



ICAO

UNITING AVIATION

# IMPLEMENTATION PLANNING & SUPPORT

It's an important goal for ICAO to increase Member State compliance with the Organization's Standards and Recommended Practices (SARPs) through the reinforcement and expansion of State civil aviation capacities.

Employing ICAO audit and other reporting results to establish their priorities, the Organization coordinates its assistance activities for Aviation Safety and Air Navigation Capacity and Efficiency objectives through a variety of means, including new requirement roll-outs, Regional and State technical assistance projects, and targeted State interventions.

All of these efforts are aimed at effective high-level engagement by States so that their aviation sectors are suitably prioritized, which in turn permits air transport activities and resources to contribute to national and regional socio-economic growth and sustainable development goals.

ICAO is determined to see that **No Country is Left Behind** where SARP implementation is concerned, and that all ICAO Member States enjoy the significant benefits which derive from the establishment of safe and reliable air transport services.

## Success through Partnership

The sustainable success of ICAO's implementation activities requires close coordination between the Organization's Air Navigation Bureau, Regional Offices and Groups, and Technical Cooperation programme resources is support of three main stakeholder categories:

- **Concerned State Authorities** which work with ICAO to identify their implementation and assistance needs.
- **Donors** which supply funds and in-kind contributions to ICAO, mainly to ensure these are targeted at States with the greatest need and probability of success, with nationally and internationally coordinated efforts put in place to avoid duplication and gaps with other assistance provided by donors/partners.
- **International Organizations and Industry Groups** seeking to collaborate on the most effective and comprehensive implementation and assistance solutions.

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## Implementation Goals

- Realization of ICAO's Strategic Objectives and the priorities established through the ICAO Global Plans for Safety and Air Navigation Capacity and Efficiency (GASP and GANP).
- Enhancement of aviation safety oversight and air navigation capacity and the Organization's more general priority to ensure it leaves **No Country Left Behind** where successful ICAO SARP implementation and compliance is concerned.
- Resolution of Significant Safety Concerns (SSCs) and other deficiencies.
- Resolution of air navigation deficiencies.

## Implementation Programmes

- Implementation packages (iKits) for States, comprised of tailored ICAO guidance materials and resource links to simplify the SARP implementation process and make it more user-friendly.
- Technical Assistance Projects to support safety implementation through ICAO's:
  - SAFE Fund (financing coordination) and Monitoring and Assistance Review Board (MARB).
  - Safety Partners and the ICAO Safety Collaborative Assistance Network (SCAN).
  - AFI Plan and other regional technical assistance programmes.
- Supporting the Regional implementation of ICAO's Global Aviation Safety Plan (GASP) via:
  - ICAO's Regional Aviation Safety Groups (RASGs).
  - The collaborative support of Regional Safety Oversight Organizations.
  - ICAO's Cooperative Development of Operational Safety and Continuing Airworthiness Programmes (COSCAPs).
  - The ICAO Runway Safety Programme.
- Supporting the Regional implementation of ICAO's Global Air Navigation Plan (GANP) via:
  - ICAO Planning and Implementation Regional Groups (PIRGs).
  - ICAO Regional Air Navigation Plans (ANPs).
  - The ICAO Performance-Based Navigation (PBN) Programme.
- Collaboration between ICAO's Air Navigation Bureau, Regional Offices, Technical Cooperation Bureau (TCB) and Global Aviation Training (GAT) teams.
- Coordination with other industry programmes such as ACI APEX Airport Safety Reviews.

## Example Project Types

An example of an ICAO's integrated technical assistance programme success in recent years to assist States resolve SSCs and deficiencies in national Air Operator Certification systems:

- Air Operator Certification guidance documents and training material.
- Government Safety Inspectors training centres, instructors and courses.
- State-State collaboration to provide On-site Air Operator Certification Inspectors On-the-Job Training (OJT)
- Regional Cooperative Inspectorate Scheme.
- TCB projects to support State Civil aviation authority safety oversight system capacity building.



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For more on ICAO's Implementation Planning & Support efforts, please visit:  
[www.icao.int/safety/implementation](http://www.icao.int/safety/implementation)

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