



Agenda Item 1: Review of the results of the work of the GREPECAS contributory bodies and their respective Terms of Reference: g) ATM Committee

WORK PROGRAMME AND TERMS OF REFERENCE OF THE ATM COMMITTEE

(Presented by the Secretariat)

SUMMARY

This working paper presents the work programme and achievements of the ATM Committee for consideration by the Meeting.

References:

- Report of the Fifth Meeting of the ALLPIRG (ALLPIRG/5)
- Report of the Fourteenth Meeting of the CAR/SAM Regional Planning and Implementation Group (GREPECAS/14)
- GREPECAS Procedural Handbook.

Strategic Objectives:

A: Safety: Enhance global civil aviation safety

D: Efficiency – Enhance the efficiency of aviation operations

1. Introduction

1.1 The Fifth Meeting of the ALLPIRG (ALLPIRG/5) held in Montreal, Canada, from 23 to 24 March 2006, agreed on Conclusion 5/2, which supports that all the future work of the Planning and Implementation Regional Groups (PIRGs) should be justified and based on clearly established performance objectives that support the ICAO Strategic Objectives. The Meeting agreed that all PIRGs terms of reference should be reviewed to ensure all resources will be handled efficiently and that all work, including the Secretariat's, will support the ICAO Strategic Plan.

1.2 According to the vision of the new Global Air Navigation Plan (Doc 9750) and the ALLPIRG/5 Report, GREPECAS/14 agreed on Conclusion 14/51 - *Re-organization of the work programmes to support the ATM performance objectives for the CAR and SAM Regions*, as follows:

That to support the transition from a system-based to a performance-based approach for the planning and implementation of air navigation infrastructure:

- a) *CAR/SAM States/Territories/International Organizations take the necessary action to develop and implement national ATM work programmes in accordance with the performance objectives of the ATM Committee; and*

- b) *ICAO continue coordination of the re-organization of CAR/SAM ATM Work Programmes in accordance with the new Global Plan Initiatives (GPIs), and in support of ICAO Strategic Objectives.*

1.3 The ANC Working Group on Regional Plans (WG/RPL) complimented GREPECAS on its initiative for developing the ATM performance objectives. The reorganization of the ATM work programme is consistent with the Global Air Navigation Plan (Doc 9750) and the ICAO vision as established in the Global ATM Operational Concept (Doc 9854).

2. Analysis

2.1 Based upon GREPECAS directives, the ATM Committee has started a thorough review of its work programme and terms of reference, integrating all current tasks into ATM performance objectives. The planning horizon is focused on the strategies and tasks for two periods, one short-term (less than 5 years) and the other medium-term (beyond 5 years, but less than 10 years).

2.2 The associated Global Planning Initiatives (GPIs) have been identified for each task of the ATM performance objectives making it easier to quantify the cost benefit and, therefore, assurance of success with their implementation.

2.3 The progress and achievements of all related tasks included in the performance objectives will be measured against timelines so as to ensure timely reports on ATM regional work to GREPECAS, the Air Navigation Commission and to the Council. The adoption of a performance-based approach for the ATM work programme ensures that its activities will fully support the regional planning processes, the directives of the ICAO Council and the ALLPIRG/5 Conclusions.

2.4 According to GREPECAS guidelines to use project management techniques, **Appendix A** to this working paper presents the interregional Work Programme and achievements of the ATM Committee. Once performance objectives were included into the ATM work programme, it was necessary to amend the terms of reference and work programme of the ATM Committee as depicted in **Appendix B** in order to execute the new strategies.

2.5 It should be noted that in the ATM Committee Work Programme, particular tasks related to improved ATM situational awareness (automation) will be conducted jointly with the CNS Committee. The purpose is to achieve the maximum level of inter-operability and harmonization for an interregional seamless ATM system.

3. Suggested Action

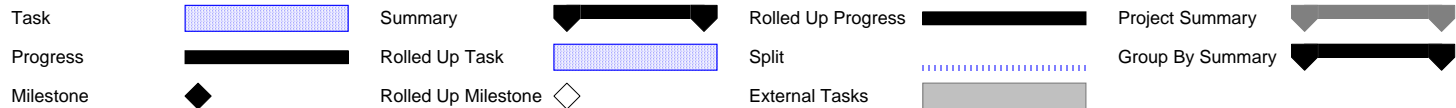
3.1 The Meeting is invited to:

- a) review the Work Programme and Terms of Reference of the ATM Committee depicted in Appendices A and B to this working paper; and,
- b) recommend changes as deemed pertinent.

APPENDIX A - Seventh Meeting of the Administration Coordination Group
Appendix to the Working Paper 09
ATM Committee Work Programme

ID	Task Name/Tarea	Resp.	Prior.	Compl.	Start/Inicio	Finish/Término	2007		2008		2009		2010		2011		2012		2013		2014					
							H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1				
1	ATM-1 -Implement ATS safety management programmes / Implantar programas de gestion de la seguridad operacional ATS	ATM Comm		0%	Mon 16/05/05	Mon 31/01/11																				
2	To coordinate the assembly and review of LHD with CARSAMMA / Coordinar la compilación y revisión de LHD con CARSAMMA	Scrutiny Working Group / Grupo de Trabajo sobre Escrutinio (GTE)	A	95%	Mon 16/05/05	Mon 31/01/11																				
3	Analyse and evaluate 300 mts or more LHD / Analizar y evaluar LHD de 300 mts o más	GTE	A	100%	Mon 16/05/05	Mon 31/01/11																				
4	ATM-2 -Improve the provision of air traffic services (ATS) / Mejorar el suministro de los Servicios de Tránsito Aéreo (ATS)	ATM Comm		0%	Fri 28/11/08	Fri 30/11/12																				
5	Identify activities for the implementation of MET services to improve ATM system / Identificar actividades para la implementación de servicios MET para mejorar al sistema ATM	ATM Comm and MET SG / Comm ATM en conjunto con MET SG	B	5%	Fri 28/11/08	Fri 30/11/12																				
6	ATM-3 -Implementation of performance based navigation (PBN) / Implantación de la navegación basada en la performance (PBN)	ATM Comm		0%	Wed 01/08/01	Wed 30/11/11																				
7	Develop a performance objectives for the implementation of performance based navigation (PBN) / Desarrollar objetivos de performance para la implantación de la navegación basada en la performance (PBN)	PBN TF	A	100%	Fri 26/08/05	Fri 24/11/06																				
8	Develop a PBN road map for en-route, TMA and approach / Desarrollar hoja de ruta sobre PBN para ruta, TMA y aproximación	PBN TF	A	100%	Mon 03/10/05	Fri 24/11/06																				
9	Optimize the ATS route structure in both terminal and en-route airspace / Optimizar la estructura de rutas ATS en espacio aéreo en ruta y terminal	PBN TF	A	70%	Wed 01/08/01	Mon 31/01/11																				
10	Implement RNP approaches at aerodromes where aircraft weighting 5700 kg or more are operated / Implementar aproximaciones RNP en aerodromos donde operen aeronave que pesen 5700 kg o más	PBN/TF and States / y Estados	A	30%	Wed 01/08/01	Wed 30/11/11																				
11	Harmonize PBN implementation among CAR and SAM regions / Armonizar implementación PBN entre las regiones CAR y SAM	PBN/TF and States / y Estados	A	30%	Mon 24/04/06	Mon 30/11/09																				
12	ATM-4 -Implementation of Flexible use of airspace / Implantación del uso flexible del espacio aéreo	ATM Comm		0%	Fri 26/08/05	Thu 31/12/15																				
13	Prepare a performance objective for the implementation of the flexible use of airspace (FUA) / Desarrollar un objetivo de performance para la implementación del uso flexible del espacio aéreo (FUA)	ATM Comm	A	50%	Fri 26/08/05	Fri 04/07/08																				
14	Enhance civil/military coordination and co-operation / Mejorar la coordinación y cooperación civil militar	ATM COMM and States /ATM COMM y Estados	B	50%	Mon 03/10/05	Fri 23/11/12																				

Project: ATM Committee
Work Programm
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 Appendix to the Working Paper 09
 ATM Committee Work Programme

ID	Task Name/Tarea	Resp.	Prior.	Compl.	Start/Inicio	Finish/Término	2007		2008		2009		2010		2011		2012		2013		2014					
							H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1				
15	Assess the use of airspace management processes / Evaluar los procesos de gestión del uso del espacio aéreo	ATM Comm	B	20%	Fri 04/08/06	Thu 31/12/15																				
16	Improve current national airspace management to adjust dynamic changes in tactical stage to traffic flows / Mejorar la actual gestión del espacio aéreo nacional para ajustar cambios dinámicos en la etapa táctica a los flujos de tráfico	ATM COMM and States /ATM COMM y Estados	B	30%	Mon 03/10/05	Thu 31/12/15																				
17	Improve ground support systems and associated procedures dynamic airspace management processes / Mejorar los sistemas de apoyo en tierra y procedimientos asociados para los procesos dinámicos de gestión del espacio aéreo	ATM COMM and States /ATM COMM y Estados	B	10%	Thu 01/03/07	Fri 29/05/15																				
18	Implement dynamic ATC sectorization in order to provide demand and capacity balancing tactical measures / Implementar la sectorización ATC dinámica a fin de proporcionar medidas tácticas de equilibrio entre demanda y capacidad	ATM COMM and States /ATM COMM y Estados	B	0%	Fri 24/09/10	Fri 27/11/15																				
19	ATM-5 -Implement ATFM System / Implantación del sistema ATFM	ATM Comm		0%	Fri 26/08/05	Fri 29/01/16																				
20	Prepare a performance objective for the implementation of CAR and SAM harmonized inter-regional ATFM / Desarrollar un objetivo de performance para la implantacion interregional CAR y SAM del sistema ATFM armonizado	ATM Comm	A	100%	Fri 26/08/05	Fri 24/11/06																				
21	Develop ATFM operational concept / Elaborar concepto operacional ATFM	ATFM/TF	A	100%	Mon 03/10/05	Fri 24/11/06																				
22	Improve ATS tactical demand and capacity balancing measures / Mejorar las medidas tácticas de equilibrio entre demanda y capacidad ATS	ATFM/TF	A	40%	Mon 03/10/05	Mon 30/11/15																				
23	Improve on a gradual basis aerodrome and ATS capacity, training for pilots and Controllers, ATS letters of agreement / Mejorar gradualmente la capacidad de aerodromo y ATS, capacitacion para pilotos y controladores y cartas de acuerdo ATS	ATFM/TF	A	30%	Fri 04/08/06	Thu 31/12/15																				
24	Develop a regional ATFM procedural manual / Desarrollar un manual regional de procedimientos ATFM	ATFM/TF	A	20%	Fri 24/11/06	Fri 30/11/12																				
25	To establish demand and capacity forecasting methods / Establecer metodos de pronostico entre demanda y capacidad	ATFM/TF	A	20%	Fri 24/11/06	Fri 30/11/12																				
26	Develop regional procedures for efficient and optimum use of runway capacity / Desarrollar procedimientos regionales para un uso eficiente y optimo de la capacidad de pista	ATFM/TF	A	0%	Fri 04/07/08	Fri 30/11/12																				
27	Define common elements of situational awareness between FMUs / Definir los elementos comunes de conciencia situacional entre FMUs	ATFM/TF	A	10%	Thu 01/03/07	Fri 29/05/15																				
28	Develop a strategy and framework for the implementation of Centralized ATFM units / Desarrollar una estrategia y marco de referencia para la implantacion de unidades ATFM centralizadas	ATFM/TF	B	80%	Fri 26/08/05	Fri 27/11/15																				

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Task		Summary		Rolled Up Progress		Project Summary	
Progress		Rolled Up Task		Split		Group By Summary	
Milestone		Rolled Up Milestone		External Tasks			

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ID	Task Name/Tarea	Resp.	Prior.	Compl.	Start/Inicio	Finish/Término	2007		2008		2009		2010		2011		2012		2013		2014
							H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2
29	Define common electronic requirements and databases between Centralized ATFM units / Definir requisitos electronicos y bases de datos comunes entre unidades ATFM centralizadas	ATFM/TF	B	0%	Fri 26/11/10	Fri 27/11/15															
30	Develop operational agreements between Centralized ATFM units for interregional demand/capacity balancing / Desarrollar acuerdos operacionales entre unidades ATFM centralizadas para el equilibrio entre demanda y capacidad interregional	ATFM/TF	B	0%	Fri 26/11/10	Fri 29/01/16															
31	ATM-6 - Improve ATM situational awareness /Mejorar la conciencia situacional ATM	ATM Comm with CNS Comm / Comité ATM con Comité CNS		0%	Thu 01/01/04	Fri 27/11/15															
32	Develop performance objective for the implementation/interfacing of ATM automated systems / Desarrollar un objetivo de performance para la implementacion/interface de sistemas automatizados ATM	AUTOM/TF	A	100%	Fri 10/03/06	Fri 13/04/07															
33	Identify the automation level required according to the ATM service provided in airspace and international aerodromes / Identificar el nivel de automatizacion requerido segun el servicio ATM proporcionado en el espacio aereo y aerodromos internacionales	AUTOM/TF	A	80%	Fri 25/08/06	Fri 27/11/15															
34	Improve ATS interfacility communication / Mejorar la comunicacion entre unidades ATS	AUTOM/TF	A	75%	Thu 01/01/04	Fri 02/03/12															
35	Implement flight plan data processing system and electronic transmission tools / Implantar un sistema de procesamiento de planes de vuelo y herramientas de transmision electronica	AUTOM/TF	A	70%	Tue 23/03/04	Fri 02/03/12															
36	Implement radar data sharing programs where benefits can be obtained / Implantar programas de intercambio de datos radar donde puedan obtenerse beneficios	AUTOM/TF	A	10%	Fri 18/08/06	Fri 30/11/12															
37	Implement ATS surveillance systems and associated procedures / Implementar sistemas de vigilancia ATM y procedimientos asociados	AUTOM/TF	A	80%	Fri 26/03/04	Fri 30/11/12															
38	implement ATS automated message exchanges, in accordance with CAR/SAM AIDC, as required /Implementar intercambio de mensajes automaticos ATS, acorde al AIDC CAR/SAM	AUTOM/TF	A	5%	Fri 13/04/07	Fri 30/11/12															
39	Implement ground and air electronic warning / Implementar alarmas electronicas en tierra y aire	AUTOM/TF	A	60%	Fri 26/03/04	Fri 30/11/12															
40	Implement automated radar handovers / Implementar transferencias radar automatizadas	AUTOM/TF	A	0%	Fri 18/08/06	Fri 30/11/12															
41	Implement data link surveillance technologies and applications (ADS, CPDLC, AIDC) / Implementar tecnologias y aplicaciones de vigilancia por enlace de datos (ADS, CPDLC, AIDC)	AUTOM/TF	B	0%	Fri 18/08/06	Fri 27/11/15															

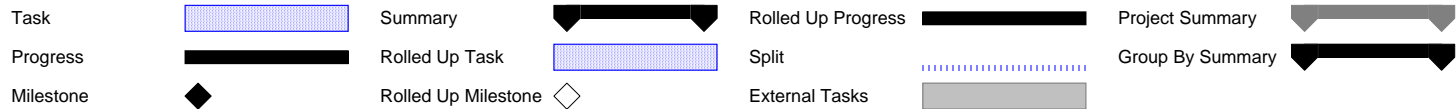
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Task		Summary		Rolled Up Progress		Project Summary	
Progress		Rolled Up Task		Split		Group By Summary	
Milestone		Rolled Up Milestone		External Tasks			

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ID	Task Name/Tarea	Resp.	Prior.	Compl.	Start/Inicio	Finish/Término	2007		2008		2009		2010		2011		2012		2013		2014
							H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2
42	Implement teleconferences between ATM stakeholders / Implementar teleconferencias entre usuarios ATM	AUTOM/TF	B	15%	Fri 05/01/07	Fri 27/11/15															
43	Implement advanced automation support tools to increase sharing of aeronautical information / Implementar herramientas de apoyo de automatizacion avanzadas para compartir la comparticion de la informacion aeronautica	AUTOM/TF	B	0%	Fri 13/04/07	Fri 29/05/15															
44	ATM-7 -Improve search and rescue (SAR) system / Mejorar el sistema de busqueda y salvamento (SAR)	ATM Comm		0%	Mon 16/05/05	Fri 28/08/09															
45	Develop a quality assurance programme for search and rescue (SAR) services / Desarrollar un programa de garantia de la calidad para los servicios de busqueda y	ATM Comm	B	70%	Mon 16/05/05	Fri 28/08/09															

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APPENDIX B

TERMS OF REFERENCE AND WORK PROGRAMME OF THE ATM COMMITTEE

1. Terms of reference

- a) ~~To assist and guide CAR and SAM States/Territories/International Organisations in the implementation of ATS safety management programmes.~~
- b) To identify, assess and address specific corrective actions to solve deficiencies in the ATM and SAR fields.
- ~~b~~c) To study, analyse and propose measures that allow the improvement in the areas of Airspace Organisation and Management (AOM), Air Traffic Services (ATS), Air Traffic Flow Management (ATFM), and Search and Rescue (SAR) in the CAR/SAM Regions, with a view to comply with ICAO strategic objectives, based on Global Plan Initiatives (GPI).
- d) To promote and follow-up the implementation of the ATM and SAR requirements and keep updated the CAR/SAM Air Navigation Plan in accordance with the Global ATM operational concept (Doc 9854) and the Global Air Navigation Plan (Doc 9750);
- ~~e~~) To keep informed of and to analyse guidance material developed on ATM systems by other ICAO experts group for its possible adoption in the CAR and SAM Regions.

2. Work Programme

Number	Task description	Priority	Date	
			Start	End
<u>General ATM-1 - Implementation of ATS Safety Management Programmes</u>				
ATM-1	Based on the methodology standardised by the ICAO Council, identify, assess, and report air navigation deficiencies, assigning priorities.	N/A	Permanent	N/A
ATM-2	Monitor the corresponding ATM parts of the CAR/SAM Regional CNS/ATM Implementation Plan, and keep them updated as a working document.	N/A	Permanent	N/A
ATM-3 <u>31.1</u>	Analyse and evaluate 300 ft or more large-height deviations (LHD)	A	Permanent	N/A
<u>ATM-2 - Improve the provision of Air Traffic Services</u>				
ATM-4 <u>42.1</u>	Identify activities for the implementation of new meteorological services related to both training and the implementation of the new CNS/ATM systems. Note: Joint MET/ATM Task Force (AERMETSG Decision 6/24)	B	2005	2009

Number	Task description	Priority	Date	
			Start	End
ATM-3 - Implementation of Performance-based navigation (PBN) - GPI 5, 7, 8, 10, 11, 12, 20, 21				
ATM-53.1	Prepare a performance objective for RNAV and RNP implementation, taking into account the ICAO performance-based navigation (PBN) concept.	A	PHASE 1 Short term	
			2005	2010
			PHASE 2 Medium term	
			2011	2015
ATM-3.2	<u>Develop a PBN road map for route, TMA and approach</u>	<u>A</u>	<u>2005</u>	<u>2007</u>
ATM-3.3	<u>Optimize the ATS route structure in both terminal and en-route airspace</u>	<u>A</u>	<u>2006</u>	<u>2015</u>
ATM-3.4	<u>Implement RNP approaches at aerodromes where aircraft weighting 5700 kg or more are operated</u>	<u>A</u>	<u>2008</u>	<u>2015</u>
ATM-3.5	<u>Harmonize PBN implementation among CAR and SAM Regions.</u>	<u>A</u>	<u>2005</u>	<u>2015</u>
ATM-4 - Implementation of Flexible use of airspace - GPI 1				
ATM-64.1	Prepare a performance objective for the implementation of the flexible use of airspace (FUA), based on the Global Air Navigation Plan guidelines.	B	2007	2010
ATM-4.2	<u>Enhance civil/military coordination and co-operation</u>	<u>B</u>	<u>2008</u>	<u>2012</u>
	<u>llevar a cabo una revisión regional del espacio aéreo de uso especial</u>			
ATM-4.3	<u>assess use of airspace management processes;</u>	<u>B</u>	<u>2008</u>	<u>2015</u>
ATM-4.4	<u>Improve current national airspace management to adjust dynamic changes in tactical stage to traffic flows</u>	<u>B</u>	<u>2008</u>	<u>2015</u>
ATM-4.5	<u>Improve ground support systems and associated procedures for the extension of FUA with dynamic airspace management processes</u>	<u>B</u>	<u>2008</u>	<u>2015</u>
ATM-4.6	<u>implement dynamic ATC sectorization in order to provide demand and capacity balancing measures to respond in real-time to changing situations in traffic flows</u>	<u>B</u>	<u>2008</u>	<u>2015</u>
ATM-5 - Implementation of Air traffic flow management (ATFM) System - GPI 1, 6, 7, 9, 13, 14, 16				
ATM-75.1	Prepare a performance objective for the implementation of CAR and SAM harmonized inter-regional air traffic flow management (ATFM), based on the Global Air Navigation Plan guidelines.	A	2006	2015

Number	Task description	Priority	Date	
			Start	End
<u>ATM-5.2</u>	<u>Develop ATFM operational concept</u>	<u>A</u>	<u>2005</u>	<u>2006</u>
<u>ATM-5.3</u>	<u>Improve ATS tactical demand and capacity balancing measures</u>	<u>A</u>	<u>2005</u>	<u>2015</u>
<u>ATM-5.4</u>	<u>Improve on a gradual basis aerodrome capacity, ATS capacity, training for pilots and Controllers, ATS letters of agreement</u>	<u>A</u>	<u>2005</u>	<u>2015</u>
<u>ATM-5.5</u>	<u>Develop a regional ATFM procedural manual to manage demand and capacity balancing</u>	<u>A</u>	<u>2008</u>	<u>2012</u>
<u>ATM-5.6</u>	<u>Establish demand and capacity forecasting methods</u>	<u>A</u>	<u>2008</u>	<u>2012</u>
<u>ATM-5.7</u>	<u>Develop regional procedures for efficient and optimum use of runway capacity</u>	<u>A</u>	<u>2008</u>	<u>2012</u>
<u>ATM-5.8</u>	<u>Define common elements of situational awareness between flight management units</u>	<u>A</u>	<u>2008</u>	<u>2015</u>
<u>ATM-5.9</u>	<u>Develop a regional strategy and framework for the implementation of Centralized ATFM units</u>	<u>B</u>	<u>2005</u>	<u>2015</u>
<u>ATM-5.10</u>	<u>Define common electronic information and databases required and alerting systems for interoperable situational awareness between Centralized ATFM units</u>	<u>B</u>	<u>2010</u>	<u>2015</u>
<u>ATM-5.11</u>	<u>Develop operational agreements between Centralized ATFM units for interregional demand/capacity balancing</u>	<u>B</u>	<u>2010</u>	<u>2015</u>

Number	Task description	Priority	Date	
			Start	End
ATM-6 - Improve ATM Situational Awareness ATM automation - GPI 1, 6, 7, 9, 13, 14, 16, 17, 18, 19				
ATM-86.1	Develop a performance objective for the implementation/ integration - interfacing of ATM automated systems, based on Global Air Navigation Plan guidelines	<u>A</u> Together with CNSC	2006	2015
ATM-6.2	<u>identify the automation level required according to the ATM service provided in airspace and international aerodromes</u>	<u>A</u>	<u>2006</u>	<u>2010</u>
ATM-6.3	<u>improve ATS interfacility communication</u>	<u>A</u>	<u>2006</u>	<u>2010</u>
ATM-6.4	<u>Improve flight plan data processing system and electronic transmission tools</u>	<u>A</u>	<u>2006</u>	<u>2010</u>
ATM-6.5	<u>implement radar data sharing programs where benefits can be obtained</u>	<u>A</u>	<u>2007</u>	<u>2012</u>
ATM-6.6	<u>implement ATS automated message exchanges, in accordance with CAR/SAM AIDC</u>	<u>A</u>	<u>2007</u>	<u>2012</u>
ATM-6.7	<u>implement ground and air electronic warnings</u>	<u>B</u>	<u>2007</u>	<u>2012</u>
ATM-6.8	<u>implement automated radar handovers</u>	<u>B</u>	<u>2007</u>	<u>2012</u>
ATM-6.9	<u>implement data link surveillance technologies and applications (ADS, CPDLC, AIDC)</u>	<u>B</u>	<u>2007</u>	<u>2012</u>
ATM-6.10	<u>Implement teleconferences between ATM stakeholders</u>	<u>B</u>	<u>2007</u>	<u>2015</u>
ATM-6.11	<u>Implement additional/advanced automation support tools to increase sharing of aeronautical information</u>	<u>B</u>	<u>2008</u>	<u>2015</u>
ATM-7 - Improve Search and rescue (SAR) system				
ATM-97.1	Develop a quality assurance programme for search and rescue services (SAR), according to the IAM/SAR manual, for its —future implementation in the CAR/SAM Regions.	B	August 2003	ATMC/ <u>67</u>

3. **A** High priority tasks, on which work should be speeded up.
 B Medium priority tasks, on which work should commence as soon as possible, but without detriment to priority **A** tasks.
 C Tasks of lesser priority, on which work should commence as time and resources allow, but without detriment to Priority **A** and **B** tasks.

4. **Composition**

Argentina, Barbados, Bolivia, Brazil, Chile, Colombia, Costa Rica, Cuba**, Dominican Republic, Ecuador, France, Guatemala, Haiti, Jamaica, Mexico, Panama, Paraguay, Peru, Spain, Trinidad and Tobago, United States, Uruguay*, Venezuela, ARINC, COCESNA, IATA, IFALPA, IFATCA and SITA.

- B5 -

5. *Chairman: Roberto Arca (Uruguay)
 **Vice-Chairman: Fidel Ara (Cuba)

- END -