



C-DEC 226/8
9/6/22

COUNCIL — 226TH SESSION

EIGHTH MEETING

(HYBRID MEETING ON WEDNESDAY, 8 JUNE 2022, AT 1000 HOURS)

SUMMARY OF DECISIONS

OPEN MEETING

Report on the performance of revenue-generating activities in 2021 with audited financial figures of the Ancillary Revenue Generation Fund (ARGF)

1. The Council considered this item on the basis of a PowerPoint presentation delivered by the Secretary General on the financial and operational performance results of the Ancillary Revenue Generation Fund (ARGF) for 2021. The Council also had for consideration an oral report thereon from the Finance Committee (FIC).
2. Following consideration, the Council:
 - a) took note that the 2021 ARGF financial results had a net surplus of CAD 7,883,000, and that, although the ARGF had suffered a shortfall of CAD 1,558,000 in 2021, the Fund was nonetheless able to contribute CAD 8,083,000 to the Regular Programme budget and another CAD 1,359,000 to *Further Contributions to ICAO Work Programmes* from the ARGF reserve set aside for this purpose;
 - b) further noted as a result of accumulated residual funds having been returned to the ARGF reserve, and that two projects had been implemented more slowly due to the pandemic, a total of CAD 1,167,400 was returned to the ARGF reserve, and had been set aside to protect against potential future shortfalls caused by the pandemic or other similar circumstances, and in this connection, underlined the need to link reserve project funding to ICAO Business Plan priorities;
 - c) acknowledged the success of the ARGF in reaching its targets and welcomed the efficiencies achieved, which would yield benefits in the next triennium; and
 - d) requested the Secretariat to provide a more detailed breakdown of the staff positions funded through the ARGF, in the next iteration of this report.

Update on consultations regarding the EUR/NAT Regional office

3. The Council considered this item on the basis of an oral report presented by the Secretary General, which provided an update on the status of consultations regarding the ICAO European and North Atlantic (EUR/NAT) Regional Office. The Council also had for consideration an oral report thereon from the Committee on Governance (COG).

4. Following consideration, the Council:
- a) took note of the information presented in the oral report, as well as the COG oral report thereon, and in this regard, welcomed the ongoing constructive dialogue with the Government of France, as the host State, concerning the future of the ICAO EUR/NAT premises;
 - b) expressed appreciation to the Government of France for its commitment to support the renovation of the facilities of the ICAO EUR/NAT Regional Office through a substantial voluntary financial contribution, of approximately 6 to 8 million Euro; and
 - c) encouraged the Parties to continue their consultations, with a view to the Secretariat presenting a progress report to the Council during its 229th Session, with the understanding that the Secretariat would at the same time also provide the Council with a general overview of the status of the other Regional Offices' premises and facilities.

Draft Assembly working paper – Report on the Implementation of Assembly Resolution A40-27 – Innovation in Aviation

5. The Council considered this item on the basis of C-WP/15359, which presented a draft Assembly working paper which provided an overview of the implementation of Resolution A40-27: *Innovation in Aviation* and which highlighted new initiatives to be undertaken during the 2023-2025 triennium. The Council also had for consideration oral reports thereon from the Air Navigation Commission (ANC) and the Committee on Governance (COG), respectively.

6. Following consideration, the Council:
- a) took note of the information presented in C-WP/15359, as well as the associated oral reports by the ANC and COG thereon, including the update provided by the Small Group on Innovation (SGI), as attached to the COG oral report; and
 - b) approved the draft Assembly working paper attached to C-WP/15359, as revised by the ANC and appended to its oral report, and subject to the changes agreed thereon by the COG as proposed by the SGI in the attachment to its oral report, and delegated authority to the President to thereafter approve the revised working paper on its behalf for subsequent submission to the 41st Session of the Assembly.

Report of the Small Group on Innovation

7. The Council considered this item on the basis of an oral report presented by the Chairperson of the Small Group on Innovation (SGI), which provided an update on the progress made pursuant to the Council's previous decisions on this subject (C-DEC 225/12 and C-DEC 224/9, refer).

8. Following consideration, the Council:
- a) agreed that the decentralized evaluation on innovation to be carried out by the United Nations System Staff College (UNSSC) would also aim to address the request of the Council for the Secretariat to develop a survey aimed at collecting the views of external stakeholders on ICAO and innovation (C-DEC 224/9, refers), and in this connection, requested that the draft Terms of Reference (TORs) for the work to be

undertaken by the UNSSC in this regard would be reviewed by the SGI, in order to ensure that the needs of ICAO and the aviation sector were properly addressed;

- b) welcomed the ICAO Secretariat Strategy on Innovation as an important stepping stone in clarifying the Secretariat's objectives on innovation and providing more structured and coordinated deliverables, and in this regard, also noted that the independent assessment to be conducted by UNSSC could serve as a key vehicle to help clarify ICAO's role in innovation, and to ensure that any potential gaps identified in this regard would be resolved;
- c) invited the SGI to pursue its work in relation to the establishment of a regulatory roadmap, and within this context, to consider how such a roadmap might be integrated with other ICAO technical plans and roadmaps addressing similar issues, including the ICAO Global Plans;
- d) acknowledged, with satisfaction, the progress made in the implementation of Assembly Resolution A40-27: *Innovation in Aviation*, and in this connection, while affirming that the actions requested in Resolution A40-27 continued to be relevant, underscored the need for ICAO to continue to focus its efforts on the further implementation of the Resolution, in accordance with the activities outlined in C-WP/15359, *Draft Assembly Working Paper – Innovation in Aviation*; and
- e) consistent with Assembly Resolution A40-27, invited the Steering Group on the ICAO-Industry Consultative Forum (SGICF) to continue to pursue its efforts to engage in broad consultations with external stakeholders and partners on key strategic issues affecting the aviation sector, and accordingly requested the SGICF to report to the Council during the next Session on the preparations for the next meeting of the ICF.

Performance Audit on IT Governance and Strategic IT Management ICT Strategy and Action Plan 2022-2025

9. The Council agreed to consider these two items concurrently.

10. The first item was considered on the basis of C-WP/15398, which presented a report of the External Auditor (Swiss Federal Audit Office (SFAO)) on the subject of IT Governance and Strategic IT Management. The Council also had for consideration an oral report thereon from the Committee on Governance (COG).

11. The second item was considered on the basis of an oral report delivered by the Secretary General on the Information and Communications Technology (ICT) Strategy and Action Plan 2022-2025, which takes into account the various audit reports and recommendations made by the External Auditor (Swiss Federal Audit Office), the Evaluation and Audit Advisory Committee (EAAC) and the United Nations International Computing Centre (UNICC), as well as the ICAO corporate risks identified in this regard. The Council also had for consideration an oral report thereon from the Committee on Governance (COG).

12. Following consideration, the Council:

- a) took note of the information presented in C-WP/15398, as well as the Secretary General's oral report, together with the respective COG oral reports thereon;

- b) further noted that the Secretariat was intending to present the new ICT Strategy and Action Plan to the Council during the 227th session, and in this connection, invited the External Auditor (SFAO) and the Evaluation and Audit Advisory Committee (EAAC) to each undertake an assessment of this new strategy, with a view to presenting the preliminary results of their review potentially during the 227th session, or thereafter, it being understood that the Secretariat would liaise closely with the External Auditor and EAAC in relation to the timeline; and
- c) in line with the suggestion of the External Auditor that organizations should regularly review/audit the implementation of their ICT strategies every two to three years, requested the Secretariat to plan to undertake the next ICT audit accordingly, and for this review to be undertaken prior to the 42nd Session of the ICAO Assembly (2025).

Update on information security and information, communications and technology management at ICAO

13. The Council commenced consideration of this item on the basis of an oral report delivered by the Secretary General, which presented an update on the progress made in the areas of information security and Information and Communications Technology (ICT) management at ICAO. The Council also had for consideration an oral report thereon from the Committee on Governance (COG).

14. Following its initial consideration, the Council:

- a) took note of the information presented in the oral report, and acknowledged the progress made in the area of information security in accordance with the associated Roadmap, as well as the recent completion of the draft ICT Strategy, including the Digital Transformation plan;
- b) also noted that pursuant to its previous decisions concerning the investigation into anonymous e-mails (C-DEC 222/7 and C-DEC 224/11 refer), the Secretariat had continued to explore possible solutions for the segregation of emails while ensuring that there was no diminution of the diplomatic privileges and immunities of the delegations, and in this connection, further noted that the Secretariat had met with the United Nations Office of Legal Affairs to obtain further guidance in this regard; and
- c) took further note that the Chairperson of the COG had arranged to consult with the Director of the Legal Affairs and External Relations Bureau (D/LEB) and the Director of the Bureau of Administration and Services (D/ADB) to further progress a resolution to the matter as outlined in sub-paragraph b), above, and that pending the outcome of this consultation, the Council would continue its deliberations on this subject, if possible, at a subsequent meeting of the current session, or else at a subsequent session.

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