenda item, which require the consideration of the Assembly, including implementation issues.

Item 38: Assembly resolutions to be consolidated or to be declared no longer in force

See note regarding Item 9.

ECONOMIC COMMISSION³

Security and Efficiency

Item 39: Facilitation

The Council will report on activities relating to facilitation including a report on progress made in protecting the security and integrity of passports and other travel documents, the establishment of a Public Key Directory (PKD) and the implementation of e-passports and other machine readable travel documents.

The Council will also report on further progress made in implementing Assembly Resolution A35-19 on preventing the introduction of invasive alien species.

Efficiency

Item 40: Regulation of international air transport services

The Council will report on developments in the liberalization of international air transport and the economic regulation of air carriers, in particular with references to safety and security implications.

Item 41: Regulation of the provision of airports and air navigation services

The Council will report on developments in the financial management and organizational arrangements for air transport infrastructure, including commercialization and globalization, user charges and taxes, economic oversight and the performance of the system and multinational air navigation services arrangements.

Safety, Environmental Protection and Efficiency

Item 42: Other air transport issues

The Council will report on other air transport issues including a report on the developments in the statistics and forecasting programmes.

³ The Economic Commission will also consider those parts of the Annual Reports of the Council for 2004, 2005 and 2006 and the Programme Budget for 2008, 2009 and 2010 referred to it by the Plenary under Items 7 and 8. The Economic Commission will also consider any separate report referred to it by the Plenary or Executive Committee in cases where a specific input is required.

ECONOMIC COMMISSION (*Continued*)

Safety, Security and Efficiency

Item 43: Consolidated statement of continuing ICAO policies in the air transport field

The Council will present proposals for updating the *Consolidated statement of continuing ICAO policies in the air transport field* (Assembly Resolution A35-18).

Item 44: Assembly resolutions to be consolidated or to be declared no longer in force

See note regarding Item 9.

LEGAL COMMISSION⁴

Rule of Law

Item 45: Progress report on the modernization of the Rome Convention of 1952

The Council will present a report on the progress of work in relation to the item in the Work Programme of the Legal Committee entitled, “*Consideration of the Modernization of the Convention on Damage Caused by Foreign Aircraft to Third Parties on the Surface*, signed at Rome on 7 October 1952”.

Item 46: Acts or offences of concern to the international aviation community and not covered by existing air law instruments

The Council will present a report on the review of the existing aviation security conventions, with a view to covering the new and emerging threats to civil aviation.

Item 47: Work Programme of the Organization in the legal field

The Council will present a report on the progress of work in relation to other items on the General Work Programme of the Legal Committee not covered by the items above (including consideration, with regard to CNS/ATM systems including global navigation satellite systems (GNSS), of the establishment of a legal framework; international interests in mobile equipment (aircraft equipment); review of the question of the ratification of international air law instruments, and the *United Nations Convention on the Law of the Sea* – Implications, if any, for the application of the Chicago Convention, its Annexes and other international air law instruments), and will present recommendations for the future work programme.

Item 48: Assembly resolutions to be consolidated or to be declared no longer in force

See note regarding Item 9.

⁴ The Legal Commission will also consider those parts of the Annual Reports of the Council for 2004, 2005 and 2006 and the Programme Budget for 2008, 2009 and 2010 referred to it by the Plenary under Items 7 and 8. The Legal Commission will also consider any separate report referred to it by the Plenary or Executive Committee in cases where a specific input is required.

ADMINISTRATIVE COMMISSION⁵***Supporting Implementation Strategies*****Item 49: Budgets for 2008, 2009 and 2010**

Article 49 (e) of the Convention stipulates that the Assembly votes annual budgets and determines the financial arrangements of the Organization. Under this provision, the Council will submit the ICAO Programme Budget for 2008, 2009 and 2010, as well as, if required, estimates for supplementary appropriations.

The Council also will submit the Indicative Budget Estimates of the Administrative and Operational Services Cost (AOSC) of the Technical Co-operation Programme and the Ancillary Revenue Generation Fund.

Item 50: Confirmation of Council action in assessing the contributions to the General Fund and determining advances to the Working Capital Fund of States which have adhered to the Convention

In accordance with Financial Regulations 6.9 and 7.5, the Council has taken action on the assessment of Timor-Leste. The Council will also act on the assessment of any other State that may adhere to the Convention before the opening of the 36th Session of the Assembly. The Council action will be reported to the Assembly for approval.

Item 51: Arrears of contributions of the former Socialist Federal Republic of Yugoslavia

The Council will inform the Assembly regarding the arrears of contributions due from the former Socialist Federal Republic of Yugoslavia pertaining to the years 1990, 1991 and 1992.

Item 52: Contributions in arrears

In accordance with Financial Regulation 6.8 and Assembly Resolution A35-26, the Council will report on the result of actions undertaken, effective 1 January 2005, to monitor outstanding contributions and review the effectiveness of the incentive schemes, taking into account the additional measures applied to those Contracting States whose voting rights have been suspended in Resolving Clauses 9 and 10.

The Assembly will be informed of the actions taken in accordance with Resolution A35-27, Resolving Clause 1.

The application of Assembly Resolution A35-27, Resolving Clause 2, will be reviewed.

⁵ The Administrative Commission will also consider those parts of the Annual Reports of the Council for 2004, 2005 and 2006 and the Programme Budget for 2008, 2009 and 2010 referred to it by the Plenary under Items 7 and 8. The Administrative Commission will also consider any separate report referred to it by the Plenary or Executive Committee in cases where a specific input is required.

ADMINISTRATIVE COMMISSION (*Continued*)

Item 52: Contributions in arrears (*Continued*)

In accordance with Assembly Resolution A35-27, Resolving Clause 3, with effect from 1 January 2005, only that portion of a payment from a Contracting State that is in excess of the sum of the three preceding years' assessments and all instalments due under agreements entered into under Resolving Clause 4 of Assembly Resolution A35-26 shall be retained in a separate account to finance expenditure on aviation security activities, and new and unforeseen projects related to aviation safety, and/or to the enhancement of efficient delivery of ICAO programmes, such action being under Council's control. The Council will report on actions taken and make any recommendations deemed appropriate in this regard.

In accordance with Assembly Resolution A35-27, Resolving Clause 4, the Council will report on the results of the efforts to closely monitor the question of outstanding contributions and the effects of incentive schemes on payment of arrears by States, as well as other measures that may be considered.

Item 53: Assessments to the General Fund for 2008, 2009 and 2010

This item is governed by Assembly Resolution A21-33, Clause 3, as amended by Assembly Resolutions A23-24 and A31-20.

In accordance with Assembly Resolution A35-24, the Council will report its findings and recommendations following its examination of the methodology used in calculating the scales of assessment, and in particular, the limitation principle defined in Assembly Resolution A21-33, Resolving Clause 1 e).

Item 54: Report on the Working Capital Fund

In accordance with Assembly Resolution A35-28, the Council will report on the position of the Working Capital Fund.

Item 55: Disposition of cash surplus

In accordance with Financial Regulation 6.2, the Council will report on the disposition of cash surplus.

Item 56: Amendment of the Financial Regulations

In accordance with Financial Regulation 14.1, the Council will request the Assembly to approve changes to Financial Regulation 5.2 c) to administer the Ancillary Revenue Generation Fund, and to add "aviation security" and "environment" as specific purposes for which excess miscellaneous income could be used.

ADMINISTRATIVE COMMISSION (*Continued*)**Item 56: Amendment of the Financial Regulations** (*Continued*)

In accordance with Financial Regulation 14.1, the Council will report to the Assembly on its actions in amending the Financial Regulations. During the 176th Session, the Council amended Financial Regulation 6.2 to change the definition of cash surplus to comply with United Nations System Accounting Standards. During the 177th Session, the Council amended Financial Regulations 6.1, 7.1, 7.2 and 7.3, effective 1 January 2008, to establish and administer the Ancillary Revenue Generation Fund. Other amendments may be considered by the Council.

Item 57: Review of expenditures, approval of accounts and examination of Audit Reports for the financial years 2004, 2005 and 2006

This item will include the Audit Reports and Statement of Accounts for each of the financial years and in respect of the Organization, including Joint Financing funds, United Nations Development Programme funds, Trust Funds, Civil Aviation Purchasing Service funds and other funds administered by ICAO, as well as reports dealing with transfers from one Major Programme to another, supplementary appropriations and *ex-gratia* payments, if any.

Item 58: Appointment of External Auditor

In accordance with Financial Regulation 13.1, the Council will present a report on the appointment of the External Auditor.

Item 59: Report on the Use of the Information and Communication Technology (ICT) Fund

In accordance with Assembly Resolution A35-32, the Council will report on the use of the Information and Communication Technology (ICT) Fund.

Item 60: Assembly Resolutions to be consolidated or to be declared no longer in force

See note regarding Item 9.

Item 61: Other financial matters for consideration by the Administrative Commission

The Council will report on actions taken during the 2005-2007 triennium following its study on the apportionment of costs between the Technical Co-operation AOSC Fund and the Regular Programme Budget.

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APPENDIX B

STRATEGIC OBJECTIVES OF ICAO FOR 2005-2010

CONSOLIDATED VISION AND MISSION STATEMENT

The International Civil Aviation Organization, a UN Specialized Agency, is the global forum for civil aviation.

ICAO works to achieve its vision of safe, secure and sustainable development of civil aviation through cooperation amongst its member States.

To implement this vision, the Organization has established the following Strategic Objectives for the period 2005-2010:

- A: Safety - Enhance global civil aviation safety*
- B: Security - Enhance global civil aviation security*
- C: Environmental Protection - Minimize the adverse effect of global civil aviation on the environment*
- D: Efficiency - Enhance the efficiency of aviation operations*
- E: Continuity - Maintain the continuity of aviation operations*
- F: Rule of Law - Strengthen law governing international civil aviation*

Strategic Objective A: Safety — *Enhance global civil aviation safety*

Enhance global civil aviation safety through the following measures:

1. Identify and monitor existing types of safety risks to civil aviation and develop and implement an effective and relevant global response to emerging risks.
2. Ensure the timely implementation of ICAO provisions by continuously monitoring the progress toward compliance by States.
3. Conduct aviation safety oversight audits to identify deficiencies and encourage their resolution by States.
4. Develop global remedial plans that target the root causes of deficiencies.
5. Assist States to resolve deficiencies through regional remedial plans and the establishment of safety oversight organizations at the regional or sub-regional level.
6. Encourage the exchange of information between States to promote mutual confidence in the level of aviation safety between States and accelerate the improvement of safety oversight.
7. Promote the timely resolution of safety-critical items identified by regional Planning and Implementation Groups (PIRGs).
8. Support the implementation of safety management systems across all safety-related disciplines in all States.
9. Assist States to improve safety through technical cooperation programmes and by making critical needs known to donors and financial organizations.

Strategic Objective B: Security — *Enhance global civil aviation security*

Enhance the security of global civil aviation through the following measures:

1. Identify and monitor existing types of security threats to civil aviation and develop and implement an effective global and relevant response to emerging threats.
2. Ensure the timely implementation of ICAO provisions by continuously monitoring the progress toward compliance by States.
3. Conduct aviation security audits to identify deficiencies and encourage their resolution by States.
4. Develop, adopt and promote new or amended measures to improve security for air travellers worldwide while promoting efficient border crossing procedures.
5. Develop and maintain aviation security training packages and e-learning.
6. Encourage the exchange of information between States to promote mutual confidence in the level of aviation security between States.
7. Assist States in the training of all categories of personnel involved in implementing aviation security measures and strategies and, where appropriate, the certification of such personnel.
8. Assist States in addressing security related deficiencies through the aviation security mechanism and technical cooperation programmes.

Strategic Objective C: Environmental Protection — *Minimize the adverse effect of global civil aviation on the environment*

Minimize the adverse environmental effects of global civil aviation activity, notably aircraft noise and aircraft engine emissions, through the following measures:

1. Develop, adopt and promote new or amended measures to:
 - limit or reduce the number of people affected by significant aircraft noise;
 - limit or reduce the impact of aircraft engine emissions on local air quality; and
 - limit or reduce the impact of aviation greenhouse gas emissions on the global climate.
2. Cooperate with other international bodies and in particular the UN Framework Convention on Climate Change (UNFCCC) in addressing aviation's contribution to global climate change.

Strategic Objective D: Efficiency — *Enhance the efficiency of aviation operations*

Enhance the efficiency of aviation operations by addressing issues that limit the efficient development of global civil aviation through the following measures:

1. Develop, coordinate and implement air navigation plans that reduce operational unit costs, facilitate increased traffic (including persons and goods), and optimize the use of existing and emerging technologies.
2. Study trends, coordinate planning and develop guidance for States that supports the sustainable development of international civil aviation.
3. Develop guidance, facilitate and assist States in the process of liberalizing the economic regulation of international air transport, with appropriate safeguards.
4. Assist States to improve efficiency of aviation operations through technical cooperation programmes.

Strategic Objective E: Continuity — *Maintain the continuity of aviation operations*

Identify and manage threats to the continuity of air navigation through the following measures:

1. Assist States to resolve disagreements that create impediments to air navigation.
2. Respond quickly and positively to mitigate the effect of natural or human events that may disrupt air navigation.
3. Cooperate with other international organizations to prevent the spread of disease by air travellers.

Strategic Objective F: Rule of Law — *Strengthen law governing international civil aviation*

Maintain, develop and update international air law in light of evolving needs of the international civil aviation community by the following measures:

1. Prepare international air law instruments that support ICAO's Strategic Objectives and provide a forum to States to negotiate such instruments.
2. Encourage States to ratify international air law instruments.
3. Provide services for registration of aeronautical agreements and depositary functions for international air law instruments.
4. Provide mechanisms for the settlement of civil aviation disputes.
5. Provide model legislation for States.

SUPPORTING IMPLEMENTATION STRATEGIES

To implement its Strategic Objectives, the Organization will take the necessary steps to:

1. operate in a transparent manner and communicate effectively both externally and internally;
2. maintain the effectiveness and relevance of all documents and materials;
3. identify risk management and risk mitigation strategies as required;
4. continuously improve the effective use of its resources;
5. enhance the use of information and communication technology integrating it into its work processes at the earliest possible opportunity;
6. take into account the potential impacts on the environment of its practices and operations;
7. improve its use of diverse human resources in line with the best practices in the UN system; and
8. operate effectively with the highest standard of legal propriety.

Figure 1. Diagram showing the relationship between the Objectives and the Supporting Implementation Strategies

Safety	Security	Environment Protection	Efficiency	Continuity	Rule of Law
Supporting Implementation Strategies					

Adopted by Council on 17 December 2004

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