

### **AFI RSOO Strategic Plan Validation Workshop**





### **Background and Context of the AFI Plan RSOO Study**

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### Objectives of the AFI Plan

- To strengthen civil aviation authorities with respect to their safety oversight capabilities;
- To increase compliance with ICAO SARPs and industry's best practices;
- To increase the number of qualified personnel at the industry and oversight levels;
- To improve the quality of inspectors and other civil aviation staff through training;

## AFI Plan Key Activities

- Direct assistance to States to resolve identified deficiencies as detailed in the ICAO Plans of Action
- Resolving of SSCs
- Establishment and strengthening of RSOOs
- Intensify training courses, seminars and workshops in safety-related areas
- Develop & Implement Plans of Action to address deficiencies & attain the High-Level Safety Targets of the Abuja Ministerial Conference.
- Intensify ROSTs Activities in all USOAP areas
- Design capacity building projects for sustainability
- Improve Effective Implementation (EI) by States

### Status of the RSOOs in Africa



## Challenges

- The multiplicity of RSOOs in the AFI Region sometimes led to overlapping memberships and duplication of functions;
- Whilst continuing to build their own technical capacity at the national level, States did not delegate functions or effectively utilize RSOOS they belonged to;
- States did not always meet their financial obligations to the RSOOs and this affected the ability of the RSOOs to recruit and retain personnel and effectively perform their functions;
- Bureaucratic and cumbersome governance arrangements and decision making processes for some RSOO;
- Competition among RSOOs compete amongst themselves and with other players in the Region such as the national civil aviation authorities, for activities and funding.

### Ezulweni Ministerial Declaration (2017)

 African Ministers responsible for Civil Aviation met in Ezulwini, Kingdom of Eswatini (former Swaziland) on 24 March April 2017, on the occasion of the Regional Safety Oversight Organizations (RSOOs) Forum for Aviation Safety in Africa organized by European Aviation Safety Agency (EASA) and Swaziland in collaboration with International Civil Aviation Organization.

#### **Key Decision**

- Developing a Strategic Plan for Supporting and Strengthening RSOOs in the AFI Region and an action Plan to implement this declaration
- ICAO through the AFI Plan and in collaboration with the African Civil Aviation Commission (AFCAC) and partners, to coordinate the funding and implementation of the Strategic Plan.

# Objectives of the RSOO Strategy Study

- Identifying the necessary actions for ensuring effective and sustainable implementation and operation of RSOOs in the AFI Region and to consolidate these actions into a Strategic Plan.
- Concerning strengthening RSOOs, the study would consider the following criteria:
  - √ Efficiency
  - √ Effectiveness
  - √ Sustainability
  - ✓ Relevance

# Key Deliverables of the RSOO Strategy Study

- The Study on the development of a Strategic Plan for AFI RSOOs will include:
  - ✓ A SWOT analysis of the existing RSOO arrangement and safety oversight in the AFI Region;
  - ✓ Review/survey of operationalization of existing RSOOs in the AFI Region;
  - ✓ Review of mechanisms/options for the sustainable funding of RSOOs;
  - ✓ Analysis of current setup mechanisms aimed at streamlining the number and size of RSOOs; and
  - ✓ Review of issues related to the autonomy/independence of RSOOs within the AFI Region,
- A Strategic Plan for AFI RSOOs and a roadmap for its implementation.

## Objective and Expected Outcomes of the workshop

### Objective of the workshop

Review, improve and validate the RSOO study strategy and roadmap presented by the consultant.

### Expected outcomes

- A common and agreed understanding on the RSOOs strategy and roadmap;
- Review and consider the various alternatives of sustainability/funding mechanisms presented to strengthen RSOOs; and
- ➤ Review and consider the various options presented on the way forward for the RSOOs efficiency and effectiveness in the Region.



