

A35-WP/20 AD/2 5/7/04 **Addendum No. 1** 21/9/04

ASSEMBLY – 35TH SESSION

ADMINISTRATIVE COMMISSION

Agenda Item 8: Programme Budget for 2005, 2006 and 2007

Agenda Item 39: Budgets

Agenda Item 39.1: Programme Budget - 2005, 2006 and 2007

Agenda Item 39.2: Technical Co-operation Administrative and Operational Services Costs

(AOSC)

DRAFT PROGRAMME BUDGET OF THE ORGANIZATION FOR 2005, 2006 AND 2007

ADDENDUM NO. 1

LETTER OF TRANSMITTAL

OF THE

UPDATED DRAFT PROGRAMME BUDGET 2005-2006-2007 FROM THE PRESIDENT OF THE ICAO COUNCIL TO THE THIRTY-FIFTH SESSION OF THE ASSEMBLY

| 1. | In paragraph 9 of the Letter of Transmittal of the Draft Programme Budget for 2005-2006- |
|--------|---|
| 2007 | dated 6 August 2004, it was mentioned that the budget estimates would be updated, if necessary, to take |
| into a | account the most recent economic data. |

- 2. The Council at its meeting on 15 September 2004 reviewed the updated budget estimates, and noted that Addendum No. 1 to Assembly Working Paper A35-WP/20, AD/2, attached herewith, containing the updated budget estimates, is to be transmitted for the consideration of the Assembly.
- 3. Representatives of Council Member States of Australia, Canada, Japan, the United Kingdom and the United States have reserved their positions on the Draft Programme Budget. Germany has reserved its position with respect to the increase in the draft budget estimates of \$ 2.57 million shown in the updated Draft Programme Budget.

Assad Kotaite

21 September 2004

DRAFT PROGRAMME BUDGET OF THE ORGANIZATION FOR 2005, 2006 AND 2007

ADDENDUM NO. 1

SUMMARY

The Draft Programme Budget of the Organization for 2005-2007 has been updated to take into account the changes in exchange rates and the latest staff costs. The substantial depreciation of the U.S. dollar against the Canadian dollar has had a significant negative impact on the budget, resulting in an increase in the Draft Programme Budget estimates from \$ 196.99 million to \$ 199.55 million, or an increase of approximately \$ 2.57 million.

Total proposed assessments on States consequently have also increased from \$179.74 million to \$182.25 million, or an increase of \$2.52 million.

It may be necessary to further update the Draft Programme Budget estimates just before the Assembly session to take into account any significant change in the exchange rates used to prepare the budget estimates.

1. It was indicated in the Letter of Transmittal that, if necessary, the Draft Programme Budget estimates would be updated before the Assembly session to take into account the most recent economic data. Following this and past practice, the Draft Programme Budget estimates have been updated to take into account the most recent external economic data. The revised estimates are shown in the Tables of this Addendum.

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- 2. The updated estimates have taken into account the following changes:
 - a) staff salary and allowance levels in effect in September 2004 instead of in early 2004;
 - b) revision of the provision for anticipated staff cost increases as a result of taking into account the latest salary levels, as follows:

| Rates of increase: | 2004 | 2005 | 2006 | 2007 |
|----------------------------|-------|-------|-------|-------|
| originally | 1.5% | 2.5% | 2.5% | 2.5% |
| revised | 0.0% | 2.5% | 2.5% | 2.5% |
| Compounding factor: | | | | |
| originally | 1.015 | 1.040 | 1.066 | 1.093 |
| revised | | 1.025 | 1.051 | 1.077 |

c) revision of the assumed exchange rates for the Canadian dollar and currencies used in Regional Offices to the most current rates, as follows:

| (for one U.S. dollar) | From | To |
|-----------------------|--------|--------|
| Canadian dollars | 1.36 | 1.32 |
| Egyptian Pounds | 6.18 | 6.18 |
| Euro | 0.82 | 0.82 |
| Peruvian Soles | 3.48 | 3.38 |
| CFA Franc | 535.26 | 539.82 |
| Thai Baht | 40.71 | 41.42 |
| Mexican Pesos | 11.40 | 11.36 |
| Kenyan Shillings | 79.62 | 81.00 |

3. As a result of the changes mentioned in paragraph 2 above, the Programme Budget estimates for the 2005-2007 triennium would be higher than the estimates included in Assembly Working Paper A35-WP/20, AD/2 by \$2.57 million for the triennium, as shown in the following summary:

(expressed in thousands of United States dollars)

| • | 2005 | 2006 | 2007 | 2005-2007 |
|--|--------|--------|--------|-----------|
| Draft Programme Budget as in A35-WP/20, AD/2 | 64 690 | 65 837 | 66 459 | 196 986 |
| Less: Reduction in provision for staff cost increases | (794) | (812) | (827) | (2 433) |
| Add: Adjustment of staff costs to latest salary and allowance levels | 454 | 465 | 529 | 1 448 |
| Add: Increases due to exchange rates | 1 169 | 1 181 | 1 201 | 3 551 |
| Revised Draft Programme Budget Estimates for 2005-2007 | 65 519 | 66 671 | 67 362 | 199 552 |
| Net increase in Budget | 829 | 834 | 903 | 2 566 |

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4. Nearly 80 per cent of the Programme Budget of ICAO is influenced by Canadian dollars and seven other currencies. Five of these currencies have appreciated to varying degrees against the U.S. dollar since the 2002-2004 Programme Budget had been approved. The approved Programme Budget for 2002, 2003 and 2004, including the Universal Safety Oversight Audit Programme funded from Cash Surplus, amounted to \$174.78 million. However, the Programme Budget for the 2002-2004 triennium, when expressed at the same currency exchange rates and using the same ratio of currencies as those used in the updated Draft Programme Budget, would amount to \$195.86 million, resulting in an increase of \$21.08 million due to exchange rates alone. This illustrates the extent of the impact of the exchange rates on the budget in U.S. dollar terms.

- 3 -

- 5. The Draft Programme Budget for the 2005-2007 triennium, including the increase of \$2.57 million resulting from the recent update as shown in paragraph 3 above, amounts to \$199.55 million. This amount is higher than that of the approved Programme Budget for the 2002-2004 triennium by \$24.77 million. Almost \$19 million of this increase is due to exchange rate fluctuations. The amount attributable to cost increases and other factors is about \$5.77 million, representing an increase of 3.3 per cent for the three-year period.
- 6. The following summary shows the revised resource requirements resulting from the increase in the budget estimates:

(expressed in thousands of United States dollars)

| • | 2005 | 2006 | 2007 | 2005-2007 |
|---|-----------------|---------|---------|------------------|
| Revised Budget | 65 519 | 66 671 | 67 362 | 199 552 |
| Less: Miscellaneous Income (Revised for exchange rates) | (5 162) | (5 413) | (5 723) | (16 298) |
| Net Budget | 60 357 | 61 258 | 61 639 | 183 254 |
| Contributions from Contracting States: - Transfer from Incentive Scheme Account - Assessments | 1 000 59 357 | 61 258 | 61 639 | 1 000 182 254 |
| Total Contributions | 60 357 | 61 258 | 61 639 | 183 254 |

7. As a result of the increased resource requirements, the assessments on Contracting States would increase by an amount of \$2.52 million as shown in the following summary:

(expressed in thousands of United States dollars)

| | 2005 | 2006 | 2007 | 2005-2007 |
|--|--------|--------|--------|-----------|
| Assessments as shown in Draft Programme Budget A35-WP/20, AD/2 | 58 545 | 60 441 | 60 752 | 179 738 |
| Revised Assessments as shown above | 59 357 | 61 258 | 61 639 | 182 254 |
| Increase in Assessments | 812 | 817 | 887 | 2 516 |

- 8. The Council authorized (C-DEC 172/22) the Secretary General to purchase forward currency contracts for the Canadian dollars and other currencies considered appropriate to lock in exchange rates so as to stabilize a major part of the budget estimates for the triennium. At the time of the Council meeting on 15 September 2004, forward currency contracts purchased amounted to approximately 80.8 per cent of the Canadian dollar requirements at an average rate of Can.\$1.32 per U.S. dollar and 28.8 per cent of the Euro requirements at an average rate of \bigcirc 0.83 per U.S. dollar. Since then, the remaining Canadian dollar requirements have been purchased in full. The exchange rates used to revise the budget estimates as shown in paragraph 2 above take into account the currencies bought to date and the prevailing market rates.
- 9. The indicative budget of the Technical Cooperation Administrative and Operational Services Costs (AOSC), Joint Financing Activities, and AVSEC Plan of Action budgets, shown under Extrabudgetary Resources, have been revised in accordance with the latest economic data.

Addendum No. 1

DRAFT PROGRAMME BUDGET 2005-2006-2007

SUMMARY OF ESTIMATED EXPENDITURES

(expressed in thousands of U.S. dollars)

| | Regular Budg | get | | | | Extra- |
|-------|--|-------------|-------------|--------|---------|-----------|
| | | 2 | 2005-2007 | | | budgetary |
| Majo | or Programmes | 2005 | 2006 | 2007 | Total | Resources |
| | | Apj | propriation | ns | | |
| I. | General Policy and Direction | 1 090 | 1 118 | 1 718 | 3 926 | |
| II. | Air Navigation | 9 138 | 9 314 | 9 521 | 27 973 | 722 |
| III. | Air Transport | 5 363 | 5 468 | 5 561 | 16 392 | 20 657 |
| IV. | Legal | 1 171 | 1 123 | 1 069 | 3 363 | 440 |
| V. | Regional and Other Programmes | 17 120 | 16 494 | 16 392 | 50 005 | |
| VI. | Administrative Support | 25 647 | 26 047 | 26 400 | 78 094 | |
| VII. | Finance, External relations/Public Information and Programmes Evaluation, Audit and Management | | | | | |
| | Review | 3 984 | 4 081 | 4 101 | 12 166 | |
| VIII. | Universal Safety Oversight Audit Programme | 2 007 | 3 027 | 2 599 | 7 633 | |
| Total | Proposed Appropriation Regular Budget | 65 519 | 66 671 | 67 362 | 199 552 | |
| X. | Technical Co-operation | | | | | 18 343 |
| Total | Proposed Appropriation | 65 519 | 66 671 | 67 362 | 199 552 | 40 162 |
| | | | | | | |
| | Extra-budget | tary Resour | ces | | | |
| | Technical Co-operation | 6 299 | 6 051 | 5 993 | | 18 343 |
| | Joint Financing Activities | 576 | 591 | 601 | | 1 768 |
| | AVSEC Plan of Action | 6 591 | 6 700 | 6 760 | | 20 051 |
| Total | Extra-budgetary Resources | 13 466 | 13 342 | 13 354 | | 40 162 |

SUMMARY OF ESTIMATED RESOURCES

(expressed in thousands of U.S. dollars)

| Regular Budget | | | | | | | | | | | |
|--------------------------|--------|--------|--------|---------|--|--|--|--|--|--|--|
| 25.4 | | Total | | | | | | | | | |
| Major Programmes | 2005 | 2006 | 2007 | 10tai | | | | | | | |
| Assessments of States | 59 357 | 61 258 | 61 639 | 182 254 | | | | | | | |
| Miscellaneous Income | 5 162 | 5 413 | 5 723 | 16 298 | | | | | | | |
| Incentive Scheme Account | 1 000 | - | _ | 1 000 | | | | | | | |
| Total | 65 519 | 66 671 | 67 362 | 199 552 | | | | | | | |

Note: Extra-budgetary resources are estimated to be the same as the estimated budget shown above.

TABLE 1
SUMMARY OF APPROPRIATIONS, EXPENDITURES AND ESTIMATES (BY OBJECT OF EXPENDITURES)

(in thousands of United States dollars)

| | A | pproved Budge | et 2002-2004 | | | | | Budget Estimat | tes 2005-2007 | |
|--|--------|---------------|--------------|-----------|--------------|--------|--------|----------------|---------------|-----------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (10) |
| | | | | | | | | | | |
| <u> </u> | | Budgets* | | Total | Actual Expen | | | Estimates | | Total |
| | 2002 | 2003 | 2004 | 2002-2004 | 2002 | 2003 | 2005 | 2006 | 2007 | 2005-2007 |
| Meetings | 1 664 | 738 | 1 121 | 3 523 | 496 | 736 | 824 | 739 | 1 216 | 2 779 |
| Staff Costs | 45 778 | 47 099 | 48 562 | 141 439 | 45 155 | 48 149 | 55 205 | 55 856 | 56 387 | 167 448 |
| General Operating Expenses | 8 316 | 8 467 | 8 549 | 25 332 | 7 858 | 7 899 | 9 262 | 9 843 | 9 592 | 28 697 |
| Other Budgetary Provisions | 222 | 228 | 162 | 612 | 121 | 232 | 228 | 233 | 167 | 628 |
| Total | 55 980 | 56 532 | 58 394 | 170 906 | 53 630 | 57 016 | 65 519 | 66 671 | 67 362 | 199 552 |
| Use of Cash Surplus: | | | | | | | | | | |
| Universal Safety Oversight Audit Programme | | | | | | | | | | |
| Remainder of Continuation and Expansion | 763 | 1 052 | 2 062 | 3 877 | 355 | 830 | | | | |
| Total | 56 743 | 57 584 | 60 456 | 174 783 | 53 985 | 57 846 | 65 519 | 66 671 | 67 362 | 199 552 |

^{*} Excludes increase in appropriation of \$1 215 000 for 2002 approved by Council under Financial Regulation 5.2 and carried-over appropriations.

^{**} Expenditures in Canadian dollars are reflected at the budget rate of CAD\$1.54 to U.S.\$1.00 and exclude those financed by Financial Regulation 5.2.

TABLE 2

MEETINGS

(in thousands of United States dollars)

| | I | Approved B | udget 2002- | 2004 | | | E | Budget Estima | ates 2005-2 | 007 |
|------------------------------|-------|------------|-------------|-----------|--------------|-----------|------|---------------|-------------|-----------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (10) |
| | | | | | | | | | | |
| | | Budgets | | Total | Actual Expen | nditures* | | Estimates | | Total |
| Description | 2002 | 2003 | 2004 | 2002-2004 | 2002 | 2003 | 2005 | 2006 | 2007 | 2005-2007 |
| Meetings | | | | | | | | | | |
| Assembly | | | 526 | 526 | - | 26 | | | 579 | 579 |
| Air navigation meetings - HQ | 495 | 503 | 395 | 1 393 | 71 | 115 | 68 | 70 | 58 | 196 |
| Air navigation meetings - RO | - | - | - | - | 187 | 209 | 416 | 414 | 414 | 1 243 |
| Air transport meetings | 154 | 173 | 165 | 492 | 151 | 114 | 162 | 150 | 134 | 446 |
| Legal meetings | 45 | 52 | 25 | 122 | 5 | 20 | 178 | 105 | 31 | 315 |
| Other | 970 | 10 | 10 | 990 | 82 | 252 | - | - | - | - |
| Total, Meetings | 1 664 | 738 | 1 121 | 3 523 | 496 | 736 | 824 | 739 | 1 216 | 2 779 |

^{*} Expenditures in Canadian dollars are reflected at the budget rate of CAD\$1.54 to U.S.\$1.00 and exclude those financed by Financial Regulation 5.2.

TABLE 2-1 MEETINGS 2005-2006-2007

$(in \ thousands \ of \ US \ dollars)$

| | DESCRI | | | | Dura- | Lang. | Bod. | Free- | lance | IC. | AO Staff (| | P | roposed Budget | |
|------------------|---------------------|---------------------|---------------------|----------|---------|-------|-------|----------|---------|--------|------------|--------------|----------|---------------------------------------|----------|
| | 2005 | 2006 | 2007 | Site | tion | *** | Conc. | Interpr. | Transl. | Clerc. | Techn. | Admin. | 2005 | 2006 | 2007 |
| Assembly | | | Assembly | HQ | 11 | 6 | 3 | 38 | 21 | | | | | | 579 |
| | | | | | | | | | | | | Sub-total | - | - | 579 |
| | 6 Panels | 6 Panels | 6 Panels | HQ | 12 | | 1 | | | | | | 37 | 37 | 37 |
| | HF Symposium | o i uncis | o i uncis | Region | 3 | | 1 | | | | | | 21 | 3, | 3, |
| | , , | TRAINAIR Conf. | | Region | 5 | | 1 | | | | | | | 23 | |
| | | | Council Tech | HQ | 12 | | 1 | | | | | | | | 11 |
| | | | Committee | *** | | | | | | | | | _ | | |
| | ALLPIRG | | | HQ | 3 | | 1 | | | | | | 2 | | |
| | APANPIRG | APANPIRG | APANPIRG | Region | 5 | | 1 | | | | | | 8 | 8 | 8 |
| Air | APIRG | APIRG | APIRG | Region | 9 | | 1 | | | | | | 37 | 37 | 37 |
| Navigation | EANPG | EANPG | EANPG | Region | 5 | | 1 | | | | | | 21 | 21 | 21 |
| Meetings | GREPECAS | GREPECAS | GREPECAS | Region | 5 | | 1 | | | | | | 37 | 37 | 37 |
| | MIDANPIRG | MIDANPIRG | MIDANPIRG | Region | 5 | | 1 | | | | | | 8 | 8 | 8 |
| | NAT Systems | NAT Systems | NAT Systems | Region | 5 | | 1 | | | | | | 7 | 7 | 7 |
| | Other RPGs/SGs | Other RPGs/SGs | Other RPGs/SGs | Region | 5 | | 1 | | | | | | 107 | 107 | 107 |
| | Imp. Meetings | Imp. Meetings | Imp. Meetings | Region | 5 | | 1 | | | | | | 81 | 81 | 81 |
| | Seminars/ | Seminars/ | Seminars/ | Region | 5 | | 1 | | | | | | 107 | 107 | 107 |
| | Workshops | Workshops | Workshops | _ | | | | | | | | | | | |
| | | | | | | | | | | | | Sub-total | 473 | 473 | 461 |
| | 2 Panels | 2 Panels | 2 Panels | HQ | 5 | | 1 | | | | | | 14 | 14 | 14 |
| | AH-DE | AH-DE | 2 I uncis | HQ | 5 | | 1 | | | | | | 5 | 5 | - |
| | AVSEC Panel | AVSEC Panel | | HQ | 5 | | 1 | | | | | | 11 | 11 | - |
| Air Transport | AVSEC/FAL Sem. | AVSEC Seminar | AVSEC Seminar** | Region | 5 | | 1 | | | | | | 13 | 13 | 6 |
| Meetings | IETC | IETC | | HQ | 3 | | 1 | | | | | | 5 | 5 | - |
| weetings | TAG MRTD | TAG MRTD | TAG MRTD | HQ | 3 | | 1 | | | | | | 2 | 2 | 2 |
| | Workshops/Sem. | Workshops/Sem. | Workshops/Sem. | Region | 5 | | 1 | | | | | | 77 | 65 | 77 |
| | FAL Area REG TFG | FAL Area REG TFG | FAL Area REG TFG | Region | 5 12 | | 1 | | | | | | 16 19 | 16 19 | 16 19 |
| | REG IFG | KEG IFG | REG IFG | Region | 12 | | 1 | | | | | | 19 | 19 | 19 |
| | | | | | | | | | | | | Sub-total | 162 | 150 | 134 |
| | D: 1 C C : | | | 110 | 10 | | | | | | | | 120 | · · · · · · · · · · · · · · · · · · · | |
| Legal | Dipl. Conference* | Legal Committee | | HQ HQ | 12 5 | | 1 2 | | | | | | 129 | 105 | |
| Meetings | Legal Sub-Comm. | Legal Committee | | HQ | 5 | | 1 | | | | | | 49 | 103 | |
| | Legar Suo Commi | | Legal Seminar | Region | 4 | | 1 | | | | | | | | 31 |
| | | | | | | | | | | | ĺ | Sub-total | 178 | 105 | 31 |
| | 1 | | | | | | | | | | | Suo totai | 170 | 100 | 31 |
| Other | unspecified | unspecified | unspecified | | | | | | | | ı | | 11 | 11 | 11 |
| | | | | | | | | | | | | Sub-total | 11 | 11 | 11 |
| | | | | | | | | | | | Tota | al, Meetings | 824 | 739 | 1 216 |

^{*} Only one body could be covered with the indicated estimates. Should additional funding become available through budget savings or extrabudgetary contributions, the meeting will include two bodies. Additional amount required is estimated at \$177,000.

^{**} Additional resources will have to be identified to hold the Seminar. Additional amount needed is estimated at \$6 000.

^{***} The number of languages for each meeting will be decided by the relevant body or office responsible for holding a particular meeting on the basis of resources available.

TABLE 3

STAFF COSTS
(in thousands of United States dollars)

| | | | Approved Bud | get 2002-2004 | | | | | Budget Estima | tes 2005-2007 | |
|--|---------|-----------------|-----------------|-----------------|------------------|-----------------|-----------------|------------------|------------------|------------------|------------------|
| | | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (10) |
| | | | Budgets | | Total | Actual Exper | nditures* | | Estimates | | Total |
| | | 2002 | 2003 | 2004 | 2002-2004 | 2002 | 2003 | 2005 | 2006 | 2007 | 2005-2007 |
| | | | | | | | | | | | |
| Salaries and Other Pay Item | S | | | | | | | | | | |
| Salaries | P GS | 20 412 8 440 | 21 045 8 796 | 21 657 9 016 | 63 114 26 252 | 20 499 8 857 | 20 734 9 383 | 20 535 10 370 | 20 849 10 526 | 21 010 10 815 | 62 393 31 711 |
| Post Adjustments | P | 2 117 | 2 184 | 2 247 | 6 548 | 1 740 | 2 931 | 6 484 | 6 577 | 6 613 | 19 674 |
| Language Supplements | GS | 180 | 185 | 190 | 555 | 187 | 190 | 308 | 311 | 314 | 933 |
| Overtime | GS | 90 | 93 | 96 | 279 | 101 | 90 | 108 | 111 | 117 | 336 |
| Consultants/Contractual Ser | vices | 341 | 352 | 360 | 1 053 | 398 | 399 | 370 | 382 | 511 | 1 262 |
| Recruitment, Transfer & Separation Costs | | 2 111 | 1 794 | 2 167 | 6 072 | 1 439 | 1 709 | 2 921 | 2 655 | 2 488 | 8 064 |
| Contributions Joint Staff | | | | | | | | | | | |
| Pension Fund | P GS | 5 511 1 667 | 5 688 1 737 | 5 855 1 781 | 17 054 5 185 | 5 281 1 737 | 5 584 1 832 | 6 203 2 018 | 6 300 2 056 | 6 352 2 113 | 18 855 6 187 |
| Dependency Allowance | P GS | 579 362 | 592 372 | 610 381 | 1 781 1 115 | 489 319 | 494 339 | 537 503 | 541 508 | 544 515 | 1 622 1 526 |
| Education Grant and Related | d | | | | | | | | | | |
| Travel | | 1 012 | 1 037 | 1 071 | 3 120 | 929 | 979 | 1 004 | 1 013 | 1 022 | 3 039 |
| Medical Insurance | P GS | 1 593 612 | 1 641 632 | 1 689 649 | 4 923 1 893 | 1 634 686 | 1 876 797 | 2 098 865 | 2 145 881 | 2 175 897 | 6 418 2 643 |
| Travel on Home Leave | P | 449 | 641 | 475 | 1 565 | 597 | 523 | 551 | 666 | 562 | 1 779 |
| Personnel Insurance | | 22 | 22 | 23 | 67 | 20 | 21 | 24 | 25 | 25 | 74 |
| Rental Subsidy | P | 87 | 89 | 91 | 267 | 73 | 77 | 94 | 94 | 95 | 283 |
| Staff Training and Welfare | | 193 | 199 | 204 | 596 | 169 | 191 | 212 | 216 | 220 | 648 |
| Total Staff Costs | | 45 778 | 47 099 | 48 562 | 141 439 | 45 155 | 48 149 | 55 205 | 55 856 | 56 387 | 167 448 |

^{*} Expenditures in Canadian dollars are reflected at the budget rate of CAD\$1.54 to U.S.\$1.00 and exclude those financed by Financial Regulation 5.2.

TABLE 4

GENERAL OPERATING EXPENSES
(in thousands of United States dollars)

| | | Approved Bu | dget 2002-20 | | | | Budget Estimates | | | |
|---|-------|-------------|--------------|-----------|--------------|-----------|------------------|-----------|-------|-----------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (10) |
| | | Budgets | | Total | Actual Expen | nditures* | | Estimates | | Total |
| | 2002 | 2003 | 2004 | 2002-2004 | 2002 | 2003 | 2005 | 2006 | 2007 | 2005-2007 |
| General Operating Expenses | | | | | | | | | | |
| Information Technology/Office Automation | 897 | 928 | 952 | 2 777 | 659 | 777 | 891 | 839 | 964 | 2 694 |
| Building Rental, Maintenance and Security | 2 729 | 2 789 | 2 815 | 8 333 | 2 696 | 3 002 | 3 548 | 3 291 | 3 231 | 10 070 |
| Communications | 1 210 | 1 245 | 1 274 | 3 729 | 1 135 | 1 041 | 1 182 | 1 173 | 1 214 | 3 569 |
| Equipment, Furniture and Vehicles | 595 | 561 | 509 | 1 665 | 316 | 364 | 697 | 551 | 568 | 1 816 |
| Public Information Services | 314 | 318 | 322 | 954 | 267 | 328 | 254 | 261 | 267 | 782 |
| Office and Printing Supplies and Services | 749 | 766 | 773 | 2 288 | 765 | 737 | 763 | 791 | 817 | 2 371 |
| Travel on Official Business | 1 291 | 1 318 | 1 347 | 3 956 | 1 356 | 1 185 | 1 206 | 2 196 | 1 764 | 5 166 |
| External Audit | 118 | 121 | 123 | 362 | 136 | 194 | 210 | 215 | 218 | 643 |
| Contributions to United Nations common services | 163 | 167 | 173 | 503 | 170 | 211 | 226 | 231 | 238 | 695 |
| Miscellaneous | 250 | 254 | 261 | 765 | 360 | 60 | 285 | 295 | 311 | 891 |
| Total | 8 316 | 8 467 | 8 549 | 25 332 | 7 858 | 7 899 | 9 262 | 9 843 | 9 592 | 28 697 |

^{*} Expenditures in Canadian dollars are reflected at the budget rate of CAD\$1.54 to U.S.\$1.00 and exclude those financed by Financial Regulation 5.2.

TABLE 5
OTHER BUDGETARY PROVISIONS

(in thousands of United States dollars)

| | Approved Budget 2002-2004 | | | | | | Budget Estimates | | | |
|---------------------------------|---------------------------|---------|------|-----------|------------|------------|------------------|-----------|------|-----------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (10) |
| | | Budgets | | Total | Actual Exp | enditures* | | Estimates | | Total |
| | 2002 | 2003 | 2004 | 2002-2004 | 2002 | 2003 | 2005 | 2006 | 2007 | 2005-2007 |
| Familiarization Programme | 68 | 70 | - | 138 | 50 | 67 | 68 | 70 | - | 138 |
| Ex-gratia Payments | - | 1 | 1 | 2 | - | - | 1 | 1 | 1 | 3 |
| Special Implementation Projects | 154 | 157 | 161 | 472 | 71 | 165 | 159 | 162 | 166 | 487 |
| Total | 222 | 228 | 162 | 612 | 121 | 232 | 228 | 233 | 167 | 628 |

^{*} Expenditures in Canadian dollars are reflected at the budget rate of CAD\$1.54 to U.S.\$1.00 and exclude those financed by Financial Regulation 5.2.

TABLE 6
SUMMARY OF APPROPRIATIONS, EXPENDITURES AND ESTIMATES (BY LOCATION)

(in thousands of United States dollars)

| | Approved Budget 2002-2004 | | | | | | | Budget E | stiamtes | |
|----------------|---------------------------|---------|--------|-----------|--------------|-----------|--------|-----------|----------|-----------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (10) |
| | | Budgets | | Total | Actual Expen | ditures** | | Estimates | | Total |
| | 2002 | 2003 | 2004 | 2002-2004 | 2002 | 2003 | 2005 | 2006 | 2007 | 2005-2007 |
| Headquarters* | 43 441 | 43 937 | 46 488 | 133 866 | 40 036 | 43 421 | 49 663 | 51 460 | 52 268 | 153 392 |
| WACAF Office | 1 697 | 1 728 | 1 767 | 5 192 | 1 767 | 2 058 | 2 652 | 1 984 | 1 848 | 6 484 |
| EUR/NAT Office | 2 764 | 2 847 | 2 941 | 8 552 | 3 016 | 3 356 | 3 526 | 3 540 | 3 388 | 10 454 |
| APAC Office | 1 770 | 1 839 | 1 884 | 5 493 | 2 086 | 1 900 | 2 277 | 2 280 | 2 470 | 7 027 |
| MID Office | 1 465 | 1 505 | 1 549 | 4 519 | 1 154 | 1 222 | 1 557 | 1 583 | 1 614 | 4 754 |
| NACC Office | 1 763 | 1 805 | 1 835 | 5 403 | 1 950 | 1 787 | 1 963 | 2 006 | 2 046 | 6 016 |
| SAM Office | 1 977 | 2 051 | 2 099 | 6 127 | 2 110 | 2 126 | 2 120 | 2 027 | 1 906 | 6 053 |
| ESAF Office | 1 866 | 1 872 | 1 893 | 5 631 | 1 866 | 1 976 | 1 759 | 1 792 | 1 821 | 5 372 |
| Total | 56 743 | 57 584 | 60 456 | 174 783 | 53 985 | 57 846 | 65 519 | 66 671 | 67 362 | 199 552 |

^{*} includes meetings of a regional nature, amounting to approximately \$281 000 per annum for 2005-2007, \$162 000 per annum for Special Implementation Projects and \$824 000 per annum for the Regional Affairs Office.

^{**} Expenditures in Canadian dollars are reflected at the budget rate of CAD\$1.54 to U.S.\$1.00 and exclude those financed by Financial Regulation 5.2.

TABLE 7

MISCELLANEOUS INCOME
(in thousands of United States dollars)

| | Approved Budget 2002-2004 | | | | | | Budget Estimates | | | |
|--|---------------------------|---------|-------|-----------|-------|-------|------------------|-----------|-------|-----------|
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (10) |
| | | | | | | | | | | |
| | | Budgets | | Total | Actu | al* | | Estimates | | Total |
| Description | 2002 | 2003 | 2004 | 2002-2004 | 2002 | 2003 | 2005 | 2006 | 2007 | 2005-2007 |
| | | | | | | | | | | |
| Publication Sales | 2 800 | 2 800 | 2 800 | 8 400 | 2 910 | 3 830 | 3 600 | 3 800 | 4 000 | 11 400 |
| Publication Royalties | 350 | 375 | 375 | 1 100 | 582 | 557 | 375 | 400 | 425 | 1 200 |
| Investment income | 506 | 416 | 290 | 1 212 | 328 | 235 | 300 | 320 | 400 | 1 020 |
| Rental of premises | 388 | 388 | 388 | 1 164 | 387 | 457 | 569 | 575 | 580 | 1 724 |
| Advertising - ICAO Journal | 125 | 125 | 125 | 375 | 121 | 105 | 88 | 88 | 88 | 264 |
| Joint Finance | 100 | 100 | 100 | 300 | 130 | 130 | 130 | 130 | 130 | 390 |
| Other income | 62 | 37 | 37 | 136 | 202 | 271 | 100 | 100 | 100 | 300 |
| Government Grants - Rental of Premises | 100 | 100 | 100 | 300 | 133 | 113 | | | | - |
| Reimbursement from ECAC | 113 | 113 | 112 | 338 | 120 | 107 | | | | - |
| Total | 4 544 | 4 454 | 4 327 | 13 325 | 4 913 | 5 805 | 5 162 | 5 413 | 5 723 | 16 298 |

^{*} Stated at UN rate of exchange.