



| ICAO

2024

ICAO Annual Procurement **Report**



Corporate and Technical Cooperation/Technical Assistance Procurement

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The mention of specific companies or of certain manufacturers' products does not imply that they are endorsed or recommended by ICAO in preference to others of a similar nature that are not mentioned.

1. Introduction

The Annual Statistical Report on the International Civil Aviation Organization's (ICAO) procurement activities provides an overview of the procurement in support of ICAO's Operations, Projects and Programs. Reporting on ICAO's Procurement is divided into two segments:

- **ICAO Corporate Procurement for Headquarters and Regional Offices:** addressing procurement for the entire Organization.
- **Technical Cooperation and Technical Assistance Procurement:** addressing procurement of aviation equipment and services for a State, or an Entity, having entered into a framework agreement with ICAO.

The overall objective of ICAO's procurement activities is to ensure that procurement of equipment, supplies, and services is carried out in accordance with the ICAO Procurement Code, and in the best interest of the Organization and/or assisted States, having due regard to availability of funds, economy, transparency, efficiency, accountability, national, regional or international competition and applicable international aviation standards.

The Bureau of Administration and Services, through the Chief of Procurement (C/PRO), provides this report on an annual basis to the Secretary General to review the activities, statistics, and reports on procurement at ICAO. The Report is also made available to ICAO Council and is shared with the United Nations Global Marketplace (UNGM).

The figures presented in this Report are for Procurement Section's (PRO) reporting purposes and are not intended as a precise accounting report.

2. Methodology

2.1. Data

The Procurement Section extracted and compiled statistical data from the ICAO ERP system known as Agresso, for all goods and services purchased for the year 2024¹.

The data extracted from Agresso has been reviewed and sampled in order to obtain reliable information on 2024 Procurement Spend under both Corporate and Technical Cooperation/Technical Assistance Procurement.

There are Purchase Orders (POs), including Delegated Purchase Orders (DPOs) issued in 2024 for Headquarters and Regional Offices that are not included in this report, as by their nature, they do not represent procurement actions. These PO/DPOs are categorized into four (4) groups:

- 1) DPOs issued by various allotment holders for consultants' salaries and wages (non-procurement action);
- 2) DPOs issued by Languages and Publications for translation/editorial services in accordance with the Administrative Instructions on outsourcing of translation services;
- 3) DPOs inherent to Staff Association expenditures not related to a Corporate Budget;

¹ Data collected from Agresso does not represent audited results.

- 4) DPOs issued under the account and/or associated codes for 'utilities', inherent to works performed on the building/premises and not related to a procurement action (i.e., all POs issued in favor of *PWGSC Public Works Canada*).

2.2. Categorization

To enable reporting on purchases of goods and services across ICAO Headquarters and Regional Offices, all POs have been classified by the originating Bureau or Regional Office, as follows:

- Air Navigation Bureau (ANB)
- Air Transportation Bureau (ATB)
- Bureau of Administration and Services (ADB)
- Legal Affairs and External Relations Bureau (LEB)
- Office of the Secretary General (OSG)
- Regional Offices (ROs):
 - Asia and Pacific Regional Office (APAC)
 - Eastern and Southern African Regional Office (ESAF)
 - European and North Atlantic Regional Office (EUR-NAT)
 - Middle East Regional Office (MID)
 - North American, Central American and Caribbean Regional Office (NACC)
 - South American Regional Office (SAM)
 - Western and Central African Regional Office (WACAF)
- Capacity and Development & Implementation Bureau (CDI)

Within each Bureau, POs have been further classified by section (e.g., Information and Communication Technology (ICT), Business Development Unit (BDU), etc.).

For Technical Cooperation/Technical Assistance procurement, purchase orders are classified by CDI-defined regions as follows:

- Field Procurement Africa (FAF)
- Field Procurement Americas (FAM)
- Field Procurement Asia-Pacific (FAP)
- Field Procurement Middle East (FME)
- Field Procurement Europe (FEU)

Within each region, POs have been further classified by project (e.g., SOM14802, PER19811, LEB88701), where the first three letters represent the initials of the Country (e.g., SOM for Somalia, PER for Peru, LEB for Lebanon).

2.3. Procurement volume and currency

Contracts and Purchase Orders are reported by a contract amount. This report uses two currencies for reporting:

- United States Dollar (USD): for Technical Cooperation and Technical Assistance Procurement;
- Canadian Dollar (CAD): for ICAO Headquarters and Regional Office Corporate Procurement.

Purchase orders or contracts may sometimes be issued in a currency different from CAD (for Corporate) or USD (for technical cooperation) if deemed necessary to fund specific purchase orders or contracts; however, all POs have been reported in the above two currencies for consistency purposes.

2.4. Thresholds and Delegation of Authority

The ICAO Procurement Spend (for both Corporate and Technical Cooperation/Technical Assistance) of goods and services is carried out in two (2) ways:

- Procurement below \$10,000 (Delegated Purchase Orders): ICAO allotment holders at Headquarters and in the Regional and Sub-Regional Offices and the Chief, Field Operations Section (C/FOS) for Technical Cooperation & Technical Assistance, have delegated authority to procure goods and/or services;
- Procurement above \$10,000 (Purchase Orders or Contracts): carried out by the Procurement Section.

2.4.1. Procurement below \$10,000

Allotment Holders at Headquarters and in the Regional and Sub-Regional Offices, as well as the Chief, Field Operations Section (C/FOS) for Technical Cooperation & Technical Assistance, have, subject to the provisions of the ICAO Procurement Code, delegated authority to procure goods and/or services provided the value of the procurement does not exceed \$10,000 per purchase order.

The procurement process for a DPO shall give due consideration to the principles of procurement at ICAO and the allotment holder is accountable for funds allocated as well as for ensuring that:

- The process is competitive;
- The evaluation is properly conducted;
- The procurement is not post facto;
- Multiple contracts with the same supplier, for the same category of good and/or service, shall not be established with the purpose of exceeding the authority granted.

The allotment holders at Headquarters and in the Regional and Sub-Regional Offices, as well as C/FOS, have the responsibility to provide to C/PRO, on an annual basis, relevant data on such procurements for submission to the ICAO Contracts Board. In the past years, PRO carried out random verification on the DPOs to assess compliance with the DPO guidelines published in March 2016 under the authority of the Secretary General.

For ICAO Headquarters, a formal purchase order is not required for procurements up to \$1,000. Payment can be effected by the Finance Branch (FIN) against an invoice that has been certified and signed by the allotment holder.

2.4.2. Procurement above \$10,000

Procurements above \$10,000 are carried out by the Procurement Section by means of a purchase order or separately written contract as appropriate.

The authority to contract for the provision of equipment, supplies, services and other requirements above \$10,000 is vested in C/PRO.

The overall objective of ICAO's procurement activities shall be to ensure that the procurement of equipment, supplies and services is carried out in the best interest of the Organization and/or assisted States, having due regard to availability of funds, economy, efficiency, accountability, national, regional or international competition and applicable international aviation standards.

The procurement process for POs shall give due consideration to the following procurement principles, common to all UN Organizations and Agencies:

- The best interest of ICAO and its partners;
- Fairness, integrity and transparency;
- Effective competition; and
- Best Value for Money.

3. Executive Summary

3.1. Procurement for ICAO Corporate Headquarters and Regional Offices

The overall procurement volume for ICAO corporate procurement in 2024 was CAD 19,813,962.23². The dollar spends decreased 15.87% compared to 2023, and the issuance of orders decreased 10.4% compared to 2023 to a total of 706 combined DPOs and POs. The issuance of POs from the Procurement Section significantly increased to 190 from 179 issued in 2023. The implementation of the ICAO Transformational Objectives, a comprehensive three-year portfolio of work designed to evolve ICAO into a modern, digital, adaptive, and collaborative organization encompasses over 40 projects under three pillars: People & Culture, Digital Transformation & Operational Transformation continued to be at the forefront of procurement spend in 2024. Information on the main projects procured in 2024 can be found on page 11.

The Procurement Section continued to work alongside the Allotment Holders to procure several IT Software and/or Hardware purchases and to ensure a seamless transition for the Organization; this also accounts for the increase in IT procurement given the need to ensure the Transformational Objectives were being met for the Organization, in a timely and cost-efficient manner. The Procurement Section has played a lead supporting role and collaborator in the launch of the Transformational Objectives. The Section continues to offer strategic procurement, while ensuring adherence to the ICAO Procurement Code.

It should be noted that an approximate additional 100 POs were amended to either change delivery methods, budgetary changes, extensions of validity period and/or the scope of supply (reflecting a zero balance) in 2024. The POs that required amendments included those issued for IT services. Additionally, the Procurement Section, with the Allotment Holders created various Long-Term Agreements (LTAs), that are not reflected in the total spend.

In 2024, the Procurement Section continued to notice a steady increase in the number of DPOs issued against ICAO LTAs and continued reduction in the number of DPOs issued on a sole source basis, which indicates a better understanding and usage of the Procurement tools from the ICAO requisitioning offices and adherence to procurement rules.

There was an increase in post-facto requests, mainly in the area of catering and event management requirements. PRO held multiple meetings with the Allotment Holders to advise that this is not an

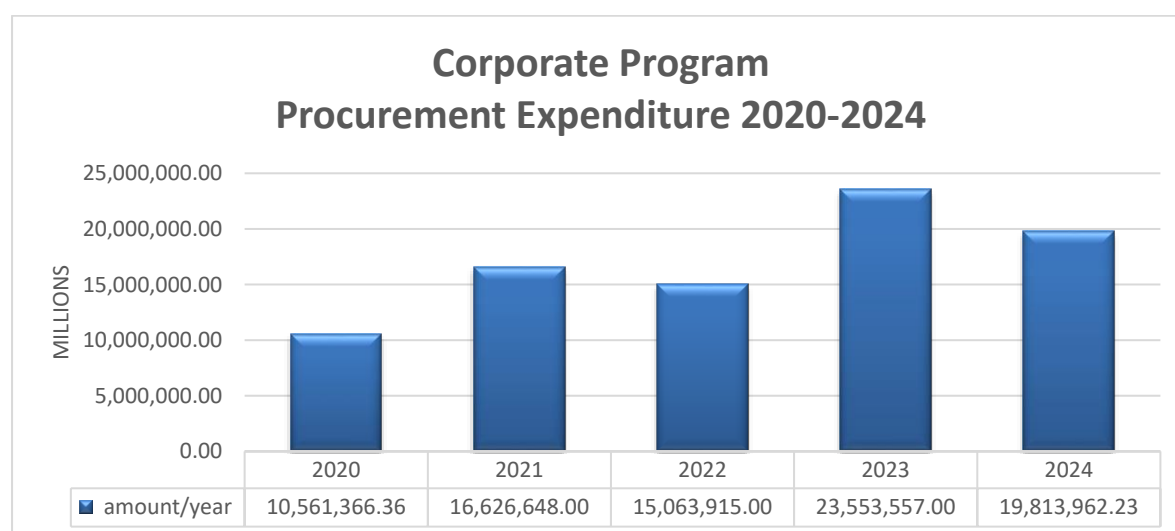
²- Full list of POs issued for technical assistance can be found at Annex IV. All Corporate and Regional Offices \$ values are presented in CAD, unless otherwise indicated.

acceptable practice and to adhere to the Procurement Code. PRO also met with the vendors to advise that any services performed without a PO may not be accepted by ICAO.

In adherence to the Procurement Code, each year, Bureaus and Regional Offices are requested to submit their Procurement Plans to the Procurement Section (PRO), in anticipation of the next fiscal year.

PRO organized regular meetings with the different Allotment Holders to review and advance the procurement plans. One of the objectives of the procurement planning is to encourage the Allotment Holders to group their needs within or across the Bureau to achieve better use of the organizational resources, and to generate potential cost savings while meeting the organizational mandate. It also allows for maximizing commonality in requirements, encouraging the use of joint tender processes/economies of scale/existing UN LTAs.

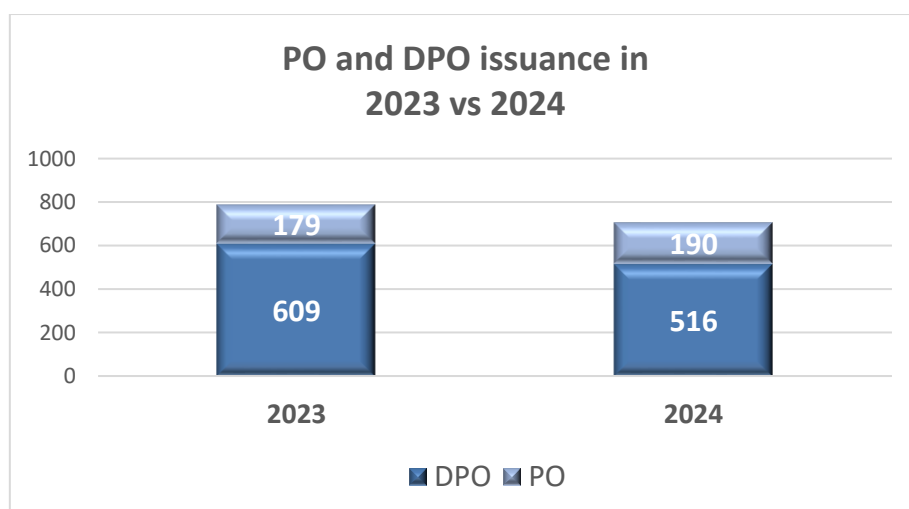
Figure 1 - Corporate Procurement Spend over the last 5 years (in CAD)



During 2024, purchase orders and subcontracts (including delegated purchase orders) totalling CAD 19,813,962.23 were issued by PRO and Allotment Holders to cover the procurement of equipment and services for the ICAO Headquarters.

Further details of the 2024 Procurement Volume (# of POs) for both the Corporate Procurement and the Technical Cooperation Procurement can be found in Annex V of this report.

Figure 2 - Total number of POs and DPOs issued in 2024

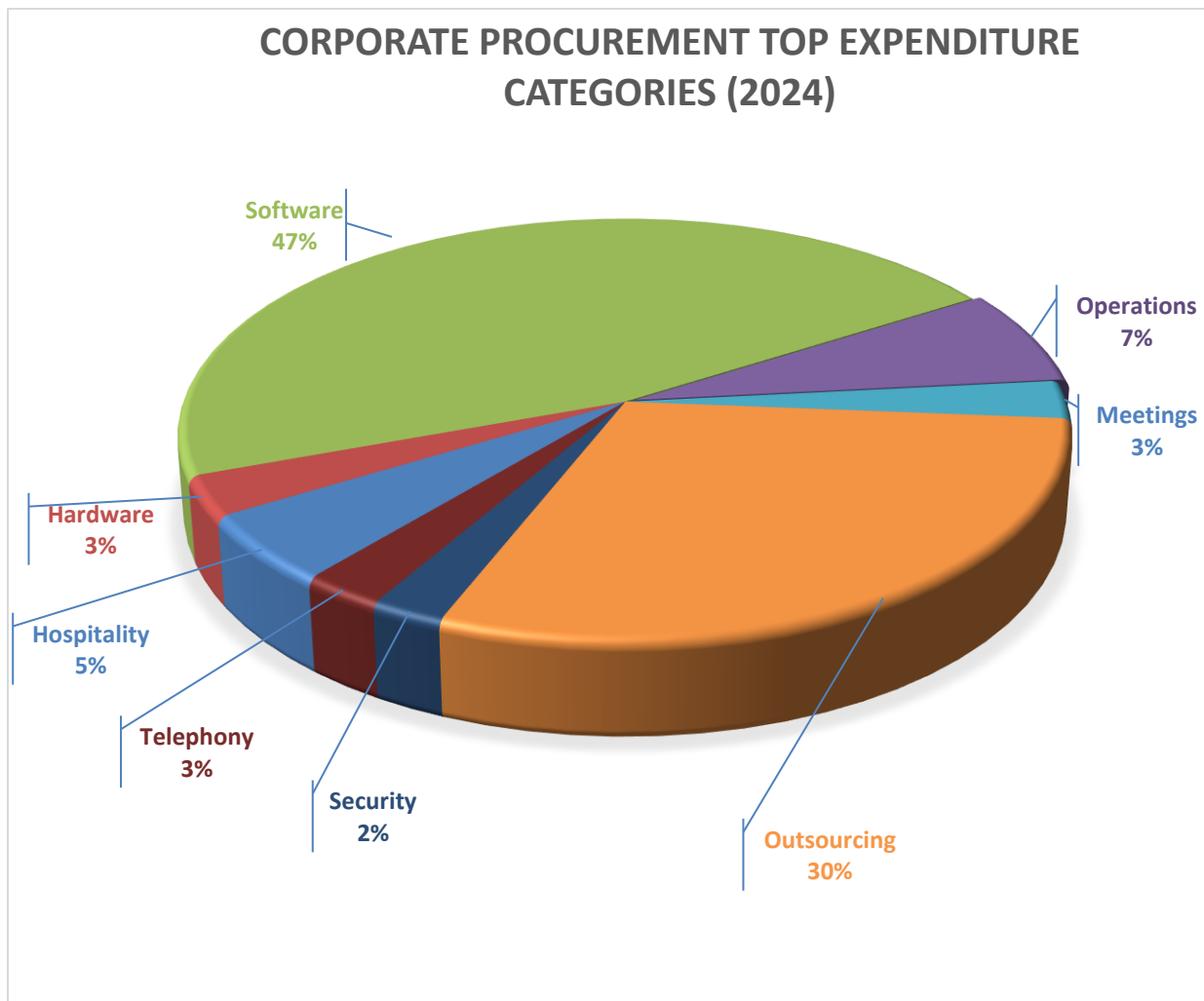


Purchase Orders (POs) and Delegated Purchase Orders (DPOs) Summary	Amount (in CAD)	Number of POs #
Purchase orders, issued by Procurement Section (not including Change Orders issued to the existing PO)	17,798,702.15	190
Delegated Purchase Orders, issued by allotment Holders	2,015,260.08	516
Total (2024)	19,813,962.23	706

Corporate procurement is mainly distributed into three (3) main areas: IT hardware, software and IT specialized consultancy services; specialized services (HR, training, etc.); and other services and products (catering, insurances, event services, promotional items, etc.).

In 2024, there was a substantial increase in Purchase Orders issued by the Procurement Section and a decrease in Delegated Purchase Orders issued by allotment holders, as compared to 2023. DPOs are often utilized for purchases required onsite at HQ and RO premises. The increase in POs was predominately in the areas of IT hardware and/or software purchases, including IT services, security/software licenses and hardware purchases.

Figure 3 - Corporate Procurement spend composition, per category 2024



Major procurement included contracts/purchase orders for Business Change Requests (BCR's) and commitments under the United Nations International Computing Centre (UNICC) Master Service Delivery Agreement (MSDA) (CAD 1,821,869), Consultancy Services under Transformation Objectives (CAD 995,000), renewal of the Microsoft Enterprise Agreement (CAD 979,638), Cloud Services (Azure) with Microsoft (CAD 993,499) and the provision of Services and Licensing (CAD 708,859).

The chart below indicates that approximately 48.71% of the 2024 Procurement Spend was done by and/or on behalf of the Bureau of Administration and Services (ADB), followed by Capacity Development & Implementation (CDI) with 15.69%, the Office of the Secretary General (OSG) with 10.42%, the Regional Offices (RO) with 10.28%, the Legal Affairs and External Relations Bureau (LEB) with 10.09%, the Air Transport Bureau (ATB) with 3.52% and the Air Navigation Bureau (ANB) with 1.29%.

Figure 4 - RP Total Procurement Spend per Bureau and RO (2024) (in CAD)

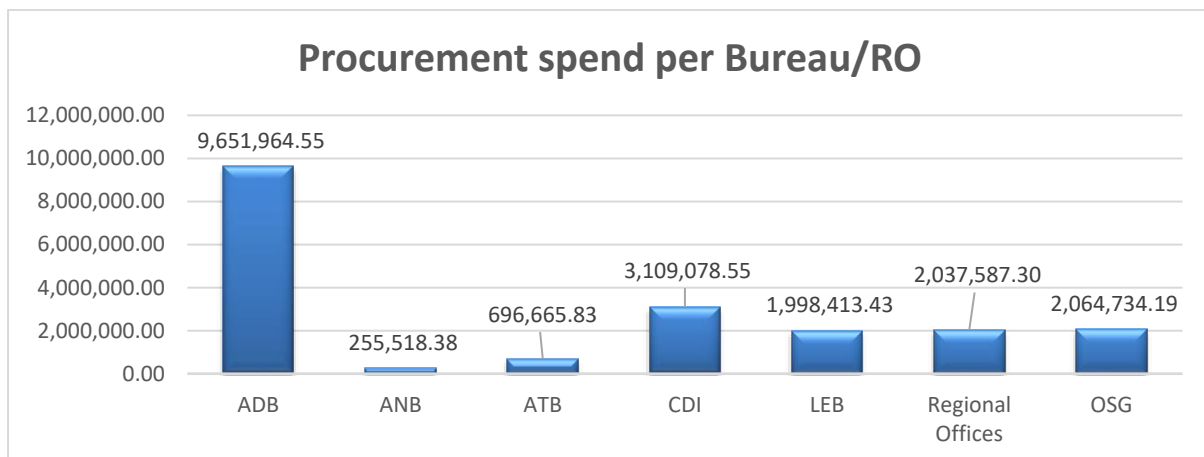
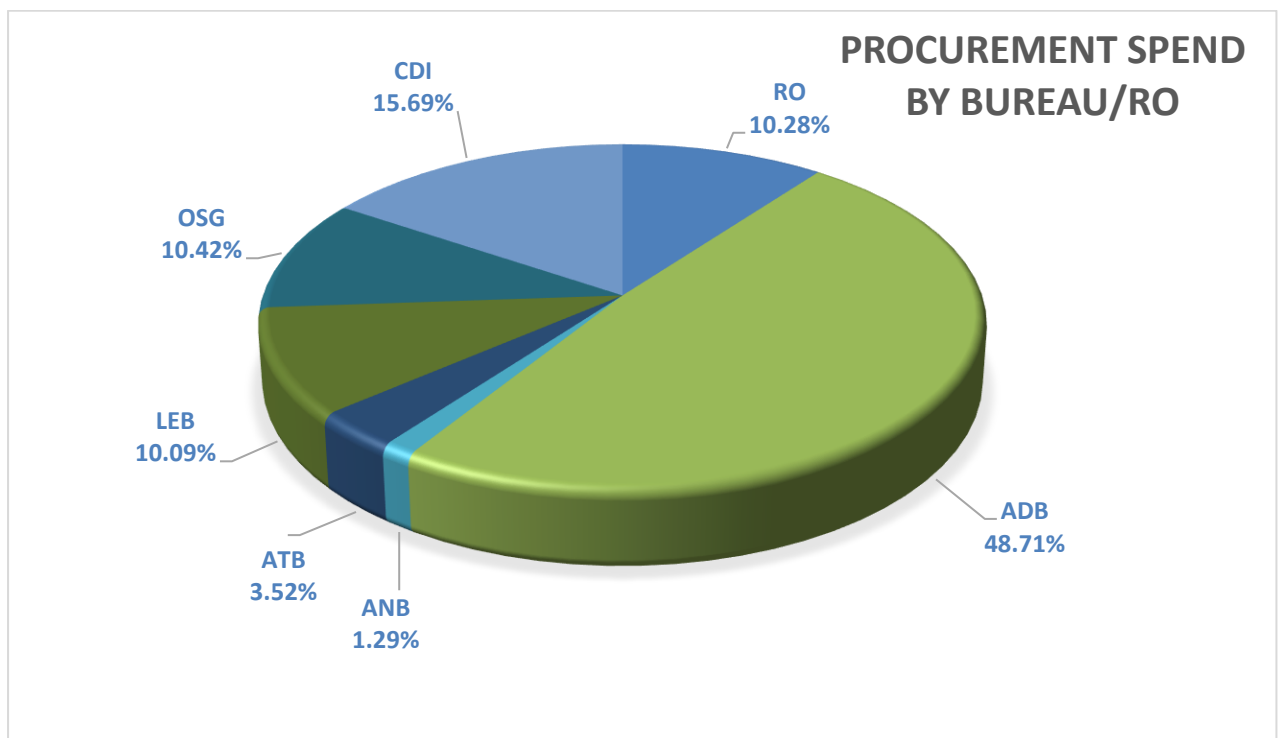
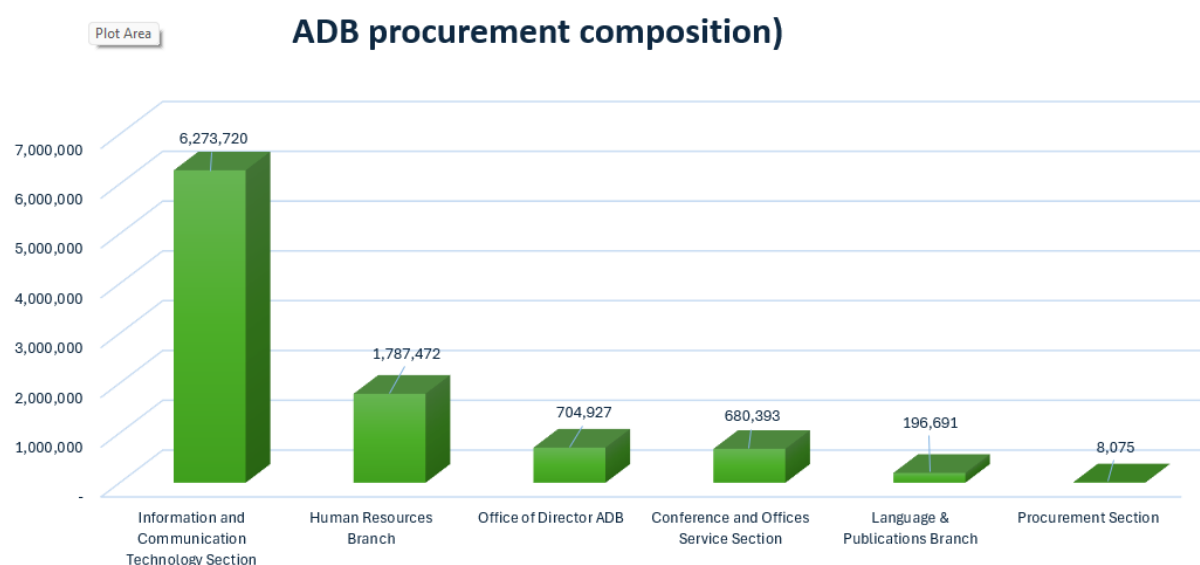


Figure 5 - Total Procurement Spend per Bureau and RO (2024) (in CAD)



Within ADB, 65% of the procurement spend was completed for the Information and Communication Technology Section, followed by the Human Resources with 18.52%, the Office of the Director – ADB with 7.30%, the Languages, Publications and Conference Management with 2.04% and the Procurement Section with under 0.08%.

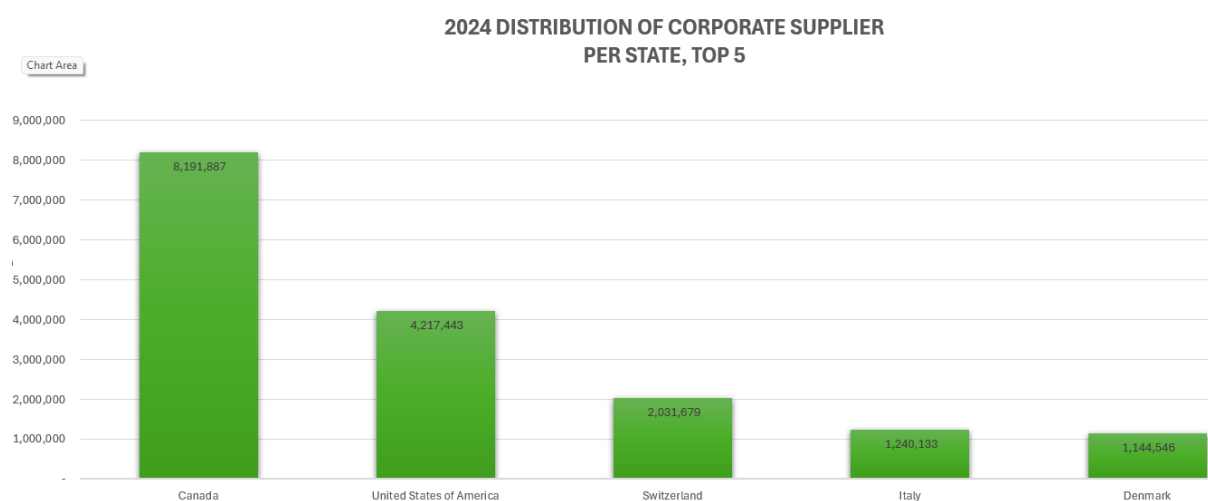
Figure 6 - ADB Procurement spend composition, 2024 (in CAD)



With regards to the country of origin of the suppliers contracted in 2024 for ICAO Corporate Procurement, as shown in the figure 7 below, the majority of the companies derived from Canada with 41.34%, followed by the United States of America, with 21.29%, Switzerland with 10.35%, Italy with 6.26%, Denmark with 5.78% and France with 5.10%.

In total, procurements were conducted in 2024 with suppliers contracted from 29 States and listed here in alphabetical order: Austria, Belgium, Brazil, Cameroon, Canada, China, Denmark, Dominican Republic, Egypt, France, Germany, Gibraltar, Greece, India, Italy, Kenya, Lithuania, Mexico, Netherlands, Peru, Portugal, Senegal, Spain, Sweden, Switzerland, Thailand, United Arab Emirates, United Kingdom of Great Britain and Northern Ireland and United States of America.

Figure 7 - Distribution of Corporate suppliers, per country of origin, 2024 (in CAD)



Details on 2024 procurement spend expenditure and number of POs issued by each allotment holder can be found in Annex I – figure 17.

3.1.1. Delegated Purchase Order (DPO) Analysis

In an effort to develop the procurement actions in the most cost-efficient way for the Organization, and to ensure adherence with article 1.10³ of the ICAO Procurement Code as well as compliance with the DPO guidelines published on 7 March 2016 under the authority of the Secretary General, every year PRO prepares an analysis of DPOs issued during the year which exceed 10K per supplier.

While the review of the DPO report per supplier with purchases issued in excess of \$10,000 indicates a number of multiple DPOs placed with the same vendor on a recurring basis and for the same or similar goods/services, these are still within the ICAO procurement rules as the majority are covered by Long Term Agreements (LTAs).

This is the case for the computers, catering services, office furniture, short-term man-power, moving services, security services, printing and binding services, and photographic services amongst others. Other recurrent DPOs are related to licenses or services of a proprietary nature (ERP system for example). Nevertheless, PRO and the Allotment Holders are continuously examining whether any procurement can be grouped to avoid repeated DPOs by Allotment Holders to the same supplier where possible.

During 2024, Procurement performed monthly verifications on the utilization of DPOs, using the procurement method field in the UNIT 4 ERP system workflow to regulate and facilitate the correct utilization of this instrument.

Overall, there has been an annual positive trend of a more conscious utilization of the DPOs by the ICAO allotment and business owners, and a reduction in multiple DPOs issued to suppliers. In 2024, a combined total of 45 multiple DPOs were issued to suppliers by ICAO Staff which are further analysed in Figure 18 (Section 5). All Bureaus are encouraged to review the DPO Guideline⁴, to make sure that the correct process for the issuance of DPOs is followed.

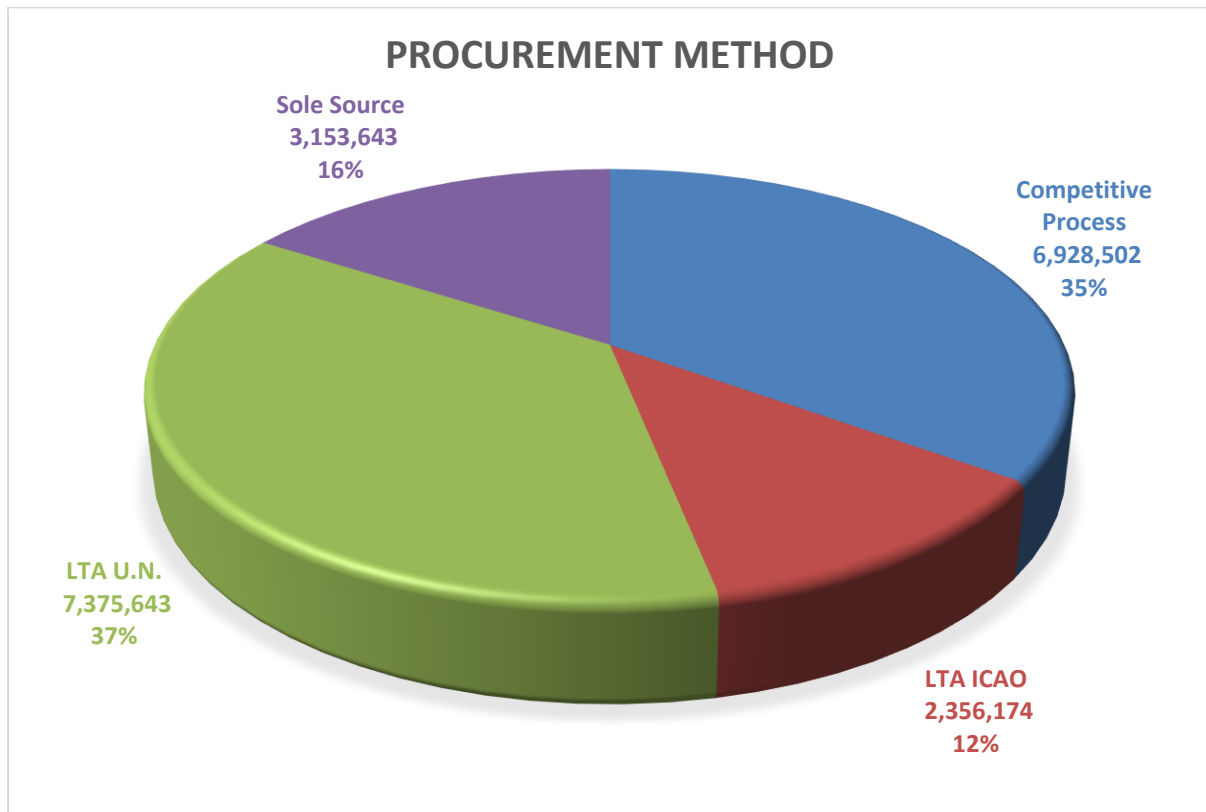
Concerning the type of procurement method applied, it is noted that 47% of the procurement issued in 2024 were the result of a competitive process (LTA – ICAO and Competitive). Sole source represented 16% of the procurement, mainly justified by the request from the end-user for standardization and/or compatibility with existing commodities such as software, and specialized goods/services required by ICT. An increase in LTA utilization, both from ICAO competitive tenders and from piggy-backing on UN LTA's which includes UN Collaborative Procurement and UN-2-UN contracts was observed in 2024, resulting in 37% of all procurements. In 2024, a total of approximately CAD 16,660,320 (84%) were conducted through competitive process (including LTAs under ICAO and other UN and tenders) and approximately CAD 3,153,643 (16%) were issued through sole source.

³ Allotment holders at Headquarters and in the Regional Offices, as well as the field project personnel authorized by D/CDI, have, subject to the provisions of this Code, delegated authority to procure goods and/or services provided the value of the procurement does not exceed \$10 000 per purchase order. Multiple contracts with the same supplier, for the same category of good and/or service, shall not be established with the purpose of exceeding the authority granted in this paragraph. The allotment holders at Headquarters and in the Regional Offices, as well as the field project personnel authorized by D/CDI, have the responsibility to provide to C/PRO, on an annual basis, relevant data on such procurements for submission to the ICAO Contracts Board.

⁴ DPO Guidelines can be found on the Intranet, under *Procurement – Guideline Materials for Requisitioners*.

The full compilation and analysis performed on the DPOs in excess of \$10,000 per supplier can be found in Annex II, figures 18 and 19.

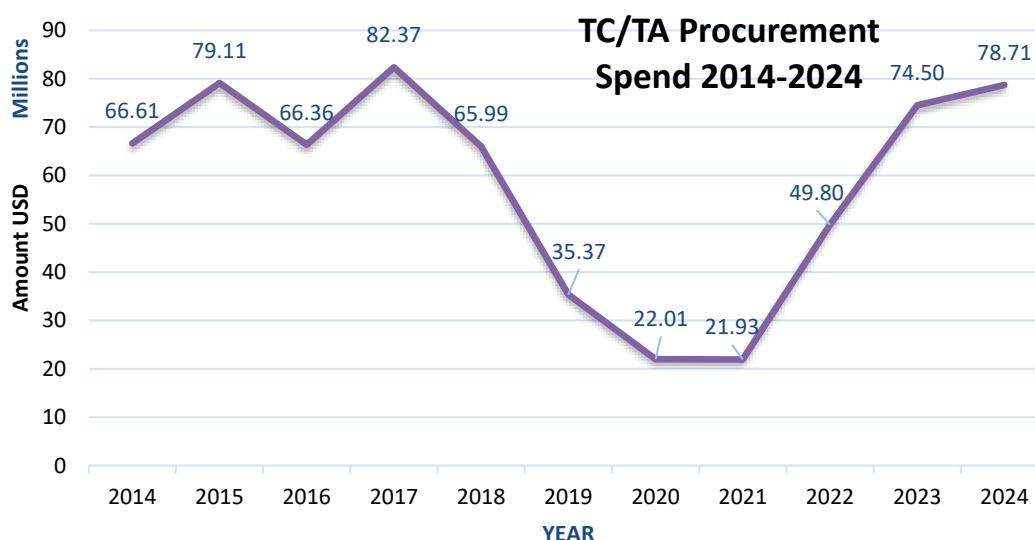
Figure 8 – Corporate Procurement spend, per procurement method, 2024 (in CAD)



3.2. Procurement for Technical Cooperation / Technical Assistance Projects⁵

The overall procurement volume for ICAO Technical Cooperation/Technical Assistance Projects in 2024 was USD 79,708,888.

Figure 9 – Technical Cooperation/Technical Assistance Procurement over the last 10 years



During 2024, 223 purchase orders and contracts were implemented as follows:

- 44 purchase orders/contracts above USD 10,000, issued by the Procurement Section for a total amount of USD 79,041,191; and,
- 179 delegated purchase orders of individual value lower than USD 10,000, requested and issued by the Field Project Personnel under the authority of the Chief, Field Operation Section (FOS) in the Capacity Development and Implementation Bureau (CDI), for a total amount of USD 667,697 (which represents less than 1% of the total amount of the TA/TC procurement).

Figure 10 - Total number of POs and DPOs issued for Technical Cooperation/Technical Assistance in 2024

Purchase Orders (POs) and Delegated Purchase Orders (DPOs) Summary	Amount (in USD)	Count of PO #
Purchase orders, issued by Procurement Section	79,041,191	44
Delegated Purchase Orders, requested and managed by the Field Operations Section (FOS) in CDI	667,697	179
Total	79,708,888	223

⁵ All Technical Cooperation/Technical Assistance Procurement \$ values are presented in USD, unless otherwise indicated

The procurement spend for the Technical Cooperation Procurement Program, under CDI in 2024 is outlined below, categorized by geographical area (region), projects, commodities, and solicitation methods.

As illustrated in Figures 11 and 12, the Americas Region accounts for the vast majority of the 2024 Technical Cooperation/Technical Assistance procurement under CDI, representing 98.64% of total expenditure.

Figure 11 - 2024 Technical Cooperation/Technical Assistance Procurement Spend by Region (per amount and # of POs)

Region	Amount (in USD)	Count of PO #
Field Procurement Africa (FAF)	170,337	13
Field Procurement Americas (FAM)	78,628,698	189
Field Procurement Asia-Pacific (FAP)	209,156	17
Field Procurement Middle East (FME)	700,697	4
Field Procurement Europe (FEU)	0	0
Total	79,708,888	223

Figure 12 - Technical Cooperation/Technical Assistance Procurement spend by region (2024) (in USD)

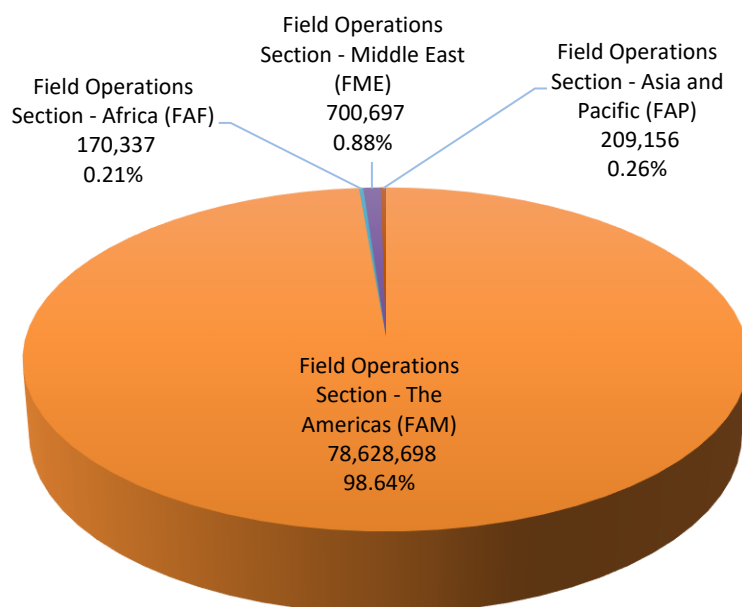
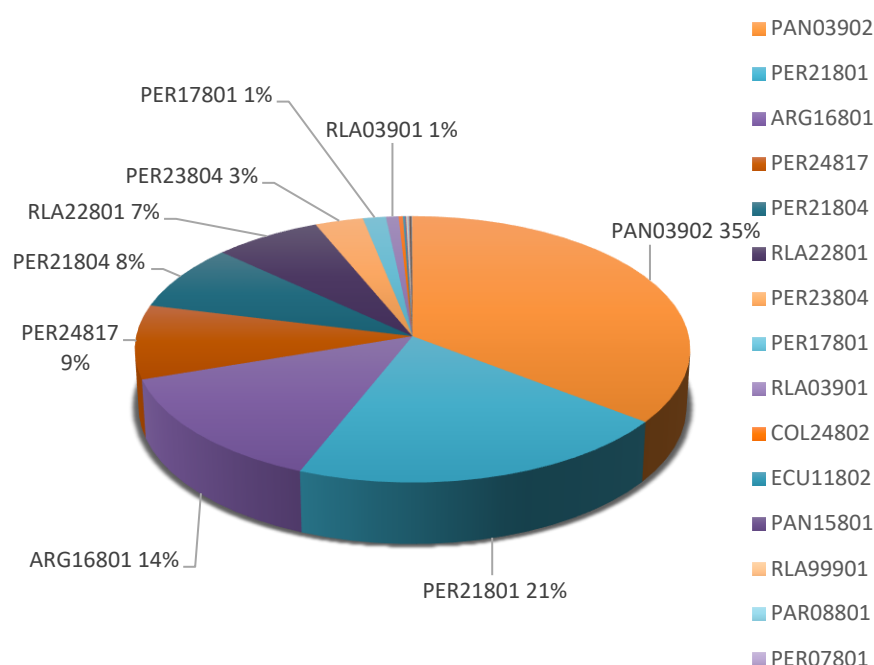


Figure 13 below presents the breakdown of total expenditure by project within the Americas Region (FAM region). The spending is distributed across projects in Peru⁶ (USD 33.21 million across 7 projects), Panama (USD 27.94 million across 2 projects), and Argentina (USD 10.87 million).

This expenditure is primarily composed of the following procurement activities:

- The maintenance of the e-passport system and the acquisition of e-passport booklets for Peru, valued at USD 16.17 million and USD 6.31 million, respectively.
- The upgrade of the complete air traffic management (ATM) system for five airports in Argentina, valued at USD 10.87 million.
- The refurbishment, repair, and preventive maintenance of Aircraft Rescue and Firefighting (ARFF) vehicles for Panama's Tocumen International Airport (TIA), valued at USD 8.35 million.
- The procurement of an Automated Border Control (ABC) system and a fibre optic network for the new terminal at Jorge Chávez International Airport, valued at USD 7.06 million and USD 2.43 million, respectively.
- The procurement of integrated airport IT systems delivered in SaaS (Software as a Service) mode for Panama, valued at USD 5.37 million, along with several new or renewed contracts for the operation and maintenance of critical systems at Tocumen International Airport, including passenger boarding bridges, the baggage handling system, and security equipment.

Figure 13 – Americas (FAM) Procurement spend composition (2024) per project (in USD)

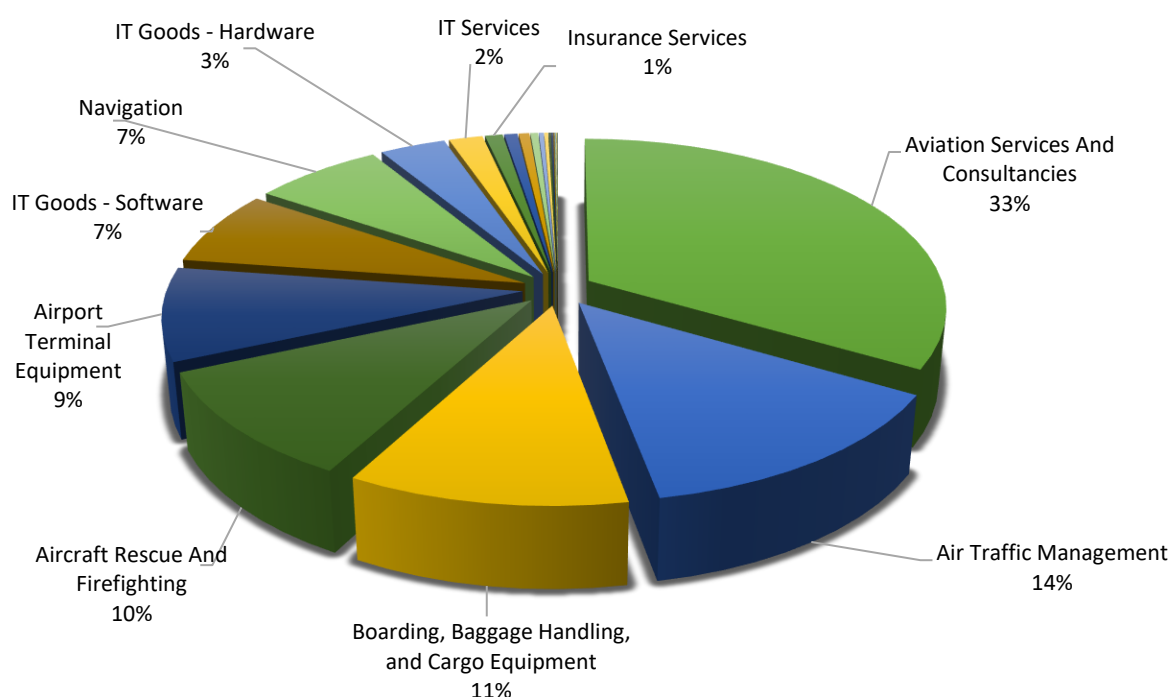


⁶ For some of the projects for Peru, ICAO handles the solicitation process through the stage of recommending an award, while Peru signs the contracts directly.

Procurement for the Technical Cooperation/Technical Assistance program spans a variety of aviation and airport-related goods and services. The majority of expenditures are concentrated in Aviation Services and Consultancies, Airport Services and technical equipment, and Air Traffic Management as outlined below:

- **33%** for aviation services and consultancies, totaling USD 26.6 million.
- **30.25%** for airport services and technical equipment (boarding bridges, baggage handling, airport terminal equipment and firefighting vehicles), totaling USD 24.11 million.
- **13.6%** for Air Traffic Management, totaling USD 10.9 million.

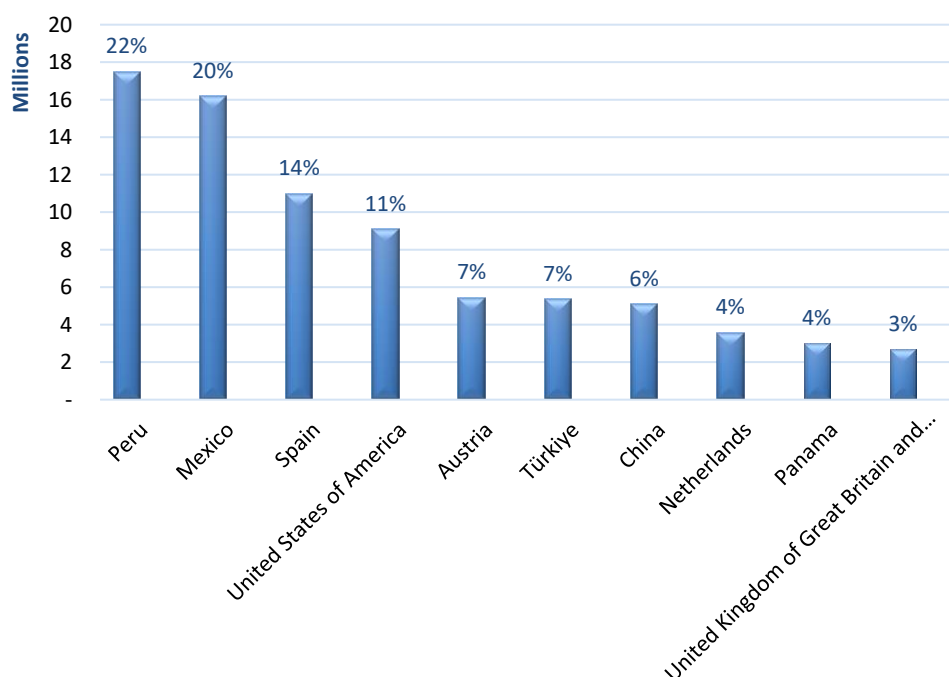
Figure 14 - 2024 Technical Cooperation/Technical Assistance Procurement spend by category



The list of the Technical Cooperation procurements can be found in Annex III, Figure 20 and the list of the Technical Assistance Procurements in Annex IV, Figure 21.

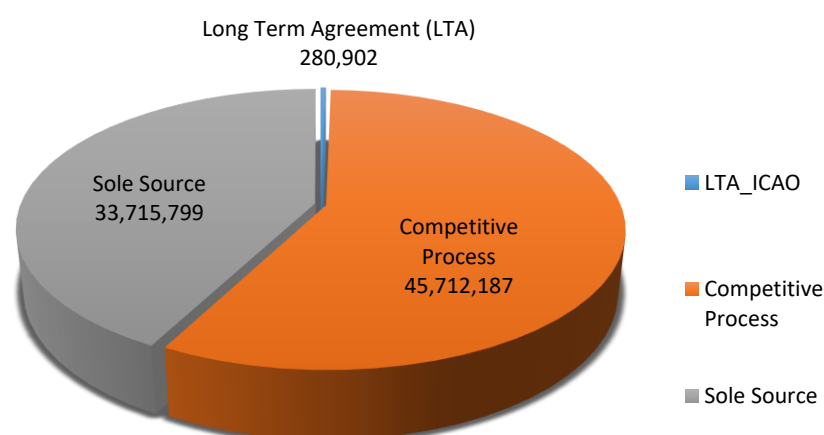
With regards to the country of origin of the suppliers contracted in 2024 for the Technical Cooperation/Technical Assistance Procurement, most contracts were awarded to companies from Peru with 22% and Mexico with 20%, followed by companies from Spain (14%), United States of America (11%), Austria (7%), Türkiye (7%), China (6%), Netherlands (4%), Panama (4%) and United Kingdom of Great Britain and Northern Ireland (3%).

Figure 15 - Distribution of Technical Cooperation/Technical Assistance Procurement suppliers, per country of origin, 2024 (in USD)



Regarding the procurement process, it is noted that sole source procurement reached USD 33.7 million in 2024. This amount is primarily due to two major contracts: the upgrade and maintenance of Peru's existing e-passport system (USD 16.17 million) and the upgrade of Argentina's main air traffic management (ATM) system (USD 10.87 million). These two contracts alone account for 34.6% of all procurement issued in 2024.

Figure 16 - 2024 Technical Cooperation/Technical Assistance Procurement spend per procurement method (in USD)



4. Initiatives and Considerations

Throughout 2024, the number of procurement requests has substantially increased. Moreover, the procurement section has been working on, or facilitating ancillary tasks such as internal and external audits, the sales of assets, training, troubleshooting for Allotment Holders, providing constant guidance on how to develop terms of reference, administration of supplier database with UNGM, participating in the UN HLCM Procurement Network and common initiatives such as mutual recognition and vendor sanction, as well as the UNOPS Annual Statistical Report (ASR) report.

Under the guidance of the Secretary General and Director of the Administration Bureau, together with colleagues from ICT and Finance, the Procurement Section played a strong role in the support of the ICAO Transformational Objective, a comprehensive three-year portfolio of work designed to evolve ICAO into a modern, digital, adaptive and collaborative organization encompassing over 40 projects under three pillars: People & Culture, Digital Transformation & Operational Transformation.

The Procurement Section continued to work alongside the Allotment Holders to procure several IT Software and/or Hardware purchases and to ensure a seamless transition for the Organization; this also accounts for the increase in IT procurement given the need to ensure the Transformational Objective was being met for the Organization, in a timely and cost-efficient manner. The Procurement Section has been an integral member and collaborator to the Transformation Objective, and continues to offer strategic procurement, while ensuring adherence to the ICAO Procurement Code.

The Allotment Holders were also reminded of the mandatory online training for all Staff that work with Procurement and there has been a continuous completion of the training. Procurement also works with each ICAO Section to provide individual clarifications as required, and in regular procurement meetings.

While 2024 saw greater compliance and general adherence to rules by business owners, there have been several incidences of post facto requests. Post Facto is defined as when a commitment is made by ICAO, or existed de facto, before an award of contract has been approved. In accordance with Article 9.5 of the ICAO Procurement Code, business owners at ICAO have been reminded that post facto procurement is not permitted at ICAO.

In 2023, ICAO fully implemented the Vendor Sanctions policy, and adopted the methodology on to the UN Model Policy Framework. In 2024, no cases were reported under the Vendor Sanction Policy.

The Procurement Section will continue working with the ICAO business owners for the development of individual procurement plans which resulted in increased competition and clearer requirements.

ICAO's Chief, Procurement Section shall continue to keep the Director, Bureau of Administration and Services and the Secretary General apprised of any further actions and developments and would seek assistance and approval as required.

5. Annexes

The following Annexes form part of this report:

- 5.1. Annex I – Purchase Orders (including delegated purchase orders) issued in 2024, divided by Bureau and Section (Corporate);
 - Figure 17 - Total amount of POs and DPOs issued in 2024, divided by Bureau and Section
- 5.2. Annex II – Compilation and analysis of DPOs issued in 2024 for those which exceed \$10,000 per supplier (Corporate);
 - Figure 18 - Analysis of DPOs issued in 2024 which exceed 10K per supplier
 - Figure 19: DPOs issued to the same vendor (top 10): analysis per section
- 5.3. Annex III – Purchase Orders (including delegated purchase orders) issued in 2024 for the Technical Cooperation projects;
 - Figure 20: Total number of POs and DPOs for Technical Cooperation Procurement (2024)
- 5.4. Annex IV – Summary Report POs issued in 2024 for Technical Assistance (TA);
 - None - Figure 21: Intentionally left blank
- 5.5. Annex V – 2024 Procurement volume comparison (Corporate vs Technical Cooperation)
 - Figure 22: 2024 Procurement volume (Corporate vs Technical Cooperation)
 - Figure 23: 2024 Procurement amount (Corporate vs Technical Cooperation)

5.1 Annex I – Purchase Orders (including delegated purchase orders) issued in 2024, divided by Bureau and Section (Corporate)

Figure 17 - Total amount of POs and DPOs issued in 2024, divided by Bureau and Section

The following numbers are reported by Cost Center (Section) Irrespective the Bureau incurring the expense; hence a slight variation on Bureau's totals may exist compared to the previous figures.

Bureau/Section/Regional Office	Sum Amount (in CAD)	% of grand total
ADB	9,651,965	48.71%
Safety and Security, and General Services Section - SSG	643,825	3.25%
Human Resources - HR	1,787,475	9.02%

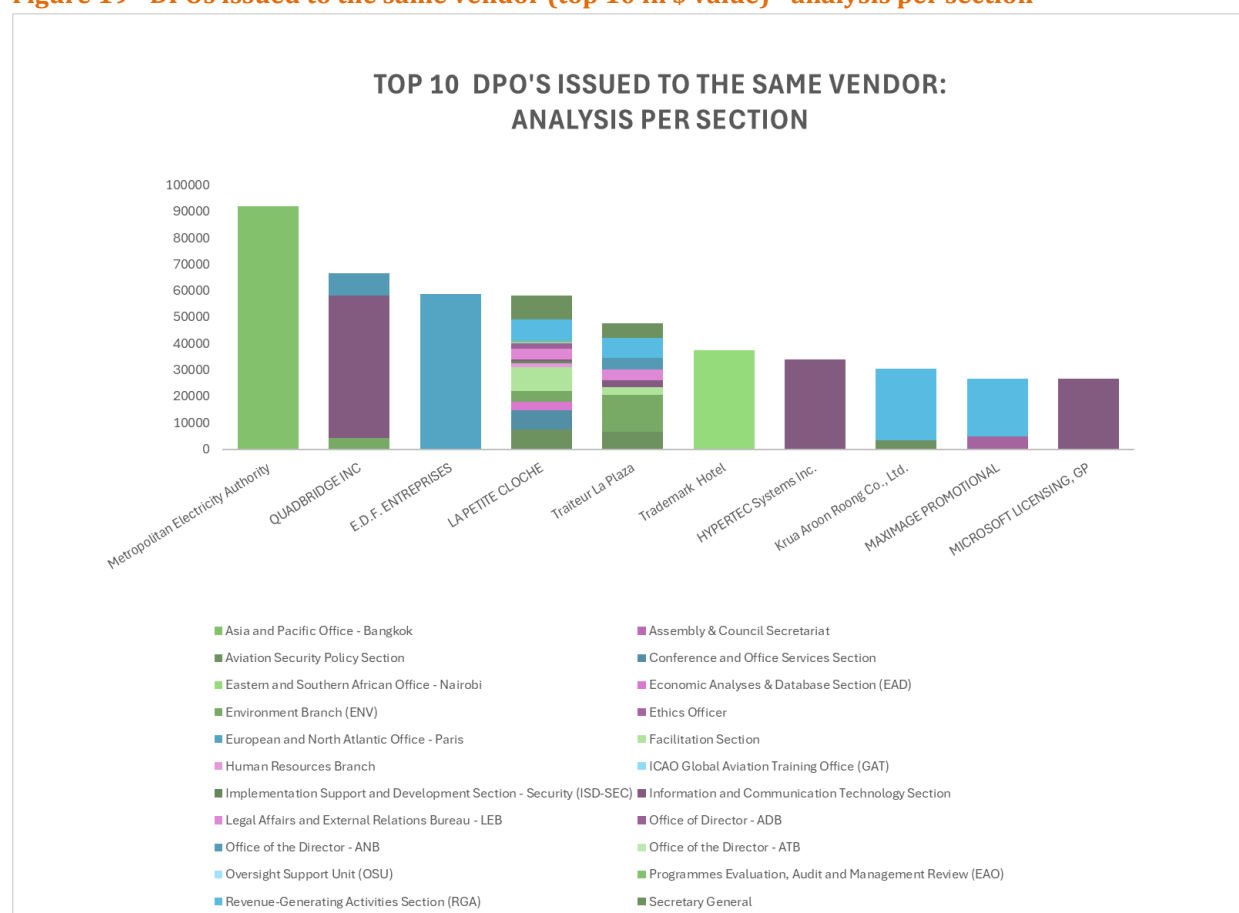
Information and Communication Technology - ICT	5,219,093	26.34%
Information Management Services - IMS	1,055,313	5.33%
Languages, Publications and Conference Management - LPC	196,691	0.99%
Procurement	8,075	0.04%
Office of Director – ADB (includes InfoSec)	941,994	4.75%
ANB	255,518	1.29%
Office of the Director - ANB	255,518	1.29%
ATB	696,666	3.52%
Office of the Director - ATB	696,666	3.52%
LEB	1,998,413	10.09%
Legal Affairs and External Relations Bureau - LEB	1,998,413	10.09%
OSG	2,064,734	10.42%
Finance Branch - FIN	206,213	1.04%
Office of Internal Oversight - OIO	133,630	0.67%
Office of the Secretary General - OSG	1,711,850	8.64%
RO	2,037,587	10.28%
Asia and Pacific Office - APAC	455,349	2.30%
Regional Sub-Office (APAC), Beijing - RSO	70,328	0.35%
Eastern and Southern African Office - Nairobi - ESAF	218,502	1.10%
European and North Atlantic Office - Paris - EUR-NAT	860,964	4.35%
Middle East Office - Cairo - MID	112,674	0.57%
North American, Central American and Caribbean Office - Mexico City - NACC	64,506	0.33%
South American Office - Lima - SAM	89,550	0.45%
Western and Central African Office - Dakar - WACAF	165,715	0.84%
CDI	3,109,079	15.69%
ICAO Global Aviation Training Office - GAT	57,405	0.29%
Revenue and Product Management Section - RPM	2,607,141	13.16%
Office of the Director - TCB	444,532	2.24%
Grand Total	19,813,962	100%

5.2. Annex II – DPOs compilation and analysis for HQs and ROs (Corporate)

Figure 18 - Analysis of DPOs issued in 2024 which exceed 10K per supplier

Supplier	TOTAL (in CAD)	Amount of DPO's
9275-7749 Quebec Inc. (Traiteur La Plaza/Catering By La Plaza)	47,602	8
Airservico Co., Ltd.	21,462	1
APPLE CANADA	23,759	3
DATAWORLD	20,497	1
E.D.F. ENTREPRISES	58,598	1
HYPERTEC Systems Inc.	34,031	1
Krua Aroon Roong Co., Ltd.	30,519	2
LA PETITE CLOCHE	58,005	14
MAXIMAGE PROMOTIONAL PRODUCTS INC.	26,598	2
Metropolitan Electricity Authority	91,935	1
MICROSOFT LICENSING, GP	26,586	1
QUADBRIDGE INC	66,449	3
RBC BANK ROYALE VISA AFFAIRES	24,366	2
Softchoice LP	23,484	4
Trademark Hotel	37,539	1
TOTAL	591,430	

Figure 19 - DPOs issued to the same vendor (top 10 in \$ value) - analysis per section



Comment:

As shown in the above bar chart, in 2024 the majority of the DPOs issued were in favor of Metropolitan Electrical Authority which is for utilities and processed as a DPO, E.D.F. Enterprises and Quadbridge Inc. both for the provision of IT services and products, La Petite Cloche and Traiteur La Plaza for catering services against ICAO LTA's that have been established for this purpose, Trademark Hotel for the provision of conferencing services against a UN LTA, and various IT hardware and software DPO's against either established LTA's, Enterprise Agreements and/or using a DPO exercise. The 2024 spend and utilization of DPOs have continuously reduced over the past years and a significant decrease is reported in comparison to previous years. It should also be noted, that there has been a positive response by the allotment holders in the creation of various Long-Term Agreements (LTA's) and UN piggy-backs that have reduced the usage of DPOs.

Although ICT has exceeded the threshold (CAD 10K) of DPOs issued in favor of the same supplier during 2024, the procurement process has been followed correctly in almost all cases. It should be also noted that the procurement of all ICT equipment and related services for the entire Organization is centralized in ICT.

5.3. Annex III –Purchase Orders (including delegated purchase orders) issued in 2024 for the Technical Cooperation projects

Figure 20 - Total number of POs and DPOs for Technical Cooperation Procurement (2024)

Region	Project	Supplier ID (T)	Description	Amount (in USD)
FAM	PER21801	Thales DIS Mexico, SA de CV	Maintenance of an E-passport System	16,172,659
FAM	ARG16801	Indra Sistemas S.A.	COMPLETE AIR TRAFFIC MANAGEMENT SYSTEMS (ATMS)	10,866,835
FAM	PAN03902	Firetrucks Unlimited	Refurbishment, Repair and Preventive Maintenance of Aircraft Rescue and Firefighting Vehicles (ARFF)	8,351,614
FAM	PER24817	SITA BV Sucursal Peru	Automated Border Control (ABC System) for the new Terminal of Jorge Chávez International Airport	7,065,491
FAM	PER21804	IN Continu et Services S.A.S Sucursal de Peru - IN Groupe	E-passport booklets for Migraciones	6,307,083
FAM	RLA22801	Frequentis AG (Austria)	Caribbean Air Navigation Services Network (CANSNET)	5,419,695
FAM	PAN03902	TAV Bilisim Hizmetleri A.S.	AOIS, ESB, CUPPS, A-CDM and LDCS in SaaS mode (Software as a Service)	5,369,150
FAM	PAN03902	Shen Zhen CIMC-TIANDA AIRPORT SUPPORT LTD.	Operation support and maintenance (O&M) services of the Passenger Boarding Bridges (PBBs) of Tocumen International Airport	5,078,660
FAM	PAN03902	Vanderlande Industries B.V.	CO - Provision of O&M Services for BHS at Tocumen International Airport	3,584,275
FAM	PER23804	3A INFRAESTRUCTURA S.A.C	Adquisición de Red para los Sistemas de Navegación Aérea para el Aeropuerto Internacional Jorge Chávez (Red de Fibra Óptica)	2,428,950
FAM	PAN03902	Roadgrip Ltd	Pavement Maintenance Services	1,994,474

FAM	PAN03902	CONSORCIO TOCUMEN AOCC EIA XYBASE E IKUSI SA	Additional Equipment/Services for AOCC	1,079,257
FAM	PAN03902	International Technology Systems Inc	CO MAINTENANCE SERVICES FOR SECURITY SCREENING EQUIPMENT	1,048,353
FAM	PER17801	RIMAC SEGUROS Y REASEGUROS	Medical/Health Insurance for the Personnel of project PER17801 - Direccion General de Aviacion Civil - Ministerio de Transportes y Comunicaciones (DGAC-MTC)	738,220
FME	LEB88701	Flight Precision Ltd	FLIGHT CALIBRATION	522,240
FAM	PAN03902	Rapiscan Systems, Inc.	Maintenance and Repairs on RTT Equipment	451,290
FAM	RLA03901	Cirion Technologies Peru S.A.	AERONAUTICAL TELECOMMUNICATIONS, SERVICES	390,213
FAM	PAN03902	Tecnologia Aplicada S.A. (TECNASA)	Relocation of Data Center (TIA)	286,835
FAM	PAN03902	ETHICAL HACKING CONSULTORES CORP	CYBER SECURITY HARDWARE AND SUPPROT SERVICES	253,979
FAM	COL24802	Dunya Travel LLC (dnata travel)	Event Management Services -Colombia	215,000
FAM	RLA03901	INTELSAT GLOBAL SALES AND MARKETING LTD	Extension of transponder services for the South America REDDIG project	186,588
FME	LEB88701	Enterprise Electronics Corporation (EEC)	Provision of Weather Radar spare parts	165,626
FAM	PAN03902	PC CAD,S.A.	Provision of AutoCAD Software Licenses for Tocumen International Airport (TIA)	150,971
FAM	ECU11802	Via 56 S.A.	Maintenance and Support Services for Software Internet Flight Information System and Meteorological	96,000

			System (IFIS/MET) as per Contract 22502137	
FAP	INS08802	ALLIED PROPERTIES REIT	Office Lease for the Delegation of Indonesia	73,066
FAM	PER17801	J Evans y Asociados SAC	Desktop and Laptop Computers plus accessories	72,081
FAP	RAS97902A	Spanish Aviation Safety & Security Agency (AESAs)	Provision of training courses in Bangladesh	65,902
FAM	PAN03902	Nextcom Systems Inc	Procurement of IT security software license	65,827
FAF	SOM14802	SITA SWITZERLAND SARL	Procurement of Future Air Navigation System (FANS) 1/A Managed Services for the Federal Government of Somalia (FGS)	63,900
FAM	PAN03902	ARINC Incorporated	Airline Data Transmission Services	44,558
FAM	PER17801	Telematica S.A.	ArcGIS Software Licenses and related services as per Contract 22502081	43,335
FAM	PER17801	ARQ PRIME EIRL	Office Renovation- Dirección de Seguridad Aeronáutica de la Dirección General de Aeronáutica Civil en Perú	42,253
FAM	BOL17801	Aerodata AG	TRAINING - FLIGHT INSPECTION	40,950
FAP	RAS09801A	SAS CGX AERO	Procurement of Support and Maintenance for GeoTitan Licenses for the years 2021-2023	38,859
FAM	PAR08801	ESTUDIO JARITON S.A.	One year office leasing as per Contract 00278	32,600
FAM	PER07801	Payet, Rey, Cauvi, Perez Abogados	LEGAL ASSISTANCE	31,049
FAF	RAF14801	CGX AERO	Software Maintenance Services for the African Flight Procedure Programme (AFPP)	30,220
FAM	PER12801	IKUSI S.L.	Slot Management System and Associated Services as per Contract 22501946	28,810
FAM	RLA03901	FREQUENTIS AG	One year extension of the voice and data	27,034

			communication services related to the interconnection of the MEVA III and REDDIG II satellite telecommunications networks as per Amendment I to Contract 22501528	
FAM	PAN15801	COMSOFT Solutions GmbH	Leasing of the MEVA III Network and provision of associated equipment and services for Panama as per Contract 22501514.	26,012
FAM	PAR08801	LAMARCA SOCIEDAD ANONIMA	Office Space for DINAC as per Contract 22503041	22,800
FAM	PER07801	Payet, Rey, Cauvi, Perez Abogados	LEGAL SERVICES	19,335
FAF	SOM14802	Info-Electronics H P Systems Inc.	SUPPORT AND MAINTENANCE SERVICES_ WAFS- WebGIS Software	18,000
FAM	RLA99901	INMOBILIARIA DE TURISMO S.A.	Hotel Services	9,760
FME	LEB88701	Pro Group	STRIP PRINTER	9,660
FAM	RLA06901	MERIDEAM CONSULTING AND TRAINING SL	Online Training on the Interoperability Standards for ATM VoIP	9,050
FAM	PAN03902	MT2005 S.A.	OFFICE SUPPLIES	9,025
FAM	PAN03902	Doxa Panamá, S.A.	SERVICES	9,000
FAM	PAN03902	GRUPO TRUGAR SA	AIRPORTS AND AIR TRANSPORTATION SERVICES	9,000
FAM	MEX23901	AENOR-MEXICO SA DE CV	TRAINING - OTHER	9,000
FAM	MEX23901	AENOR-MEXICO SA DE CV	TRAINING - OTHER	9,000
FAM	PAN03902	Dataserve S.A.	COMPUTER	8,994
FAM	CL24501	Inversiones Lyon Plaza	CATERING SERVICES	8,984

FAM	PER17801	CORPORACION DECOINTEGRA EIRL	FURNITURE, OFFICE (SILLAS)	8,892
FAM	PER17801	SAVI GROUP SAC	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL)	8,788
FAM	PER17801	CORPORACION DECOINTEGRA EIRL	MAINTENANCE (OFFICE)	8,770
FAM	RLA06901	MERIDEAM CONSULTING AND TRAINING SL	Online Training - AMHS/SWIM Gateway from 6 to 10 May 2024	8,750
FAM	PAN03902	XOFTIX LATAM SA	IT Software	8,750
FAM	PAN03902	ID TECH,S.A	OFFICE SUPPLIES	8,690
FAM	PER17801	CONSTRUCTORA NOVOA Y ASOCIADOS S.A.C	AIR CONDITIONING UNIT AND INSTALLATION	8,579
FAM	PER17801	ARQ PRIME EIRL	CIVIL WORKS (CABLEADO)	8,568
FAM	PAN03902	Consultoría Externa	IT Consultancy Services	8,500
FAM	PER17801	Corporacion PALMIR SAC	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL)	8,321
FAM	PER17801	LINEA DIGITAL SAC	Graphic Art Services (diseño grafico y diagramación)	8,302
FAM	PAN03902	Salva Mi Maquina S.A.	COMPUTER	8,288
FAM	PER17801	LINEA DIGITAL SAC	Graphic Art Services	8,278
FAM	PER17801	LINEA DIGITAL SAC	Graphic Art Services (diseño grafico y diagramación)	8,180
FAM	RLA99901	Lima Metropolitan Gourmet de Cristina de Souza	CATERING SERVICES	8,052
FAM	PAN15801	Corporacion Hotelera Doval, S.A	HOTEL SERVICES	8,032
FAM	MEX07801	ACI World	TRAINING - OTHER	8,000
FAM	PAN03902	INVERSIONES Y SERVICIOS DABER, S.A.	OFFICE SUPPLIES	7,788
FAM	PER17801	María Claudia CHECA CLARKSON	TRANSLATION SERVICES	7,779
FAM	PER17801	CORPORACION DECOINTEGRA EIRL	MAINTENANCE SERVICES (REMODELACION Y MANTENIMIENTO)	7,732

FAM	PER17801	Ana Patricia Yip Mostacero	CATERING SERVICES	7,706
FAM	PER17801	ADEMSIS SAC	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL) PLOTTER MULTI FUNCIONAL	7,691
FAM	PER17801	Miguel Antonio Valdivieso	CATERING SERVICES (BRUNCH)	7,674
FAM	PAN03902	Quasar Automation INC	PAPER PRODUCTS	7,560
FAM	PER17801	SERVICIOS GENERALES THANMI S.A.C.-SEGETHANMI S.A.C.	FURNITURE, COMPUTER (screen, keyboard and mouse)	7,557
FAM	PER17801	FLORENCIO GARCIA CALDERON	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL) - MONEDAS CONMEMORATIVAS	7,145
FAM	PER17801	Airborne Training Services Inc.	DC-8 SIMULATORS	7,000
FAM	RLA03901	ND SatCom GmbH	Maintenance Service of Telecommunication Equipment (REPAIR SERVICE FOR 3 MODEMS)	6,878
FAM	PER17801	TRANSPORTE EXPRESS JUVASA E.I.R.L	RENTAL - VEHICLE (TRANSPORTATION AND FOOD SERVICES)	6,846
FAM	PER17801	Maria Claudia CHECA CLARKSON	TRANSLATION SERVICES INTO ENGLISH/SPANISH	6,785
FAM	PAN03902	Gocloud System, Corp	SERVICES	6,420
FAM	PER17801	Maria Fe TORRES PORTOCARRERO	TRANSLATION SERVICES INTO SPANISH	6,347
FAM	PER17801	ERI JHONE CHUCOS ROSALES	MISCELLANEOUS CONSULTING SERVICES	6,235
FAM	RLA06901	Lima Metropolitan Gourmet de Cristina de Souza	CATERING SERVICES	6,207
FAM	PAN03902	FIRESTAR TECHNOLOGY	Database Design and Development Services	6,000
FAP	RAS97902A	MOHAMED NAFIU	Payment for driver svc. for COSCAP-SA office Maldives (01 Feb. to 31 July 2024)	5,778
FAM	RLA99901	Media Pro Produccion y Eventos SAC	Software Licensing	5,495

FAM	PAN15801	SERVICIOS ÓPTIMOS DE INFORMÁTICA, S.A.	COMPUTERS	5,473
FAM	MEX23901	Aeropuertos y Servicios Auxiliares	TRAINING - OTHER	5,336
FAF	RAF14801	DIOR SALLA - RESTAURANT TRAITEUR	Payment for catering svc. during PBN Workshop (25 to 29 Nov. 2024)	5,168
FAM	PAN03902	Tanaka Services Inc	OFFICE SUPPLIES	5,146
FAM	PER17801	XENTIC SAC	IT Software	5,042
FAF	RAF14801	KEUR BETTY	Payment for catering services during NPIP Workshop (Dakar - 16 to 27 Sept. 2024)	5,039
FAM	PAN15801	DESIGNINGS AND ENGINEERING CONTRACTORS, S.A (DECA S.A.)	CIVIL WORKS (CONSTRUCTION)	4,963
FAP	INS08802	GRAVEL HONDA	Payment for operational vehicle maintenance (07.02.2024 to 01.08.2025)	4,873
FAM	PAN03902	Tanaka Services Inc	OFFICE SUPPLIES	4,850
FAM	RLA99901	PERTECHNOLOGY EIRL	COMPUTER	4,730
FAM	PER17801	Atton San Isidro S.A.C.	CATERING SERVICES (LUNCH)	4,705
FAF	ZW24501	RAINBOW TOURISM GROUP LIMITED	Payment for venue during ZW24501 Kickoff meeting (14-15 Nov. 2024)	4,300
FAM	BOL17801	AERODATA AG	Portable Printer	4,250
FAM	RLA99901	PATRICIA YIP	CATERING SERVICES	4,175
FAM	PER17801	XENTIC SAC	IT Software	4,063
FAM	PER17801	Ana Patricia Yip Mostacero	CATERING SERVICES	4,039
FAM	PER17801	Ana Patricia Yip Mostacero	CATERING SERVICES	4,034
FAM	PER17801	EMPERATRIZ ANTÚNEZ GONZALES	OFFICE SUPPLIES (CUADERNOS PROGRAMACION ANUAL 2025)	4,031

FAM	PAN15801	ONSTAGE, S.A	TRANSLATION SERVICES INTO SPANISH	4,000
FAM	PAN15801	ONSTAGE, S.A	TRANSLATION SERVICES	3,950
FAM	MEX07801	Inst. Tecnico De Formacion Y Consultoria Aerea S.L.	TRAINING - OTHER	3,950
FAP	RAS97902A	MOHAMED NAFIU	Payment for driver svc. for COSCAP-SA office Maldives (01 December 2024 to 31 March 2025)	3,852
FAP	RAS97902A	MOHAMED NAFIU	Payment for driver svc. for COSCAP-SA office Maldives (01 Aug. to 30 Nov. 2024)	3,852
FAP	INS08802	Fort Assurances et Avantages Sociaux Inc.	Payment for building insurance for Indonesia Delegation Office from 01 Sept. 2024 to 31 August 2025	3,659
FAM	PER17801	ULL FOOD SERVICES EIRL	CATERING SERVICES	3,335
FAM	PER17801	IATA INTERNATIONAL AIR TRANSPORT / ASSOCIATION	IATA PUBLICATIONS	3,330
FAF	RAF14801	SAVEURS DU MONDE (SARL)	Payment for catering services during PANS-OPS Training for CAAs (25 September to 06 October 2023)	3,308
FME	JO24501	Hilton Amman . Ltd	Payment for catering and meeting svc. during project Kickoff meeting (19 to 20 Nov. 2024)	3,171
FAM	RLA99901	Universidad del Pacifico	TRAINING - OTHER	3,167
FAM	PER17801	JAVE MENDOZA JOHANA JANET	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL) - MONEDAS CONMEMORATIVAS	3,155
FAM	PER17801	La Positiva Seguros y Reaseguros SAA	INSURANCE AND ACIDENT POLICY	3,149
FAM	RLA99901	AENOR Peru SAC	TRAINING - OTHER	3,114

FAF	RAF14801	Elhadji Madior DIOP	Interpretation services during SCM (19 to 21 Nov. 2024) DIOP	3,024
FAF	RAF14801	MOHAMED BENGHAZI	Payment for interpretation during SCM (19 to 21 Nov. 2024) - BENGHAZI	3,024
FAM	PER17801	FLORENCIO GARCIA CALDERON	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL)	3,005
FAM	PAN03902	PC CAD, S.A	Computer Software License (Sketch Up Pro)	2,990
FAM	RLA99901	Ines CALDERON VILLAR	MISCELLANEOUS CONSULTING SERVICES	2,916
FAM	RLA06901	Media Pro Produccion y Eventos SAC	COMPUTER	2,908
FAM	RLA99901	Media Pro Produccion y Eventos SAC	COMPUTER	2,908
FAM	PER17801	Maria Claudia CHECA CLARKSON	TRANSLATION SERVICES INTO SPANISH	2,817
FAM	PER17801	CARLOS ALBERTO DIAZ HORNA	Graphic Art Services (Restauracion documental y modelamiento 3D en REVIT)	2,651
FAM	PER17801	SGS DEL PERU SAC	SERVICES	2,635
FAM	PER17801	Ana Patricia Yip Mostacero	CATERING SERVICES (COFFEE BREAK AND BRUNCH)	2,624
FAM	PER17801	TOP OFFICE.COM EIRL	CIVIL WORKS (REMODELACION Y MANTENIMIENTO)	2,615
FAM	PER17801	PUQUINA VOYAGES EIRL	RENTAL - VEHICLE (TRANSPORTATION SERVICES)	2,548
FAM	PAN03902	BUREAU VERITAS PANAMA, S.A.	TRAINING - OTHER	2,520
FAM	RLA03901	Hedwig SPITZER CACERES	TRANSLATION SERVICES INTO FRENCH	2,520
FAM	RLA03901	Diana TOMIOKA SAITO	TRANSLATION SERVICES INTO FRENCH	2,520
FAM	RLA03901	Maria Claudia CHECA CLARKSON	TRANSLATION SERVICES INTO SPANISH	2,520

FAM	RLA03901	Miriam RAMOS BENITES	TRANSLATION SERVICES INTO SPANISH	2,520
FAM	PAN15801	SERVICIOS ÓPTIMOS DE INFORMÁTICA, S.A.	OFFICE SUPPLIES	2,498
FAM	PER17801	sergec peru s.a.c.	MAINTENANCE SERVICES FOR MEETING ROOMS	2,461
FAM	RLA06901	Media Pro Produccion y Eventos SAC	Software Licensing	2,355
FAM	PER17801	Ana Patricia YIP MOSTACEROS	CATERING SERVICES	2,349
FAM	PER17801	PUQUINA VOYAGES EIRL	RENTAL - VEHICLE (TRANSPORTATION SERVICES)	2,345
FAM	PER17801	Ana Patricia YIP MOSTACEROS	CATERING SERVICES (COFFEE BREAK)	2,326
FAM	PER17801	DAILY TECHNOLOGY S.A.C.	IT Software	2,314
FAM	PER17801	CORPORACION DECOINTEGRA EIRL	MAINTENANCE SERVICES	2,288
FAM	PER17801	SILVIA'S KITCHEN S.A.C	CATERING SERVICES (COFFEE BREAK)	2,268
FAM	PER17801	ULL FOOD SERVICES EIRL	CATERING SERVICES (COFFEE BREAK)	2,205
FAP	RAS09801A	JINGLIN HOTEL	Payment for catering services during Pans-Ops course (17 June to 12 July 2024)	2,205
FAP	INS08802	Globalex Assurances	CANCELLATION of INSURANCE as of 7 June 2024	2,123
FAM	PER17801	Ana Patricia YIP MOSTACEROS	CATERING SERVICES (COFFEE BREAK)	2,058
FAF	RAF14801	SERIGNE DIAGNE	Interpretation during SCM (19 to 21 Nov. 2024) DIAGNE	1,890
FAM	RLA03901	Maria Claudia CHECA CLARKSON	TRANSLATION SERVICES INTO SPANISH	1,890
FAM	RLA03901	Miriam RAMOS BENITES	TRANSLATION SERVICES INTO SPANISH	1,890

FAM	RLA06901	Miriam RAMOS BENITES	TRANSLATION SERVICES INTO ENGLISH	1,890
FAM	RLA06901	Maria Claudia CHECA CLARKSON	TRANSLATION SERVICES INTO ENGLISH	1,890
FAM	RLA06901	Maria Fe TORRES PORTOCARRERO	TRANSLATION SERVICES INTO SPANISH	1,890
FAM	RLA06901	Miriam RAMOS BENITES	TRANSLATION SERVICES INTO SPANISH	1,890
FAM	RLA99901	Vera Gabriela Winkelried Chávez	TRANSLATION SERVICES INTO SPANISH	1,890
FAM	RLA06901	Vera Gabriela Winkelried Chávez	TRANSLATION SERVICES INTO SPANISH	1,890
FAM	RLA99901	María Fe TORRES PORTOCARRERO	TRANSLATION SERVICES INTO SPANISH	1,890
FAM	RLA06901	Maria Claudia CHECA CLARKSON	TRANSLATION SERVICES INTO SPANISH	1,890
FAM	PER17801	Ana Patricia Yip Mostacero	CATERING SERVICES	1,890
FAM	PER17801	FLORENCIO GARCIA CALDERON	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL)	1,887
FAM	RLA09801A	Margarita Rustrián	INTERPRETATION SERVICES INTO SPANISH	1,885
FAM	RLA99901	AENOR Peru SAC	TRAINING - OTHER	1,884
FAM	RLA06901	PERTECHNOLOGY EIRL	License Software & Equipment	1,850
FAM	RLA99901	PERTECHNOLOGY EIRL	License Software & Equipment	1,850
FAM	PAN03902	Rosas Quality & Services	SERVICES	1,800
FAM	PAN15801	SAFEGUARD VIP TRANSPORTATION	TRANSPORTATION SERVICES	1,800
FAM	RLA09801A	Grupo Directum	INTERPRETATION SERVICES INTO SPANISH_E24012	1,749
FAM	RLA99901	Lima Metropolitan Gourmet de Cristina de Souza	CATERING SERVICES	1,718
FAM	RLA99901	PATRICIA YIP	CATERING SERVICES	1,683
FAM	RLA03901	NSL Brasil	STORAGE, INSURANCE AND SHIPPING	1,618
FAM	PAN03902	Salva Mi Maquina S.A.	OFFICE SUPPLIES	1,599

FAP	RAS04901A	Dell Corporation (Thailand) Co., Ltd.	Purchase of laptop and battery for CASP-AP office	1,559
FAM	PAN03902	LA UNIVERSIDAD DE LA SABANA	TRAINING - OTHER	1,537
FAM	RLA99901	AENOR Peru SAC	TRAINING - OTHER	1,534
FAM	PER17801	Ana Patricia YIP MOSTACEROS	CATERING SERVICES (COFFEE BREAK)	1,509
FAM	PAN15801	Corporacion Hotelera Doval, S.A	HOTEL SERVICES	1,427
FAM	PER17801	ULL FOOD SERVICES EIRL	CATERING SERVICES (COFFEE BREAK)	1,401
FAM	PER17801	TRANSPORTE EXPRESS JUVASA E.I.R.L	RENTAL - VEHICLE	1,397
FAM	PER17801	PUQUINA VOYAGES EIRL	RENTAL - VEHICLE (TRANSPORTATION SERVICES)	1,349
FAM	PER17801	CORPORACION DECOINTEGRA EIRL	MAINTENANCE SERVICES	1,300
FAM	PER17801	Ana Patricia Yip Mostacero	CATERING SERVICES	1,196
FAM	PAN03902	FALCON ENVIRONMENTAL INC.	AIRPORT, FAUNA CONTROL SERVICES	1,169
FAM	RLA03901	ORSENNA	IT Software	1,119
FAM	RLA09801A	Grupo Directum	TRANSLATION SERVICES INTO SPANISH	1,111
FAM	PER17801	INVERSIONES Y SERVICIOS LUVELY S.A.C.	RENTAL - VEHICLE (TRANSPORTATION AND FOOD SERVICES)	1,074
FAM	PER17801	HPH INVERSIONES SAC	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL)	1,054
FAM	PER17801	HPH INVERSIONES SAC	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL)	1,032
FAP	INS08802	GRAVEL HONDA	MAINTENANCE SERVICES	1,031
FAM	RLA99901	ALEJANDRO ALFONSO VENTO SILVA	TRANSLATION SERVICES	991
FAM	PER17801	HPH INVERSIONES SAC	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL)	936

FAM	PER17801	IATA INTERNATIONAL AIR TRANSPORT / ASSOCIATION	IATA PUBLICATIONS	879
FAM	PER17801	HPH INVERSIONES SAC	MISCELLANEOUS EQUIPMENT(NON- AERONAUTICAL)	876
FAP	RAS09801A	Beijing Xiaoxiangjiayucun Restaurant	CATERING SERVICES	842
FAM	PER17801	PATRICIA LOPEZ CASTAÑEDA	CATERING SERVICES	841
FAF	RAF14801	CHEIKH AHMED TIDIANE DIOP	Payment for interpretation equipment during AFPP SCM (19 to 21 Nov. 2024)	744
FAM	PER17801	Ana Patricia Yip Mostacero	CATERING SERVICES	710
FAP	RAS09801A	JINGLIN HOTEL	Catering Services during the Charting-Coding Workshop being held from 21 to 24 May 2024 inclusive	664
FAM	RLA03901	Miriam RAMOS BENITES	TRANSLATION SERVICES INTO SPANISH	630
FAM	RLA03901	Maria Claudia CHECA CLARKSON	TRANSLATION SERVICES INTO SPANISH	630
FAM	RLA03901	Sally Ines ARCINIEGA MALAGA DE FERREYROS	TRANSLATION SERVICES FRENCH/SPANISH	630
FAM	RLA03901	Maria Claudia CHECA CLARKSON	TRANSLATION SERVICES INTO SPANISH	630
FAM	RLA03901	Hedwig SPITZER CACERES	TRANSLATION SERVICES FRENCH/SPANISH	630
FAM	RLA03901	Miriam RAMOS BENITES	TRANSLATION SERVICES INTO SPANISH	630
FAM	PER17801	ICAO INTERNATIONAL CIVIL AVIATION / ORGANIZATION	ICAO Publications	590
FAF	BGA09801	IMPAR SEGUROS	Payment for vehicle insurance Toyota RAV - 25.01.2025 to 24.01.2026	578
FAP	RAS97902A	Thai Airways International Public Co., Ltd.	CATERING SERVICES DURING NC and SARAST MEETINGS	571
FAM	PER17801	ULL FOOD SERVICES EIRL	CATERING SERVICES	418

FAM	PER17801	Tic Soluciones Digitales Srl	RENTAL - AUDIO-VISUAL EQUIPMENT	404
FAM	PER17801	Alfredo Enrique Bonilla Tello	SERVICES (photography and editing)	363
FAM	PER17801	HPH INVERSIONES SAC	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL)	309
FAM	PER17801	EMPERATRIZ ANTÚNEZ GONZALES	FURNITURE	293
FAM	PER17801	TRANSPORTE EXPRESS JUVASA E.I.R.L	RENTAL - VEHICLE (TRANSPORTATION SERVICES)	267
FAM	PER17801	Floreria Los Herrajes	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL)	258
FAP	INS08802	Ville de Montreal	Cotisation Societe de Developpement Commercial	168
FAM	PER17801	TOP OFFICE.COM EIRL	MISCELLANEOUS EQUIPMENT(NON-AERONAUTICAL)-RACK TV	158
FAP	RAS09801A	Shijikaiyuanzhiyin Interconnection Technology Group Co., Ltd.	Payment for APAC-FPP Brochures	153

5.4. Annex IV –Purchase Orders (including delegated purchase orders) issued in 2024 for the Technical Assistance projects

Figure 21 - Total number of POs and DPOs for Technical Assistance Procurement (2024)

Region	Project	SupplierID(T)	Description	Amount (in USD)
FAF	COG20801	Global Air Navigation Services LLC	Provision of Training for MTACMM " ATM Incident Investigation Techniques and Human Factors: The TEM/TRM Interface"	31,143

5.5 Annex V – 2024 Procurement comparison (Corporate vs Technical Cooperation)

Figure 22 - 2024 Procurement volume (Number of PO/DPO) Corporate vs Technical Cooperation/Technical Assistance

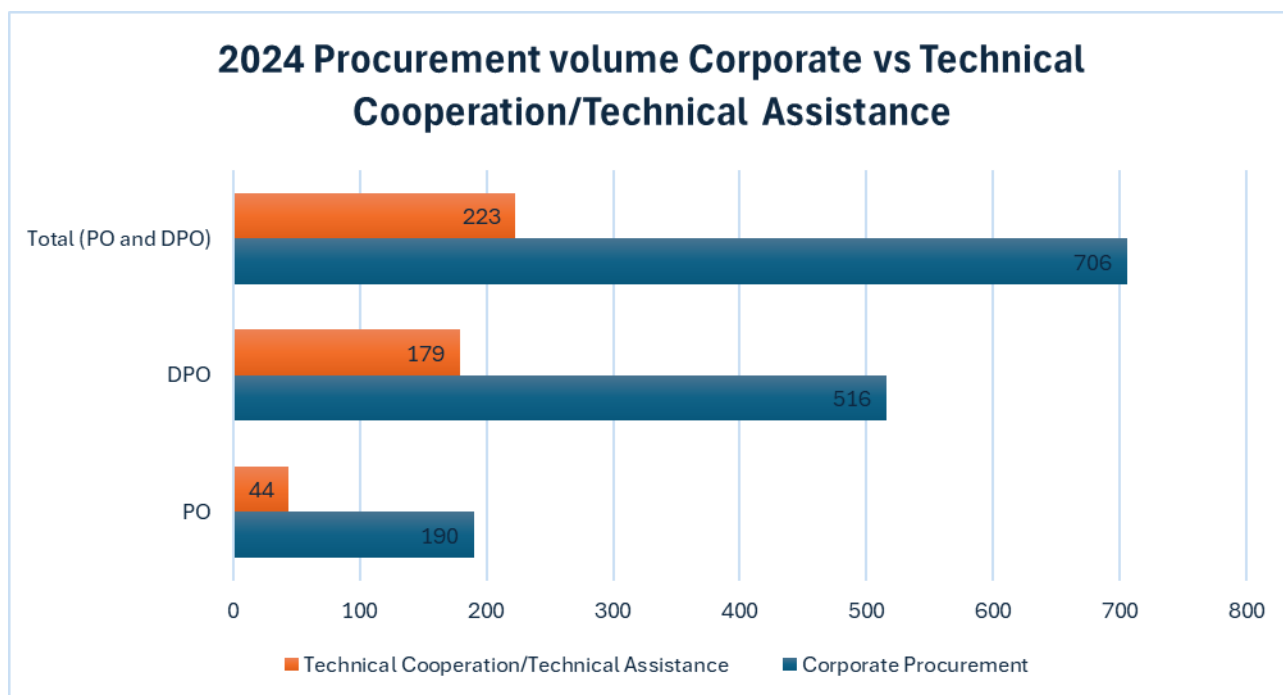
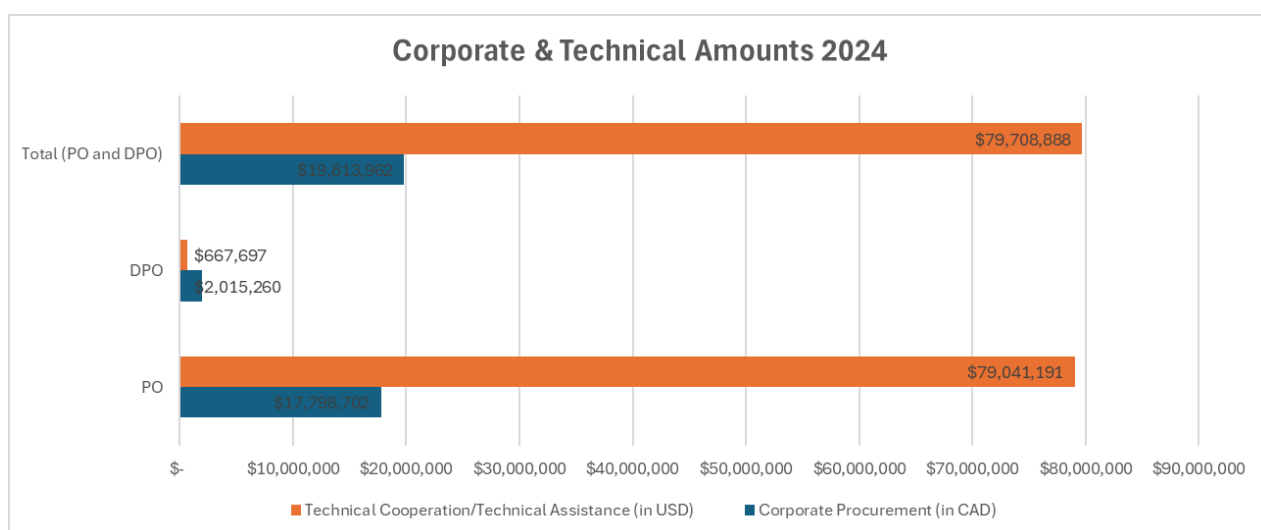


Figure 23 - 2024 Procurement amounts Corporate vs Technical Cooperation/Technical Assistance



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