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*When replying please quote*

Reference : EUR/NAT 19-0280.TEC (POS/BRM)

31 July 2019

Subject : **ICAO EUR/NAT Workshop on Sustainable Funding of States Civil Aviation Authorities Oversight Functions**  
*(Paris, France, 9 December 2019)*

Action required : *Paragraphs 6 and 7 refer*

Dear Madam/Sir,

1. I wish to refer to the Meeting of the Directors General of Civil Aviation of the ICAO European and North Atlantic Regions (EUR/NAT-DGCA/2019) that was held in the European and North Atlantic (EUR/NAT) Office of ICAO in Paris, France, from 19 to 20 March 2019.

2. The EUR/NAT-DGCA/2019 agreed:

***EUR/NAT-DGCA Decision 2019/6 – Sustainable funding of civil aviation authorities***

*That the ICAO Regional Director, Europe and North Atlantic, in coordination with other international organisations and States, be invited to organise in 2019 a dedicated workshop concerning the sustainable funding of States Civil Aviation Authorities.*

3. Therefore, it is my pleasure to invite you to attend the ICAO EUR/NAT Workshop on Sustainable Funding for Civil Aviation Authorities (CAA) which is being convened in the European and North Atlantic Office of ICAO in Paris on 9 December 2019, starting at 09:30, with registration of participants from 09:00 onwards.

4. This workshop targets to bring together all relevant stakeholders to raise awareness and share information on the relevant policies, guidance material and best practices. It will also be an opportunity to discuss a way forward and identify further actions to develop capacity within States with respect to funding of oversight functions.

5. The target audience are the Directors General of CAAs, senior officials from Regional Safety Oversight Organisations (RSOO) and international organizations. The Directors General may wish to extend the invitation within their national system to senior officials of the relevant Ministries involved in the decision making and management of funds for CAAs.

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**Distribution:** ICAO EUR/NAT States of accreditation, Canada, United States, ACAO, ACI, CANSO, EASA, ECAC, EUROCONTROL, European Commission, IAC, IAOPA, IATA, IBAC, IFALPA, IFAIMA, IFATCA, ICCAIA  
**Cc:** EANPG, NAT SPG and RASG-EUR Members

6. You are encouraged to participate actively in the workshop by submitting presentations covering subjects of interest. Working documentation should reach the ICAO EUR/NAT focal points, Mr. Sarantis Poulimenakos ([spoulimenakos@paris.icao.int](mailto:spoulimenakos@paris.icao.int)) and Ms. Mihaela Brunette ([mbrunette@paris.icao.int](mailto:mbrunette@paris.icao.int)) by **1 November 2019** at the latest, so that these can be made available to participants prior to the meeting. The Provisional Agenda is enclosed as **Attachment A** for your consideration. Please note that the meeting will be conducted in English. Furthermore, practical information concerning visa requirements for entering France, if required, as well as a list of hotels is also available on our website at: <http://www.icao.int/EURNAT>.

7. I would be grateful if you could confirm your participation to this important Workshop at the earliest opportunity, preferably not later than **1 November 2019**, using **Attachment B**, to the ICAO EUR/NAT focal points. The designated participants will be notified directly of all meeting documentation by email.

8. Finally, I would like to take this opportunity and thank you for your continuous commitment in supporting the activities of ICAO, for the benefit of all member States and of civil aviation, and I sincerely hope that our cooperation will continue in this spirit.

Yours faithfully,

Silvia Gehrer  
ICAO Regional Director  
Europe and North Atlantic

Enclosures: Attachment A – Provisional Agenda  
Attachment B – Registration Form



**ICAO EUR/NAT**  
**Sustainable Funding of States Civil Aviation Authorities**  
**Workshop**  
**Provisional Agenda**

*9 December 2019, ICAO EUR/NAT Office, Paris, France*

9 December 2019	
09.00-09.30	Registration of Delegates
09.30-10.00	<p><b><u>OPENING SESSION - SETTING THE SCENE</u></b></p> <ul style="list-style-type: none"> <li>• Welcome Address by ICAO EUR/NAT Regional Director</li> <li>• Welcome Address by the Chair of the ICAO EUR/NAT DGCA meeting/Chair of the WS</li> </ul>
10.00-10.30	<p><b><u>SESSION 1 - INTERNATIONAL ORGANIZATIONS/Moderator: tbc</u></b></p> <ul style="list-style-type: none"> <li>• ICAO</li> <li>• ECAC</li> <li>• EASA</li> </ul>
10.30-10.45	<b><u>TEA/COFFEE BREAK</u></b>
10.45-11.30	<p><b><u>SESSION 1/contn'd - INTERNATIONAL ORGANIZATIONS</u></b></p> <ul style="list-style-type: none"> <li>• EC (tbc/EASA)</li> <li>• IATA (tbc)</li> <li>• Others (tbc)</li> </ul>
11.30-13.00	<p><b><u>SESSION 2 - STATE CHALLENGES/Moderator: tbc</u></b></p> <ul style="list-style-type: none"> <li>• CAAs</li> </ul>
13.00-14.30	<b><u>LUNCH</u></b>
14.30-15.30	<p><b><u>PANEL DISCUSSION - Financing the CAAs' oversight functions - challenges and opportunities (Moderator/Panel members/Rapporteur: tbc)</u></b></p> <ul style="list-style-type: none"> <li>• Open forum discussion including: <ul style="list-style-type: none"> <li>- Short and long term sustainability of the available financial resources</li> <li>- States' strategies</li> <li>- Constraints and how they can be solved by today's approaches</li> <li>- Game changers and far-reaching solutions</li> <li>- What needs to change</li> </ul> </li> </ul>
15.30-15.45	<b><u>TEA/COFFEE BREAK</u></b>
15.45-16.30	<b><u>SESSION 3 - THE WAY FORWARD/ CONCLUSIONS (Moderators+Rapporteur+Chair)</u></b>

\*Tentative programme: themes, speakers, dates, and times may be changed



Attachment B

**ICAO EUR/NAT**  
**Sustainable Funding of States Civil Aviation Authorities Workshop**  
*9 December 2019, ICAO EUR/NAT Office, Paris, France*

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**REGISTRATION FORM**

**PLEASE COMPLETE CLEARLY AND SEND BACK TO THE ADDRESS BELOW**

<b>1.</b>	<b>FULL NAME</b>	
<b>2.</b>	<b>POSITION</b>	
<b>3.</b>	<b>ORGANIZATION</b>	
<b>4.</b>	<b>STATE</b>	
<b>5.</b>	<b>TELEPHONE NUMBER</b>	
<b>6.</b>	<b>EMAIL ADDRESS</b>	

*Please email this form to Ms Mihaela BRUNETTE at [mbrunette@paris.icao.int](mailto:mbrunette@paris.icao.int)*

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