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# REMARKS TO THE AFRICA AND MIDDLE EAST AIR TRANSPORT SYMPOSIUM

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**KEY CHALLENGES  
TO BUILDING BACK  
BETTER**



**AUGMENTED  
RESILIENCE,  
CONNECTIVITY,  
TOURISM/TRADE**



**CONTINUOUSLY  
DECREASING  
NOISE AND  
EMISSIONS**



# INNOVATION

## KEY TO ENABLING:

- STRENGTHENED DISEASE RESILIENCE SECTOR WIDE
- DECREASING/ELIMINATED EMISSIONS
- DIGITALLY TRANSFORMED SECTOR & ICAO



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# ICAO TRANSFORMATION

REVIEW  
ORG STRUCTURE  
TO ENABLE  
'ONE ICAO'  
VISION

MODERNIZE  
WORKING  
METHODS TO  
KEEP PACE  
WITH SECTOR

ACCELERATE  
ADOPTION  
OF DIGITAL  
PROCESSES  
AND COMMS

PARTNER  
WITH COUNCIL  
ON IMPROVED  
GOVERNANCE,  
ETHICS

STRENGTHEN  
REGIONAL  
PRESENCE AND  
PARTNERSHIPS  
FOR RECOVERY

# ACHIEVING RECOVERY

EFFICIENT  
ADOPTION AND  
IMPLEMENTATION  
OF CART  
PHASES I, II, & III



IMPROVED  
COORDINATION  
ON HEALTH  
AND ECONOMIC  
MATTERS



MORE  
RESPONSIVE  
ENGAGEMENT  
WITH INDUSTRY  
AND IOs



REDUCE  
COUNTRY-TO-  
COUNTRY  
RESPONSE  
DISPARITIES

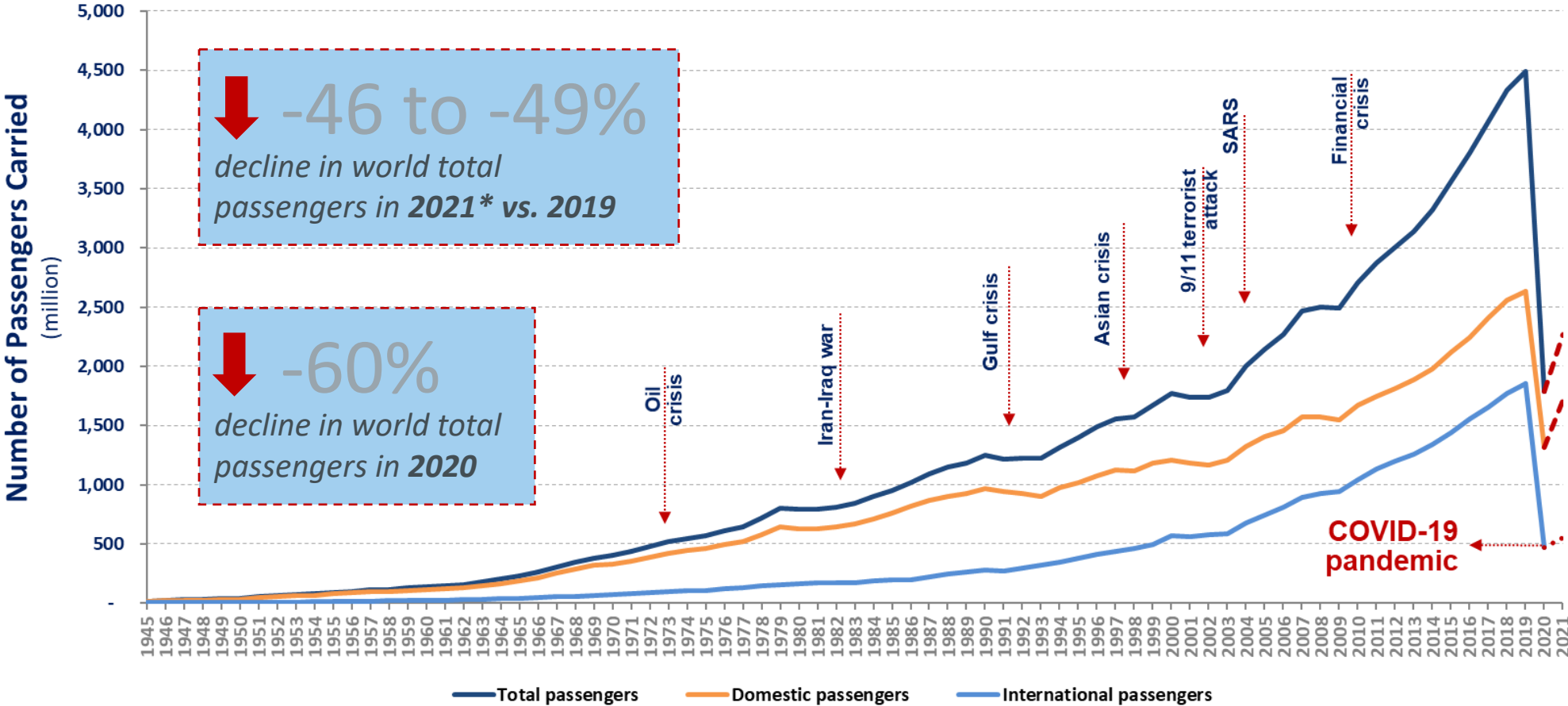


RESTORED  
PUBLIC  
CONFIDENCE  
IN  
AIR TRAVEL



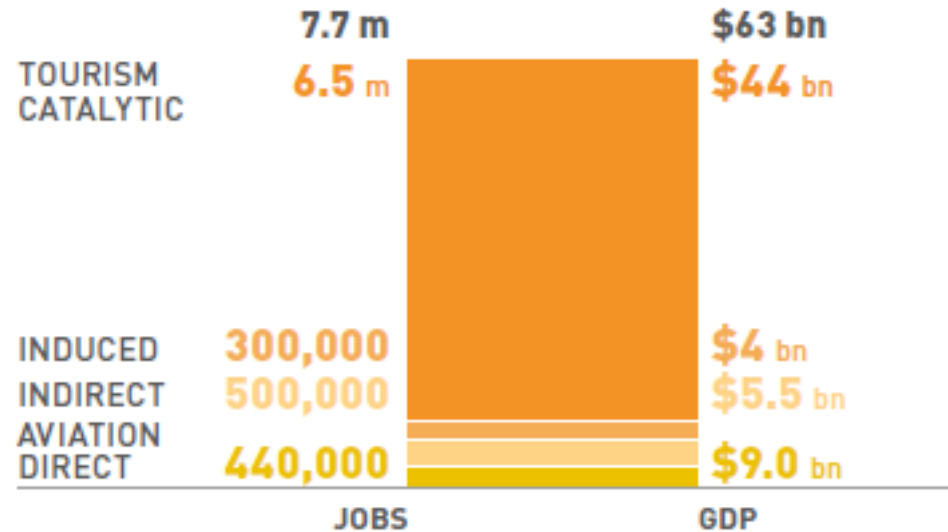
# Unprecedented collapse in connectivity

## World passenger traffic: 1945 – 2021 (partial)

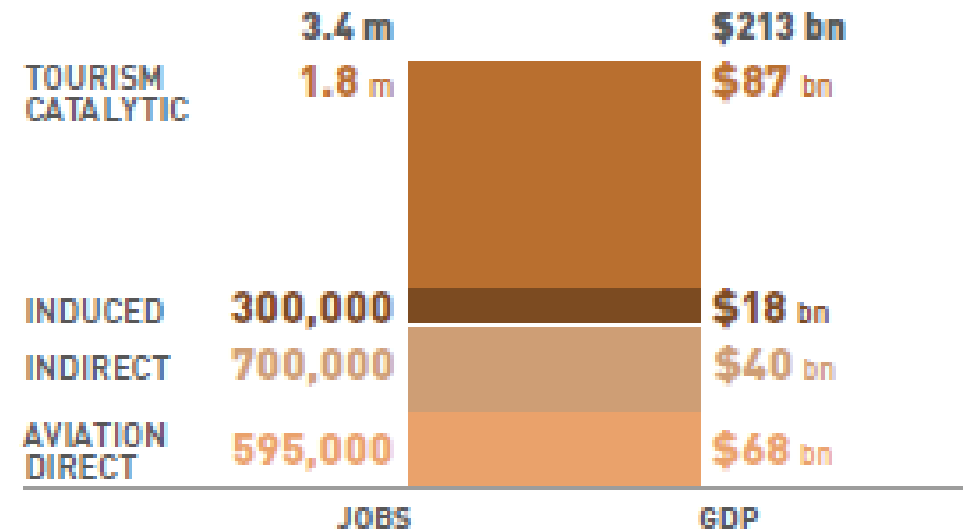


# Pre-pandemic aviation benefits: Africa and the Middle East

## Jobs and GDP generated by air transport in Africa



## Jobs and GDP generated by air transport in the Middle East





# CRISIS

# OPPORTUNITY

HARMONIZE  
GLOBAL/REGIONAL  
AIR TRANSPORT  
REGULATORY  
FRAMEWORK

ENHANCE  
AIR CARGO  
OPERATIONS

STIMULATE  
INVESTMENT IN  
MODERNIZED  
INFRASTRUCTURE

PROMOTE  
VACCINATION,  
COORDINATE WITH  
INDUSTRY



# IMPORTANT UPCOMING EVENTS

## HLCC

- MINISTERIAL AND TECHNICAL STREAMS
- SEEKING STRONG STATE COMMITMENTS ON SPECIFIC OUTCOMES
- CRITICAL TO RECOVERY MOMENTUM BEING MAINTAINED/ACCELERATED

## 41st ASSEMBLY

- REVIEW POST-HLCC PROGRESS
- KEY OPPORTUNITY TO COMPREHENSIVELY ADDRESS FULL RANGE OF FACTORS ENABLING AIR TRANSPORT TO 'BUILD BACK BETTER'



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**THANK YOU!**