



A37-WP/353
EX/30
2/10/10

ASSEMBLY — 37TH SESSION
EXECUTIVE COMMITTEE

DRAFT TEXT FOR THE REPORT
ON
AGENDA ITEM 21

The attached material on Agenda Item 21 is submitted for consideration by the Executive Committee.

Agenda Item 21: Increasing the efficiency and effectiveness of ICAO

21.1 At its fifth meeting, the Executive Committee considered three working papers (A37-WP/34, 123, 305 and 306) dealing with increasing the effectiveness of ICAO.

21.2 The Director of the Bureau of Administration and Services introduced A37-WP/34, which contained the report of the Council of ICAO outlining the continuing progress to improve the efficiency and effectiveness of the Organization, as requested by 36th Session of the Assembly. This report identified actions aiming at improvement of the efficiency of the Assembly, the Council and the Secretariat as well as ongoing actions for the 2011-2013 triennium.

21.3 A37-WP/305, presented by Saudi Arabia contained a proposal for achieving more efficiency and effectiveness in the work of the governing bodies of ICAO through considering holding the Assembly sessions every two years and establishing the budget of the Organization for two years. The document instructs the Council of ICAO to consider the possibility of holding the ICAO Assembly sessions every two years, gradual adoption of a two-year budget for the Organization and submission a report thereon to the next session of the ICAO Assembly. The Secretary General provided some elements for the Committee to consider, such as the requirement in Article 50 a) of the Chicago Convention that the Council be elected every three years, as well as a recent conclusion of the Council Working Group on Governance that ordinary sessions of the Assembly should continue to be held every three years. The view was expressed that if this matter were to be referred to the Council, the remit should be more open-ended to allow the Council to examine other or additional methods of achieving efficiencies, in light of the demands a biennial Assembly would place on the Secretariat.

21.4 After further discussion, the Committee agreed to recommend to the Plenary the action proposed in WP/305, namely, to instruct the Council to consider the possibility of holding Assembly sessions every two years and a gradual adoption of a two-year budget for the Organization, and to submit a report thereon to the next session of the Assembly.

21.5 A37-WP/306, presented by Saudi Arabia, described some requirements for the ICAO to catch up with developments in the field of management and control, as well as in the world of international civil aviation. For example, ICAO was invited to consider improving internal control frameworks and introducing human resources strategies. The paper presented some aspects of ICAO's internal working methods that need improvement, and provided suggestions for thereon. The Director of the Bureau of Administration and Services pointed out that as discussed in agenda item 19 of today's meeting, in the context of the review of the Organization's Human Resources Service Code, most of the recommendations in the paper were addressed and should be implemented shortly.

21.6 A37-WP/123, presented by the 53 Contracting States, Members of the African Civil Aviation Commission (AFCAC), invited the Assembly to support the ICAO Regional Offices in Africa, in light of the major role played by these offices in providing assistance to States in the Africa-Indian Ocean (AFI) Region in all civil aviation domains. The paper proposed that the Assembly instruct the Secretary General to allocate appropriate resources to the Regional Offices serving Africa.

21.7 The Secretary General reported and, the Committee noted with appreciation, that the three Regional Offices in Africa, i.e. Cairo, Dakar and Nairobi, are at full establishment and that he has already taken action to allocate seven additional posts and a total of CAD 4 million in the next triennium (2011-2013).

21.8 Having considered A37-WP/34, 123, 305 and 306, the Committee recommends that the Assembly:

- 1) Recognizes the progress that has been made and results achieved in the implementation of Assembly Resolutions A31-2 and A32-1 and the decision of the 36th Session of the Assembly on increasing effectiveness of ICAO;
- 2) Requests the Council to continue, as part of the ongoing process to work on the improvement of the effectiveness and efficiency of ICAO, and to present a report to the next ordinary session of the Assembly; and
- 3) Requests the Council to study the proposal put forward in A37-WP/305 and to submit a report thereon to the next session of the ICAO Assembly;

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