



International Civil Aviation Organization

**WORKING PAPER**

A40-WP/34  
AD/5  
16/7/19  
**Corrigendum No. 2**  
20/8/19

**ASSEMBLY — 40TH SESSION**

**ADMINISTRATIVE COMMISSION**

**Agenda Item 42: Budgets for 2020, 2021 and 2022**

**DRAFT BUDGET OF THE ORGANIZATION  
FOR 2020, 2021 AND 2022**

(Presented by the Council of ICAO)

**CORRIGENDUM NO. 2**

Please *replace* cover page with the attached. (Agenda Item No. has been amended to read **42**).



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## WORKING PAPER

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### Agenda Item 42: Budgets for 2020, 2021 and 2022

#### DRAFT BUDGET OF THE ORGANIZATION FOR 2020, 2021 AND 2022

(Presented by the Council of ICAO)

##### EXECUTIVE SUMMARY

This paper contains the budget proposal of the Organization for the 2020-2021-2022 triennium.

This results-based budget encompasses five strategic objectives for the next triennium, as it was in the current triennium, and builds upon the ICAO Business and Operating Plans. The budget estimates, in accordance with the structure of ICAO's programme of work, are presented by Strategic Objective/Supporting Strategy, each of which is further divided by expected results and programme. As in the Operating Plan, details on the key activities for each programme, including deliverables and targets have been provided for increased transparency of the activities to be undertaken.

This budget proposal totals CAD 322.7 million and reflects the suggestions and recommendations, and the outcome of the Finance Committee and Council's examination of the Secretary General's budget proposals during the last two Council sessions has been incorporated.

**Action:** The Assembly is invited to note the Council's message herein and to approve the Budget of the Organization for 2020, 2021 and 2022, as presented in the draft Assembly Resolution.

<i>Strategic Objectives:</i>	This working paper relates to all Strategic Objectives and all Supporting Strategies
<i>Financial implications:</i>	Authority provided to the Secretary General for a total budget for the 2020-2021-2022 triennium of CAD 322.7 million.
<i>References:</i>	ICAO Business Plan for 2020-2021-2022 Doc 10074, <i>Budget of the Organization 2017-2018-2019</i>