



**AFCAC**  
African Civil Aviation  
Commission



**ICAO**

**AASA / ACI Africa / AFCAC / AFRAA / IATA / ICAO  
AIRPORTS AND AIR NAVIGATION USER CHARGES WORKSHOP – EN / FR**

**Venue: ICAO Eastern and Southern African (ESAF) - United Nations Office at Nairobi (UNON) – Gigiri, NBO, Kenya**

**Time: 09:00 – 16:30**

**Workshop AGENDA, 29-30 October 2024**

<b>Day 1</b>		<b>29 October 2024</b>
<b>8:00 – 9:00</b>	<b>Registration</b>	
<b>9:00 – 09:45</b>	<b>Opening Session</b>	
	<b>Introduction and Opening Remark</b>	
	<ul style="list-style-type: none"> <li>❖ AFCAC: Secretary General, African Civil Aviation Commission - Ms. Adefunke Adeyemi</li> <li>❖ AFRAA: Secretary General – Mr. Berthe Abderahmane</li> <li>❖ IATA: Regional Director, Airports, Passenger, Cargo, Security &amp; Facilitation – Mr. Kashif Khalid</li> <li>❖ ICAO: Regional Director, ICAO Eastern and Southern African (ESAF) Office–Ms. Lucy Mbugua</li> </ul>	
<b>09:45 – 10:00</b>	<b>Group Photo</b>	
<b>10:00 – 10:30</b>	<b>Tea / Coffee</b>	
<b>10:30 – 12:00</b>	<b>Anti-Trust and Compliance (IATA)</b>	
	Session 1: Global and Regional Policy Framework for Aviation Charges	
	An overview of the ICAO framework for setting user charges & supporting documents (Doc 9082, Doc 7300 – Article 15 of the Chicago Convention), YD and AFCAP (ICAO and AFCAC)	
	<ul style="list-style-type: none"> <li>❖ ICAO Policies and Regulatory Guidance on Aviation User Charges and Taxes: The need for AFI States to ensure Conformity (ICAO ESAF – Mr. Eyob Estifanos)</li> <li>❖ User charges in implementing SAATM regulatory texts and AFCAP (AFCAC – Mr. Stephen A. Musa: Air Transport Officer)</li> </ul>	
<b>13:00 – 14:00</b>	<b># Break 2</b>	<b>Lunch</b>
<b>14:00 – 15:00</b>	<b>Session 2</b>	<b>ACI World (Dr. Slava Cheglatonyev, Director Economic Policy from ACI World)</b>
	<ul style="list-style-type: none"> <li>❖ Global and Regional Outlook on Aviation User Charges</li> </ul>	
<b>15:00 – 15:15</b>	<b># Break 3</b>	<b>Tea/Coffee/Refreshments</b>
<b>15:15 – 16:15</b>	<b>Session 3</b>	<b>IATA - The Concept of Building Blocks in Aviation Charges – Part 1 (Mr. Hendrik Stansch, Senior Manager Global Airport Charges)</b>
	The concept to determine the correct charges level (not the charges structure) demonstrates that a charge should be the full cost of providing airport or ANSP and essential ancillary services (IATA)	
	<ul style="list-style-type: none"> <li>❖ The building block principle and what it means</li> <li>❖ Operational cost &amp; the determination of the correct revenue level</li> </ul>	
<b>16:15 – 16:30</b>	<b>End &amp; Wrap Up of Day 1</b>	

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<b>Day 2</b>	<b>30 October 2024</b>	
<b>9:00 – 10:30</b>	<b>Session 3</b>	<b>Contd. IATA - The Concept of Building Blocks in Aviation Charges – Part 1 contd.</b>
	<p>The concept to determine the correct charges level (not the charges structure) demonstrating that a Charge should be the full cost of providing airport or ANSP and essential ancillary services (IATA)</p> <ul style="list-style-type: none"> <li>❖ Operational cost and its dependencies</li> <li>❖ Traffic forecast</li> <li>❖ Information management</li> <li>❖ Best practice consultation</li> </ul>	
<b>10:30 – 10:45</b>	<b>#Break 1</b>	<b>Tea/Coffee/Refreshments</b>
<b>10:45 – 12:30</b>	<b>Session 3</b>	<b>IATA - The Concept of Building Blocks in Aviation Charges – Part 2 (Mr. Hendrik Stansch, Manager Global Airport Charges)</b>
	<ul style="list-style-type: none"> <li>❖ Investments at the beginning</li> <li>❖ Cost of capital</li> <li>❖ Charges structure &amp; calculation</li> <li>❖ Charges benchmarks and lessons learned.</li> </ul>	
<b>12:30 – 13:30</b>	<b>#Break 2</b>	<b>Lunch</b>
<b>13:30 – 15:30</b>	<b>Session 4</b>	<b>Panel Discussion: An overview of the regional economic performance &amp; challenges</b>
	<p>Value that aviation brings to the different stakeholders (AASA)</p> <ul style="list-style-type: none"> <li>❖ Airline Regional Performance (AFRAA)</li> <li>❖ Economic challenges faced by ANSPs</li> <li>❖ Economic challenges faced by Airlines</li> <li>❖ Economic challenges faced by Airports</li> <li>❖ Q&amp;A</li> </ul>	
<b>15:30 – 15:45</b>	<b>Session 5</b>	<ul style="list-style-type: none"> <li>• <b>Wrap up of action items (Facilitators and Participants)</b></li> <li>• <b>Workshop Closing (RD, ICAO ESAF, Ms. Lucy Mbugua)</b></li> </ul>

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