

2025

ICAO Annual Procurement Report



*Corporate and Technical Cooperation/
Technical Assistance Procurement*



Strategic Procurement • Innovation • Global Operations

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1. Introduction

The Annual Statistical Report on the International Civil Aviation Organization's (ICAO) procurement activities provides an overview of the procurement in support of ICAO's operations, projects and programs. ICAO's Procurement activities are divided into two segments:

- **ICAO Corporate Procurement for Headquarters and Regional Offices:** addressing procurement for the entire Organization.
- **Technical Cooperation and Technical Assistance Procurement:** addressing procurement of aviation equipment and services for a State, or an Entity, having entered into a framework agreement with ICAO.

The overall objective of ICAO's procurement activities is to ensure that the procurement of equipment, supplies, and services is carried out in accordance with the ICAO Procurement Code, and in the best interest of the Organization and/or assisted States, having due regard to the availability of funds, economy, transparency, efficiency, accountability, national, regional or international competition and applicable international aviation standards.

The Bureau of Administration and Services, through the Chief of Procurement (C/PRO), provides this report on an annual basis to the Secretary General to review the activities, statistics, and reports on procurement at ICAO. The report is also made available to the Council of ICAO and is shared with the United Nations Global Marketplace (UNGM).

The figures presented in this report reflect the activities of the Procurement Section (PRO) and are intended to support procurement oversight, strategic analysis, and trend monitoring. They do not constitute official financial or accounting figures.

2. Methodology

2.1. Data

In virtue of ICAO's Digital Transformation, ICAO used two different Enterprise Resource Planning systems (ERPs) namely Agresso and Quantum during 2025.

For PRO, Agresso served as ICAO's ERP for the first quarter of 2025 until it was decommissioned on April 1st 2025, the same date when Quantum became operational for issuance of Purchase Orders (POs) and Delegated Purchase Orders (DPOs).

Since those two ERPs have different database architectures and the data extracted bears a different taxonomy, PRO produced partial reports from each platform, and the data obtained was further

refined for consistency and avoidance of duplicate transactions that were created in Agresso, but processed and paid in Quantum. ¹.

The extracted and refined data has been reviewed and sampled to obtain reliable information on the 2025 Procurement Spend under both Corporate and Technical Cooperation/Technical Assistance Procurement.

There are POs, including Delegated Purchase Orders (DPOs) issued in 2025 for Headquarters and Regional Offices that are not included in this report, as by their nature, they do not represent procurement actions. These PO/DPOs are categorized into four (4) groups:

- 1) DPOs issued by various allotment holders for consultants' salaries and wages (non-procurement action);
- 2) DPOs issued by Languages, Publications and Conference Management for translation/editorial services in accordance with the Administrative Instructions on Outsourcing of Translation Services;
- 3) DPOs inherent to Staff Association expenditures not related to a Corporate Budget;
- 4) DPOs issued under the account and/or associated codes for 'utilities', inherent to works performed on the building/premises and not related to a procurement action (i.e., all POs issued in favor of *PWGSC Public Works Canada*).

2.2. Categorization

To enable reporting on purchases of goods and services across ICAO Headquarters and Regional Offices, all POs have been classified by the originating Bureau or Regional Office, as follows:

- Air Navigation Bureau (ANB)
- Air Transport Bureau (ATB)
- Bureau of Administration and Services (ADB)
- Legal Affairs and External Relations Bureau (LEB)
- Office of the Secretary General (OSG)
- Regional Offices (ROs):
 - Asia and Pacific Regional Office (APAC)
 - Eastern and Southern African Regional Office (ESAF)
 - European and North Atlantic Regional Office (EUR-NAT)
 - Middle East Regional Office (MID)
 - North American, Central American and Caribbean Regional Office (NACC)
 - South American Regional Office (SAM)
 - Western and Central African Regional Office (WACAF)
- Capacity Development & Implementation Bureau (CDI)

Within each Bureau, POs have been further classified by section using the Cost Center associated to the budget codes (e.g., Information and Communication Technology (ICT), Business Development Unit (BDU), etc.).

For Technical Cooperation/Technical Assistance procurement, POs are classified by CDI-defined regions as follows:

- Field Procurement Africa (FAF)
- Field Procurement Americas (FAM)
- Field Procurement Asia-Pacific (FAP)

¹ Data collected from Agresso and Quantum does not represent audited results.

- Field Procurement Middle East (FME)
- Field Procurement Europe (FEU)

Within each region, POs have been further classified by project (e.g., SOM14802, PER19811, LEB88701), where the first three letters represent the initials of the Country (e.g., SOM for Somalia, PER for Peru, LEB for Lebanon).

2.3. Procurement volume and currency of the report

Contracts and POs are reported only by the amount approved during 2025. This year, all figures across the report are expressed in United States Dollars (USD) irrespective if it was an expense incurred for Corporate or Technical Cooperation.

Contracts and POs are frequently issued in the local currency of the Regional Offices (MXN, PEN, EUR, XOF, KES, EGP, THB, or CNY) or in other local currencies for Technical Cooperation projects. For ease and consistency, all POs have been reported in USD in this report.

2.4. Thresholds, Currency and Delegation of Authority

As an effort to simplify and harmonize ICAO expenditure across Headquarters and Regional Offices, effective April 17, 2025, Article 2.3.9 of the ICAO Procurement Code was revised to use USD as the currency for all monetary thresholds mentioned in the Code.

Consequently, and for ease of reference, all amounts mentioned in this report both Corporate and Technical Cooperation/Technical Assistance are expressed in USD.

The Procurement of goods and services is carried out in two (2) ways:

- Procurement below USD 10,000 (Delegated Purchase Orders): ICAO allotment holders at Headquarters and in the Regional and Sub-Regional Offices and the Chief, Field Operations Section (C/FOS) for Technical Cooperation & Technical Assistance, have delegated authority to procure goods and/or services.
- Procurement above USD 10,000 (Purchase Orders or Contracts): carried out by the Procurement Section.

2.4.1. Procurement below USD 10,000

Allotment Holders at Headquarters and in the Regional and Sub-Regional Offices, as well as the Chief, Field Operations Section (C/FOS) for Technical Cooperation & Technical Assistance within the Capacity Development and Implementation Bureau, have, subject to the provisions of the ICAO Procurement Code, delegated authority to procure goods and/or services provided the value of the procurement does not exceed USD 10 000 per purchase order.

The procurement process for a DPO shall give due consideration to the principles of procurement at ICAO and the allotment holder is accountable for funds allocated as well as for ensuring that:

- The process is competitive;
- The evaluation is properly conducted;
- The procurement is not post facto;

- Multiple contracts with the same supplier, for the same category of good and/or service, shall not be established with the purpose of exceeding the authority granted.

The allotment holders at Headquarters and in the Regional and Sub-Regional Offices, as well as C/FOS, have the responsibility to provide to C/PRO, on an annual basis, relevant data on such procurements for submission to the ICAO Contracts Board. In the past years, PRO carried out random verification on the DPOs to assess compliance with the DPO guidelines published in March 2016 under the authority of the Secretary General.

For Headquarters, a formal purchase order is not required for procurements up to USD 1,000. Payment can be effected by the Finance Branch (FIN) against an invoice that has been certified and signed by the allotment holder.

2.4.2. Procurement above USD 10,000

Procurements above USD 10,000 are carried out by the Procurement Section by means of a purchase order or separately written contract as appropriate.

The authority to contract for the provision of equipment, supplies, services and other requirements above USD 10,000 is vested in C/PRO.

The overall objective of ICAO's procurement activities shall be to ensure that procurement of equipment, supplies and services is carried out in the best interest of the Organization and/or assisted States, having due regard to availability of funds, economy, efficiency, accountability, national, regional or international competition and applicable international aviation standards.

The procurement process for POs shall give due consideration to the following procurement principles, common to all UN Organizations and Agencies:

- The best interest of ICAO and its partners;
- Fairness, integrity and transparency;
- Effective competition; and
- Best Value for Money.

3. 2025 Procurement by numbers

During 2025, a total of 1,161 procurement orders, combining **both Corporate and Technical Cooperation/Technical Assistance**, were issued for a combined value **exceeding USD 116 Million** through vendors located in 56 States, as shown in the following figures:

Figure 1 – PRO during 2025 at a glance

PERFORMANCE INDICATOR	2025 RESULT
Total Procurement	USD 116.3M
Corporate	USD 20.9M
Technical Cooperation	USD 95.4M
Total PO/DPO	1,161
Supplier States	56
Combined Increase vs 2024 in USD	+17.4%

Figure 2 – 2025 Combined Corporate and Technical Cooperation (in USD)

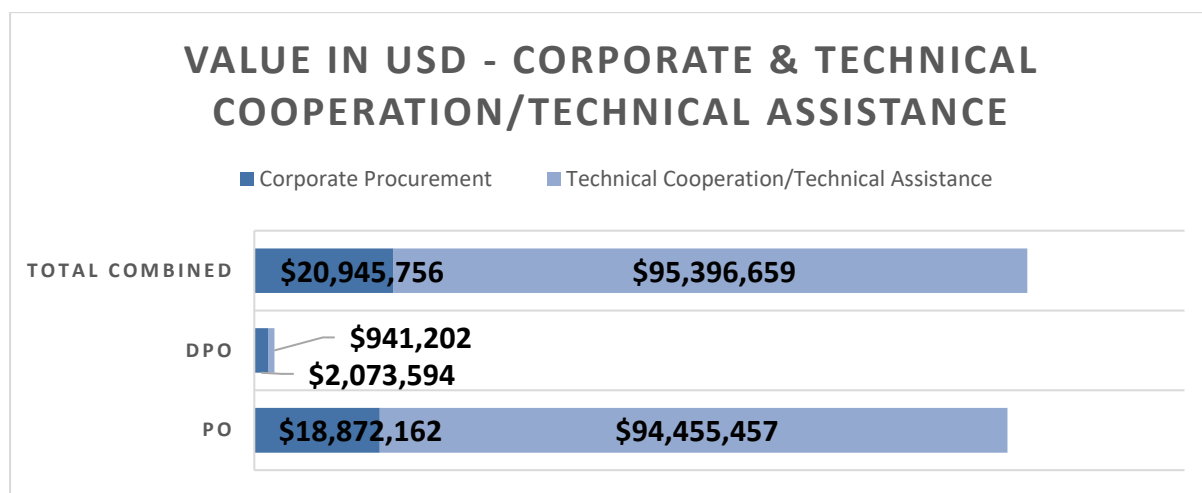


Figure 3 – 2025 Combined Corporate and Technical Cooperation (number of procedures)

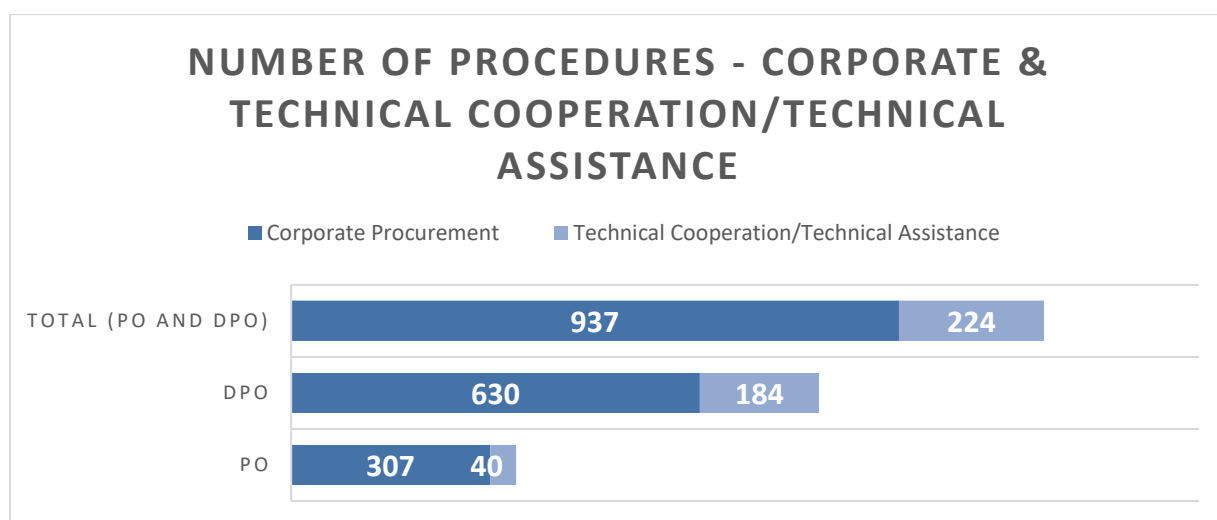
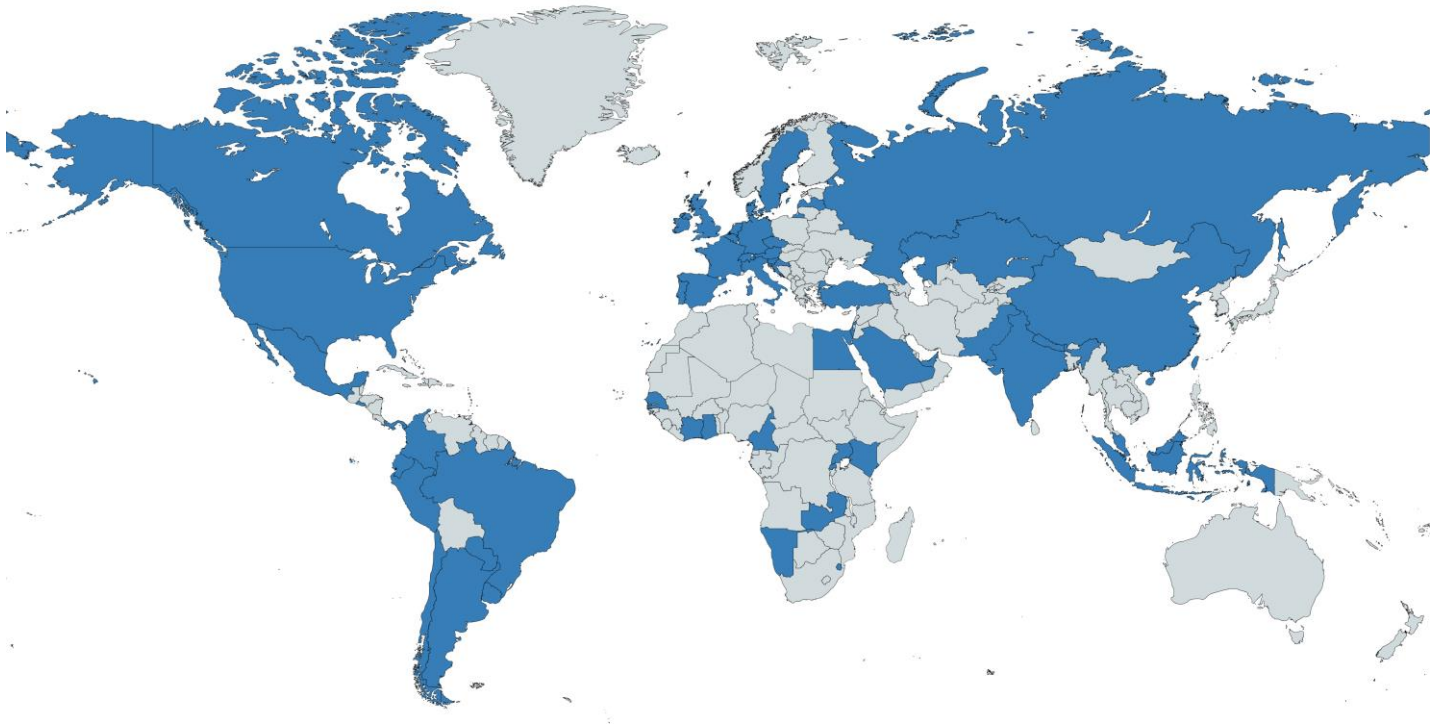


Figure 4 – 2025 Combined Geographical Diversity of Vendors

Geographical Diversity of PRO's Vendors during 2025 (in blue)



4. Statistics Overview

4.1. Procurement for ICAO Corporate Headquarters and Regional Offices

The overall procurement volume for ICAO corporate procurement in 2025 was USD 20,945,756. The dollar spends increased 44.8% compared to 2024, and the issuance of orders increased by 33% compared to 2024 to a total of 937 combined DPOs and POs. The issuance of POs from the Procurement Section significantly increased to 307 from 190 issued in 2024.

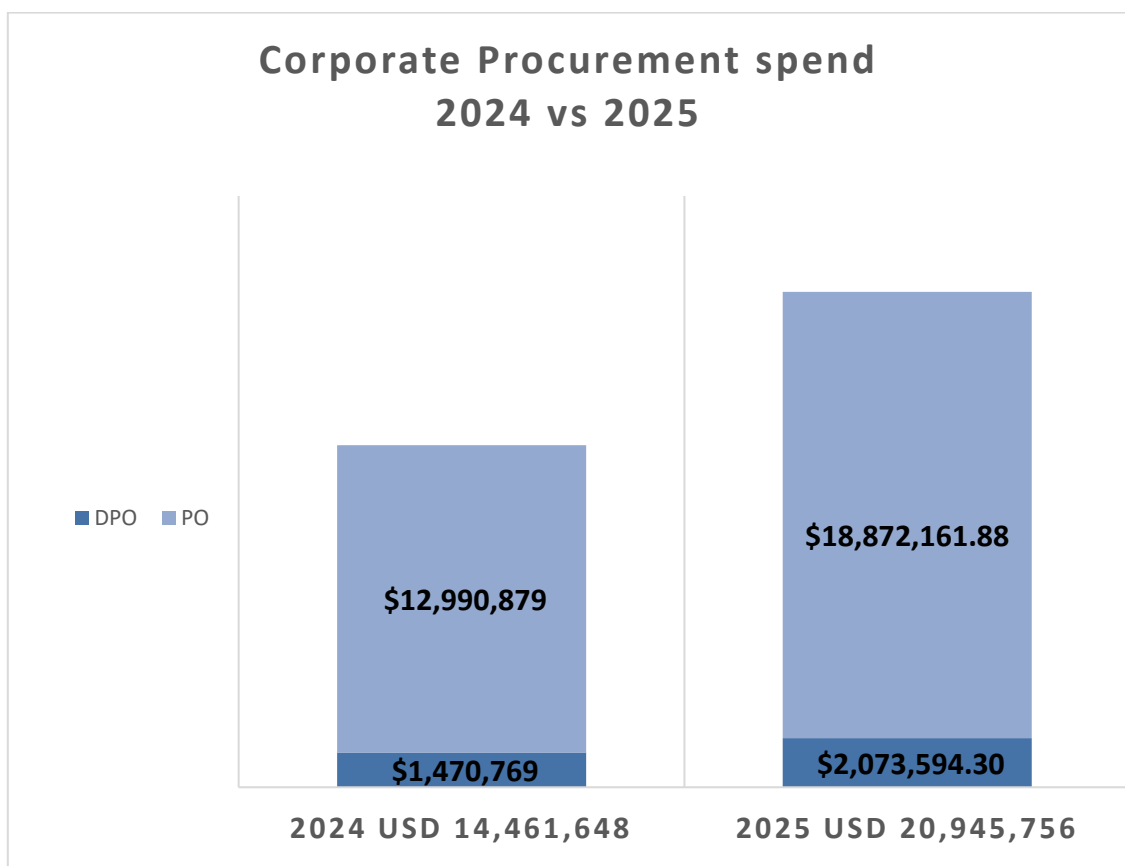
It should be noted that PRO routinely amends POs to either change delivery methods, budgetary changes, extensions of validity period and/or the scope of supply without any monetary change; those POs are not reflected in the total spend, nor the creation of Long-Term Agreements (LTAs).

In 2025, the Procurement Section continued to notice a steady increase in the number of DPOs issued against ICAO LTAs and continued reduction in the number of DPOs issued on a sole source basis, which indicates a better understanding and usage of the Procurement tools from the ICAO requisitioning offices and adherence to procurement rules.

In adherence to the ICAO Procurement Code, each year, Bureaus and Regional Offices are requested to submit their procurement plans to PRO in anticipation of the next fiscal year.

PRO organized regular meetings with the different Allotment Holders to review and advance the procurement plans; one of the objectives of the procurement planning is to encourage the Allotment Holders to group their needs within or across the Bureau to achieve better use of the organizational resources and to generate potential cost savings while meeting the organizational mandate. It also allows for maximizing commonality in requirements, encouraging the use of joint tender processes/economies of scale/existing UN LTAs.

Figure 5 - Corporate Procurement Spend 2024 vs 2025 (in USD)



During 2025, purchase orders and subcontracts (including delegated purchase orders) for USD 20,945,756 were issued by PRO and Allotment Holders covering the procurement of equipment and services for Headquarters.

Figure 6 - Total number of POs and DPOs issued in 2025 (Number of Orders)

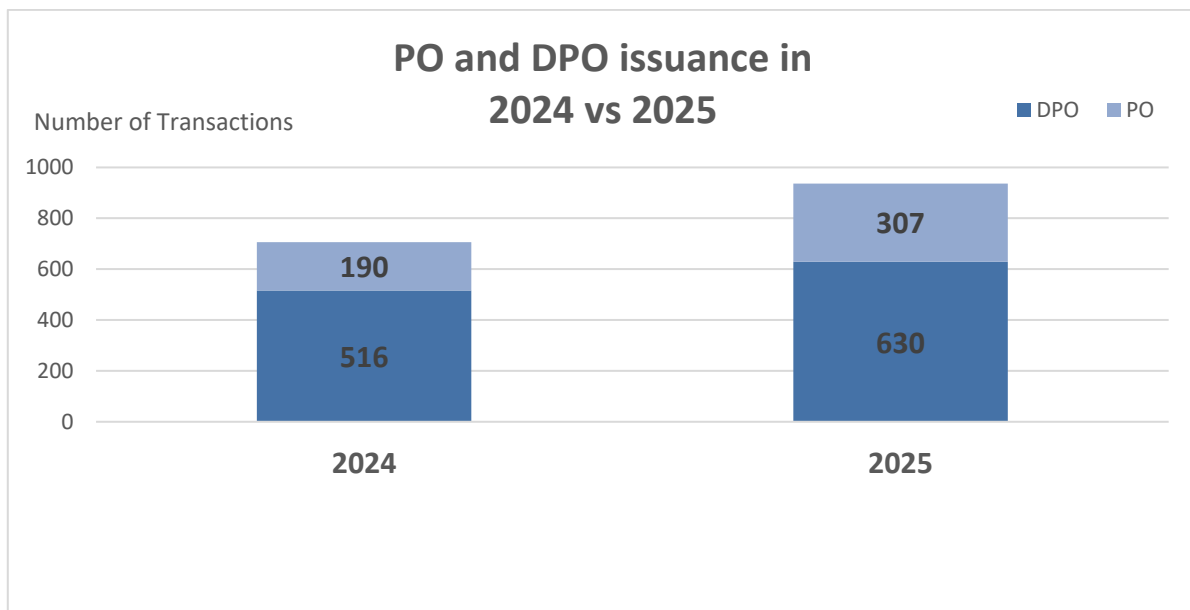


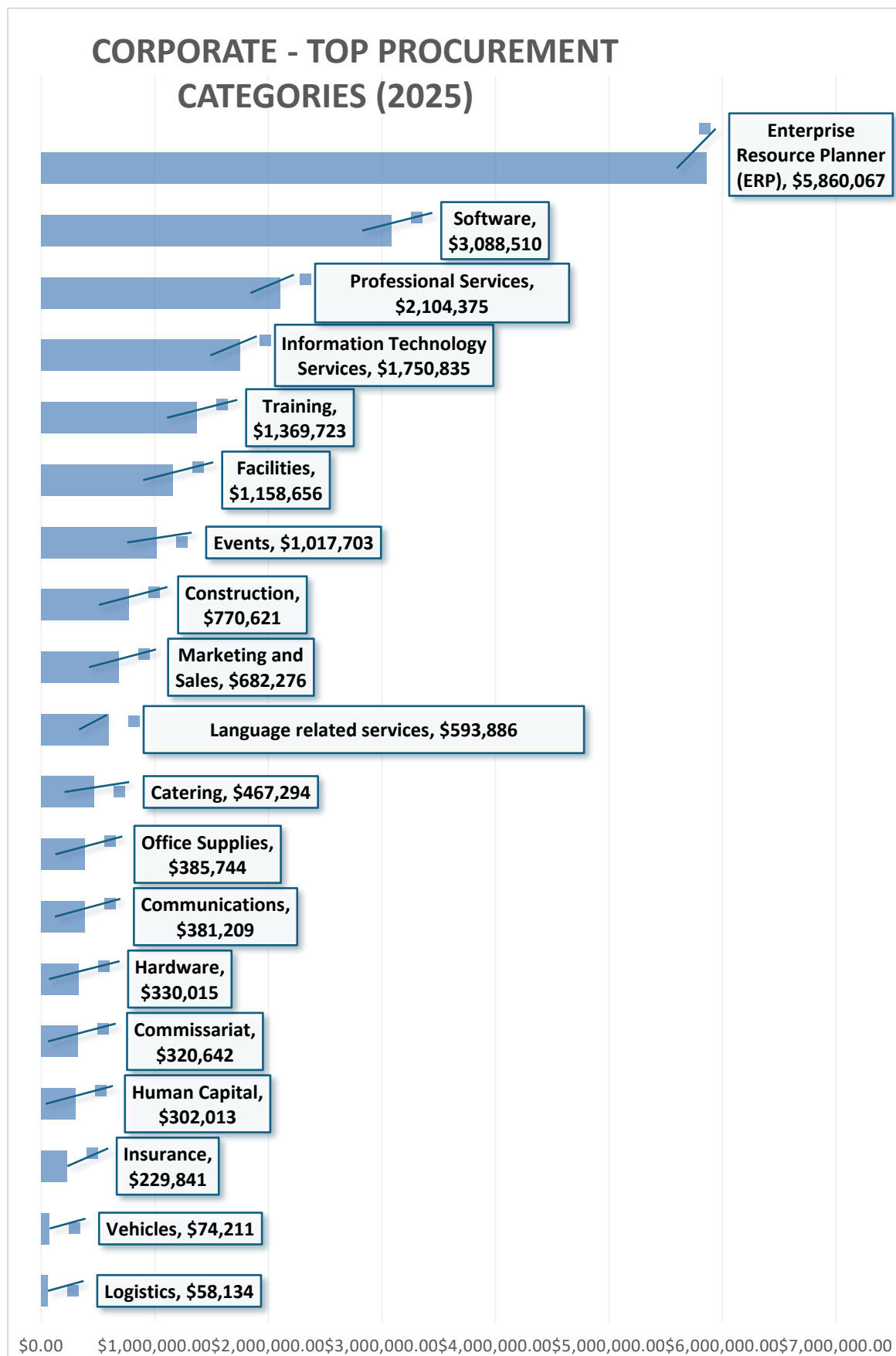
Figure 7 - Total number of POs and DPOs issued in 2025 (in USD)

CORPORATE PROCUREMENT Purchase Orders (POs) and Delegated Purchase Orders (DPOs) Summary	Amount (in USD)	Number of POs #
Purchase orders, issued by Procurement Section (not including Change Orders issued to the existing PO)	18,872,162	307
Delegated Purchase Orders, issued by allotment Holders	2,073,594	630
Total (2025)	20,945,594	937

Corporate procurement is mainly distributed in a few categories: Quantum Implementation services, IT hardware, software and IT specialized consultancy services; specialized services (HR, training, etc.); and other services and products (catering, insurances, event services, promotional items, etc.).

In 2025, there was a substantial increase in POs issued by the Procurement Section and also an increase in DPOs issued by Allotment Holders, as compared to 2024. DPOs are often utilized for purchases required onsite at HQ and RO premises. The increase in POs was predominately in the areas of IT hardware and/or software purchases, including IT services, security/software licenses and hardware purchases due to the implementation of Quantum and its related services.

Figure 8 - Corporate Procurement spend composition, per category (in USD)



The charts below indicate that approximately 67% of the 2025 Procurement Spend was done by and/or on behalf of the Bureau of Administration and Services (ADB), followed by the Capacity Development & Implementation Bureau (CDI) with 12%; the Regional Offices (ROs) with 12%; the Air Transport Bureau (ATB) with 6%; the Air Navigation Bureau (ANB) with 1%; the Office of the Secretary General (OSG) with 1%; and the Legal Affairs and External Relations Bureau (LEB) with less than 1%.

Figure 9 – Corporate - Total Procurement Spend per Bureau and RO (in USD)

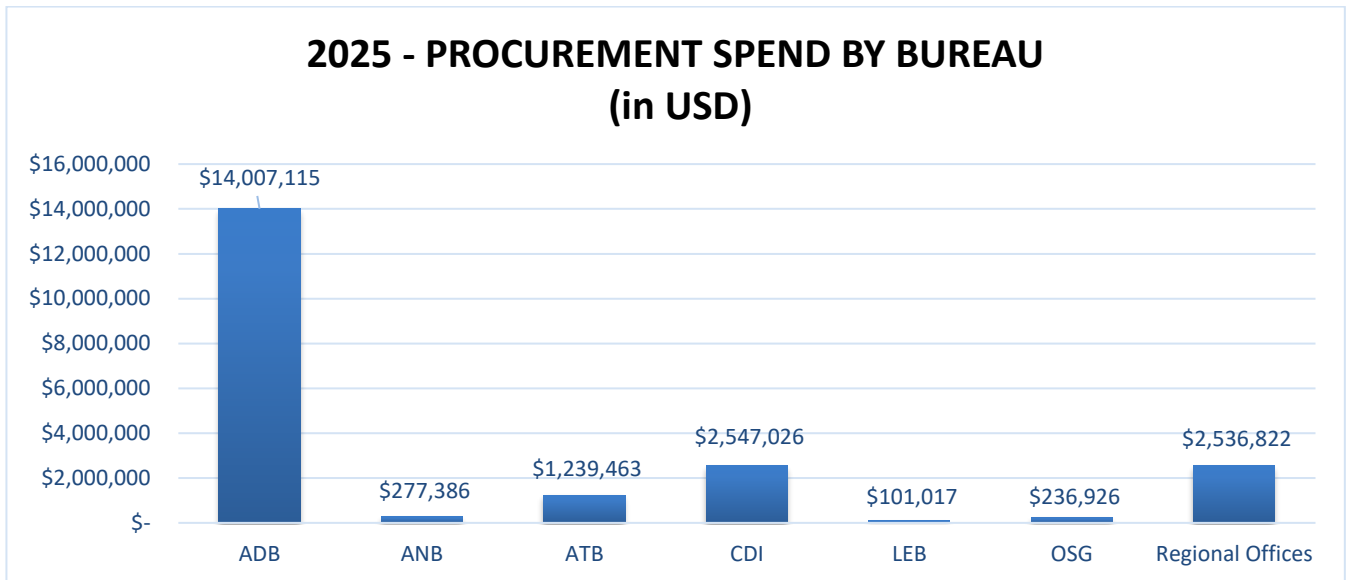
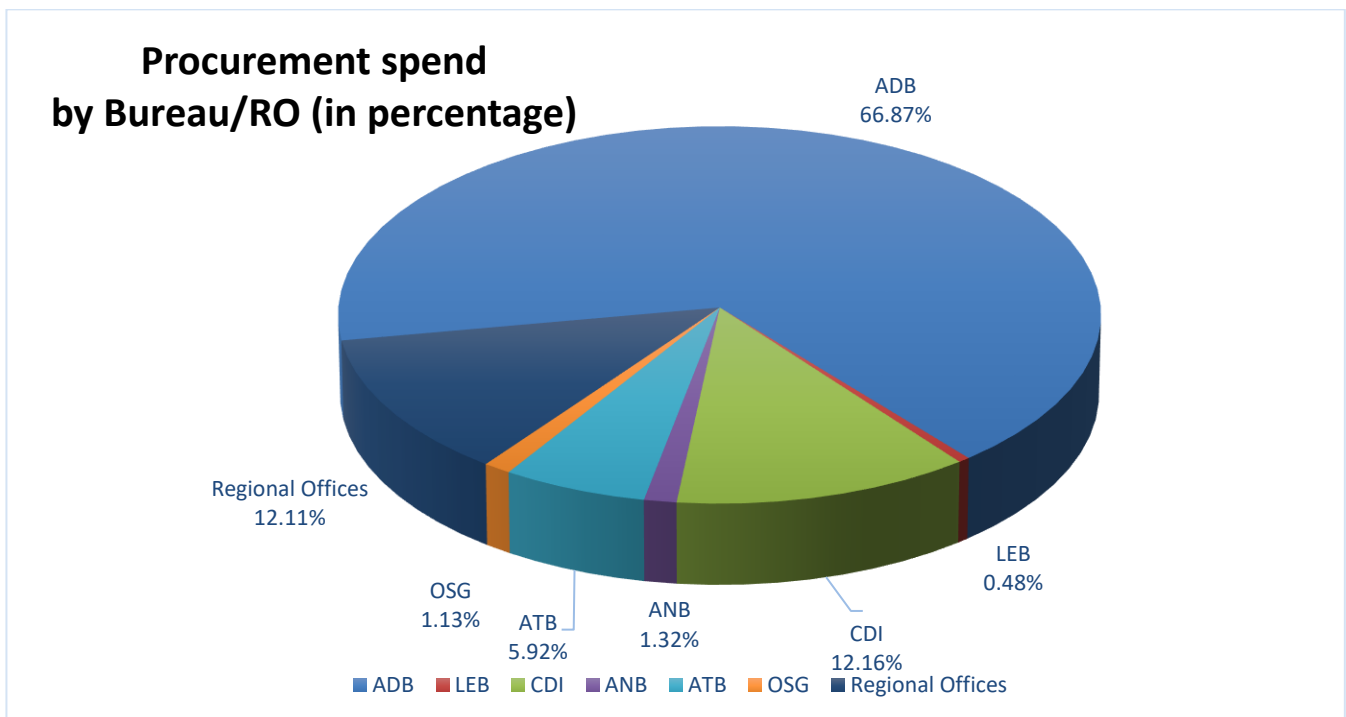
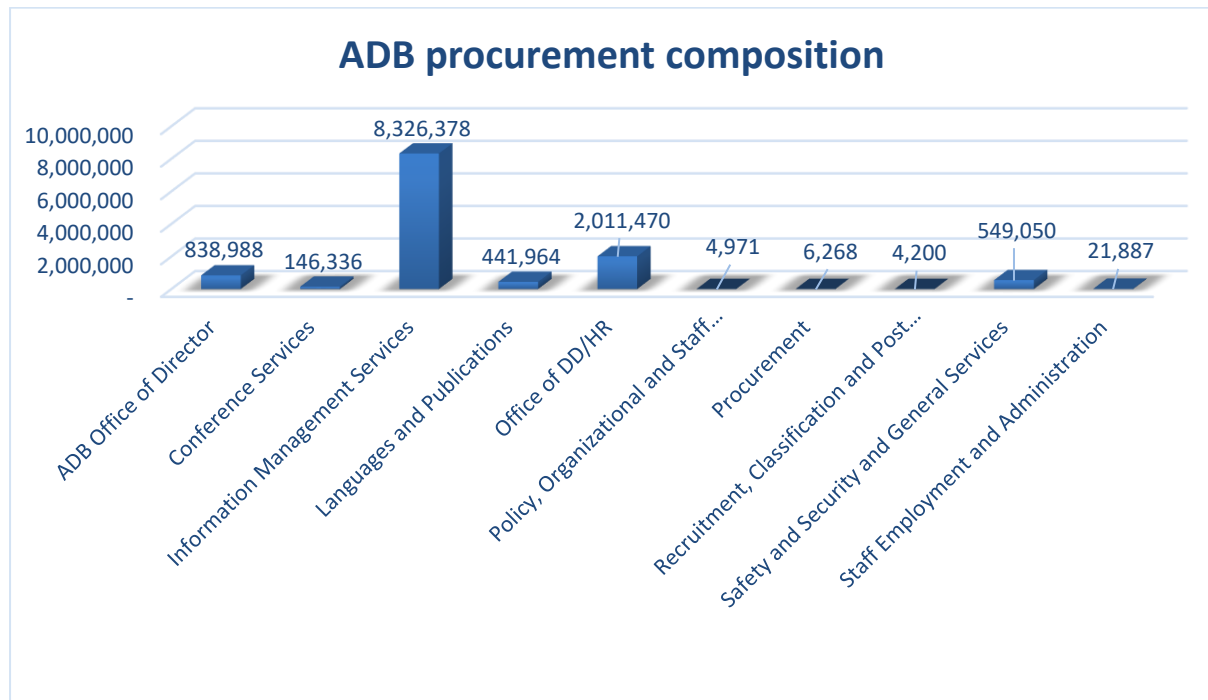


Figure 10 – Percentage of Total Procurement Spend per Bureau and RO



During the period March to December 2025, Within ADB, 67% of the procurement spend was completed for the Information and Communication Technology Section, followed by the Office of DD/HR with 16%; the Office of the Director, ADB with 7%, Languages, Publications and Conference Management with 4%; Safety Security and General Services with 4%; and the rest of the allotments with less than 1%.

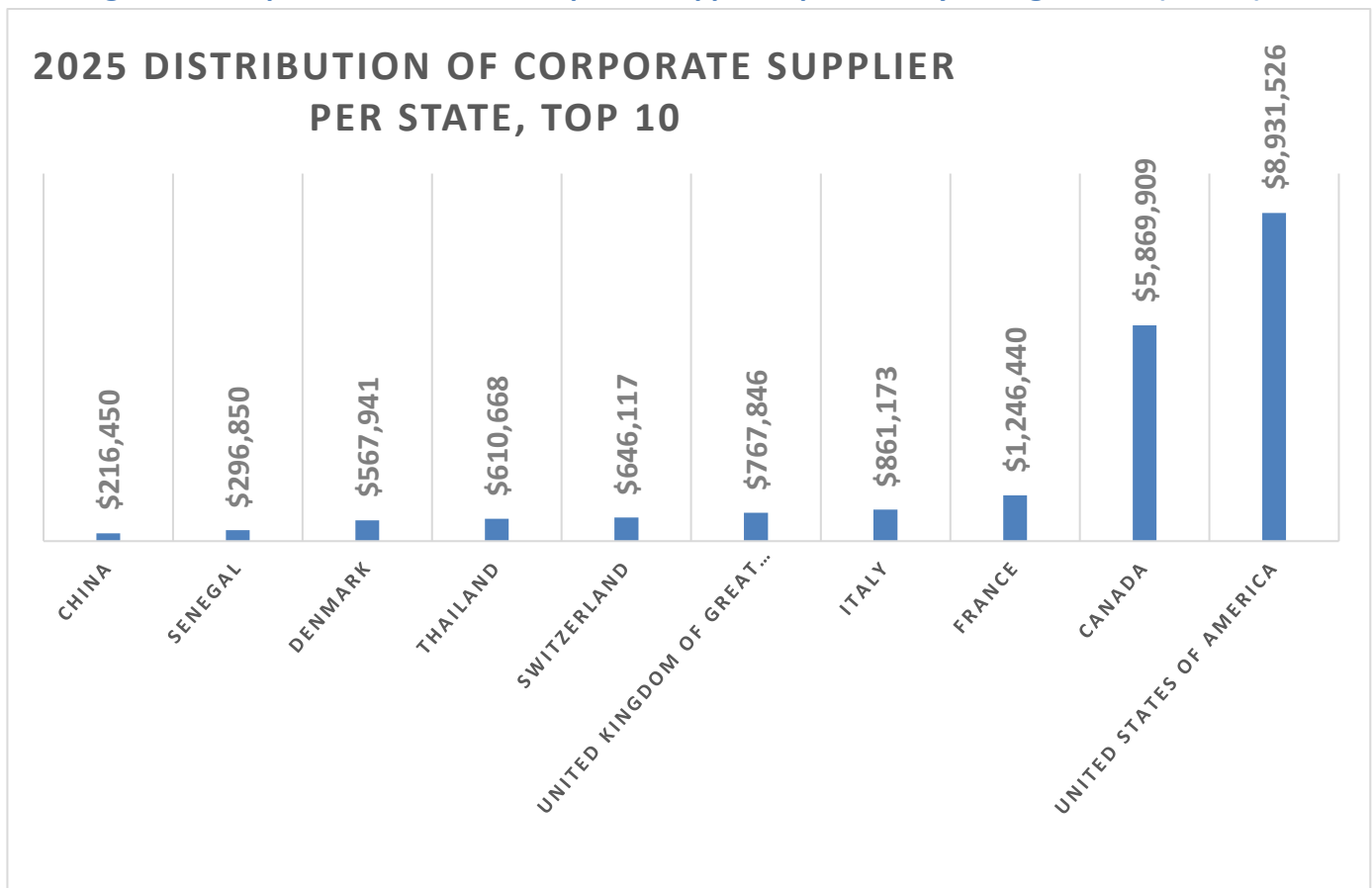
Figure 11 - ADB Procurement spend composition, March to December 2025 (in USD)



With regards to the country of origin of the suppliers contracted in 2025 for ICAO Corporate Procurement as shown in the figure 12 below, the top 10 accounts for 96% of the total procurement expenditure; with the majority of the companies coming from the United States of America with 42.64%, followed by Canada with 28.02%, France with 5.95%; Italy with 4.30%; the United Kingdom with 3.67%; Switzerland with 3.08%; Thailand with 2.92%; Denmark with 2.71%; Senegal with 1.42%; and China with 1.03%.

In total, Corporate Procurements were conducted in 2025 with suppliers contracted from 31 States.

Figure 12 – Top 10 distribution of Corporate suppliers, per country of origin, 2025 (in USD)



Details on 2025 procurement spend expenditure and number of POs issued by each allotment holder can be found in Annex I – figure 16.

4.1.1 Delegated Purchase Order (DPO) Analysis

In an effort to develop the procurement actions in the most cost-efficient way for the Organization, and to ensure adherence with article 1.10² of the ICAO Procurement Code as well as compliance with the DPO guidelines published on 7 March 2016 under the authority of the Secretary General, every year PRO prepares an analysis of DPOs issued during the year which exceed USD 10,000 per supplier.

While the review of the DPO report per supplier with purchases issued in excess of USD 10,000 indicates a number of multiple DPOs placed with the same vendor on a recurring basis and for the

² Allotment holders at Headquarters and in the Regional Offices, as well as the field project personnel authorized by D/CDI, have, subject to the provisions of this Code, delegated authority to procure goods and/or services provided the value of the procurement does not exceed \$10,000 per purchase order. Multiple contracts with the same supplier, for the same category of good and/or service, shall not be established with the purpose of exceeding the authority granted in this paragraph. The allotment holders at Headquarters and in the Regional Offices, as well as the field project personnel authorized by D/CDI, have the responsibility to provide to C/PRO, on an annual basis, relevant data on such procurements for submission to the ICAO Contracts Board.

same or similar goods/services, these are still within the procurement rules as the majority are covered by Long Term Agreements (LTAs).

This is the case for the computers, software licensing, catering services, office furniture, short-term man-power, moving services, security services, printing and binding services, and photographic services amongst others. Other recurrent DPOs are related to licenses or services of a proprietary nature (ERP-Quantum system, for example). Nevertheless, PRO and the Allotment Holders are continuously examining whether any procurement can be grouped to avoid repeated DPOs by Allotment Holders to the same supplier where possible.

Overall, there has been an annual positive trend of a more conscious utilization of the DPOs by the ICAO allotment and business owners, and a reduction in multiple DPOs issued to suppliers. In 2025, a combined total of 37 multiple DPOs were issued to suppliers by ICAO Staff which are further analysed in Figure 18 (Section 5). All Bureaus are encouraged to review the DPO Guideline³, to make sure that the correct process for the issuance of DPOs is followed.

The full compilation and analysis performed on the DPOs in excess of USD 10,000 per supplier can be found in Annex II, figures 18 and 19.

4.1.2 Procurement Method Analysis

Concerning the type of procurement method applied, it is noted that during 2025 more than half (52%) of the procurement issued was the result of either piggybacking on UN LTA's with 46% of the dollar value; or using call-ups on dedicated ICAO LTAs (6%).

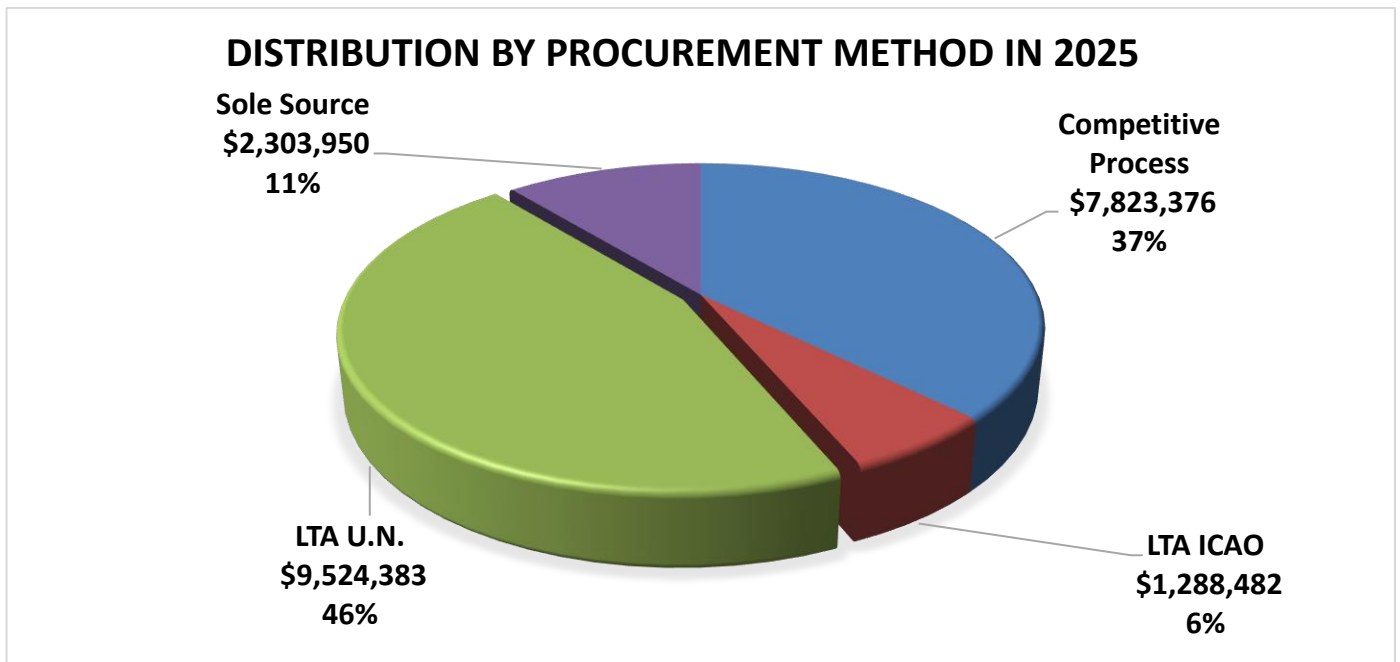
LTA utilization represents enormous efficiencies for ICAO as they dramatically lower transactional cost in time and effort for both PRO and the Allotment Holders. Thus, permitting to redirect efforts to strategic and complex procurements processes such as construction or lowering ICT costs of licenses.

Competitive processes accounted for 37% of the procurement volume; and the Sole Source remained as an exception with an accumulated annual value of 11%.

It is to be noted that Sole Source in 2024 was 16% and it decreased by 5% in 2025 to 11%.

³ DPO Guidelines can be found on the Intranet, under *Procurement – Guideline Materials for Requisitioners*.

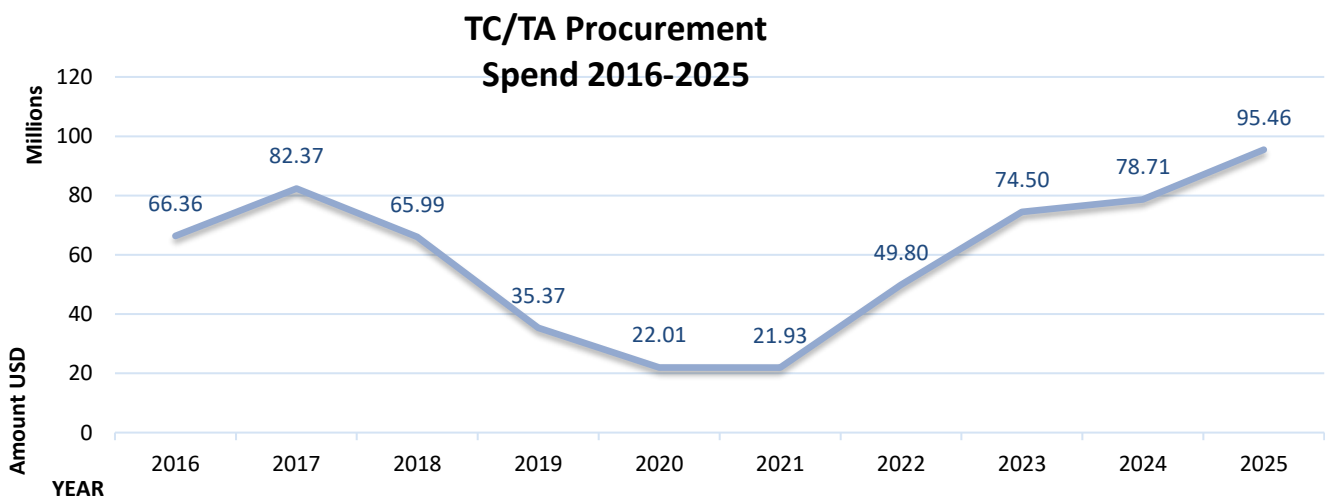
Figure 13. Corporate Procurement spend, per procurement method, 2024 (in USD and %)



4.2 Procurement for Technical Cooperation / Technical Assistance Projects⁴

The overall procurement volume for ICAO Technical Cooperation/Technical Assistance Projects in 2025 was USD 95,455,457. This represents an increase of 21.28% compared to 2024.

Figure 14 – Technical Cooperation/Technical Assistance Procurement over the last 10 years



⁴ All Technical Cooperation/Technical Assistance Procurement \$ values are presented in USD, unless otherwise indicated

During 2025, 224 purchase orders and contracts were implemented as follows:

- 40 purchase orders/contracts above USD 10,000, issued by the Procurement Section for a total amount of USD 94,455,457; and,
- 184 delegated purchase orders of individual value lower than USD 10,000, requested and issued by the Field Project Personnel under the authority of the Chief, Field Operation Section (FOS) in the Capacity Development and Implementation Bureau (CDI), for a total amount of USD 941,202 (which represents less than 1% of the total amount of the TA/TC procurement).

Figure 15 – Total number of POs and DPOs issued for Technical Cooperation/Technical Assistance in 2024

Purchase Orders (POs) and Delegated Purchase Orders (DPOs) Summary	Amount (in USD)	Count of PO #
Purchase orders, issued by Procurement Section	94,455,457	40
Delegated Purchase Orders, requested and managed by the Field Operations Section (FOS) in CDI	941,202	184
Total	95,396,659	224

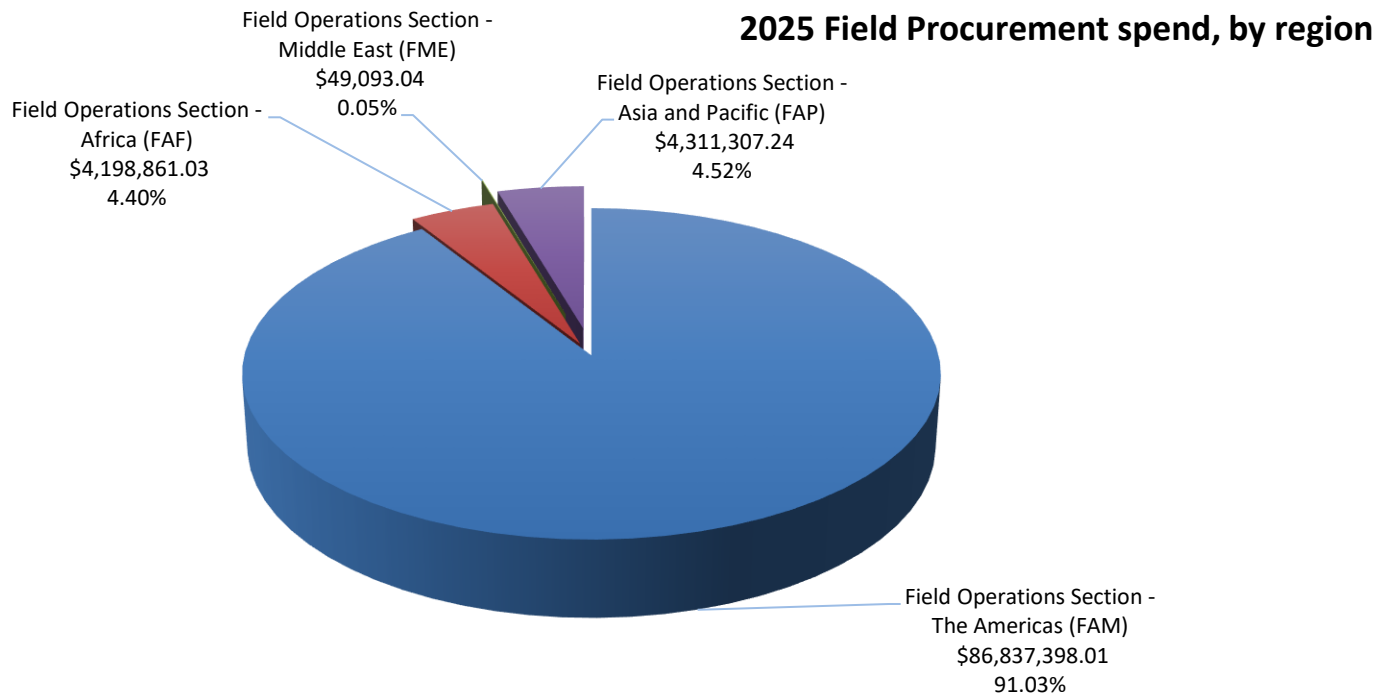
The procurement spend for the Technical Cooperation Procurement Program, under CDI in 2025 is outlined below, categorized by geographical area (region), projects, commodities, and solicitation methods.

As illustrated in Figures 16 and 17, the Americas Region accounts for the vast majority of the 2025 Technical Cooperation/Technical Assistance procurement under CDI, representing 91% of total expenditure.

Figure 16 – 2025 Technical Cooperation/Technical Assistance Procurement Spend by Region (per amount)

Region	Amount (in USD)
Field Procurement Americas (FAM)	86,837,398
Field Procurement Asia and Pacific (FAP)	4,311,307
Field Procurement Africa (FAF)	4,198,861
Field Procurement Middle East (FME)	49,093
Field Procurement Europe (FEU)	0
Total	95,396,659

Figure 17 – Technical Cooperation/Technical Assistance Procurement spend by region (Percentage)



During 2025, the vast majority of Technical Cooperation Purchase Orders were related to the following projects:

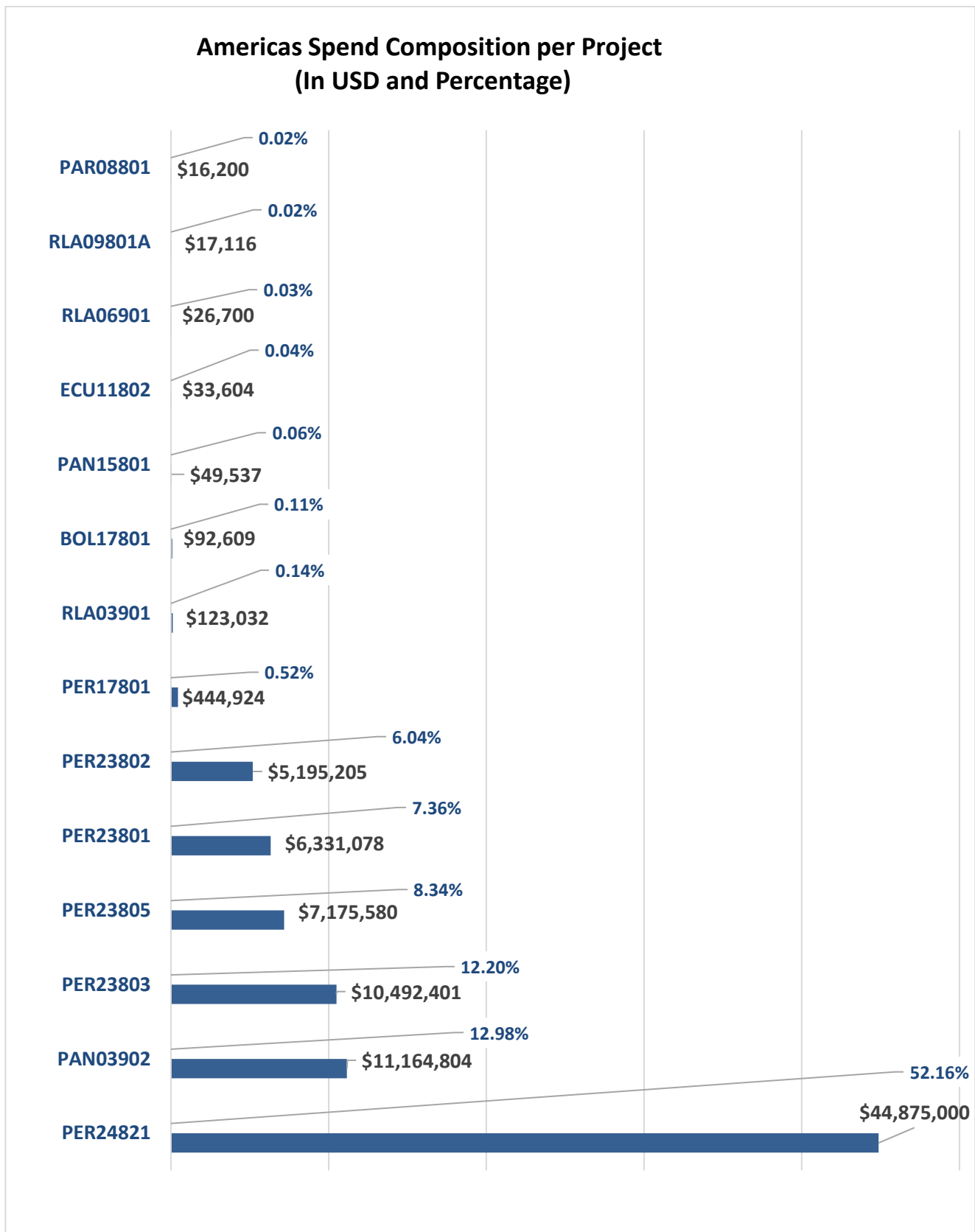
- Procurement of a pre-owned aircraft for the Peruvian Air Force’s National Search and Rescue Service valued at USD 44,820,000.
- Procurement of advanced air traffic management, surveillance, communication, and airport surface movement systems — including A-SMGCS, SMR, MLAT, EFSS, AMHS, secondary surveillance radar, and aeronautical voice/data communications systems — to enhance operational safety and air navigation capabilities at Jorge Chávez International Airport in Lima following the commissioning of the second runway, in support of CORPAC’s Global National Airport Plan, valued at USD 10,492,401; 7,175,580; 6,331,078 and 5,195,205 respectively.
- Procurement of a 5-year extension of support, preventive and corrective maintenance including upgrades of the AOIS, ESB, CUPPS at Tocumen International Airport in Panama, valued at USD 4,618,550.
- Procurement of Nav aids to assist Angola, and more specifically the Ministry of Transport (MINTRANS), in enhancing the capacity and efficiency of its airspace through the modernization of its Air Navigation Services (ANS), valued at USD 3,993,929.

- Procurement of X-band Doppler weather radars in the Pacific Islands, aiming to strengthen observation, monitoring, modelling, and prediction of climate and its impacts on ocean areas and islands, valued at USD 3,691,182.

Figure 18 below presents the breakdown of total expenditure by projects within the Americas Region (FAM region). The spending is mainly distributed across projects in Peru⁵ (USD 74,764,831 million across 7 projects) and Panama (USD 11,559,827 across 2 projects).

⁵ For some of the projects for Peru, ICAO handles the solicitation process through the stage of recommending an award, while Peru signs the contracts directly.

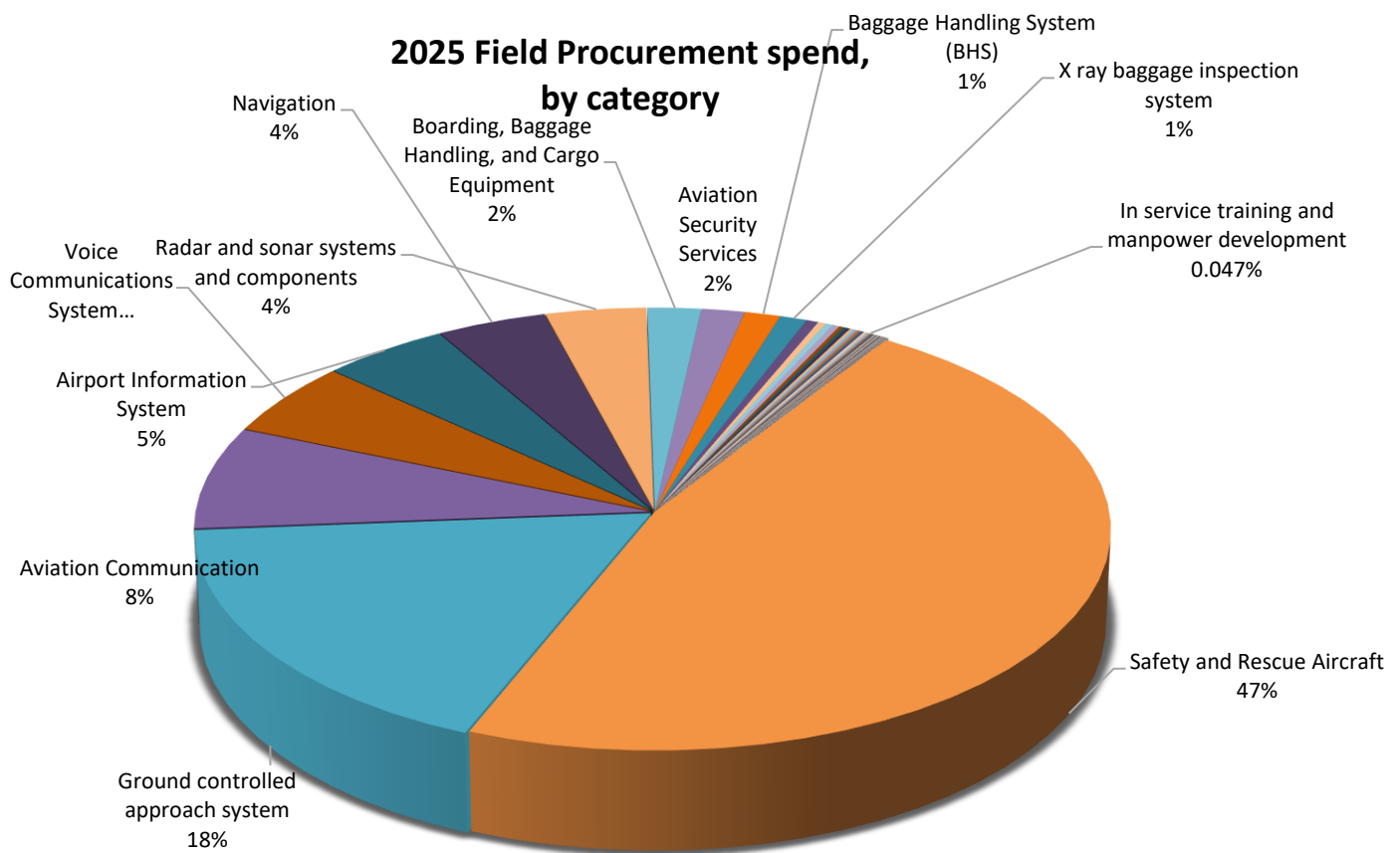
Figure 18 – Americas (FAM) Procurement spend composition (2025) per project (in USD)



Procurement for the Technical Cooperation/Technical Assistance program spans a variety of aviation and airport-related goods and services. 90% of expenditures in 2025 were concentrated in 8 categories as follows:

- 46.98% for Safety and Rescue Aircraft, totalling USD 44.8 million
- 17.64% for Ground Controlled approach systems, totalling USD 17.6 million
- 7.52% for Aviation Communication, totalling USD 7.5 million
- 5.45% for Voice Communications Systems, totalling USD 5.4 million
- 4.88% Airport Information Systems, totalling USD 4.9 million
- 4.21% Navigation, totalling USD 4.2 million
- 3.87% Radar systems, totalling USD 3.8 million

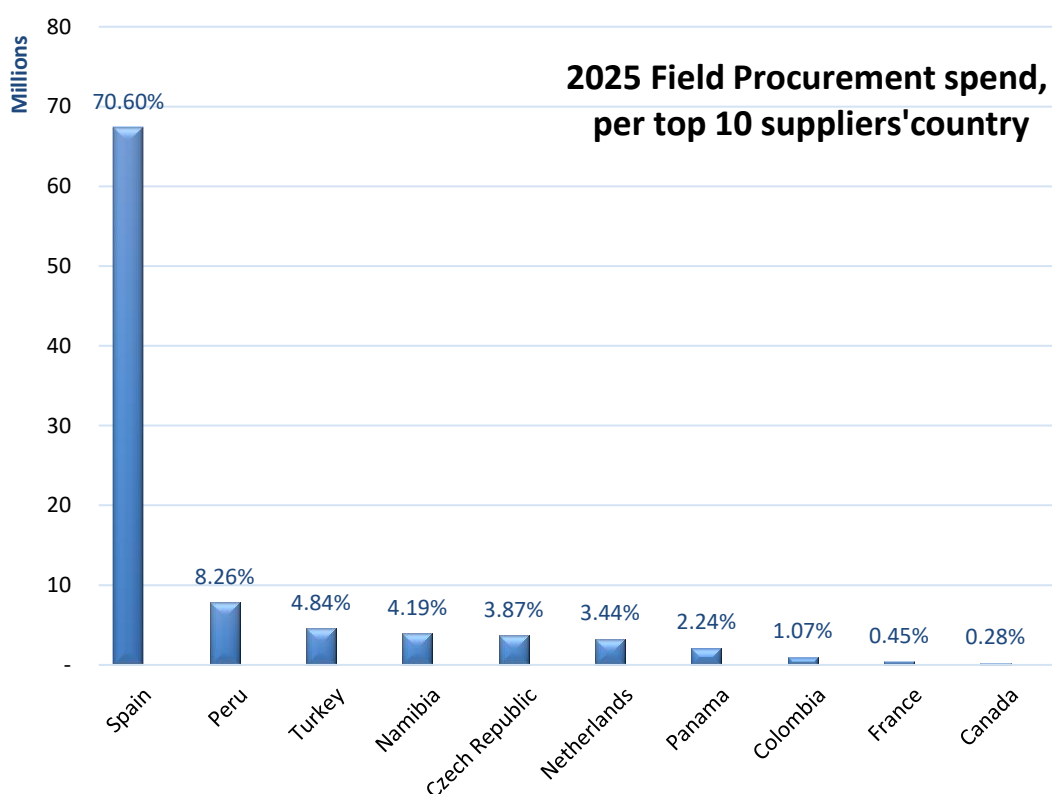
Figure 19 – 2025 Technical Cooperation/Technical Assistance Procurement spend by category



The complete list of the Technical Cooperation procurements can be found in Annex III, Figure 25.

With regards to the country of origin of the suppliers contracted in 2025 for the Technical Cooperation/Technical Assistance Procurement, contracts were awarded to companies from Spain with 70.6% followed by Peru with 8.26%; Turkey with 4.84%, Namibia with 4.19%; Czech Republic with 3.87%; Netherlands with 3.44%; Panama with 2.24%; Colombia with 1.07%; France and Canada with less than 1%.

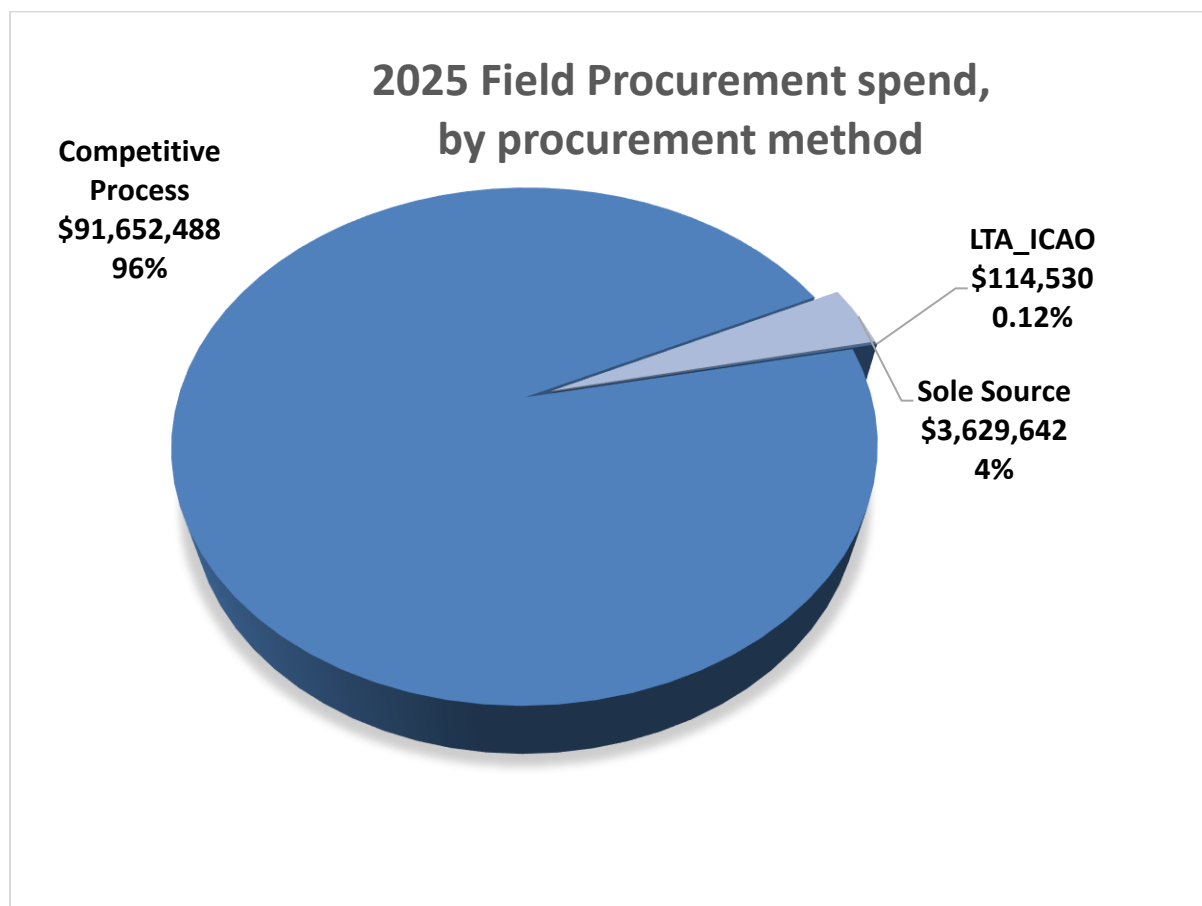
Figure 20 – Distribution of Technical Cooperation/Technical Assistance Procurement suppliers, per country of origin, 2025 (in USD)



Regarding the procurement process, it is noted that sole source procurement reached USD 3.63 million in 2025 (4% of Total Spend). This amount is primarily due to two contracts: the Provision of O&M Services for BHS at Tocumen International Airport USD 1,955,059) and the procurement of spare parts for security equipment (USD 985,757).

A special mention must be done in regards the **outstanding reduction of Sole Source** from 42% in 2024 to 4% in 2025.

Figure 21 – 2025 Technical Cooperation/Technical Assistance Procurement spend per procurement method (in USD)



4.3 Initiatives and Considerations

Planning for an Organization wide training of procurement took place in November 2025. At the time of issuance of this annual report, training for ICAO Headquarters and all Regional Offices was conducted over a 2-week period in February-March 2026, involving more than 300 staff members. Training was focused on several aspects of a procurement process such as contract management, and development of requirements as well as responsibilities of all entities involved in a procurement process. Going forward in 2026 the goal is to offer on-line courses for new hires and refresher courses as required.

Through Quantum/Oracle, the procurement section is developing tools to provide regular reports to Senior Management.

The Procurement Section will continue working with the ICAO business owners for the development of individual procurement plans with the aim of increasing competition and clearer requirements.

Chief, Procurement Section shall continue to keep the Director, Bureau of Administration and Services and the Secretary General apprised of any further actions and developments and would seek assistance and approval as required.

5 Annexes

The following Annexes form part of this report:

- 4.1. Annex I – Purchase Orders (including delegated purchase orders) issued in 2025, divided by Bureau and Section (Corporate);
 - o Figure 22 - Total amount of POs and DPOs issued in 2025, divided by Bureau and Section
- 4.2. Annex II – Compilation and analysis of DPOs issued in 2025 for those which exceed \$10,000 per supplier (Corporate);
 - o Figure 23 - Analysis of DPOs issued in 2025 which exceed 10K per supplier
 - o Figure 24 - DPOs issued to the same vendor (top 10): analysis per section
- 4.3. Annex III – Purchase Orders (including delegated purchase orders) issued in 2025 for the Technical Cooperation projects;
 - o Figure 25: Total number of POs and DPOs for Technical Cooperation Procurement (2025)

5.1 Annex I – Purchase Orders (including delegated purchase orders) issued in 2025, divided by Bureau and Section (Corporate)

Figure 22 - Total amount of POs and DPOs issued in 2025, divided by Bureau and Section (in USD)

The following numbers are reported by Cost Center (Section) as registered in Agresso or Quantum; hence variations may occur when compared to organizational charts. And amounts are reported as the cost center registered in the PO/DPO Irrespective the Bureau incurring the expense; hence a slight variation on Bureau’s totals may exist compared to previous figures.

Bureau/Section/Reginal Office	USD Value of Procurement	% of Total
ADB	\$ 13,985,940.88	66.77%
ADB Office of Director	\$ 815,619.56	3.89%
Asia and Pacific Office - Bangkok	\$ 9,129.41	0.04%
Conference and Office Services Section	\$ 2,495.33	0.01%
Conference Services	\$ 156,226.60	0.75%
Human Resources	\$ 212,122.98	1.01%

Information and Communication Technology Section	\$	2,356,317.79	11.25%
Information Management Services	\$	7,170,532.42	34.23%
Languages, Publications and Conference Management	\$	3,289.13	0.02%
Languages and Publications	\$	397,596.68	1.90%
Office of DD/HR	\$	2,178,186.18	10.40%
Office of Director - ADB	\$	59,846.15	0.29%
Policy, Organizational and Staff Development	\$	4,993.50	0.02%
Procurement	\$	62,320.69	0.30%
Recruitment, Classification and Post Management	\$	4,200.00	0.02%
Safety and Security and General Services	\$	553,064.49	2.64%
ANB	\$	339,001.28	1.62%
Air Navigation and Aviation Safety	\$	9,786.69	0.05%
ANB Office (IPU, MDP)	\$	187,157.59	0.89%
Monitoring, Analysis and Coordination	\$	109,642.76	0.52%
Office of the Director - ANB	\$	32,414.24	0.15%
ATB	\$	1,164,462.51	5.56%
ATB	\$	568,347.51	2.71%
Aviation Security and Facilitation	\$	167,822.76	0.80%
Aviation Security Policy Section	\$	78,551.99	0.38%
Economic Development	\$	123,878.16	0.59%
Economic Regulatory Framework Section	\$	2,444.43	0.01%
Environment	\$	144,992.44	0.69%
Joint Financing Unit	\$	46,011.00	0.22%
Office of the Director - ATB	\$	32,414.24	0.15%
CDI	\$	2,547,026.49	12.16%
CDI Office of Director	\$	294,987.64	1.41%
Document Sales Unit (DSU)	\$	164,913.42	0.79%
Global Aviation Training	\$	224,095.88	1.07%
Languages, Publications and Conference Management	\$	8,507.63	0.04%
Reproduction Unit (REP)	\$	165,375.00	0.79%
Revenue and Product Management	\$	1,289,346.28	6.16%
Revenue and Product Management Section (RPM)	\$	399,800.64	1.91%
LEB	\$	101,017.38	0.48%

Communications	\$	97,937.61	0.47%
Legal Affairs and External Relations	\$	3,079.77	0.01%
OSG	\$	236,926.44	1.13%
Ethics Office	\$	6,003.92	0.03%
Finance Branch	\$	152,114.87	0.73%
Office of Internal Oversight	\$	27,454.50	0.13%
Programmes Evaluation, Audit and Management Review (EAO)	\$	5,418.80	0.03%
Secretary General's Office	\$	45,934.35	0.22%
Regional Offices	\$	2,571,381.20	12.28%
Asia and Pacific Office	\$	653,957.78	3.12%
Eastern and Southern African Office	\$	92,837.13	0.44%
European and North Atlantic Office	\$	1,153,788.02	5.51%
Middle East Office	\$	103,420.56	0.49%
North American, Central American and Caribbean Office	\$	163,200.11	0.78%
Regional Sub-Office, Beijing	\$	80,778.39	0.39%
South American Office	\$	105,038.83	0.50%
Western and Central African Office	\$	218,360.38	1.04%
Grand Total		\$ 20,945,756.19	100.00%

5.2 Annex II – DPOs compilation and analysis for HQs and ROs (Corporate)

Figure 23 - Analysis of DPOs with an accumulated value over 10K per supplier

Vendor	Category	Accumulated Value of DPOs	Number of DPOs
La Petite Cloche	Catering (LTA)	\$ 63,335	38
Microsoft Licensing, Gp	Software (LTA)	\$ 62,821	32
Krua Aroon Roong Co., Ltd.	Catering	\$ 56,063	12
Softchoice LP	Hardware (LTA)	\$ 44,361	17
Mövenpick Hotel & Residences Nairobi	Events (LTA)	\$ 32,984	6
Mini-Entrepots Concept Inc.	Moving (LTA)	\$ 26,840	16
Femezom	Catering	\$ 26,242	4

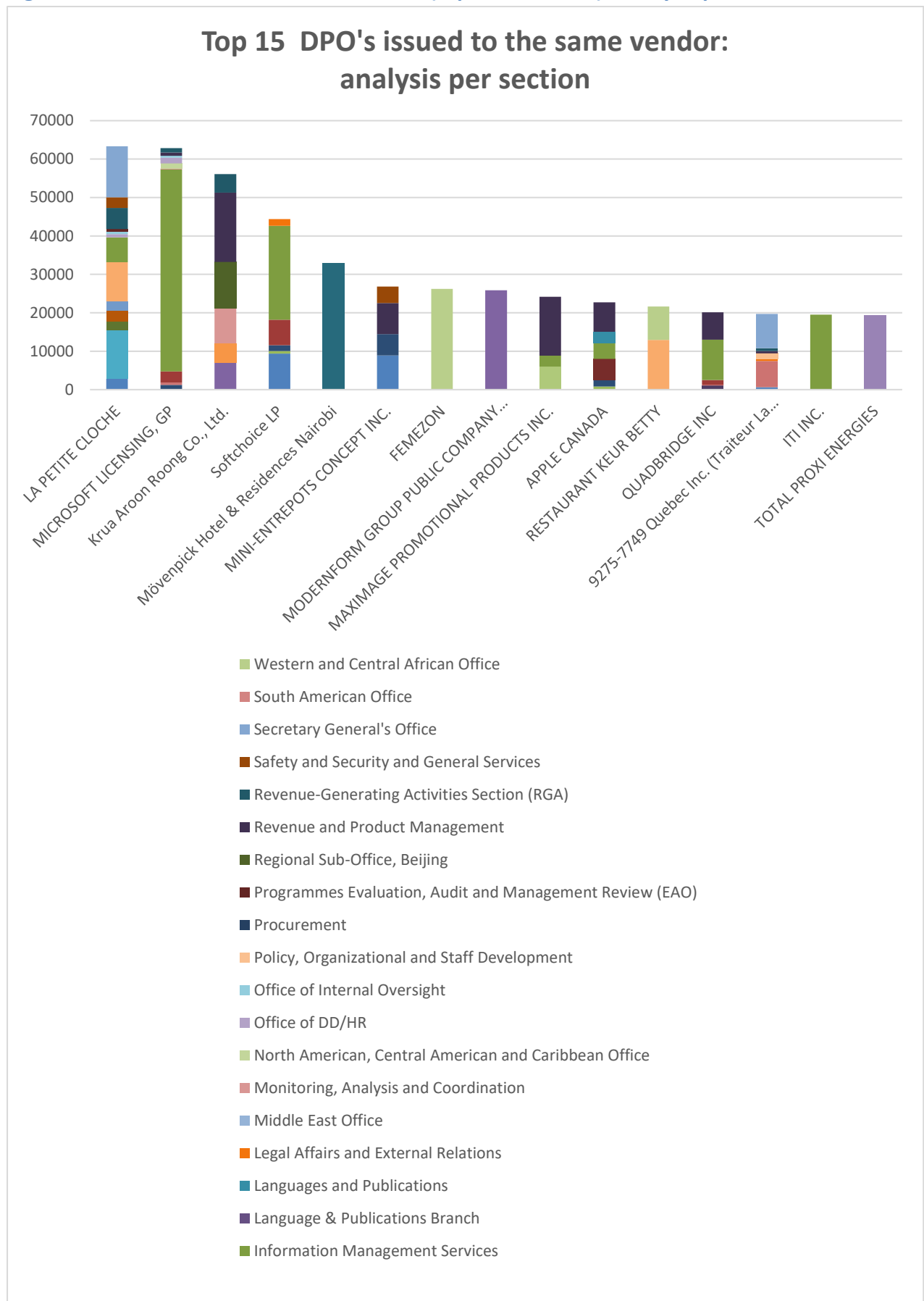
Modernform Group Public Company Limited	Furniture	\$ 25,845	3
Maximage Promotional Products Inc.	Marketing (LTA)	\$ 24,169	12
Apple Canada	Hardware	\$ 22,701	7
Restaurant Keur Betty	Catering	\$ 21,647	4
Quadbridge Inc	Hardware	\$ 20,144	10
La Plaza	Catering (LTA)	\$ 19,702	13
ITI Inc.	Software	\$ 19,492	3
We Data	Software	\$ 18,632	2

As shown in the Figure 23 above, during 2025 the highest accumulated dollar value of DPOs beyond USD 10,000 during the year, were issued were in favor of LTA vendors (covered under LTAs) hence, perfectly acceptable by its own nature.

In the case of the other caterers (Krua Aroon Roong, Femezoon and Keur Betty) the respective Regional Offices did a DPO competitive process. The same for the Hardware and Software vendors; with the exception of Apple, that is a Sole Source (but offers ICAO Net 30 days credit, instead of their universal credit card immediate payment policy) and the case of the Furniture Vendor (Maximage) where APAC also ran a competitive DPO Process.

The 2025 spend and utilization of DPOs have slightly increased but is to be noted that this increase is also linked to a higher percentage of utilization by the allotment holders of Long-Term Agreements (LTA's).

Figure 24 - DPOs issued to the same vendor (top 15 in \$ value) - analysis per section



5.3 Annex III –Purchase Orders (including delegated purchase orders) issued in 2025 for the Technical Cooperation projects

Figure 25 - Total number of POs and DPOs for Technical Cooperation Procurement (2025)

Region	Project	Supplier	Description	Amount in USD
FAM	PER24821	GECI ESPANOLA AEROSPACE SOLUTIONS, S.A.	Procurement of one airworthy pre-owned Boeing 737-800 Aircraft for FAP.	44,820,000
FAM	PER23803	GECI ESPANOLA S.A.	Advanced Surface Movement Guidance and Control System (A-SMGCS), Surface Movement Radar (SMR), Multilateration (MLAT) and Electronic Flight Strip System (EFSS)	10,492,401
FAM	PER23805	STINVILLE CORPORATION PERU SAC	ATS Message Handling System (AMHS)	7,175,580
FAM	PER23801	Indra Sistemas S.A.	Monopulse Secondary Surveillance Radar System	6,331,078
FAM	PER23802	GECI ESPANOLA S.A.	Aeronautical Voice and Data Communications System	5,195,205
FAM	PAN03902	TAV Bilisim Hizmetleri A.S.	Amendment I to Contract 000187 - AOIS, ESB, CUPPS - for +5 year extension of support, preventive and corrective maintenance including upgrades.	4,618,550
FAF	AGO20801	Thompsons Electronics & Technology Cc	NAVAIDs Systems (3 sites) for Empresa Nacional de Navegação Aérea (ENNA)_ ANGOLA	3,993,929
FAP	UEP23801	Meteopress spol. s r.o.	Provision of Dual Polarized C-Band Weather Radars for Pacific Island Countries (Cook Islands, Niue and Tuvalu).	3,691,182
FAM	PAN03902	Vanderlande Industries B.V.	Provision of O&M Services for BHS at Tocumen International Airport	1,955,059

FAM	PAN03902	International Technology Systems Inc	PAN/03/902 - Amdt. XI to Contract 22501893 - Mtce Security Equity - 13 Apr2025 to 12 Oct2025	1,572,529
FAM	PAN03902	Vanderlande Industries B.V.	Extension of BHS maintenance services from 1 September to 31 October 2025 - as per the terms of Amendment XVI to Contract 22502069.	1,303,373
FAM	PAN03902	DETECTA CORP S.A.	Procurement of Spare Parts for Security Equipment of Tocumen International Airport (TIA), in Panama.	985,757
FAM	PAN03902	IKUSI S.L.	Amendment I to Contract 22502155 which covers extension of warranty and maintenance by 18 months maintenance + addtl. equipment.	441,774
FAM	PER17801	NET7 PERU SAC	HYPERCONVERGENT SOLUTION	268,096
FAP	PHI24801	SAS CGX AERO	Supply of Seven World Aeronautical Charts (ICAO-WAC)	261,093
FAM	PAN03902	COMPANIA CLIMATIZADORA, S.A.	Additional equipment and services to be delivered under Amendment I to Contract 00031 - Chillers.	241,868
FAP	FAO21801	EGR Inc.	INSURANCE OF AIRCRAFT	166,069
FAF	RAF14801	SAS CGX AERO	Renewal of software maintenance services for GeoTITAN Licenses for additional three (3) Years - from 1 August 2025 to 31 July 2028	118,199
FAM	RLA03901	INTELSAT GLOBAL SALES AND MARKETING LTD	Extension of transponder services for the South America REDDIG project, as per Amendment 9 of Service Order 6803 The services covered under this extension are from 1	93,294

			January to 30 June 2026 – 6 months. (Ref. extension of PO 22503027).	
FAM	BOL17801	TURBOPOWER LLC	Provision of Inspection & Repair of Pratt & Whitney PT6A-60A Engine Service, as per Attachment I - IV	92,609
FAM	PER17801	Payet, Rey, Cauvi, Perez Abogados	Provision of Legal Services	68,463
FAP	INS08801	ALLIED PROPERTIES REIT	Renewal of the Indonesia office rental for year 5	66,423
FAM	PER24821	Avitrust Partners LLC	Escrow Services for the transaction of Aircraft MSN 60467 to be supplied to the Peruvian Air Force (PAF)	55,000
FAF	AGO20801	Serv. y Estud. Nav. Aerea y Seg. Aeron, S.M.E. M.P S.A. (SENASA)	Amendment II to Contract 105 - Airspace Design covering contract extension, change in scope of supply and change of the payment terms.	48,500
FAM	PAN03902	ARINC Incorporated	Airline Data Transmission Services	45,895
FAP	RAS97902A	ORGANISME POUR LA SECURITE AVIATION CIVILE	Provision of Basic Inspector-PEL Training Course	38,237
FAM	PER17801	SANDOX CIENTIFICA LTDA	Provision of Topographic Equipment	36,188
FAM	ECU11802	AERODATA AG	Subscription renewal of the GPG accuracy augmentation services for on-board application TERRASTAR C and spare parts, as per Attachments I to III to this Purchase Order.	33,604
FAM	PAN15801	FREQUENTIS AG	Amendment VIII to Contract 22501514 - MEVA III Leasing - covering extension of services by 11 months (1 May 2025 to 31 March 2026)	30,584
FAM	RLA03901	FREQUENTIS AG	One-year extension of MPLS service for REDDIG III Terrestrial Network (from 1 April 2025 to 31 March 2026), procured under Amendment IX to Contract 22501528.	29,738

FAM	PER17801	RED GLOBE PERU SAC	Provision of Consultancy services for the analysis and strengthening of the Peruvian DGAC's Linguistic Competency System.	29,540
FAM	RLA06901	NAVBLUE WALES LIMITED	Provision of SAM Regional Receiver Autonomous Integrity Monitoring (RAIM) Prediction Availability Service and associated equipment and services	26,700
FAM	PER17801	Eton International Limited	Supply of Printer Supplies for Entrust DS3 Printer	23,430
FAM	PER17801	IKUSI S.L.	Amendment II to Contract 22501946 - extension of support services by 8 months (from 22 June 2025 to 21 February 2026)	19,207
FAM	PAN15801	Civil Air Navigation Services Organisation (CANSO)	This PO is for the Supply of CANSO Full Membership Fee for 2025 (pro rata apr-dec)	18,953
FAM	RLA09801A	Sysreforms International	Development of a Website to Monitor the Implementation progress of the Transition from AIS to AIM	17,116
FAP	FAO21801	Agri Africa FZE	AVIATION-RELATED TRAINING	16,980
FAM	PAR08801	ESTUDIO JARITON S.A.	Extension of rental of offices for DINAC under Contract 278, from 15 September 2025 to 14 September 2026,	16,200
FAM	CHL24801	ATTON VITACURA SPA	Catering and meeting services for a dissemination event to take place in Chile the 4th of Nov 2025 (200 pax) charged to SAF project FCL2401.	13,615
FAM	RLA14801	Adela Msd	Provision of catering services to 30 participants during the PBN Flight Procedure Training scheduled to take place from 23 June to 22 July 2025 in Dakar Senegal	13,605
FAM	PAR08801	METRICA INGENIERIA SA	PAR08801 - FPY08M1_ENSAYOS DE DEFLECTOMETRÍA Y CALCULO DEL ACR/PCR DE LOS PAVIMENTOS DEL	12,525

			AEROPUERTO DE ENCARNACIÓN, PARAGUAY	
FAM	PER17801	SEGRES SYSTEC S.A.	Cintas Holográficas (23 unidades) y kit cinta Color (20 unidades) para las dos (02) termo impresoras ENTRUST modelo SIGMA DS3 de la CT-PEL. As que quotation dated from 6 February 2025	11,954
FAM	PER17801	SERGT PERU SAC	PER17801 - Adquisición de Materiales para instalación de equipos de aire acondicionado para DGA Lima, Peru. Ofc.0054-2025-MTC/12.CPO	11,945
FAM	PER17801	CONSTRUCTORA NOVOA Y ASOCIADOS S.A.C	SERVICIO DE INSTALACIÓN DE EQUIPOS DE AIRE ACONDICIONADO PARA LAS OFICINAS DE LA DIRECCIÓN DE REGULACIÓN, PROMOCIÓN Y DESARROLLO AERONÁUTICO (DRPA), COORDINACIONES POA, SIG, SOP DE LA DGAC, LIMA, PERU	11,841
FAF	CIV25801	NORAL	Procurement of catering and meeting services for a kickoff meeting to be held in Abidjan, Côte d'Ivoire, on 4 and 5 August 2025 under project CI25501.	11,710
FAM	PER17801	SEGRES SYSTEC S.A.	FPE1701 (PER17801) Purchase of "cintas Holográficas (20 unidades) y kit cinta Color (23 unidades) para las dos (02) termo impresoras ENTRUST modelo SIGMA DS3 de la CT-PEL. (Ofc.0173-2025-MTC/12.CPO)	11,635
FAP	RAS09801	SAS CGX AERO	Geo TITAN Software Training course for two instructors	10,778
FAM	PER17801	TRANSPORTE EXPRESS JUVASA E.I.R.L	FPE1701 (PER17801) "Servicio de alquiler temporal de un (01) vehículo a todo costo para el Plan de Vigilancia de la DGAC por un periodo inicial de 02 meses." (Ofc. 0170-2025-MTC/12.CPO)	10,410
FAM	ARG25501	AADESA S.A	Catering and meeting svc. during Kickoff meeting (7-8 April 2025)	9,995

FAM	PER25501	TURISMO LOS ALGARROBOS S.A.	Kickoff meeting to be held 25 and 26 March 2025, in the context of the project PE25501 "ICAO-Airbus ACT-SAF Assistance Project: Feasibility study on Sustainable Aviation Fuels (SAF) in Peru".	9,933
FAF	GHA25801	PALMS BY EAGLES	Catering and meeting services for a kickoff meeting to be held in Accra, Ghana, on 20 and 21 May 2025/project GH2501. Services include meeting and equipment rental and coffee breaks and lunch for 67 pax.	9,881
FME	SAU22801	NAVCON ADVANCED SYSTEMS LLC	SAU22801: NAVCON Advanced Systems for Annual Subscription Fee for the Cloud Hosting (From August 01,2025 till July 31,2026).	9,500
FAM	RLA06901	Lima Metropolitan Gourmet de Cristina de Souza	RLA06901 - Coffee break service for Project RLA06901 for courses and workshops (Lima, Perú, July to December 2025)	9,273
FAP	FAO21801	Agri Africa FZE	Spare part for Agricultural Aircraft	9,225
FAM	MEX23901	Aeropuertos y Servicios Auxiliares	MEX23901 - ANEXO9 DE LA OACI FACILITACION- DEL 08 AL 12 DE SEPTIEMBRE DE 2025 - CIIASA	9,180
FAM	PAN03902	Corporacion Witec S.A.	PAN03902 - AUTORIZACION PARA LA ADQUISICION DE EQUIPAMIENTO Y PARTES PARA LA PLATAFORMA COMFLEX DE COMBA TELECOM/ SISTEMA DAS DE AITSA.	9,040
FAM	PAN03902	AMAXONIA ERP SA	PAN03902 - Licenciamiento para Reconocimiento Facial para el Sistema de Marcación	9,035
FAM	PAN03902	Corporacion Witec S.A.	PAN03902 - ADQUISICION DE UNIDAD DE INTERCONEXION DE RADIO BASE	9,033
FAM	PAN03902	GT & BG Panama S.A.	PAN03902 - SERVICIO DE INSTALACION FISICA DE LA PLATAFORMA COMFLEX MAX DE COMBA TELECOM/ SISTEMA DAS DE AITSA.	9,030

FAM	PAN03902	MEGA TEK SA	PAN03902 - PERIFÉRICOS PARA INTERCONEXIÓN - MARCACIÓN POR RECONOCIMIENTOT FACIAL	9,025
FAM	PAN03902	Corporacion Witec S.A.	PAN03902 - Adquisición punto de acceso para interface de conexiones inalámbricas	9,025
FAM	PAN03902	GT & BG Panama S.A.	PAN03902 - SERVICIO DE CONFIGURACION Y PUESTA EN SERVICIO DE LA PLATAFORMA COMFLEX MAX DE COMBA TELECOM/ SISTEMA DAS DE AITSA	9,020
FAM	PAN03902	AMAXONIA ERP SA	PAN03902 - Consultoría, Arquitectura y Levantamiento de requisitos para la Integración del Sistema de Marcación	9,015
FME	SAU22801	NAVCON ADVANCED SYSTEMS LLC	SAU22801 - Annual Subscription Fee for the LMS (From July 2024 till July 2025) - NAVCON Advanced Systems	9,000
FAM	PAN03902	MEGA TEK SA	PAN03902 - 10 X LECTORES BIOMETRICOS para marcación por reconocimiento facial	9,000
FAM	PAN03902	KOBO DESIGN SA	PAN03902-SOLICITUD ADQUISICION DE TRABAJOS DE PROPUESTA Y DISEÑO DE LAS AREAS ADMINISTRATIVAS DEL NIVEL 300	9,000
FAM	PAN03902	Galan & Co, S.A.	PAN03902 - Servicios de Consultoria para: 1. Calculo del costo sindical Anual 2. Evaluacion del Impacto en la Rentabilidad 3. Analisis del Impacto en la Economia Nacional 4. Recomendaciones Estratégicas 5. Presentacion de un informe final	9,000
FAM	PAN03902	ADEMinsa CENTROAMERICANA S.A.	PAN03902 - SERVICIOS DE INSPECCION REPARACION DEL PUENTE DE EMBARQUE 204 (ASESORIA EN CALIDAD DE SOLDADURA)	9,000
FAM	PAN03902	DC Capital Advisors	PAN30902 - Servicios de Consultoria empresarial para el Aeropuerto Internacional de Tocumen S.A.	9,000
FAM	PAN03902	Innova Technology	PAN03902 - Compra de 1000 tarjetas HID para carné para	8,990

			procesos de identificación y control de acceso.	
FAM	PAN03902	Innova Technology	PAN03902 - Compra de 1000 tarjetas HID para carné 2002HPGGMN	8,990
FAM	PAN03902	SERLOSA INC	PAN03902 - Adquisición de motor Kubota	8,947
FAM	PAN03902	SERLOSA INC	PAN03902 - ARRIENDO DE EQUIPO MINICARGADOR CAT DE 49 HP	8,925
FAM	PAN15801	MONSIEUR HOSPITALITY SA	PAN15801B Apertura de evento de CANSO	8,910
FAM	PAN03902	SERLOSA INC	PAN03902 - SISTEMA DE VENTILACIÓN	8,834
FAM	PAN03902	SERLOSA INC	PAN03902 - Suministro de compuertas de cámara de ignición de equipo Air Burner	8,720
FAM	PAN03902	AITHENA TECHNOLOGY INC.	PAN03902 SOLICITUD ADQUISICION DE SERVIDOR EN LA NUBE- AZURE	8,713
FAM	PER17801	COMFORT ELECTRIC S.A.C.	AIR CONDITIONING UNIT	8,617
FAM	PER17801	FALCON SYSTEMS SAC	FPE1701 (PER17801) Purchase of "04 Laptops y 01 Ultrabook para las unidades orgánicas y la dirección general de la DGAC". Ofc.0131-2025-MTC/12.CPO	8,575
FAM	PAN03902	MT2005 S.A.	PAN03902 - ADQUISICION DE COMPRA DE 7 LAPTOPS Y 1 MONITOR SAMSUNG 32: 1 X Samsung Monitor 32" odyssey G55C QH 165Hz Curve Gaming 7 X HP Probook 440 G11 Intel Core Ultra 7 155U, 16Gb Ram, Pantalla 14", 512GB SSD W11 pro	8,537
FAM	PAN03902	BIOECOLOGICA INGENIEROS SA	PAN03902 - Alquiler de dos contenedores, mas la movilizacion e instalacion en sitio	8,500
FME	SAU22801	NAVCON ADVANCED SYSTEMS LLC	SAU22801 - NAVCON Advanced Systems for Annual Subscription Fee for the LMS (From August 01,2025 till July 31,2026).	8,500

FAM	PER17801	DISTRIBUIDORA 2004 S.A.C.	SERVICES Levantamiento informacion tecnica)	8,458
FAM	PER17801	IMPRENTA TIPSAL S.A.	PRINTED MATERIAL PREPARATION AND PRODUCTION SERVICES	8,436
FAM	RLA99901	Ana Patricia Yip Mostacero	RLA99901 - SA9097 - AuthExpenditure Coffee Break Services Aug-Dec25	8,405
FAM	PER17801	LINEA DIGITAL SAC	SERVICES (WEB-PUBLICACION ONLINE)	8,386
FAM	PER17801	B&B Mark SAC	FPE1701 (PER17801) "Servicio de alquiler y decoración de Stand para participacion de DGAC en EXPODRON 2025", Lima, 27 to 29 Nov. 2025. (Ofc. 0157-2025-MTC/12.CPO)	8,224
FAM	PAN03902	SERLOSA INC	PAN03902 - Aadquisición de Pallets de Madera	8,100
FAM	PER17801	CONSTRUCTORA NOVOA Y ASOCIADOS S.A.C	FPE1701 (PER17801) purchase of "un (01) equipo de aire acondicionado y el mantenimiento preventivo de 24 aires acondicionados del piso 6 de la DGAC."(Ofc.0177-2025-MTC/12.CPO)	8,035
FAM	PAN03902	Tanaka Services Inc	OFFICE SUPPLIES	7,950
FAM	PAN03902	NARA NEO INVESTMENTS MANAGEMENT SA	PAN03903 SOLICITUD DE CONTRATACION SERVICIO DE MOVILIZACION DE BARRERA DE CONCRETO	7,850
FAM	UEP21801	EGR Inc.	Hull War Risk Insurance Coverage for Air Tractor AT 504 for the period from 15/07/2025 to 18/03/2026. ****	7,830
FAM	PER17801	FALCON SYSTEMS SAC	OFFICE SUPPLIES (PRINTER TONER)	7,764
FAM	PAN03902	BUREAU VERITAS PANAMA, S.A.	TRAINING	7,700
FAM	PAN03902	BUREAU VERITAS PANAMA, S.A.	PAN03902 - Servicios de formación integral en gestion de riesgos, operaciones y auditoria ISO 14001:2015	7,650
FAM	PAN25801	CORPORACION HOTELERA DOVAL, S.A.	Catering and meeting services for a kickoff meeting to be held in Panama City, Panama, on 10 and 11 September 2025 - project FP42501 (70 pax).	7,445

FAM	PER17801	2M TECHSERVICE S.A.C.	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL) TABLERO ELECTRICO MIXTO	7,351
FAP	RAS97903A	Krua Aroon Roong Co.,Ltd	Catering svc for 5 events (courses) from Oct. to Jan 2025	7,329
FAM	RLA06901	Lima Metropolitan Gourmet de Cristina de Souza	CATERING SERVICES	7,207
FAM	PER17801	Airports Council International	PUBLICATIONS, ACI	7,105
FAM	RLA09801A	AENOR PERU SAC	RLA99901 / FRL9901 – Lead Auditor Course, 4-15 August 2025	7,102
FAM	PAN03902	RECONSTRUCTORA EN FRIO S.A. RENFRIO	PAN03902 - Rencauche de Llantas PBB	7,000
FME	SAU22801	NAVCON ADVANCED SYSTEMS LLC	SAU22801 - NAVCON Advanced Systems for Annual Subscription Fee for the Support (From August 01,2025 till July 31,2026).	7,000
FAM	PAN15801	OFFICE CONCEPT TECHNOLOGY INC	PAN15801 - Compra de inmobiliario para la oficina de One Stop Security, ubicada en la terminal del aeropuerto de Tocumen	6,784
FAM	PER17801	GRUPO VENTURA PERU SAC	IT Hardware	6,772
FAM	MEX23901	Corporation Centroamericana de Servicios de Navegacion Aerea (COCESNA)	MEX23901 - FORMACIÓN DE EVALUADORES DE COMPETENCIA LINGÜÍSTICA- EL SALVADOR - 04-13 Dec	6,500
FAM	RLA06901	Medios e Ideas SAC	Computer Software - server	6,430
FAM	ARG25501	ARGENTUR INVERSIONES TURISTICAS SA	Catering and meeting services for a kickoff meeting to be held in Buenos Aires, Argentina, on 13th May 2025/project AR25501. Services include meeting and equipment rental, and coffee breaks for 60 pax.	6,254
FAF	RWA24801	KIGALI SERENA HOTEL	Provision of meeting and catering services for a kickoff meeting to be held in Rwanda, on 28 and 29 April 2025. Services include coffee breaks and lunch for 40 people,	6,200

			meeting room and equipment (ACT-SAF project FRW2401)	
FAM	PAN03902	Salva Mi Maquina S.A.	COMPUTER	6,173
FAF	RAF14801	FEMEZON	Provision of catering services to 15 participants during the PBN Flight Procedure Design OJT Training scheduled to take place in Senegal, Dakar from 17 November to 12 December 2025	5,932
FAP	RAS09801	Beijing Jinglin Airport Hotel Co Ltd	Revised PO - FRS0901 (RAS09801) - Catering services for 30 participants during Pans-OPS Procedure Design Course (02 to 27 June 2025)	5,903
FAM	BOL17801	1STEPPREP ACADEMY, INC	TRAINING	5,900
FAP	RAS09801	JINGLIN HOTEL	FRS0901 (RAS09801) - Payment for catering services for 30 participants during Pans-Ops Procedure Design Course (02 to 27 June 2025)	5,828
FAM	PER17801	Ana Patricia Yip Mostacero	FPE1701 (PER17801) Payment to ANA PATRICIA YIP MOSTACERO for catering services for "Taller de fin de año "Mindfulness Aplicado al Trabajo Aeronáutico". (Ofc. 0182-2025-MTC/12.CPO)	5,789
FAP	RAS97902A	MOHAMED NAFIU	Driver svc. for COSCAP-SA office Maldives (01 April to 30 September 2025)	5,778
FAM	PAN03902	Accesos Automaticos De Panama SA	PAN03902 SOLICITUD DE COMPRA DE POSTES PARA CAMARAS DE SEGURIDAD	5,640
FAM	PAN03902	BIOECOLOGICA INGENIEROS, S.A.	POWER SUPPLIES, REGULATORS AND CONVERSION EQUIPMENT FOR GENERAL APPLICATIONS	5,581
FAM	PAR08801	METRICA INGENIERIA SA	PAR08801_FPY08M1_METRICA INGENIERIA_ENSAYOS de LABORATORIO_PYG29,038,425	5,540
FAM	PAN15801	Civil Air Navigation Services Organisation (CANSO)	PAN15801 - CANSO LAC Regional Membership Fee for 2025 (pro rata apr-dec)	5,502

FAM	PER17801	BUSINESS IT PERU SAC	FPE1701 (PER17801) Adquisición de Suscripción de Software DEVOPS por el periodo de 12 meses (Ofc.0058-2025-MTC/12.CPO)	5,482
FAM	PAN03902	ALTA DIRECCION, S.A.	PAN03902 SOLICITUD DE MAESTRIA ESPECIALIZADA ONLINE EN DIRECCION DE PROYECTOS SRA. KEYLA SANCHEZ	5,460
FAM	PAN03902	SERLOSA INC	PAN03902 - SERVICIO DE MANTENIMIENTO AIR BURNER	5,400
FAM	PAN03902	ALSTEF Mexico	PAN03902 - Adquisición de Motores para el BHS del Aeropuerto Enrique Malek	5,269
FAM	PER17801	Rodrigo Alvarez Wesly Neskens	FPE1701 (PER17801) for purchase of "20 Cámaras Web y 20 Auriculares para las evaluaciones teóricas y de competencia lingüística de la DGAC" for DGAC Lima, Peru. Ofc. 0124-2025-MTC/12.CPO	5,257
FME	SAU22801	EASYDRIVE CAR RENTAL CO	SAU22801 - EASYDRIVE Car Rental for August 2025	5,101
FAM	PER17801	TRANSPORTE EXPRESS JUVASA E.I.R.L	Transportation and food services (dinner) for "Quincuagesima Octava Reunion Grupo de Expertos en Asuntos Politicos, Economicos y Juridicos del Transporte Aereo (DEPEJTA/58) y reunion del Grupo Gestion (GRUGES/25) " 23-24 April 2025 in Lima	5,047
FAM	PAN03902	PANAMA PRODUCTS SUPPLY INC	PAN03902 - Adquisición de Equipos para Sala de Reuniones: 1. Sistema de conferencia Logitech Rally Bar 2. Soporte cámara Rally Bar Logitech 3. Cable de extensión para micrófono 4. Mic para Rally Bar 5. Instalación	4,894
FAM	RLA09801A	PERTECHNOLOGY EIRL	RLA99901 - IT equipment (upgrade environment Windows 11) and software license.	4,840

FAM	RLA06901	PERTECHNOLOGY EIRL	RLA06901 – RLA99901 – Software Licenses for CDI SAMRO Project RLA99901 & RLA06901	4,830
FME	SAU22801	NAVCON ADVANCED SYSTEMS LLC	SAU22801 - Annual Subscription Fee for the Cloud Hosting (From July 2024 till July 2025) - NAVCON Advanced Systems	4,700
FAM	PER17801	Ana Patricia Yip Mostacero	Catering services (coffee break and brunch) for "Quincuagesima Octava Reunion del Grupo de Expertos en Asuntos Politicos, Economicos y Juridicos del Transporte Aereo (DEPEJTA/58) y reunion del Grupo de Gestion (GRUGES/25) " in Lima, Peru	4,632
FAM	PER17801	MONDAY.COM LTD	PER17801-PER24819 Purchase of "Suscripción 20 licencias software Monday" for both projects, as follows: PER24819-CORPAC: USD1,824 (8 licencias x 19 USD x 12 meses) PER17801-DGAC: USD 2,736 (12 licencias x 19 USD x 12 meses)	4,560
FAP	RAS09801	Beijing Jinglin Airport Hotel Co Ltd	Catering services to be provided to 30 participants to the PBN PROCEDURE DESIGN TRAINING Course scheduled to take place in Beijing, China from 01 to 19 September 2025	4,316
FAM	PER17801	SEGRES SYSTEC S.A.	MAINTENANCE SERVICES (TERMO IMPRESORAS ENTRUST)	4,205
FAM	PER17801	Ana Patricia Yip Mostacero	FPE1701 (PER17801) Coffee break services for "Curso de Inspector Nacional de AVSEC y Reuniones del Plan Estratégico Instituc. Emergencia del Sistema Aeroportuario a nivel nacional", Lima, 13-17Sept25. Ofc. 0135-2025-MTC/12.CPO	4,188
FAM	RLA99901	Lima Metropolitan Gourmet de Cristina de Souza	CATERING SERVICES	4,183
FAM	RLA06901	PERTECHNOLOGY EIRL	License Software & Equipment	4,160

				4,060
FAM	RLA99901	PERTECHNOLOGY EIRL	COMPUTER	
FAM	PAN03902	Innova Technology	PAN03902 - NEW REQUEST LAPTOPS Y DISCOS 1. Dos laptops con procesador Intel Core Ultra 7 2. Tres discos duros de 1TB 3. Tres discos duros de 2 TB	4,034
FAM	PER17801	Rodrigo Alvarez Wesly Neskens	FPE1701 (PER17801) purchase of "16 licencias del Software Microsoft 365 Business Standard o equivalente para DGAC"	4,001
FAM	PER17801	RIMAC SEGUROS Y REASEGUROS	FPE1701 (PER17801) cobertura de seguro internacional de salud – emergencias DGAC	3,996
FAM	PER17801	CORPORACION DECOINTEGRA EIRL	FPE1701 (PER17801) Purchase of furniture (mobiliario) for DGAC in Lima, Peru. Ofc. 0090-2025-MTC/12.CPO	3,826
FAM	PER17801	Ana Patricia Yip Mostacero	PER17801 - Coffee Break services for "Taller de comunicación efectiva para la preparación de las Auditorias en Aeronáutica Civil", in Lima, Peru (15, 16, 19, 20, and 21 May 2025) - Ofc.0070-2025-MTC/12.CPO	3,801
FAP	RAS97902	MISBAH SHAREEF	FRS9702 (RAS97902) - Payment of driver services for COSCAP-SA Maldives office (October 2025 to March 2026)	3,800
FAM	PER17801	MURDOCH SISTEMAS S. A.	FPE1701 (PER17801) Servicio de mantenimiento y Actualización del Software de los relojes marcadores de asistencia de la DGAC in Lima, Peru. Ofc. 0091-2025-MTC/12.CPO	3,789
FAM	PAN03902	Estructuras y Obras Vitro SA	PAN03902 - Compra de 2 puertas de seguridad para el departamento de aduanas del aeropuerto internacional de panama pacifico	3,745
FAM	UEP25801	DEUX ARGYLE REALTORS LTD	Catering and meeting services for the Inception Meeting of the Full-sized FIRE Project to take place in Nairobi, Kenya,	3,737

			on 19th and 20th August 2025 under project F2U2501.	
FAP	RAS09801	Beijing Jinglin Airport Hotel Co Ltd	Catering Services to be provided to 25 participants to the FPP Flight Validation for Pilot Workshop scheduled to take place in Beijing, China from 17 November to 05 December 2025	3,695
FAM	PER17801	EMPERATRIZ ANTUNEZ GONZALES	FPE1701 (PER17801) "Elaboracion de suministros logisticos para participacion de DGAC en EXPODRON 2025", Lima, 27 to 29 Nov. 2025." (Ofc. 0144-2025-MTC/12.CPO)	3,516
FAM	RLA03901	Cirion Technologies Peru S.A.	FRL0301 (RLA03901) Procurement of firewall and switches equipment to UAEAC Colombia. (LN 3/20.2.2 – SA9202)	3,405
FAM	RLA99901	Lima Metropolitan Gourmet de Cristina de Souza	Catering for the LAR 145/43 Course/Workshop for the industry (Lima, Peru, 21 to 25 April 2025)	3,392
FAM	BOL17801	1STEPPREP ACADEMY, INC	TRAINING	3,300
FAM	PAN15801	LA CUADRA MARKET REAL ESTATE S A	PAN15801B Solicitud de clausura de CANSO del 28 al 30 de octubre 2025	3,240
FAM	PER17801	La Positiva Seguros y Reaseguros SAA	FPE1701 (PER17801) "Renovación de la Póliza de Accidentes Personales de los suscriptores del proyeco PER17801 de enero a diciembre 2026" (Ofc.0192-2025-MTC/12.CPO)	3,195
FAM	RLA06901	Maria Claudia CHECA CLARKSON	TRANSLATION SERVICES INTO SPANISH	3,150
FAM	RLA06901	Miriam RAMOS BENITES	TRANSLATION SERVICES INTO SPANISH	3,150
FAM	PER17801	IATA INTERNATIONAL AIR TRANSPORT / ASSOCIATION	IATA PUBLICATIONS	3,057

FAM	PER17801	EMPERATRIZ ANTUNEZ GONZALES	FPE1701 (PER17801) Purchase of " Materiales de Trabajo de Digitalización del Acervo documentario de la DGAC" (Ofc. 0189-2025-MTC/12.CPO)	3,019
FAM	RLA09801A	Diana Patricia Ongay Gomez	RLA09801_FRL09M1_E25035_ Interpretation services for 1st Meeting of the Airspace Management and Capacity Balancing Task Force and Tenth Meeting of CIIFRA Meeting of the CANSO IATA ICAO Free Route Airspace Team_22 to 26 September 2025.	2,918
FAM	PAN15801	INTERNATIONAL GLOBAL CERTIFICATION	PAN15802B Solicitud de curso de Auditor interno	2,850
FAP	RAS09801	Xiamen Zhengxincheng Technology Co., Ltd.	Purchase of a Dell Laptop Pro 14 Plus PB14250 as per Quotation # 45361586 dated 04 June 2025	2,841
FAM	RLA06901	Maria Claudia CHECA CLARKSON	RLA06901 /FRL0602 Follow Up Meeting on the Regional Air Navigation Plan (RANP) and National Plans (NANP) and Recurrent Workshop on the Global Air Navigation Plan (GANP) – RANP/GANP/01 & GANP TRAIN (Virtual, May 6–9, 2025)	2,808
FAM	PER17801	MURDOCH SISTEMAS S A	OFFICE SUPPLIES	2,804
FAM	PER17801	Ana Patricia Yip Mostacero	FPE1701 (PER17801) Catering services for "Curso Transporte sin Riesgo de Mercancías Peligrosas por Vía Aérea", Lima, 17-21 Nov. 2025. (Ofc. 0162-2025-MTC/12.CPO)	2,673
FAM	PER17801	FALCON SYSTEMS SAC	FPE1701 (PER17801) Purchase of one (1) printer "impresora HP Laser Jet Enterprise" for DGAC Lima, Peru. Ofc.0116-2025-MTC/12.CPO	2,648
FME	SAU22801	EASYDRIVE CAR RENTAL CO	SAU22801 - EASYDRIVE Car Rentals	2,646
FME	SAU22801	EASYDRIVE CAR RENTAL CO	SAU22801 - EASYDRIVE Car Rental	2,646

FAM	RLA09801A	Margarita Rustrian Martinez	RLA09801 - FRL09M1 - Interpretation services for "Fifth NAM/CAR Regional Contingency and Emergency Planning and Response Meeting (NAM/CAR/CONT/5)" from 13 to 16 May 2025 from 9:00 to 15:30 hrs at NACC Conference Rooms.	2,615
FAM	PER17801	CORPORACION DECOINTEGRA EIRL	FPE1701 (PER17801) Purchase of furniture "mobiliario para oficinas de AVSEC situadas en CORPAC". (Ofc. 0095-2025-MTC/12.CPO)	2,614
FAP	RAS97903	Krua Aroon Roong Co., Ltd.	FRS9703 (RAS97903) - PCatering services during Workshop 19-23 May 2025	2,614
FAF	UGA28801	IMPERIAL GOLF VIEW HOTEL ENTEBBE LTD	Catering and meeting services for a meeting to discuss findings of the feasibility study in SAF in Uganda, to take place in Uganda, on 1st December 2025/project FUG2501 SAF Uganda.	2,524
FAM	RLA03901	Miriam RAMOS BENITES	TRANSLATION SERVICES INTO SPANISH	2,520
FAM	RLA03901	Maria Claudia CHECA CLARKSON	TRANSLATION SERVICES INTO SPANISH	2,520
FAM	RLA03901	Sally Ines ARCINIEGA MALAGA DE FERREYROS	TRANSLATION SERVICES INTO SPANISH	2,520
FAM	RLA03901	Hedwig SPITZER CACERES	TRANSLATION SERVICES INTO SPANISH	2,520
FAM	PAN03902	MANTENIMIENTO Y CONSTRUCCIONES SA	PAN03902 - Servicio de inspección estructural inicial para reparación del puente de embarque 204, para el Aeropuerto Internacional de Tocumen S.A	2,400
FAM	PAN15801	2MG DISTINTIVOS SAS	PAN15801B Solicitud de pago a 2MG DISTINTIVOS	2,400
FAP	RAS97903	Krua Aroon Roong Co., Ltd.	FRS9703 (RAS97903) - Catering services during COSCAP-SEA AIM to AIS Transition Workshop (30 June to 04 July 2025)	2,285

FAM	PER17801	Ana Patricia Yip Mostacero	FPE1701 (PER17801) Coffee break, Brunch services for consultas a sostener con la Delegación de la Región Administrativa Especial de Hong Kong" DGAC, Lima, Peru. Ofc. 0101-2025-MTC/12.CPO	2,221
FAM	PER17801	ULL FOOD SERVICES EIRL	FPE1701 (PER17801) coffee break services for curso "Best Practices for National Auditors Level 1" de la ECAC, Lima, Peru from 30 June to 4 July 2025 (Ofc. 0084-2025-MTC/12.CPO)	2,069
FAM	RLA99901	DGAC - Ecuador	RLA99901 - SA9126 - Multinational Certification Process OMA SAE BOL	2,000
FAM	RLA99901	DGAC - Ecuador	RLA99901 - SA9257 - Payment Multinational Certification Process OMA Ecopter	2,000
FAF	RAF14801	MULUNGUSHI INTERNATIONAL CONFERENCE CENTRE LIMITED	FRA1401 (RAF14801) - Provision of simultaneous interpretation system for Eleventh Meeting of the Steering Committee of the African Flight Procedure Programme (AFPP), Lusaka, Zambia	1,986
FAM	RLA09801A	Diana Patricia Ongay Gomez	TRANSLATION SERVICES INTO SPANISH - Interpretation services for E25006 from 3 to 7 March 2025 from 8:00 to 15:30 hrs via ZOOM	1,927
FAP	RAS09801	Krua Aroon Roong Co., Ltd.	FRS0901 (RAS09801) - Procurement of the daily catering services for the SCM17 (11 to 13 Nov. 2025)	1,890
FAM	PER17801	CORPORACION DECOINTEGRA EIRL	MAINTENANCE SERVICES (AC)	1,884
FAP	RAS97903A	Krua Aroon Roong Co.,Ltd	Catering svc. during Surveillance Workshop (7 to 11 April 2025)	1,852
FAM	PAN15801	OFFICE CONCEPT TECHNOLOGY INC	PAN15801 - Suministro e instalación de un letrero acrilico para la Oficina del One Stop Security, ubicada en la terminal del aeropuerto de Tocumen - Terminal 2	1,819

FAM	PAN03902	Rosas Quality & Services	PAN03902 SOLICITUD DE SERVICIOS DE ROSA QUALITY SERVICES / AUDITORIA INTERNA A LA NORMA ISO 14001-2015/ AÑO 2025	1,800
FAM	RLA03901	ORSENNA	FRL0301 (RLA03901) procurement of the License renewal Antivirus Kaspersky Endpoint Security for Business (Advanced) for REDDIG nodes, 29Dec2025-29Dec2026. (LN 3/20.2.2 – SA9209)	1,797
FAM	PAN03902	ID TECH,S.A	OFFICE SUPPLIES	1,750
FAM	PAN15801	TRANSPORTE Y TURISMO PANAMA	PAN15805B Servicio de transportacion	1,750
FAM	RLA03901	ND SatCom GmbH	FRL0301 (RLA03901) – Repair cost for Modem IDU 1070 of REDDIG II equipment (1)	1,463
FAM	PAN15801	True Colors International, Corp.	PAN15801 - Restauración Oficina (True Colors)	1,445
FAM	PER17801	Ana Patricia Yip Mostacero	FPE1701 (PER17801) Catering services for coffee break Inicio de Mesa de Trabajo "Optimización operativa AIJCH" in Lima, Peru 28 August 2025. Ofc. 0114-2025-MTC/12.CPO	1,365
FAM	PAN03902	H&G MULTISERVICIOS	PAN/ 03/902 SOLICITUD DE DONACION AIRE ACONDICIONADO CENTRO DE SALUD TOCUMEN	1,350
FAM	PAN03902	FALCON ENVIRONMENTAL INC.	AIRPORT, FAUNA CONTROL SERVICES	1,333
FAM	PAN03902	TANAKA SERVICES INC	PAN03902 SOLICITUD DE ADQUISICION DE TV 75"	1,320
FAM	PAN03902	BUREAU VERITAS PANAMA, S.A.	PAN03902 - Servicios de Follow Up de la Auditoria Externa con respecto a la establecido en la norma ISO14001:2015	1,300
FAM	PAN03902	Rosas Quality & Services	SERVICES	1,260

FAM	RLA09801A	Margarita Rustrian Martinez	RLA09801_FRL09M1_E25097_ Interpretation services for "41st Meeting of the North American, Central American and Caribbean Working Group Communications Task Force (NACC/WG/COMM/TF/41)"_2 to 3 December 2025.	1,253
FAM	PER17801	EMPERATRIZ ANTUNEZ GONZALES	Purchase of supplies "Lanyard, credenciales, lapiceros, blocks, carpetas con logo y bolsas de tela for Quincuagesima Octava Reunion del (DEPEJTA/58) y (GRUGES/25)" 23-24 April 2025 in Lima , Peru	1,198
FAM	PER17801	Ana Patricia Yip Mostacero	FPE1701 (PER17801) Coffee break services for Reuniones Alternativas de Uso del Antiguo Terminal (T1) Jorge Chávez" in Lima, Peru, 8-12 Sept 2025. Ofc. 0119-2025- MTC/12.CPO	1,191
FAM	RLA06801	CLAC (Comision Latinoamericana de Aviacion Civil)	RLA06801 Autorización Gastos Abril 2025	1,130
FAM	PER17801	DIMERC PERU S.A.C.	FPE1701 (PER17801) Purchase of office supplies (utiles de oficina) for DGAC in Lima, Peru. (Ofc. 0090-2025- MTC/12.CPO)	1,096
FAM	PER17801	IATA INTERNATIONAL AIR TRANSPORT / ASSOCIATION	FPE1701 (PER17801) Purchase of IATA publication: 2026 Reglamentacion sobre Mercancias Peligrosas (DGR)/Quantity: 2/ Product number: 9067-67/ Unit price: USD427.00/Shipping: USD62.13. PO62711675 dated from 15Dec25 (Ofc.0188-2025- MTC/12.CPO)	916
FAP	RAS09801A	JINGLIN HOTEL	Catering svc. during Quality Assurance Workshop (24 to 28 Feb. 2025)	821
FAM	PAN15801	Evolucion grafica	PAN15801 - Letrero acrílico para la Oficina OSS - Terminal 2 de Tocumen	728

FAM	RLA06901	Maria Claudia CHECA CLARKSON	TRANSLATION SERVICES INTO SPANISH	630
FAM	RLA06901	Miriam RAMOS BENITES	TRANSLATION SERVICES INTO SPANISH	630
FAP	RAS97903A	Krua Aroon Roong Co.,Ltd	CATERING SERVICES	621
FAP	RAS97903	Krua Aroon Roong Co., Ltd.	FRS9703 (RAS97903) - increase in participants. This PO will complement initial PO 44000980 - Catering svc. during AIM Transition Course, 30 June - 4 July 2025	616
FAP	RAS09801	Wenzhou Runse E- Commerce Co., Ltd.	FRS0901 (RAS09801) - Purchase of souvenirs for SCM17 (11 to 13 Nov. 2025)	590
FAP	RAS09801	Thai Airways International Public Co., Ltd.	Catering services to be provided to 30 participants (including instructors) to the PROCEDURE DESIGN REFRESHER COURSE scheduled to take place at APAC Office in Bangkok from 22 to 25 April 2025 as per Quotation dated 11 April 2025	540
FAM	PAN15801	La Cocina de Nono, S.A.	PAN15801 - Servicios de catering durante el curso de inspectores nacionales de seguridad de la aviación.	503
FAM	PAN15801	UNIVERSIDAD SANTA MARIA LA ANTIGUA	PAN15801 - Curso Presencial de Gestion de Proyectos para Resultados Exitosos para: Paola Aparicio y Liza Rosas	500
FAM	PER17801	HPH INVERSIONES SAC	MISCELLANEOUS EQUIPMENT(NON- AERONAUTICAL)	401
FAM	PER17801	ICAO INTERNATIONAL CIVIL AVIATION / ORGANIZATION	FPE1701 (PER17801) Purchase of 2 ICAO Publications	378
FAM	RLA06801	CLAC (Comision Latinoamericana de Aviacion Civil)	RLA06801 Autorización Gastos Mayo 2025	330
FAM	RLA06801	CLAC (Comision Latinoamericana de Aviacion Civil)	RLA06801 Autorización Gastos Junio 2025	330
FAM	PAN03902	ICAO INTERNATIONAL	ICAO Publications	272

		CIVIL AVIATION / ORGANIZATION		
FAM	PER17801	WATER TREATMENT SAC	FPE1701 (PER17801) maintenance services for Mantenimiento correctivo de dispensadores de agua filtrada - DGAC. (Ofc.0071-2025-MTC/12.CPO)	211
FAM	PER17801	ICAO INTERNATIONAL CIVIL AVIATION / ORGANIZATION	ICAO Publications	172

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