

**ANNUAL REPORT OF THE COUNCIL
TO THE ASSEMBLY 2025**

**CAPACITY DEVELOPMENT
AND IMPLEMENTATION
PROJECT SUMMARIES**

CONTENTS

Project summaries by Member State

Afghanistan
Angola
Argentina
Azerbaijan
Belize
Bolivia (Plurinational State of)
Chad
Chile
Costa Rica
Côte d'Ivoire
Cyprus
Dominican Republic
Ecuador
Egypt
Ethiopia
France
Ghana
Greece
India
Indonesia
Iraq
Jordan
Kazakhstan
Kenya
Kuwait
Lebanon
Libya
Marshall Islands
Mexico
Nigeria
Oman
Panama
Paraguay
Peru
Philippines
Republic of Korea
Rwanda
Sao Tome and Principe
Saudi Arabia
Singapore

Somalia
Spain
Sudan
Thailand
Uganda
United Republic of Tanzania
Uruguay
Zimbabwe

United Nations

Inter-country and inter-regional listings

Africa Region
Americas Region
Asia-Pacific Region
European Region
Middle East Region

Implementation Packages (iPacks)

PROJECT SUMMARIES BY MEMBER STATE

AFGHANISTAN

Civil Aviation Purchasing Service (AFG06701) (FAF0601)

Project goal

The objective of this project, funded by the Government of Afghanistan, is to assist the Ministry of Transport and Civil Aviation (MoTCA) in the procurement of aviation equipment and/or services and to provide support for the related administrative and technical aspects, as required. This procurement project is implemented within the framework of the Civil Aviation Purchasing Service (CAPS) agreement signed between ICAO and the Ministry of Civil Aviation and Transport of Afghanistan in October 2006.

Project achievements

This project is currently on standby as a result of the ongoing sanctions imposed by the United Nations on the State.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

ANGOLA

Modernization of the air navigation system of Angola (AGO20801) (FAO2001)

Project goal

The objective of this project, funded by the Government of Angola, is to assist the Ministry of Transport (MINTRANS) (more specifically, the air navigation service provider Empresa Nacional de Navegação Aérea (ENNA)), in the modernization of its air navigation services. This project, which began in January 2022 with an expected duration of 36 months, has been extended through December 2027.

Project achievements

Work is under way to implement contracts on airspace design and training and the supply of a very high frequency (VHF) communications system, high frequency (HF) communications system, aeronautical information management (AIM) system, and headsets. Systems were successfully installed, and simulation and ground validation were completed for newly designed procedures, with flight validations under preparation. Radar control training was provided to air traffic controllers (ATCO), AIM training was provided to AIM personnel, and communications, navigation and surveillance (CNS) training was provided to CNS personnel. A tender for the procurement of an automatic dependent surveillance – broadcast (ADS-B) system was launched.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Assistance in the aerodrome area (AGO22801) (FAO2201)

Project goal

The objective of this project, funded by the Sociedade Gestora de Aeroportos (SGA) of Angola, is to assist the SGA through the deployment of an aerodrome operations and safety management system (SMS) expert. This project, which began in October 2022 with an expected duration of 11.5 months, has been extended through December 2027.

Project achievements

The deployed SMS expert provided continued assistance to the SGA. Preparatory activities for the certification of the Namibe and Lubango airports continued during the reporting period. Supporting technical evidence for Lubango's airport was consolidated for submission of a certification request to the civil aviation authority (Civil Aviation Authority of Angola (ANAC)). A corrective action plan, including the corresponding budget, was developed for Namibe's airport.

Project contribution to ICAO Strategic Objectives: 100% Safety

Assistance in the aircraft rescue firefighting area (AGO22802) (FA02202)

Project goal

The objective of this project, funded by the Sociedade Gestora de Aeroportos (SGA) of Angola, was to provide technical assistance to the SGA in aircraft rescue firefighting (ARFF) through the deployment of an aerodrome crash, fire and rescue expert in Luanda and the procurement of ARFF equipment. This project, which began in October 2022 with an expected duration of 36 months, has been extended through June 2026.

Project achievements

ICAO's international ARFF operational assistance (OPAS) expert continued to provide assistance in support of ongoing preparatory activities for certification for the Lubango and Namibe airports. This included the implementation of operational procedures for airport firefighting operations, the preparation of ARFF training programs, and the provision of guidance for the review of airport emergency and rescue plans.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Assistance for the operationalization of the Dr. António Agostinho Neto International Airport (AIAAN) (AGO23801) (FA02301)

Project goal

The objective of this project, funded by the Government of Angola, is to assist the Ministry of Transport (MINTRANS) with the monitoring and supervision of the operational readiness and transfer (ORAT) project for the new Dr. António Agostinho Neto International Airport (AIAAN), the certification of AIAAN and the later transfer of AIAAN operations to a concessioner. This project, which began in August 2023 with an expected duration of 24 months, has been extended through May 2026.

Project achievements

ICAO's deployed aerodrome expert provided continued assistance to the MINTRANS for the monitoring of the remaining ORAT activities, including preparation for the transfer of international flights to the new Dr. António Agostinho Neto International Airport (AIAAN).

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Assistance for the development of Angola's Next Generation of Aviation Professionals (NGAP) strategy (AGO24803) (FA02403)

Project goal

The objective of this project, funded by the Government of Angola, is to assist the Government of Angola in the development of an NGAP strategy and action plan for the next 15 years, with the goal of establishing a sustainable and robust aviation workforce. This project began in September 2025 with an expected duration of one year.

Project achievements

The recruitment of an NGAP specialist (team leader) and data analyst was initiated.

Project contribution to ICAO Strategic Objectives: 20% Safety; 20% Aviation Security and Facilitation; 20% Air Navigation Capacity and Efficiency; 20% Environmental Protection; 20% Economic Development of Air Transport.

Assistance through OPAS experts (AGO24804) (FA02404)

Project goal

The objective of this project, funded by the Civil Aviation Authority of Angola (ANAC), was to provide technical assistance to ANAC through operational assistance (OPAS) experts. This project, which began in January 2025 with an expected duration of nine months, has been extended through December 2026.

Project achievements

Assistance was provided to ANAC through the deployment of two ICAO operational assistance (OPAS) experts in aviation security and facilitation to support preparation for a Universal Security Audit Programme (USAP) audit, among other activities. The experts successfully completed their assignment, which contributed to a positive outcome in the USAP audit.

Project contribution to ICAO Strategic Objectives: 100% Aviation Security and Facilitation

ARGENTINA

Strengthening of the National Civil Aviation Administration (ANAC) (ARG07803) (FAR0703)

Project goal

The objective of this project, funded by the Government of Argentina, is to contribute to the strengthening of the civil aviation system as a means to support the social, economic and cultural development of the State, achieving full compliance with its obligations as a signatory to the Convention on International Civil Aviation, stimulating the growth of the air transport sector and helping to foster aeronautical activity. The project objective was revised to include the contracting of services and recruitment of personnel for the presidential fleet. This project, which began in August 2007, has been extended through December 2030.

Project achievements

Continued assistance was provided in the recruitment and administration of local staff for the National Civil Aviation Administration (ANAC).

Project contribution to ICAO Strategic Objectives: 100% Safety

Assistance from the Argentinean Air Force to the Civil Aviation Administration (ARG09801) (FAR0901)

Project goal

The objective of this project, funded by the Government of Argentina, is to provide support services to the Fuerza Aérea Argentina in its role of air navigation services provider (ANSP) of Argentina, and to the State airline Líneas Aéreas del Estado (LADE) in promotional activities that integrate remote communities within the national territory. The project comprises the recruitment of national professionals, procurement of equipment, maintenance of services and training. This project, which began in July 2009 with an expected duration of three years, has been extended through June 2030.

Project achievements

Assistance was provided in the organization of a tender process for the purchase of equipment.

Project contribution to ICAO Strategic Objectives: 100% Safety

Strengthening of air navigation services and updating of CNS systems (ARG16801) (FAR1601)

Project goal

The objective of this project, funded by the Government of Argentina, is to strengthen the transfer of responsibilities and actions related to the provision of air navigation services from the Dirección General de Control de Tránsito Aéreo (DGCTA) of the Argentinian Air Force to the Argentinian air navigation company Empresa Argentina de Navegación Aérea (EANA), with foremost attention to air traffic services. Such efforts are aimed at ensuring the recruitment and deployment of professionals, training of personnel, purchase of equipment and development of other activities necessary to upgrade the communications, navigation and surveillance (CNS) systems supporting EANA in the fulfilment of its responsibilities. This project, which began in August 2016 with an expected duration of five years, has been extended through August 2026.

Project achievements

Continued support was provided in the recruitment of national personnel such as communications, navigation and surveillance (CNS) technicians, aircraft operations designers and administrative personnel. Work continued on the implementation of a contract signed for the upgrade of the State's air traffic management (ATM) system at Ezeiza Ministro Pistarini International Airport and for the Ezeiza flight information region (FIR), Resistencia FIR and Comodoro Rivadavia FIR. An amendment to such contract is currently in progress to add equipment to the initial scope.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Assistance to the Secretaría General de la Presidencia de la Nación (ARG20801) (FAR2001)

Project goal

The objective of this project, funded by the Government of Argentina, is to assist the Secretaría General de la Presidencia de la Nación (SGP) in the incorporation, disposal, purchase, sale, rental, maintenance management and operation of the presidential aircraft fleet. This project, which began in October 2021 with an expected duration of two years, has been extended through December 2025.

Project achievements

There was no activity during the reporting period, and the project will be closed once the current extension expires.

Project contribution to ICAO Strategic Objectives: 50% Safety; 50% Economic Development of Air Transport

ICAO-Airbus ACT-SAF Assistance Project: feasibility study on SAF in Argentina (AR25501) (V26HQ03 – Argentina)

Project goal

The objective of this project, funded by a contribution from Airbus to the ICAO Environment Fund, is to provide technical assistance to the Civil Aviation Authority of Argentina in conducting a feasibility study on the development and deployment of sustainable aviation fuels (SAF) and in developing an implementation road map. This project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. This project, which began in May 2025 with an expected duration of six months, was extended through June 2026.

Project achievements

Assistance was provided through the deployment of a SAF expert who conducted the feasibility study on SAF development and deployment in Argentina.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

AZERBAIJAN

Assistance to the State Civil Aviation Agency of the Republic of Azerbaijan (SCAA) (AZE24801) (FAZ2401)

The objective of this project, funded by the State Civil Aviation Agency of Azerbaijan (SCAA), is to provide technical assistance to the SCAA through the recruitment and deployment of ICAO international experts providing operational assistance (OPAS) in airworthiness as agreed between ICAO and the implementing agency on a yearly basis, as well as the administration of their contracts, salary payments and other entitlements. This project, which began in April 2025 with an expected duration of six months, has been extended through December 2026.

Project achievements

The airworthiness expert was deployed. The recruitment of a second expert in the area of personnel licensing (PEL), for a period of one month and in an oversight capacity, was initiated.

Project contribution to ICAO Strategic Objectives: 100% Safety

BELIZE

Technical assistance to the National Civil Aviation Administration of Belize (BLZ22301)

Project goal

The objective of this project, funded by the ICAO Programme for Aviation Volunteers (IPAV), is to assist the State in preparing for the transition from the current civil aviation department to a civil aviation authority. This will enable Belize to address its obligations as a signatory to the Convention on International Civil Aviation and ensure the establishment of sustainable safety and security oversight systems through the implementation of all the critical elements of oversight systems, including ICAO Standards and Recommended Practices (SARPs). This project, which began in November 2022 with an expected duration of six months, is on hold.

Project achievements

Implementation activities in 2025 were minimal at the request of the State.

Project contribution to ICAO Strategic Objectives: 100% Safety

BOLIVIA (PLURINATIONAL STATE OF)

Development of national aviation (BOL17801) (FB01701)

Project goal

The objective of this project, funded by the Government of the Plurinational State of Bolivia, is to modernize safety oversight by developing necessary capacities to support the future of aviation and to establish sustainable supervisory systems by progressively transforming them into better management systems. This project, which began in January 2017 with an expected duration of five years, has been extended through December 2028.

Project achievements

Continued assistance was provided to support the transition of national personnel towards their full integration and recruitment under the Civil Aviation Authority of Bolivia (Plurinational State of). In addition, assistance was provided to the representation of the Plurinational State of Bolivia on the ICAO Council.

Project contribution to ICAO Strategic Objectives: 100% Safety

CHAD

Preliminary assessment of the Chad Civil Aviation Authority's organizational needs (TCD24602) (FTD2402)

Project goal

The objective of this project, funded by the Civil Aviation Authority of Chad (ADAC), was to provide technical assistance in assessing the competencies of ADAC's technical staff. This project, which began in November 2024 with an expected duration of two months, was completed.

Project achievements

Assistance in assessing the technical and general competencies of technical staff was provided through the deployment of seven experts: a human resources training and development expert, a personnel licensing expert, a flight operations expert, an airworthiness expert, an aerodrome and ground aids expert, an air navigation services expert and an aviation security expert.

Project contribution to ICAO Strategic Objectives: 100% Safety

CHILE

Feasibility study on sustainable aviation fuels (SAF) in Chile (CL24501) (FCL2401)

Project goal

The objective of this project, funded by a contribution from the Netherlands to the ICAO Environment Fund, is to provide technical assistance to the Civil Aviation Authority of Chile in conducting a feasibility study on the development and deployment of sustainable aviation fuels (SAF) and in developing an implementation road map. This project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. This project, which began in November 2024 with an expected duration of six months, was extended through June 2026.

Project achievements

Assistance was provided through the deployment of a SAF expert who conducted the feasibility study on SAF development and deployment in Chile.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

COSTA RICA

Assistance to the DGAC of Costa Rica (CRI23801) (FCR2301)

Project goal

The objective of this project, funded by the Government of Costa Rica, is to provide assistance to the Directorate General of Civil Aviation (DGCA) of Costa Rica in revising the national aeronautical framework, identifying the State's 2050 vision for civil aviation and proposing an updated general civil aviation policy and law. In line with the State's new vision, the updated policy and law will allow for the sustainable development of civil aviation in Costa Rica as well as its full integration into the regional and international contexts. This project, which began in November 2023 with an expected duration of six months, was completed.

Project achievements

Assistance was provided through the deployment of eight experts in the areas of aviation legislation, air transport, human resources, airport operations, air navigation services, environment, and airline operation and management. The final report was submitted to the State.

Project contribution to ICAO Strategic Objectives: 100% Safety

CÔTE D'IVOIRE

Business implementation study on sustainable aviation fuels (SAF) in Côte d'Ivoire (CI25501) (FCI2501)

Project goal

The objective of the project, funded by a contribution from France to the ICAO Environment Fund, is to provide technical assistance to the Civil Aviation Authority of Côte D'Ivoire in sustainable aviation fuels (SAF) regulatory development and in conducting a Life-Cycle Assessment and Business Implementation Study on SAF, in close cooperation with the State. The project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. This project, which began in April 2025 with an expected duration of nine months, has been extended through June 2026.

Project achievements

Assistance was provided through the deployment of ICAO sustainable aviation fuels (SAF) experts to support the development of a SAF regulatory framework and to conduct a business implementation study. While the regulatory framework has been successfully completed, the business implementation study was expected to be finalized by February 2026.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

CYPRUS

Strengthening of the Department of Civil Aviation of Cyprus (CYP17801) (FCY1701)

Project goal

The objective of this project, funded by the Government of Cyprus, is to support the Department of Civil Aviation (DCA) of Cyprus in the areas of flight operations (OPS) and airworthiness (AIR) through the provision of two international experts, one flight operations inspector and one airworthiness inspector, both to be recruited and deployed in an Operational Assistance (OPAS) capacity. This project, which began in May 2018 with an expected duration of one year, has been extended through December 2026.

Project achievements

Continued support was provided to the DCA of Cyprus in the development of a sustainable airworthiness (AIR) system and in the execution of its safety oversight responsibilities in the field of flight operations (OPS).

Project contribution to ICAO Strategic Objectives: 100% Safety

DOMINICAN REPUBLIC

Technical assistance in the acquisition of new infrastructure for the issuance of electronic passports in the Dominican Republic (DOM22802) (FDO2202)

Project goal

The objective of this project, funded by the Government of the Dominican Republic, is the deployment of a team of experts on electronic passports to assist the State in the implementation of new infrastructure for the issuance of electronic passports. This project, which began in January 2023 with an expected duration of 18 months, has been extended through December 2026.

Project achievements

The experts provided assistance during the tendering phase for a new electronic passport which culminated in the State signing a contract with its selected supplier. The experts additionally provided assistance to enable the State to join ICAO's Public Key Directory (PKD).

Project contribution to ICAO Strategic Objectives: 100% Security and Facilitation

Renewal of the identity and electoral identification document of the Dominican Republic (DOM23802) (FDO2302)

Project goal

The objective of this project, funded by the Government of the Dominican Republic, is to assist the Central Electoral Board (Junta Central Electoral – JCE) during the preparation phase of establishing specifications and commencing the bidding process for the renewal of the identity and electoral document in the Dominican Republic through the deployment of a team of specialists. This project, which began in September 2023 with an expected duration of 18 months, was completed.

Project achievements

The experts provided assistance to the State during the tendering phase for the renewal of the State's identity and electoral document, which was paused for an extended period by the State entity. The assistance resulted in the State signing a contract with its selected supplier and commencing implementation of the new document.

Project contribution to ICAO Strategic Objectives: 100% Security and Facilitation

ECUADOR

Strengthening of the Directorate General of Civil Aviation (ECU11802) (FEC1102)

Project goal

The objective of this project, funded by the Government of Ecuador, is to provide assistance to the Directorate General of Civil Aviation (DGCA) of Ecuador in support of the Government's national strategies and economic development plans for the air transport sector and civil aviation programmes and projects. These include aeronautical and airport infrastructure, airspace management processes, safety oversight and human resources, at the technical, operational and organizational levels. This project, which began in October 2011 with an expected duration of three years, has been extended through December 2029.

Project achievements

Assistance was initiated for the procurement of power generators, an uninterrupted power supply (UPS), spare parts for communications, navigation and surveillance/air traffic management (CNS/ATM) equipment, as well as the acquisition, implementation and commissioning of the integrated visualization and communications system for the air traffic service (ATS) approach service in Quito, Ecuador.

Project contribution to ICAO Strategic Objectives: 100% Safety

EGYPT

Project Manager for the Cairo FIR Airspace Restructure Project (EGY23801) (FEG2301)

Project goal

The objective of this project, funded by the Egyptian Civil Aviation Authority (ECAA), is the provision of subject matter expertise to the ECAA by providing ICAO consultancy services during the design, planning and implementation phases of the Cairo flight information region (FIR) airspace restructure project. This project began in April 2025 with an expected duration of one year.

Project achievements

The Project Coordinator worked closely with the ECAA on many levels, collecting information and data and identifying needs and improvement opportunities, while also conducting an airspace redesign analysis. The project experienced some delays due to unforeseen obstacles but will correct course as some activities take place in parallel. It has now entered the design phase.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

ETHIOPIA

CAPS – Procurement of an approach multilateration (MLAT) surveillance system and an advanced surface movement guidance and control system (A-SMGCS) (ETH04701) (FET0401)

Project goal

The objective of this project, funded by the Government of Ethiopia, is to assist the Ethiopian Civil Aviation Authority (ECAA) in the procurement of aviation equipment and/or services and to provide support in the related administrative and technical aspects, as required. This procurement project is implemented within the framework of the Civil Aviation Purchasing Service (CAPS) agreement signed between ICAO and the ECAA in January 2004.

Project achievements

The multilateration (MLAT) terminal surveillance system and the advanced surface movement guidance and control system (A-SMGCS) are in the warranty period (until November 2026). There has been no significant activity during the reporting period.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

CAPS – Procurement of tower, procedural and radar air traffic control (ATC) simulator systems (ETH19701) (FET1901)

Project goal

The objective of this project, funded by the Ethiopian Airlines Group, is to assist in the procurement of aviation equipment and/or services and to provide support in the related administrative and technical aspects, as required. This procurement project is implemented within the framework of the Civil Aviation Purchasing Service (CAPS) agreement signed between ICAO and the Ethiopian Airlines Group in February 2019.

Project achievements

No specific activities were undertaken during the reporting period. The warranty period, initially set to expire in June 2025, has been extended pending the rectification of outstanding technical issues by the suppliers.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Development of a national air navigation plan (ETH22802) (FET2202)

Project goal

The objective of this project, funded by the Ethiopian Civil Aviation Authority (ECAA), is to provide technical assistance to ECAA in an advisory capacity for the development of a national air navigation plan (NANP). This project, which began in September 2024 with an expected duration of six months, has been extended through June 2026.

Project achievements

Continued assistance in the development of the NANP was provided to the State through the deployment of six ICAO experts in air traffic management (ATM), communications, navigation and surveillance (CNS), aeronautical information management (AIM), aerodrome and ground aids (AGA), meteorology (MET), and instrument flight procedure design (IFPD). The draft NANP has been developed and is currently being consolidated following the review by the ECAA.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Business implementation study on sustainable aviation fuels (SAF) in Ethiopia (V25ES06 – Ethiopia)

Project goal

The objective of this project, funded by a contribution from France to the ICAO Environment Fund, is to provide technical assistance to the Ethiopian Civil Aviation Authority in conducting a business implementation study on the development and deployment of sustainable aviation fuels (SAF) and in developing an implementation road map. The project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. This project began in November 2025 with an expected duration of six months.

Project achievements

SAF experts were recruited to conduct the business implementation study on SAF development and deployment in Ethiopia.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

FRANCE

France-ICAO Developing Countries Scholarship Programme (DCSP) (FRA25001)

Project goal

The objective of this project, funded by the Government of France, is to assist the French National School of Civil Aviation (ENAC) in the administration of the France-ICAO Developing Countries Scholarship Programme (DCSP). This initiative aims at enhancing global aviation capacity by training participants from ICAO Member States through the distribution of critical scholarship information and the formal issuance of fellowship awards. This project began in June 2025 with an expected duration of one year.

Project achievements

A total of four scholarship awards were issued by ICAO to participants from four developing countries.

Project contribution to ICAO Strategic Objectives: 100% Safety

GHANA

Feasibility study on sustainable aviation fuels (SAF) in Ghana (GH2501) (FGH2501)

The objective of this project, funded by a contribution from the United Kingdom to the ICAO Environment Fund, is to provide technical assistance to the Civil Aviation Authority of Ghana in conducting a feasibility study on the development and deployment of sustainable aviation fuels (SAF) and in developing an implementation road map. This project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. This project, which began in April 2025 with an expected duration of six months, was extended through June 2026.

Project achievements

Assistance was provided through the deployment of a SAF expert who conducted the feasibility study on SAF development and deployment in Ghana.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

GREECE

Capacity-building for the Hellenic Civil Aviation Authority (HCAA) for air transport development and continuous improvement of operational safety and oversight functions (GRE22801) (FGR2201)

Project goal

The objective of this project, funded by the Government of Greece, is to ensure technical cooperation, accompaniment, knowledge transfer, capacity-building and management services and other support services that allow the Hellenic Civil Aviation Authority (HCAA) to adequately comply with activities such as contributing to the continuous development of the State's civil air transport sector. This includes strengthening the support and continuous improvement of operational safety, ensuring an efficient oversight system, granting the authorizations and certifications required by the civil air transport system, developing and promoting civil aeronautical activities, fostering the efficient development of the technical and administrative regulatory framework governing civil aviation, and strengthening the promotion of civil aviation in the Hellenic Republic under the applicable regulations and the responsibilities emanating from the Convention on International Civil Aviation and its Annexes. This project, which began in July 2022 with an expected duration of three years, was extended through July 2028.

Project achievements

Support was provided to the HCAA in the recruitment and contract management of 14 national technical personnel. ICAO's Capacity Development and Implementation (CDI) Bureau advanced a training proposal in coordination with the HCAA, which is under review.

Project contribution to ICAO Strategic Objectives: 100% Safety

Capacity-building for the Hellenic Aviation Service Provider (HASP) (GRE22802) (FGR2202)

Project goal

The objective of this project, funded by the Government of Greece, is to further develop and enhance the capability of the Hellenic Aviation Service Provider (HASP) to help it fulfil its mandate on civil aviation functions according to ICAO Standards and Recommended Practices (SARPs) and regional and national frameworks. This project, which began in November 2022 with an expected duration of three years, was extended through July 2028.

Project achievements

Support was provided to the HASP in the recruitment and contract management of four national technical personnel. Several missions were undertaken by national personnel during the year. The project was extended to include new junior professionals to be hired by the HASP in the areas of engineering and finance.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

INDIA

Provision of technical expertise to review national regulations related to height limitations around aerodromes (FIN2501)

Project goal

The objective of this project, funded by the Airports Authority of India (AAI), is to provide assistance in an advisory capacity to AAI in the review of current national regulations related to height structures around aerodromes and in comparing such regulations with ICAO provisions. This project began in November 2025 with an expected duration of three months.

Project achievements

Four experts, an aerodrome and ground aids (AGA) expert and team leader, a Procedures for Air Navigation Services – aircraft operations (PANS-OPS) expert, a communications, navigation and surveillance (CNS) expert, and a flight operations expert were deployed.

Project contribution to ICAO Strategic Objectives: 100% Safety

INDONESIA

Indonesia-ICAO Developing Countries Training Programme (DCTP) (INS21801)

Project goal

The objective of this project, funded by the Indonesian Agency of Human Resources Development on Transportation (AHRDT), is to provide individuals from developing countries with opportunities to gain knowledge on implementing ICAO Standards and Recommended Practices (SARPs) and to promote the safety and development of international civil aviation. The assistance includes the distribution of related information to ICAO Member States and the issuance of fellowship awards and letters of rejection. This project, which began in September 2021 with an expected duration of three years, has been extended through September 2027.

Project achievements

In 2025, a total of 60 fellowship awards were issued by ICAO to participants from 35 countries for three courses: Essential Soft Skills for NextGen Aviation Professionals, Performance-based Navigation Overview, and Air Transport Economics for Airport Professionals.

Project contribution to ICAO Strategic Objectives: 100% Safety

IRAQ

Assistance to the Iraq Civil Aviation Authority (ICAA) (IRQ23801) (FIQ2301)

Project goal

The objective of this project, funded by the Government of Iraq, is to provide assistance to the Iraq Civil Aviation Authority (ICAA) through the recruitment and deployment of ICAO international experts with operational assistance (OPAS) capacity, as agreed between ICAO and the ICAA on a yearly basis, as well as the administration of their contracts, salary payments and other entitlements. Additionally, at the request of the ICAA, the project includes the training of personnel and, potentially, the procurement of goods and services to support the ICAA's activities. The project began in February 2024 with an expected duration of two years.

Project achievements

Three OPAS experts were deployed, and a training needs assessment (TNA) was conducted. The ICAA engaged in training activities through the project to meet the recommendations identified in the TNA.

Project contribution to ICAO Strategic Objectives: 60% Safety; 40% Air Navigation Capacity and Efficiency

JORDAN

Feasibility study on sustainable aviation fuels (SAF) in Jordan (J024501) (FJ02401)

The objective of this project, funded by a contribution of the Netherlands to the ICAO Environment Fund, is to provide technical assistance to the civil aviation authority of Jordan in conducting a feasibility study on the development and deployment of sustainable aviation fuels (SAF) and in developing an implementation road map. This project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. This project, which began in November 2024 with an expected duration of six months, has been extended through June 2026.

Project achievements

Assistance was provided through the deployment of a sustainable aviation fuels (SAF) expert who conducted the feasibility study on SAF development and deployment in Jordan.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

KAZAKHSTAN

Civil Aviation Master Plan (CAMP) (KAZ24802) (FKZ2402)

Project goal

The objective of this project, funded by the Aviation Administration of Kazakhstan (AAK), is to develop a Civil Aviation Master Plan (CAMP) for Kazakhstan. The CAMP will provide a comprehensive planning and implementation strategy for the development of the civil aviation sector in the State, with special emphasis on economic and financial aspects. Moreover, the CAMP will serve as a supporting document in the process of donor funds mobilization for civil aviation projects and programmes. This project began in September 2025 with an expected duration of ten months.

Project achievements

The recruitment of nine experts to form part of the CAMP Team was initiated. Experts represented the fields of: civil aviation consulting, civil aviation law, air transport economics, facilitation and the Traveller Identification Programme (TRIP), safety, airports planning, air navigation services (ANS), aviation security (AVSEC) and environmental protection.

Project contribution to ICAO Strategic Objectives: 25% Safety; 25% Air Navigation Capacity and Efficiency; 20% Economic Development of Air Transport; 25% Security and Facilitation; 5% Environmental Protection

Accident and Incident Investigation Expert (KAZ25601) (FKZ2501)

Project goal

The objective of this project, funded by the Aviation Administration of Kazakhstan (AAK), is to facilitate the hiring of an accident and incident investigation (AIG) expert to support and assist the Kazakh authorities in conducting investigations into the aircraft accident that occurred on 25 December 2024. This project began in April 2025 with an expected duration of eight months.

Project achievements

The AIG expert was deployed in April 2025 to attend the inception meeting in Astana. The expert submitted a preliminary report on activities conducted from May to October 2025.

Project contribution to ICAO Strategic Objectives: 100% Safety

KENYA

Technical assessment on the repurposing of Mombasa's refinery to produce sustainable aviation fuels (SAF) and issuance of a business implementation report (FKE2501)

Project goal

The objective of this project, funded by a contribution from the Netherlands to the ICAO Environment Fund, is to provide technical assistance to the Kenya Civil Aviation Authority in producing a business implementation report consisting of a technical assessment on the repurposing of Mombasa's refinery to produce sustainable aviation fuels (SAF). This project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. This project, which began in March 2025 with an expected duration of six months, was extended through June 2026.

Project achievements

Assistance was provided through the deployment of a SAF expert who conducted the technical assessment on the repurposing of the Mombasa refinery to produce SAF.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

KUWAIT

Consultancy services for technical and operational support for the Kuwait Directorate General of Civil Aviation (KUW20802) (FKW2002)

Project goal

The purpose of this project, funded by the Government of Kuwait, is to provide technical and operational assistance to the Directorate General of Civil Aviation (DGCA) of Kuwait. The project builds on the previous technical cooperation project KUW13801 and delivers support through the deployment of operational assistance (OPAS) experts in the following areas: airport operations management, financial expertise, aerodrome certification, flight safety regulations, aviation security and air navigation services. This project began in September 2022 with an expected duration of five years.

Project achievements

Contracts continued to be managed for the OPAS experts deployed in the areas of finance, airport operations, aerodrome certification, flight safety regulations, aviation security and air navigation services.

Project contribution to ICAO Strategic Objectives: 50% Safety; 50% Air Navigation Capacity and Efficiency

LEBANON

Reactivation of the Civil Aviation Safety Centre (CASC) (LEB02801) (FLB0201)

Project goal

The objective of this project, funded by the Government of Lebanon, is to reactivate the Beirut Regional Civil Aviation Safety Centre (CASC). The project addresses issues related to human resources development and the transfer of technology to Lebanon. This project, which began in 2002 with an expected duration of one year, has been extended through March 2027.

Project achievements

Continued assistance was provided in the recruitment and administration of local staff for the CASC.

Project contribution to ICAO Strategic Objectives: 93% Safety; 7% Economic Development of Air Transport

Civil Aviation Purchasing Service (CAPS) (LEB88701) (FLB8801)

Project goal

The objective of this project, funded by the Government of Lebanon, is to assist the Directorate General of Civil Aviation (DGCA) in the procurement of aviation equipment and/or services and to provide support in related administrative and technical aspects, as required. This project is implemented within the framework of the Civil Aviation Purchasing Service (CAPS) agreement signed between ICAO and the Government of Lebanon in 1988.

Project achievements

Assistance was provided in the procurement of spare parts for meteorological radar equipment. Requirements for an air traffic management and aeronautical information management system are being defined. Assistance was provided in the procurement of flight calibration services.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

LIBYA

Assistance to the Libyan Civil Aviation Authority (LYCAA) in providing safe, efficient and cost-effective aviation services while prioritizing the development of a Civil Aviation Master Plan (CAMP) (LBY23801) (FLY2301)

Project goal

The objective of this project, funded by the Government of Libya, is to provide support to the Libyan Civil Aviation Authority (LYCAA) in creating local capacity through the deployment of international subject matter experts, the procurement of goods and/or services and the facilitation of ICAO-recognized training assessment and packages. This project began in September 2025 with an expected duration of three years.

Project achievements

A training needs proposal and a proposal to conduct a tender for a company to carry out the Civil Aviation Master Plan (CAMP) were sent to the authorities.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

MARSHALL ISLANDS

Assistance to the Marshall Islands in conducting a market study on e-passport booklets and an e-passport printing system (MHL24601) (FMH2401)

Project goal

The objective of this project is to provide recommendations in an advisory capacity to the Marshall Islands to implement the use of e-passports in the country and conduct a market research study for e-passport booklets and an e-passport printing system. This project, which began in August 2024 with an expected duration of one and a half months, has been extended through July 2026.

Project achievements

No activities were undertaken during the reporting period.

Project contribution to ICAO Strategic Objectives: 100% Security and Facilitation

MEXICO

TRAINAIR PLUS Programme for Aeropuertos y Servicios Auxiliares (ASA) (MEX07801) (FMX0701)

Project goal

The objective of this project, funded by the Government of Mexico, is to advise and assist the Centro Internacional de Instrucción de Aeropuertos y Servicios Auxiliares (CIIASA) in the delivery of the TRAINAIR PLUS Training Developer Course and to advise it on the development of Standardized Training Packages (STPs). This project, which began in 2008 with an expected duration of one year and which helped the CIIASA to achieve full membership in the ICAO TRAINAIR Programme in 2009, has been extended through December 2028.

Project achievements

Continued assistance was provided to the training centre in the delivery of 11 training courses on civil aviation matters related to safety and mission travel to 95 participants.

Project contribution to ICAO Strategic Objectives: 100% Safety

Technical assistance for enhancing Mexico's electronic passport (MEX22801) (FMX2201)

Project goal

The objective of this project, funded by the Government of Mexico, is to provide the Secretaría de Relaciones Exteriores (SRE) of the Government of Mexico with the necessary assistance to validate the compliance, according to ICAO Standards and Recommended Practices (SARPs), of the electronic travel document booklet implemented in Mexico, and of the State's processes for the issuance of such document. This project, which began in January 2023 with an expected duration of six months, was extended through December 2026.

Project achievements

Assistance was provided through the launch of a tender to contract a laboratory to verify the technical standards and security features of the new electronic travel document and booklet model implemented by the State of Mexico.

Project contribution to ICAO Strategic Objectives: 100% Security and Facilitation

Technical cooperation assistance – training personnel of the Federal Civil Aviation Agency (AFAC) (MEX23901) (FMX2301)

Project goal

The objective of this project, funded by the Government of Mexico, is to provide the Federal Civil Aviation Agency (AFAC) with the necessary assistance to train AFAC personnel and pilots. This project, which began in June 2023 with an expected duration of six months, has been extended through December 2028.

Project achievements

The required training and technical assistance related to air traffic management (ATM) were provided to 532 AFAC personnel and pilots.

Project contribution to ICAO Strategic Objectives: 100% Safety

NIGERIA

Civil Aviation Purchasing Service (CAPS) (NIR06701) (FNG0601)

Project goal

The objective of this project, funded by the Federal Airports Authority of Nigeria (FAAN), is to assist FAAN in the procurement of aviation equipment and/or services and to provide support in related administrative and technical aspects, as required. This procurement project is implemented within the framework of the Civil Aviation Purchasing Services (CAPS) agreement signed between ICAO and FAAN in March 2006.

Project achievements

The evaluation of the offers received, selection of the supplier and signature of the contract for the provision of fauna control equipment were completed, and implementation has started. The shipment of equipment was set to continue into the first quarter of 2026.

Project contribution to ICAO Strategic Objectives: 100% Safety

Development of a Civil Aviation Master Plan (CAMP) (NGA22801) (FNG2201)

Project goal

The objective of this project, funded by the Nigerian Civil Aviation Authority, was to develop a Civil Aviation Master Plan (CAMP) for Nigeria. The CAMP will provide a comprehensive planning and implementation strategy for the development of the civil aviation sector in the State, with special emphasis on economic and financial aspects. Moreover, the CAMP will serve as a supporting document in the process of the mobilization of donor funds for civil aviation projects and programmes. This project, which began in August 2023 with an expected duration of nine months, was completed.

Project achievements

A team of seven experts, including a programme coordinator, worked on the development of the CAMP. Several on-site missions were carried out, and the CAMP was delivered during the CAMP workshop held in Abuja, Nigeria, in July 2025. Depending on comments from Nigerian stakeholders, additional activities may be considered for 2026.

Project contribution to ICAO Strategic Objectives: 20% Safety; 20% Air Navigation Capacity and Efficiency; 20% Security and Facilitation; 20% Economic Development of Air Transport; 20% Environmental Protection

OMAN

Assistance to the Civil Aviation Authority (CAA) of the Sultanate of Oman in providing safe, efficient and cost-effective aviation services (OMN22801) (FOM2201)

Project goal

The objective of this project, funded by the Civil Aviation Authority (CAA) of the Sultanate of Oman, is the recruitment and deployment of ICAO international experts in an operational assistance (OPAS) capacity, as agreed between ICAO and the CAA on a yearly basis, as well as the administration of their contracts, salary payments and other entitlements. Additionally, at the request of the CAA, the project covers the training of personnel and the possible procurement of goods and services to support all the activities of the CAA. This project began in February 2023 with an expected duration of three years.

Project achievements

Owing to the complex nature of the profiles requested by the CAA, recruitment of a personnel licensing (PEL) inspector was abandoned, and recruitment of a flight operations inspector in an advisory capacity was completed with a view to conducting a shorter intervention as subject matter expert. No further recruitments are expected for this project.

Project contribution to ICAO Strategic Objectives: 100% Safety

PANAMA

Strengthening of the Tocumen International Airport in Panama (PAN03902) (FPA0302)

Project goal

The objectives of this project, funded by Tocumen International Airport, are to assist the Government of Panama in the modernization of airport facilities, including the management of projects for the airport's expansion and the procurement of necessary equipment for its operation, and to ensure that airport operations are carried out in accordance with ICAO Standards and Recommended Practices (SARPs). This project, which began in 2003 with an expected duration of one year, has been extended through December 2026.

Project achievements

Continued assistance was provided in the procurement of a thermal waste treatment plant as well as in the refurbishment of an existing plant. Assistance was also provided in the procurement of a visual docking guidance system and integrated aircraft stand system, an air conditioning water chiller system, airport concession management software, a baggage handling system, civil works for the access control system, a public address system, a distributed antenna system, a closed-circuit television system, a local departure control system, messaging services, a firefighting vehicle, data centre equipment and cabling migration services. Maintenance services for fire and explosive detection equipment, security equipment, electrical systems, passenger boarding bridges, friction testing, information technology (IT) and computer hardware, substations and transformers, backup generators and spare parts for security equipment were also procured. Assistance was additionally provided for Wi-Fi services, red fibre optic cabling to the office (FTTO) for the expansion of the airport operations control centre, the provision of a new digital ecosystem (new website and application), and services to strengthen cybersecurity.

Project contribution to ICAO Strategic Objectives: 75% Safety; 25% Air Navigation Capacity and Efficiency

Operational and technical strengthening of the civil aviation authority of Panama (PAN15801) (FPA1501)

Project goal

The objective of this project, funded by the Government of Panama, is to assist the civil aviation authority of Panama in the development of its technical capacity and in increasing its effectiveness in airport services, communications, navigation and surveillance, and operational safety, including the application of quality management standards. This project is also aimed at ensuring compliance with environmental protection and climate change measures established by ICAO, and addressing Universal Safety Oversight Audit Programme Continuous Monitoring Approach (USOAP CMA) findings and recommendations. This project, which began in December 2015 with an expected duration of four and a half years, has been extended through December 2029.

Project achievements

Continued assistance was provided through the implementation of a civil aviation authority training programme, which focused on the training of aeronautical personnel and the provision of consultancy services in administrative matters and specialized aviation areas. Twenty-five courses, including TRAINAIR PLUS Programme courses, were delivered across a range of aeronautical and administrative specialties, including aviation security, finance, civil aviation management, safety, facilitation, dangerous goods, air traffic management, remotely piloted aircraft systems, human factors, aviation English, training of trainers, and air traffic control. The courses were given to a total 417 participants. Continued assistance was also provided in the implementation of missions and national contracts.

Project contribution to ICAO Strategic Objectives: 75% Safety; 25% Air Navigation Capacity and Efficiency

ICAO-Airbus ACT-SAF Assistance Project: feasibility study on sustainable aviation fuels (SAF) in Panama (PA25501) (V26HQ03 – Panama)

Project goal

The objective of this project, funded by a contribution from Airbus to the ICAO Environment Fund, is to provide technical assistance to the civil aviation authority of Panama in conducting a feasibility study on the development and deployment of sustainable aviation fuels (SAF) and in developing an implementation road map. This project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. This project began in August 2025 with an expected duration of six months.

Project achievements

Assistance was provided through the deployment of a SAF expert tasked with conducting a feasibility study on SAF development and deployment in Panama with a delivery date of February 2026.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

PARAGUAY

Airport development (PAR08801) (FPY0801)

Project goal

The objective of this project, funded by the Government of Paraguay, is to assist the National Civil Aviation Directorate (DINAC) in strengthening the administrative and technical management of airport services, and in the revision of DINAC's organizational structure and legal framework. The project has been revised to include the supervision and management of enhancements to Silvio Pettrossi International Airport (Aeropuerto Internacional Silvio Pettrossi (AISP)), the roll-out of a prefeasibility study and feasibility study, the development of a master plan to enhance the air terminal building and associated aeronautical services, and the supervision of civil works. This project, which began in August 2009, has been extended through December 2027.

Project achievements

National personnel continued to be recruited through the project to support the work being undertaken by DINAC.

Project contribution to ICAO Strategic Objectives: 20% Safety; 80% Economic Development of Air Transport

Development and support of the civil aviation authority (PAR19801) (FPY1901)

Project goal

The objective of this project, funded by the Government of Paraguay, is to consolidate the technical, operational and managerial capacity of DINAC in the areas of development of national strategies and policies, economic development of air transport, aerodromes (by planning and executing the development of airport and air navigation infrastructure), aviation security and related services, cargo, training of personnel, provision of facilities and equipment, strengthening of administrative aspects, and the effective management of airport and air navigation services. This project, which began in July 2019 with an expected duration of two years and seven months, has been extended through December 2027.

Project achievements

National personnel continued to be recruited through the project to support the work being undertaken by DINAC.

Project contribution to ICAO Strategic Objectives: 20% Safety; 20% Air Navigation Capacity and Efficiency; 20% Security and Facilitation; 20% Economic Development of Air Transport; 20% Environmental Protection

PERU

Aeronautical promotion and continuous improvement of operational safety (PER12801) (FPE1201)

Project goal

The objective of this project, funded by the Directorate General of Civil Aviation (DGCA) of Peru, is to ensure the necessary technical and professional means for the DGCA to adequately fulfil its responsibilities, including the strengthening of the civil aviation system and continuous improvement of safety levels according to national civil aviation regulations and ICAO Standards and Recommended Practices (SARPs). This project, which began in February 2012 with an expected duration of five years, was completed in 2017. It was reopened in February 2022 and has been extended through June 2026.

Project achievements

Continued support was provided to the DGCA in the construction of the Chinchero International Airport in Cusco. The project included legal representation, specifically the provision of legal support in connection with labour-related legal claims arising from prior project activities. The contract for the slot management system progressed successfully, contributing to the optimization of air traffic scheduling and management. Additionally, a capacity study was completed, providing crucial insights for enhancing the operational efficiency and strategic planning of Jorge Chávez International Airport in Lima.

Project contribution to ICAO Strategic Objectives: 60% Safety; 20% Air Navigation Capacity and Efficiency; 15% Economic Development of Air Transport; 5% Environmental Protection

Aeronautical strengthening and continuous improvement of safety (PER17801) (FPE1701)

Project goal

The objective of this project, funded by the Directorate General of Civil Aviation (DGCA) of Peru, is to guarantee technical assistance, follow-up, knowledge transfer, capacity-building and management services to enable the DGCA to adequately comply with its mandate, including the strengthening of the civil aviation system and continuous improvement of safety levels according to national civil aviation regulations and ICAO Standards and Recommended Practices (SARPs). This project, which began in February 2017 with an expected duration of four years and 11 months, has been extended through December 2026.

Project achievements

Technical assistance continued to help strengthen the institutional, technical and operational capacities of the DGCA of Peru through the implementation of strategic initiatives aimed at

modernizing governance, regulatory frameworks and aviation infrastructure planning. ICAO provided specialized support for the safe integration of Remotely Piloted Aircraft Systems (RPAS) into Peruvian airspace, including the development of legal and regulatory frameworks, enhancement of inter-agency coordination mechanisms, and institutional capacity-building activities to ensure compliance with international safety standards. Assistance was also provided for the development of the Plan Nacional de Infraestructura Aeroportuaria (PNIA), which defines Peru's long-term airport infrastructure priorities. ICAO supported the technical design and validation of the plan's methodology and evaluation framework, ensuring alignment with national and regional development objectives. Advisory services were further extended to the Chinchero International Airport in Cusco (AICC) during its construction phase, and technical reviews were carried out for the potential repurposing of the former terminal at Jorge Chávez International Airport in Lima to optimize its use within the national airport network. In the area of institutional modernization, ICAO assisted the DGCA in implementing the Plan Estratégico Institucional de Emergencia (PEIE) mandated by national law, supporting organizational restructuring, process optimization and regulatory harmonization. Technical assistance contributed to the effective management of approximately 70 per cent of DGCA personnel, fostering consistent implementation of reforms and strengthening accountability mechanisms across the civil aviation system.

Project contribution to ICAO Strategic Objectives: 65% Safety; 15% Air Navigation Capacity and Efficiency; 15% Economic Development of Air Transport; 5% Environmental Protection

Human resources and capacity/training assessment (PER23818) (FPE2318)

Project goal

The objective of this project, funded by the Peruvian Airports and Commercial Aviation Corporation (CORPAC), is to deliver a report analysing human resources management and training needs, and their organizational structure. This project, which began in April 2024 with an expected duration of five months, was completed.

Project achievements

ICAO finalized and delivered to CORPAC the Report on Human Resources Development Plans and Organizational Structure and Capacity Analysis. The report provides a comprehensive assessment of institutional capacity, including staffing distribution, functional alignment and technical competencies required to support modernization and objectives in service efficiency. The document also outlines a phased plan for implementation to strengthen the operational and managerial capabilities of CORPAC personnel. The report is currently being used as a strategic reference by CORPAC and other State institutions for harmonizing human resources development and capacity-building initiatives across the national civil aviation system.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Procurement/acquisition of electronic border systems in the new terminal of Lima's international airport (PER24817) (FPE2417)

Project goal

The objective of this project, funded by the National Superintendence of Migrations (MIGRACIONES), is to conduct a procurement process for the equipment and services required for the implementation of automated border control (ABC) systems or electronic gates (e-gates) in the new terminal of Lima's Jorge Chávez international Airport. The project is centred on expert consultation, particularly in system specifications and project supervision. This project, which began in February 2024 with an expected duration of 16 months, has been extended through June 2026.

Project achievements

The evaluation report for the tendering of an automated border control (ABC) system in Lima's Jorge Chávez International Airport was delivered. Specialized support from ICAO was provided during key stages of the project, such as the solution approval and testing phases.

Project contribution to ICAO Strategic Objectives: 100% Security and Facilitation

Support for capacity development and systems implementation in Lima's airport (PER24819) (FPE2419)

Project goal

The objective of this project, funded by the Peruvian Airports and Commercial Aviation Corporation (CORPAC), is to strengthen CORPAC's technical and operational capabilities through the implementation of aeronautical systems in prioritized airports at the national level and the provision of project management services. This project began in November 2024 with an expected duration of three years.

Project achievements

Five international experts representing several air navigation areas (communications, navigation, surveillance) were deployed to develop technical specifications and technical evaluations through 2025. Following approval of the technical specifications, the tenders for various systems were published in October and November 2025.

Project contribution to ICAO Strategic Objectives: 10% Safety; 90% Air Navigation Capacity and Efficiency

Agreement for the performance of preparatory activities and international bidding process for the acquisition of two Boeing 737 NG aircraft to be incorporated into the service of the National Aeronautical Search and Rescue (SAR) Plan (PER24821) (FPE2421)

Project goal

The objective of this project, funded by the Peruvian Air Force (FAP), is to assist in the procurement process for the provision of two B737-800 aircraft for Peru's search and rescue service. This project began in February 2025 with an expected duration of five years.

Project achievements

This project aims to support the Peruvian Air Force in the procurement process of two aircraft under an escrow agreement administered through ICAO. During the international tender, five aircraft options were evaluated. However, the combined cost of acquiring two aircraft exceeded the budget available based on the offers received. As a result, the acquisition of the second aircraft will be managed through a separate procurement process, also under an escrow arrangement. A technical inspection phase was initiated for the preselected aircraft. One of the five shortlisted options was visited for on-site inspection, and a final aircraft selection was made. The technical and administrative verification processes will be completed to finalize the procurement arrangement and proceed with implementation planning.

Project contribution to ICAO Strategic Objectives: 100% Safety

Agreement for the procurement of 21 dual recording/playback systems for aeronautical services at provincial airports (PER24834) (FPE2434)

Project goal

The objective of this project, funded by the Peruvian Airports and Commercial Aviation Corporation (CORPAC), is to carry out the acquisition process for 21 dual recording/playback systems to enhance the operational capabilities of aeronautical services in provincial airports. This project, which began in February 2025 with an expected duration of seven months, has been extended through June 2026.

Project achievements

In 2025, the project advanced through the preparatory and technical specification phases required for the tendering process. The public bidding opened in November 2025, marking the start of the international competitive process for the acquisition of the 21 dual recording/playback systems. This milestone represents a key step in strengthening the safety and efficiency of air traffic services across regional airports managed by CORPAC.

Project contribution to ICAO Strategic Objectives: 20% Safety; 80% Air Navigation Capacity and Efficiency

Agreement for the acquisition of 620 000 ordinary, 3 546 diplomatic and 5 517 special electronic passport books and their security films for the decentralized electronic passport issuance service (PER24835) (FPE2435)

Project goal

The objective of this project, funded by the Ministry of Foreign Affairs of Peru, is the acquisition of 620 000 ordinary, 3 546 diplomatic and 5 517 special electronic passport books and their security films for the decentralized electronic passport issuance service. This project began in July 2025 with an expected duration of seven months.

Project achievements

The procurement process was completed, and the selected supplier was awarded the contract following the evaluation of technical and financial proposals. The Government of Peru, through the Ministry of Foreign Affairs, signed the contract with the awarded company, marking the official start of production and implementation activities. This achievement represents a significant milestone in the modernization and expansion of Peru's electronic passport services, ensuring improved security features and broader service coverage across decentralized offices nationwide.

Project contribution to ICAO Strategic Objectives: 100% Security and Facilitation

Agreement for the procurement of 2 695 000 electronic passport books (and their security films) (PER25801) (FPE2501)

Project goal

The objective of this project, funded by MIGRACIONES Peru, is the acquisition of 2 695 000 electronic passport booklets and their security films, subject to budgetary availability and in accordance with technical specifications based on the prototype approved by the European Union, in order to guarantee the supply and continued issuance of the booklets. This project, which began in March 2025 with an expected duration of seven months, has been extended through March 2026.

Project achievements

A portion (800 000) of the booklets was allocated through a prior agreement with the company awarded the previous project. The remainder (1 895 000) will be awarded via a tender published in November 2025.

Project contribution to ICAO Strategic Objectives: 20% Safety; 80% Air Navigation Capacity and Efficiency

ICAO-Airbus ACT-SAF Assistance Project: feasibility study on sustainable aviation fuels (SAF) in Peru (PE2502) (V26HQ03 – Peru)

Project goal

The objective of this project, funded by a contribution from Airbus to the ICAO Environment Fund, is to provide technical assistance to the civil aviation authority of Peru in conducting a feasibility study on the development and deployment of SAF and in developing an implementation road map. The project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. This project, which began in March 2025 with an expected duration of six months, has been extended through June 2026.

Project achievements

Assistance was provided through the deployment of a SAF expert who conducted the feasibility study on SAF development and deployment in Peru.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

PHILIPPINES

Assistance for the procurement of world aeronautical charts for the Philippines (PHL24801) (FPL2401)

Project goal

The objective of this project is to provide assistance to the Civil Aviation Authority of the Philippines (CAAP) by procuring seven world aeronautical charts (WACs) (1:1.000.000 scale). This project began in April 2025 with an expected duration of 14 months.

Project achievements

A tender was published to select the supplier that will provide the WACs. The contract with the supplier was signed in December 2025, and implementation of the contract is expected to take place from January to June 2026.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

REPUBLIC OF KOREA

Republic of Korea-ICAO Developing Countries Training Programme (ROK12801)

Project goal

The objective of this project, funded by the Government of the Republic of Korea, is to assist the Korea Office of Civil Aviation, Ministry of Land, Infrastructure and Transport (MOLIT) of the Republic of Korea in the administration of a training programme for participants from developing countries selected by MOLIT. This assistance covers administrative support such as the distribution of information to ICAO Member States and the issuance of correspondence, including fellowship award notification letters and letters of rejection. This project was launched in 2012 with an expected duration of one year, completed in 2014, reopened in 2015, extended through April 2025, and completed again in 2025.

Project achievements

A total of 194 fellowship awards were issued by ICAO to participants from 57 countries for training in the disciplines of aviation policy for executives, aviation policy for women, airport baggage handling system (BHS) and hold baggage screening (HBS) design and management, airport lighting operation and management, aerodrome communications, communications, navigation and surveillance (CNS) engineering, airport landside security, aerodrome inspection, radar approach control, unmanned aircraft systems (UAS), navigation aids systems, instrument landing systems (ILS), and maintenance and design of aeronautical ground lighting.

Project contribution to ICAO Strategic Objectives: 9% Safety; 65% Air Navigation Capacity and Efficiency; 8% Security and Facilitation; 18% Economic Development of Air Transport

RWANDA

Business implementation study on sustainable aviation fuels (SAF) in Rwanda (FRW2401)

Project goal

The objective of this project, funded by a contribution from France to the ICAO Environment Fund, is to provide technical assistance to the Rwanda Civil Aviation Authority in conducting a business implementation study on the development and deployment of sustainable aviation fuels (SAF) and in developing an implementation road map. The project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. This project, which began in February 2025 with an expected duration of six months, has been extended through June 2026.

Project achievements

Assistance was provided through the deployment of a SAF expert who conducted the business implementation study on SAF development and deployment in Rwanda.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

SAO TOME AND PRINCIPE

Assistance to the National Institute of Civil Aviation (INAC) of Sao Tome and Principe in the improvement of the State's civil aviation safety oversight system (STP22501) (FST2201)

Project goal

The objective of this project, funded by the ICAO Special Implementation Projects (SIP) Fund, is to assist the National Institute of Civil Aviation (INAC) of Sao Tome and Principe in the improvement of the State's civil aviation safety oversight system. The project included two phases: the establishment of the State's safety oversight system through assistance in the effective implementation of critical elements CE-1 to CE-5, and assistance in conducting safety oversight activities, including support in the effective implementation of critical elements CE-6 to CE-8. This project, which began in June 2022 with an expected duration of 18 months, was completed.

Project achievements

The last on-site missions of the project were conducted in March 2025. Furthermore, it was agreed among the Western and Central Africa (WACAF) Region, Air Navigation Bureau (ANB) and Capacity Development and Implementation Bureau (CDI) to conclude and close the project. The remaining funds of the project will be transferred back to SAFE Fund in order to provide additional technical assistance to Sao Tome and Principe in 2026.

Project contribution to ICAO Strategic Objectives: 100% Safety

SAUDI ARABIA

Assistance to the General Authority of Civil Aviation (GACA) in providing safe, efficient and cost-effective aviation services (SAU22801) (FSA2201)

Project goal

The objective of this project, funded by the Kingdom of Saudi Arabia, is the recruitment and deployment of ICAO international experts providing operational assistance (OPAS) as agreed on yearly through a staffing list, as well as the administration of their contracts, salary payments and other entitlements. At the request of the General Authority of Civil Aviation (GACA), the project scope also includes the training of personnel and possible procurement of goods and delivery of services needed to support the activities of all active projects signed between ICAO and GACA. This project began in July 2022 with an expected duration of five years and five months.

Project achievements

Twenty-two operational assistance (OPAS) experts in the areas of personnel licensing (PEL), flight operations (OPS), ground operations (OPS), aviation medicine and aerodrome safety and economic regulations were deployed. A recruitment process was initiated for additional OPAS experts in the areas of aviation medicine, OPS and economic regulations.

Project contribution to ICAO Strategic Objectives: 100% Safety

SINGAPORE

Singapore-ICAO Developing Countries Training Programme (DCTP) (SGP22801)

Project goal

The objective of this project, funded by the Civil Aviation Authority of Singapore (CAAS), is to assist the CAAS in the administration of the Singapore-ICAO Developing Countries Training Programme (DCTP), including the training of participants from ICAO Member States as selected by the Singapore Aviation Academy (SAA) of the CAAS on behalf of the Singapore Government. The assistance covers the distribution of related information to ICAO Member States and the issuance of fellowship and scholarship award letters and letters of rejection. The project, which began in April 2022, was completed.

Project achievements

No activities were undertaken during the reporting period.

Project contribution to ICAO Strategic Objectives: 57% Safety; 10% Air Navigation Capacity and Efficiency; 18% Security and Facilitation; 15% Economic Development of Air Transport

Singapore-ICAO Next Generation of Aviation Professionals Scholarship Programme (NGAP-SP) (SGP24001)

Project goal

The objective of this project, funded by the Civil Aviation Authority of Singapore (CAAS), is to provide scholarships and fellowships to young aviation professionals (aged 35 and under). This project began in February 2024 with an expected duration of five years.

Project achievements

A total of 11 scholarship awards were issued to participants from ICAO Member States for the following courses: the Aviation Foundation Programme, aviation management, aviation safety and security, and air traffic services.

Project contribution to ICAO Strategic Objectives: 50% Safety; 50% Air Navigation Capacity and Efficiency

Singapore-ICAO Developing Countries Training Programme (SGP25001)

Project goal

The objective of this project, funded by the Civil Aviation Authority of Singapore (CAAS), is to assist the CAAS in the administration of the Singapore-ICAO Developing Countries Training Programme (DCTP), including the training of participants from ICAO Member States, as selected by the Singapore Aviation Academy (SAA) of the CAAS on behalf of the Singapore Government. The assistance covers the distribution of related information to ICAO Member States and the issuance of fellowship and scholarship award letters and letters of rejection. The project began in July 2025 as a continuation of Project SGP22801, with an expected duration of three years.

Project achievements

A total of 126 fellowship and scholarship awards were issued by ICAO in 2025 to participants from 50 developing countries.

Project contribution to ICAO Strategic Objectives: 57% Safety; 10% Air Navigation Capacity and Efficiency; 18% Security and Facilitation; 15% Economic Development of Air Transport

SOMALIA

Implementation of the transition plan for the establishment of an area control centre within Mogadishu flight information region (FIR) (SOM14802) (FSO1402)

Project goal

The objective of this project, funded by the Federal Government of Somalia (FGS), is the implementation of the transition plan for the handover of control of the airspace and provision of air navigation services (ANS) within the Mogadishu flight information region (FIR) from the ICAO Flight Information Services for Somalia (FISS) project in Nairobi, Kenya, to the Somali Government, while ensuring continuity of service provision during the transition. A new modified goal was requested by the Somali Government in June 2017, and ICAO agreed to relocate FISS from Nairobi to Mogadishu as an immediate objective taking precedence over all other project objectives. This project, which began in February 2015 with an expected duration of 39 months, has been extended through December 2026.

Project achievements

Almost all reservations identified during the Preliminary Site Acceptance Test (PSAT) have been rectified. Negotiations with the supplier regarding the installation of equipment from Hargeisa, Somalia, in Baidoa, Somalia, are currently under way. The procurement process for the ICT infrastructure has been completed, and the corresponding contract has been signed.

Project contribution to ICAO Strategic Objectives: 10% Safety; 90% Air Navigation Capacity and Efficiency

Civil Aviation Caretaker Authority for Somalia (CACAS)/Flight Information Services for Somalia (FISS) (SOM95901) (FSO9501)

Project goal

This project, which was funded from aeronautical charges collected through the International Air Transport Association (IATA), was implemented as a United Nations Development Programme (UNDP) cost-sharing project and was based on the authorization given to ICAO by the United Nations Secretary-General to act upon civil aviation matters with respect to Somalia. The objective of this project was to provide assistance, under the supervision of the Director of the Technical Cooperation Bureau (TCB) (now renamed the Capacity Development and Implementation Bureau (CDI)) of ICAO, in the operation and maintenance of essential facilities, equipment and services for international air transport operations. This included assistance in humanitarian and relief flights and local flight operations within the Mogadishu flight information region (FIR) to the extent feasible in order to meet immediate requirements for safety, assistance in the rehabilitation and development of the aviation infrastructure where feasible and provided these activities were financed from sources other than air

navigation charges, and efforts to plan, organize and develop a core foundation for the establishment of a functional civil aviation administration structure for the Government of Somalia. This project, which began in 1996 with an expected duration of seven years, was initially extended through 2006. Due to the continuing political instability of the country and lack of a functional national government, it was subsequently extended through 2012. In view of the expiry of the United Nations mandate and pursuant to an agreement with the Government of Somalia, the project became a bilateral undertaking between ICAO and the Somali Government and was incorporated into SOM95901 (Trust Fund). Activities related to the closure of the project were initiated in 2020. However, owing to some remaining funds, the closure of this project was suspended.

Project achievements

No activities were undertaken during the reporting period.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Assistance to the Somali Civil Aviation Authority (SCAA) through operational assistance (OPAS) experts (SOM23801) (FSO2301)

Project goal

The objective of this project (SOM18801 post-project implementation programme), funded by the Federal Government of Somalia (FGS), is the recruitment and deployment of eight operational assistance (OPAS) experts to achieve sustainable and effective implementation of the oversight system in terms of: a) the implementation of the Universal Safety Oversight Audit Programme Continuous Monitoring Approach (USOAP CMA) online framework; b) the provision of capacity-building to aviation safety inspectors and air navigation service provider (ANSP) staff by continuously coaching and delivering refresher, recurrent and advanced training to upgrade their knowledge and skills to the required level of competencies; and c) to further enhance the implementation of the oversight system and assist the ANSP by providing capacity-building to national staff. This project, which began in August 2023 with an expected duration of 18 months, has been extended through December 2028.

Project achievements

Continued assistance was provided to the State through the administration of 11 national OPAS experts in aviation safety.

Project contribution to ICAO Strategic Objectives: 100% Safety

SPAIN

ENAIRE-ICAO Developing Countries Training Programme (DCTP) (ESP25001)

Project goal

The objective of this project, funded under a memorandum of understanding signed in 2018 between ICAO and the Entidad Pública Empresarial ENAIRE, is for ICAO to administer the ENAIRE-ICAO Developing Countries Training Programme (DCTP) including the provision of fellowship awards to four participants selected from designated ICAO Member States (developing countries). The project began in May 2025 with an expected duration of three years.

Project achievements

In 2025, a total of four scholarship awards were issued by ICAO to participants from four developing countries for the Professional Master's Degree in Air Navigation Services Management. The scholarship covers one academic year of the online edition of the Professional Master's Degree (conducted between September 2025 and June 2026) and a professional stay for the completion of 300 practical hours and the Master's thesis (between two to three months, depending on the candidate's availability).

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

ICAO-ITAérea Developing Countries Scholarship Programme (DCTP) (ESP25002)

Project goal

The objective of this project, funded by the ITAérea Aeronautical Business School within the framework of the ICAO-ITAérea Developing Countries Scholarship Programme (DCSP), is to enhance global aviation capacity by providing high-quality training in key areas such as aviation management, safety and security, and airport operations. The training is provided to participants from ICAO Member States in accordance with the considerations and process set out in the Training Project Document ESP25002. The assistance covers the distribution of related information to ICAO Member States and the issuance of fellowship award letters. The project began in April 2025 with an expected duration of two years.

Project achievements

In 2025, a total of 10 fellowships were awarded to aviation professionals from eligible developing ICAO Member States to attend specialized training courses conducted by ITAérea Aeronautical Business School. The courses covered flight safety and safety management, security and facilitation, and economic development of air transport.

Project contribution to ICAO Strategic Objectives: 40% Safety; 40% Security and Facilitation; 20% Economic Development of Air Transport.

SUDAN

Assistance to the Civil Aviation Authority (CAA) of Sudan (SUD22801) (FSD2201)

Project goal

The objective of this project, funded by the Government of Sudan, is to provide assistance to the Civil Aviation Authority (CAA) of Sudan in preparing for the Universal Safety Oversight Audit Programme (USOAP) and Universal Security Audit Programme (USAP) audits, and future support-on-demand in the preparation and implementation of corresponding corrective action plans based on the results of the audits. This project began in February 2023 with an expected duration of one year.

Project achievements

The implementation of the project is currently on hold as requested by the State.

Project contribution to ICAO Strategic Objectives: 50% Safety; 50% Security and Facilitation

THAILAND

Thailand-ICAO Developing Countries Training Programme (DCTP) (THA24001)

Project goal

The objective of this project, funded through a memorandum of understanding signed in March 2025 by the Government of Thailand, represented by the Civil Aviation Authority of Thailand (CAAT) in collaboration with the Civil Aviation Training Centre (CATC) of Thailand, and ICAO, represented by its Secretary General, is to implement a programme to provide training fellowship awards to 51 participants selected from designated ICAO Member States (developing countries). This will increase the capabilities of developing countries in implementing ICAO Standards and Recommended Practices (SARPs) with the support of ICAO's guidance materials, thereby enabling the safe and efficient recovery of civil aviation and the resilience, sustainable development and future growth of aviation. The assistance covers the distribution of related information to ICAO Member States and the issuance of fellowship award letters and letters of rejection for a one-year period commencing in January 2025. The Government of Thailand and ICAO jointly decided on the areas of training to be provided to the developing countries. This project, which began in January 2025 with an expected duration of one year, was completed.

Project achievements

A total of 51 fellowships were provided to government officials from eligible developing ICAO Member States to attend specialized training courses conducted by the CAAT in collaboration with the CATC of Thailand. The courses covered ICAO Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA) verification (CVS), State safety programmes (SSPs) and safety management online (SM online), and safety management for practitioners (SMxP).

Project contribution to ICAO Strategic Objectives: 70% Safety; 30% Environmental Protection.

UGANDA

Development of a national air navigation plan for the Uganda Civil Aviation Authority (UGA23801) (FUG2301)

Project goal

The objective of this project, funded by the Uganda Civil Aviation Authority (UCAA), is to provide technical assistance to the UCAA in an advisory capacity for the development of a national air navigation plan (NANP). This project, which began in December 2024 with an expected duration of six months, has been extended through June 2026.

Project achievements

Continued assistance in the development of the NANP was provided to the State by six deployed ICAO experts in air traffic management (ATM), communications, navigation and surveillance (CNS), aeronautical information management (AIM), aerodrome and ground aids (AGA), meteorology (MET) and instrument flight procedure design (IFPD). The draft NANP was developed and consolidated following the review by the UCAA.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Assistance in preparing for the separation of airports from the Uganda Civil Aviation Authority (UCAA) (UGA24801) (FUG2401)

Project goal

The objective of this project, funded by the Uganda Civil Aviation Authority (UCAA), is to provide technical assistance to the UCAA in the development of a detailed action plan and recommendations for the separation of airport operation from the regulator. This project, which began in October 2024 with an expected duration of six months, has been extended through June 2026.

Project achievements

Two ICAO experts (civil aviation advisor/team leader and legal expert) were deployed.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Feasibility study on sustainable aviation fuels (SAF) in Uganda (FUG2501)

Project goal

The objective of this project, funded by a contribution from the United Kingdom to the ICAO Environment Fund, is to provide technical assistance to the Uganda Civil Aviation Authority (UCAA) in conducting a feasibility study on the development and deployment of sustainable aviation fuels (SAF) and in developing an implementation road map. This project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. This project, which began in March 2025 with an expected duration of six months, was extended through June 2026.

Project achievements

Assistance was provided through the deployment of a SAF expert who conducted the feasibility study on SAF development and deployment in Uganda.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

UNITED REPUBLIC OF TANZANIA

Supervision of the manufacturing, supply, installation, testing and commissioning of four radars at Dar es Salaam Julius Nyerere International Airport, Kilimanjaro International Airport, Mwanza Airport and Songwe Airport in Tanzania (TZA17801) (FTZ1701)

Project goal

The objective of this project, funded by the Government of the United Republic of Tanzania, is to provide consultancy services to the Tanzania Civil Aviation Authority (TCAA) for the supervision of the manufacturing, installation, testing and commissioning of four co-located primary surveillance S-band radars (PSR) with monopulse secondary surveillance radar (MSSR) system mode-S capability and air traffic management (ATM) automation systems at Dar es Salaam Julius Nyerere International Airport, Kilimanjaro International Airport, Mwanza Airport and Songwe Airport, as well as consoles and remote radar displays at Arusha control tower and Abeid Amani Karume International Airport. This project, which began in March 2018 with an expected duration of four and a half years, was completed.

Project achievements

No activities were undertaken during the reporting period.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Assistance in the supervision of the design, supply, installation, testing, integration and commissioning of an aeronautical information management (AIM) system (TZA20804) (FTZ2004)

Project goal

The objective of this project, funded by the Tanzania Civil Aviation Authority (TCAA), is to provide consultancy services to the TCAA for the supervision of the design, supply, installation, testing, integration and commissioning of an aeronautical information management (AIM) system. This project began in January 2022 with an expected duration of four and a half years.

Project achievements

The AIM expert deployed in the United Republic of Tanzania continued to provide assistance and guidance to the State during the reporting period for the monitoring and supervision of the contract signed by the TCAA and AIM system supplier. Significant progress was made in enhancing the AIM system. The TCAA AIM Aeronautical Database was fully populated in compliance with the AIXM 5.1

(Aeronautical Information Exchange Model) standard. Sections of the new Electronic Aeronautical Information Publication (eAIP) were generated directly from the AIXM database. Communication channels with key data originators were established to improve data accuracy, while issues identified during data migration were resolved through AIP amendments. Additionally, an automated AIM workflow was developed to streamline processes from data origination to publication.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

URUGUAY

Strengthening of the National Directorate of Civil Aviation and Aeronautical Infrastructure (DINACIA) (URU08801) (FUY0801)

Project goal

The objectives of this project, funded by the Government of Uruguay, are to ensure the provision of technical, administrative and professional resources enabling DINACIA to exercise its safety oversight responsibilities in accordance with ICAO Standards and Recommended Practices (SARPs) and Latin American aviation regulations (LARs), as well as to modernize air traffic services. This project, which began in 2009 with an expected duration of four years, has been extended through December 2026.

Project achievements

Continued assistance was provided through the recruitment of 11 national personnel in specialized areas including aeronautical engineering, aircraft operations (OPS), airworthiness (AIR), dangerous goods, human resources (HR) and aeronautical navigation and communications. They also served in capacities including State safety programme (SSP) advisor, specialized computer technician and commercial air transport advisor. Efforts to promote the implementation of the State safety programme (SSP) included maintenance support for safety-specialized software. Training was provided to 29 DINACIA officials in various professional areas of aviation. In addition, the project enabled DINACIA's management personnel to participate in various international forums and meetings such as the Latin American Civil Aviation Commission (LACAC), the 2025 ICAO Air Services Negotiation Event (ICAN), the 42nd Session of the ICAO Assembly, and bilateral negotiations with regional and European countries.

Project contribution to ICAO Strategic Objectives: 100% Safety

ZIMBABWE

Business implementation study on sustainable aviation fuels (SAF) in Zimbabwe (ZW24501) (FZW2401)

Project goal

The objective of this project, funded by a contribution from the United Kingdom to the ICAO Environment Fund, is to provide technical assistance to the Civil Aviation Authority of Zimbabwe in conducting a business implementation study on the development and deployment of sustainable aviation fuels (SAF) and in developing an implementation road map. This project is led by the ICAO Air Transport Bureau/Office of Environment and implemented by the Capacity Development and Implementation Bureau. The project, which began in November 2024 with an expected duration of six months, was extended through June 2026.

Project achievements

Assistance was provided through logistical support, including travel arrangements and procurement services for hotel venues to facilitate the organization of the project's inception meeting in Zimbabwe.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

UNITED NATIONS

Assistance in the procurement of an aircraft for desert locust control and emergency spraying operations (FA021801) (F1U2101)

Project goal

The objective of this project, funded by the Food and Agriculture Organization (FAO), is to provide assistance to the FAO by procuring a crop spraying aircraft on behalf of the Desert Locust Control Organization for Eastern Africa (DLCO-EA) to combat locust infestations in Eastern Africa. The project, which began in January 2022 with an expected duration of 12 months, has been extended through April 2026.

Project achievements

The procurement of training for the maintenance of the aircraft, spare parts and one-year insurance was completed.

Project contribution to ICAO Strategic Objectives: 100% Economic Development of Air Transport

Provision of X-band weather radars for Pacific Islands through the United Nations Environment Programme (UNEP) (UEP23801) (F2U2301)

Project goal

The objective of this project, funded by the Green Climate Fund through the United Nations Environment Programme (UNEP) as the implementing agency, is to assist in the procurement process for dual-polarization X-band Doppler weather radars, which will be installed in five Pacific island countries: the Cook Islands, Niue, Palau, the Marshall Islands and Tuvalu. This project began in March 2024 with an expected duration of five years.

Project achievements

The tendering process to procure weather radars for five Pacific island countries (the Cook Islands, Niue, Palau, the Marshall Islands and Tuvalu) was completed and accepted by UNEP and the beneficiary States.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

Project preparation grant (PPG) for the full-sized project entitled Fortifying Infrastructure for Responsible Extinguishments (UEP23802) (F2U2302)

Project goal

The objective of this project, funded by the Global Environmental Facility (GEF) through the United Nations Environment Programme (UNEP) as the implementing agency, was to provide technical assistance to UNEP in producing a Chief Executive Officer (CEO) endorsement document and technical documentation for a pilot project to phase out and remove fluorinated firefighting foams at airports in Egypt, Ethiopia, Kenya, Nigeria and South Africa. The project, which began in February 2024 with an expected duration of 17 months, was completed.

Project achievements

The CEO endorsement document for the Fortifying Infrastructure for Responsible Extinguishments (FIRE) project and co-financing letters amounting to US\$ 72.5 million from participating countries (Egypt, Ethiopia, Kenya, Nigeria and South Africa) were delivered to UNEP in June 2024. On 19 November 2025, GEF endorsed the project and approved a grant in the amount of US\$ 10 million.

Project contribution to ICAO Strategic Objectives: 100% Environmental Protection

Full-sized project entitled Fortifying Infrastructure for Responsible Extinguishments (UEP25801) (F2U2501)

Project goal

The objective of this project, funded by the Global Environmental Facility (GEF) through the United Nations Environment Programme (UNEP) as the implementing agency, is to provide implementation support services to the civil aviation and airport authorities of Egypt, Ethiopia, Kenya, Nigeria, and South Africa to eliminate the uncontrolled release of perfluoroalkyl and polyfluoroalkyl substances (PFAS) in at least seven airports. The project began in June 2025 with an expected duration of five years.

Project achievements

The project was launched during an inception meeting held on 19–20 August 2025, which was attended by representatives from participating States (Egypt, Ethiopia, Kenya, Nigeria and South Africa), UNEP and the Secretariat of the Stockholm Convention. Key international experts in the fields of firefighting foams, gender and stakeholder engagement, and communications were engaged to carry out the project's first mission in Egypt.

Project contribution to ICAO Strategic Objectives: 100% Security and Facilitation

Project for strengthening the capacity of border control for responding to infectious diseases in Southwest Asia (IOM25801) (F6U2501)

Project goal

The objective of this project, funded by the International Organization for Migration (IOM), is to conduct a baseline assessment of current waste management practices, identify gaps and develop standard operating procedures (SOPs) on safe waste management at points of entry in Sri Lanka and the Maldives, including medical waste management, in line with relevant international standards. This project, which began in June 2025 with an expected duration of six months, was completed.

Project achievements

An expert was deployed from July to December 2025. The project was concluded with the delivery of SOPs for Bandaranaike International Airport and Velana International Airport, as well as the completion of staff training at the said airports.

Project contribution to ICAO Strategic Objectives: 100% Security and Facilitation

INTER-COUNTRY AND INTER-REGIONAL LISTINGS

AFRICA REGION

Assistance in the establishment of the Banjul Accord Group Accident Investigation Agency (BAGAIA) (BGA09801) (FBG0901)

Project goal

The objective of this project, funded by the member States of the Banjul Accord Group (BAG) (Cabo Verde, the Gambia, Ghana, Guinea, Liberia, Nigeria and Sierra Leone) and by in-kind and financial contributions from the African Development Bank and the United States Federal Aviation Administration (FAA), is to assist BAG member States in establishing the Banjul Accord Group Accident Investigation Agency (BAGAIA). The mission of BAGAIA is to primarily assist BAG member States in conducting independent investigations of aircraft accidents and serious incidents in line with international standards. This project, which began in September 2012 with an expected duration of one year and which was extended through April 2025, was completed.

Project achievements

BAGAIA achievements were presented at the 18th Banjul Accord Group (BAG) Plenary held in Abuja, Nigeria, from 19 to 21 May 2025. This led to the BAG Council of Ministers' resolution affirming BAGAIA's status as an independent institution and to the decision not to renew the management services agreement between BAGAIA and ICAO, which expired in November 2024.

Project contribution to ICAO Strategic Objectives: 100% Safety

Assistance to the Agency for the Safety of Air Navigation in Africa and Madagascar (ASECNA) (RAF11801) (FRA1101)

Project goal

The objective of this project, funded by the Agency for the Safety of Air Navigation in Africa and Madagascar (ASECNA), the member States of which include Benin, Burkina Faso, Cameroon, Central African Republic, Chad, Comoros, Congo, Côte d'Ivoire, Equatorial Guinea, France, Gabon, Guinea-Bissau, Madagascar, Mali, Mauritania, Niger, Senegal and Togo, is to assist in the procurement of monopulse secondary surveillance radar (MSSR) systems with Mode S functionality and air traffic management (ATM) systems to support area, approach and tower air traffic control operations and related services, including all necessary civil works to be supplied to ASECNA as part of its surveillance extension project. This project, which began in December 2011 with an expected duration of 18 months, has been extended through December 2026.

Project achievements

Site acceptance test (SAT) reservations related to the Douala uninterruptible power supply (UPS), as well as those concerning the Bangui Site (clock, Global Positioning System (GPS) synchronization, and missing workstation and screen), were successfully resolved.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Technical and operational audit of the Africa-Indian Ocean Region Satellite Network (AFISNET) (RAF13602) (FRA1302)

Project goal

The objective of this project, funded by the member States of the Satellite Network Management Committee (SNMC) and by the Agency for the Safety of Air Navigation in Africa and Madagascar (ASECNA), Ghana Civil Aviation Authority (GCAA), Nigerian Airspace Management Agency (NAMA) and authorities responsible for the Roberts Flight Information Region (FIR), is to assist in a technical and operational audit of the Africa Indian Ocean Region Satellite Network (AFISNET) and to provide a report on identified deficiencies and recommendations for corrective actions, as well as a detailed network development plan (for example, architecture, protocol, access techniques and cost) with phased implementation. The project, which began in December 2013 with an expected duration of four months, has been extended through December 2026.

Project achievements

The SNMC Secretariat underwent a transition with the appointment of a new Regional Officer for communications, navigation and surveillance in the third quarter, ensuring continuity of activities and reinforcing coordination efforts. A comprehensive review of the 14 Conclusions and three Decisions adopted during the SNMC/28 (Abuja, Nigeria, May 2024) was completed, followed by virtual follow-up sessions in the fourth quarter. These actions prioritized the implementation of outstanding decisions, alignment of SNMC activities with the Regional Air Navigation Plan, and progress on key initiatives such as the updating of the re-engineering road map and e-learning platform, resolution of AFISNET deficiencies and deployment of an air traffic services (ATS) message handling system (AMHS) and ATS interfacility data communications (AIDC) system. SNMC members were also tasked with activities aimed at securing C-band spectrum for AFISNET, updating the re-engineering road map and exploring new satellite spectrum providers. Preparations commenced for the next SNMC meeting in 2026 to ensure sustained follow-up on AFISNET modernization and operational audit recommendations.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

African Flight Procedure Programme (AFPP) (RAF14801) (FRA1401)

Project goal

The objective of this project, hosted by the Agency for the Safety of Air Navigation in Africa and Madagascar (ASECNA) and funded by participating organizations and States including Agence de la Navigation Aérienne (ANA), Angola, Benin, Botswana, Burkina Faso, Cabo Verde, Cameroon, Central African Republic, Chad, Comoros, Congo, Côte d'Ivoire, the Democratic Republic of the Congo, Djibouti, Equatorial Guinea, Eswatini, Gabon, the Gambia, Ghana, Guinea, Guinea-Bissau, Kenya, Madagascar, Mali, Mauritania, Mozambique, Namibia, Niger, Nigeria, Rwanda, Sao Tome and Principe, Senegal, Sierra Leone, Somalia, Togo, Uganda, the United Republic of Tanzania, Zambia and Zimbabwe, is to develop sustainable capabilities in the instrument flight procedure (IFP) domain enabling States to meet their commitments under ICAO Assembly Resolution A37-11 for performance-based navigation (PBN) implementation and their obligations for the quality of their IFPs. This project, which began in June 2014 with an expected duration of three years, has been extended through July 2026.

Project achievements

During the reporting period, technical assistance was provided to several States in IFP design and maintenance. For example, assistance was provided to the Gambia in maintaining IFPs previously designed under the Programme and to Sao Tome and Principe in the design, regulatory approval, publication and maintenance of both conventional and PBN flight procedures. Under the coordination of the ICAO Western and Central Africa (WACAF) Regional Office and with the participation of the Banjul Accord Group Aviation Safety Oversight Organisation (BAGASOO), continued support was provided to Liberia in resolving a significant safety concern related to procedures for air navigation services – aircraft operations (PANS-OPS) and air navigation services. Assistance was given to Botswana in designing PBN flight procedures for Jwaneng and Orapa airports, to Eswatini in designing conventional flight procedures for King Mswati III International Airport (previously Sikhuphe International Airport), to Sierra Leone in the revision of conventional and PBN flight procedures for Freetown International Airport (previously Lungi International Airport), and to Guinea in the revision of conventional and PBN flight procedures for Ahmed Sékou Touré International Airport in Conakry. To support States and organizations in developing sustainable national capabilities in the PANS-OPS domain, 69 experts from 16 States were trained in IFP design during the reporting period.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Cooperative development of aeronautical meteorology services in the Africa-Indian Ocean (AFI) Region (RAF16802) (FRA1602)

Project goal

The objective of this project, funded by the Governments of Botswana, Cabo Verde, Cameroon, Côte d'Ivoire, the Gambia, Nigeria, Senegal, Sierra Leone and Togo and by the Agency for the Safety of Air

Navigation in Africa and Madagascar (ASECNA), is to continue to enhance the capabilities of regulatory authorities of States in the Africa-Indian Ocean (AFI) Region with regard to safety oversight of aeronautical meteorology services (MET) through the adoption of a comprehensive systems approach and in establishing a basic and on-demand system to assist MET service providers in complying with international aviation safety standards. This project, which began in February 2017 with an expected duration of three years, has been extended through November 2026.

Project achievements

Five States (Cameroon, Gabon, the Gambia, Senegal and Sierra Leone) were assisted in aligning their MET-related safety regulations with ICAO Standards. In addition, five States (Cameroon, Cabo Verde, the Gambia, Senegal and Sierra Leone) received support for the implementation of quality management systems (QMS) for aeronautical meteorological services. Cabo Verde successfully achieved QMS certification in accordance with ISO 9001. ASECNA received training in the implementation of space weather requirements through a dedicated workshop in December 2025. Comprehensive reference documents (including guidance material, generic processes and MET procedures and tools) were provided to assist States in carrying out these activities.

Project contribution to ICAO Strategic Objectives: 50% Safety; 50% Air Navigation Capacity and Efficiency

Assistance in the establishment of a regional pool of aviation security (AVSEC) experts for Western and Central Africa (RAF19802) (FRA1902)

Project goal

The objective of this project, funded by the African Development Bank (AfDB) and implemented within the remit of the Economic Community of West African States (ECOWAS), is to assist Western and Central African States in harmonizing and updating their technical regulation frameworks on aviation security (AVSEC) and increase the number of qualified AVSEC experts in such States through the establishment of a regional pool of AVSEC experts. This project, which began in August 2019 with an expected duration of nine months, has been extended through December 2026.

Project achievements

Following the approval by ECOWAS heads of State and governments on 15 December 2024 of a regulation establishing a common framework for aviation security, the project continued with the organization of planned activities.

Project contribution to ICAO Strategic Objectives: 100% Security and Facilitation

Airport Excellence (APEX) review and assistance for the certification of international aerodromes in Western and Central Africa (RAF19803) (FRA1903)

Project goal

The objective of this project, funded by the African Development Bank (AfDB), is to assist Western and Central African States in the certification of their international aerodromes through reviews from the Airports Council International (ACI) Airport Excellence (APEX) World Safety Programme, where applicable, for the identification of deficiencies. The project also includes assistance to airport operators and civil aviation authorities by regional teams of experts in air routes and aerodromes and ground aids (AGA). This project, which began in May 2019 with an expected duration of three years, has been extended through December 2026.

Project achievements

No activities were undertaken during the reporting period due to a lack of funds for West and Central Africa Air Transport Development Support Program (PASTA-CO) projects.

Project contribution to ICAO Strategic Objectives: 100% Safety

Assistance in the establishment of a regional accident investigation body for Western and Central Africa (RAF19804) (FRA1904)

Project goal

The objective of this project, funded by the African Development Bank (AfDB), is to enhance the capacity of Western and Central African States in accident and incident investigation through the development of a framework for the establishment of a regional accident and incident investigation body as well as a road map for its operationalization. This project, which began in August 2019 with an expected duration of nine months, is on hold.

Project achievements

No activities were undertaken during the reporting period due to a lack of funds for West and Central Africa Air Transport Development Support Program (PASTA-CO) projects.

Project contribution to ICAO Strategic Objectives: 100% Safety

AMERICAS REGION

Communications, navigation and surveillance (CNS) digital network – management of the South American Digital Network (REDDIG) and administration of the satellite segment (RLA03901) (FRL0301)

Project goal

The objective of this project, funded by the Governments of Argentina, the Plurinational State of Bolivia, Brazil, Chile, Colombia, Ecuador, France, Guyana, Paraguay, Peru, Suriname, Trinidad and Tobago, Uruguay and the Bolivarian Republic of Venezuela, was to establish a multinational mechanism to manage the communications, navigation and surveillance (CNS) digital network in the Caribbean and South American (CAR/SAM) Region, namely the South American Digital Network (REDDIG), and to modernize and homogenize aeronautical fixed telecommunication service communications in order to make the REDDIG interconnected and interoperable with other digital networks in the Region. Following the establishment of the multinational mechanism, the project included temporary management of the REDDIG and implementation of applications in the CNS/air traffic management (ATM) sector in accordance with the requirements of the Regional Air Navigation Plan – Facilities and Services Implementation Document (FASID) for the CAR/SAM Region. This project, which began in 2003 with an expected duration of five years, has been extended through December 2030.

Project achievements

Continued assistance was provided to ensure the efficient management of the REDDIG II network, maintaining the availability rate and uninterrupted regional connectivity. The project advanced with key contractual updates to secure service continuity and support the transition to REDDIG III. The MEVA III-REDDIG II interconnection contract with Frequentis was extended until 31 March 2026 under Amendment No. 9 (July 2025) to the contract, with a further extension to December 2026 under preparation. Transponder services with Intelsat were extended until 31 December 2025, and a new offer was anticipated to ensure continuity beyond the expected end-of-life of the IS-14 satellite in July 2025. Ground backbone services by Cirion Technologies were extended to 31 December 2025 following the successful relocation of nodes in La Paz, Plurinational State of Bolivia, and Madrid, Spain, while a contract amendment is being finalized to regularize pending services. Meanwhile, the MEVA III leasing contract with Frequentis in Panama was extended until 31 March 2026, with an additional offer under preparation to cover the period from April to December 2026. Technical support was also provided for node relocations, equipment repairs and new node integrations in the Plurinational State of Bolivia, Spain, Suriname, the United States and Uruguay. The project continues to serve as a key coordination platform among SAM and North American, Central American and Caribbean (NACC) States, ensuring regional connectivity until the full deployment of REDDIG III and the Caribbean Air Navigation Services Network (CANSNET), expected by 2027.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Technical cooperation with the Latin American Civil Aviation Commission (LACAC) (RLA06801) (FRL0601)

Project goal

The objective of this project, funded by 22 participating States of the Latin American Civil Aviation Commission (LACAC), is to provide administrative assistance in the management of the LACAC Secretariat. This project originated from the new working arrangements signed between the President of the ICAO Council and the President of LACAC on 21 December 2005, taking into consideration the managerial and financial autonomy of the regional organization. These working arrangements became effective on 1 January 2007. This project, which began in January 2007, has been extended through December 2026.

Project achievements

Continued assistance was provided by issuing contracts to six national professionals within the LACAC Secretariat, who perform their tasks according to a programme established by the LACAC Secretariat to achieve its objectives.

Project contribution to ICAO Strategic Objectives: 100% Safety

The Air Traffic Management (ATM) Operational Concept and corresponding technological support for communications, navigation and surveillance (CNS) (RLA06901) (FRL06X1)

Project goal

The objectives of this project, funded by the Governments of Argentina, the Plurinational State of Bolivia, Brazil, Chile, Colombia, Ecuador, Panama, Paraguay, Peru, Uruguay and the Bolivarian Republic of Venezuela, are: to develop and implement initiatives related to the Global Air Navigation Plan (GANP) in order to facilitate the transition from an air traffic management (ATM) system based on ground aids to a system based on aircraft performance, to implement aeronautical information services (AIS) quality assurance and safety management systems in accordance with international standards, and to develop a strategy for the implementation and integration of automated ATM systems in the Caribbean and South American (CAR/SAM) Region to facilitate the exchange of information and collaborative decision-making with respect to all components of the ATM system. This project, which began in 2007 with an expected duration of five years, has been extended through December 2029.

Project achievements

Assistance was provided through the delivery of 14 training activities to 290 participants from 20 States and four international organizations, covering ATM, communications, navigation and surveillance (CNS), aeronautical information management (AIM) and meteorology (MET).

Furthermore, two working meetings were held with 89 attendees from 11 States and two organizations, including industry stakeholders. These meetings focused on the implementation of the regional air navigation plan, the South American Airspace Concept of Operations (CONOPS) and the South American Air Traffic Flow Management Plan (OPSAM). Key activities included workshops on Volume III of the regional air navigation plan (2025), the GANP, digital airspace system analysis, severe weather, air traffic flow management (ATFM) data management, the ATS Message Handling System (AMHS) – level 6 (AMHS 6), Annex 3 to the Convention on International Civil Aviation (Amendment 82), and airspace planning. Additionally, an informal trilateral workshop on air traffic services (ATS)/ATFM and the second course on Procedures for Air Navigation Services – aircraft operations (PANS-OPS) and performance-based navigation (PBN) were successfully completed. Lastly, receiver autonomous integrity monitoring (RAIM) services were renewed for three States.

Project contribution to ICAO Strategic Objectives: 20% Safety; 80% Air Navigation Capacity and Efficiency

Multi-regional Civil Aviation Assistance Programme (MCAAP) (RLA09801) (FRL0901)

Project goal

The objective of this project, funded by participating States including Barbados, Bahamas, Canada, Cuba, Dominican Republic, Haiti, Jamaica, Mexico, the Netherlands (Curaçao), Trinidad and Tobago, United States, Central American States (Belize, Costa Rica, El Salvador, Guatemala, Honduras and Nicaragua) represented by the Central American Corporation for Air Navigation Services (COCESNA), and Eastern Caribbean States (Antigua and Barbuda, Dominica, Grenada, Saint Kitts and Nevis, Saint Lucia and Saint Vincent and the Grenadines) represented by the Eastern Caribbean Civil Aviation Authority (ECCAA), is to provide assistance to the States and organizations of the Caribbean (CAR) and North American (NAM) Regions in the effective implementation of ICAO Standards and Recommended Practices (SARPs) and safety improvements. Such efforts will help to achieve a safe, efficient and sustainable aviation system in harmony with the Global Air Navigation Plan (GANP), Global Aviation Safety Plan (GASP) and CAR/SAM Regional Air Navigation Plan, and which supports ICAO's No Country Left Behind initiative. This project, which began in 2009 with an expected duration of four years, has been extended through December 2030.

Project achievements

Assistance was provided in the organization and delivery of regional activities, including: workshops on the aircraft classification rating – pavement classification rating (ACR-PCR) method, air navigation services (ANS) safety oversight and air traffic control (ATC) fatigue risk management; support for the implementation of ANS contingency planning; enhancement of foreign operators' surveillance; enhancement of safety data validation and regional accident investigation cooperation; building capacity for the assessment of safety management system (SMS) implementation in air traffic services (ATS); evaluation of search and rescue (SAR) basic building blocks (BBB); analysis of the use of automatic dependent surveillance – broadcast (ADS-B) data for reduced vertical separation minimum (RVSM) monitoring processes; support in the development of GANP key performance indicators (KPIs) for the CAR/SAM electronic air navigation plan (eANP), Volume III; advancement of the Regional Airspace Optimization and Air Traffic Flow Management (ATFM) Integration Project –

Phase 3; development of a harmonized and integrated Safety Oversight and Quality Management Framework; development of model training programmes for operations (OPS), airborne image recorders (AIRs) and aviation accident investigators; support in the implementation of the Caribbean Air Navigation Services Network (CANSNET); and organization of a workshop on ATFM data management and KPI calculation.

Project contribution to ICAO Strategic Objectives: 40% Safety; 60% Air Navigation Capacity and Efficiency

Training of aeronautical personnel in the CAR/SAM Region (RLA15901) (FRL1501)

Project goal

The objective of this project, funded by the Government of Spain, is to improve the operational management of air navigation services providers (ANSPs), airport operators and other services providers through participation in conferences, seminars and fellowship programmes. This project, which began in 2015 with an expected duration of two years, has been extended through March 2026.

Project achievements

Forty-three fellowships, each with a duration of two weeks, were awarded to participants from 10 countries for an Airport Master's Programme, which covered areas such as civil aviation regulations and organization, management of airlines and aviation operators, project management and leadership, safety management, security in civil aviation and sustainability and environment. Three international seminars were held on environment and aviation security and marketing, with the participation of a total of 95 officials from 18 countries in the Region.

Project contribution to ICAO Strategic Objectives: 100% Safety

Regional safety oversight system (RLA99901) (FRL9901)

Project goal

The objective of this project, funded by the Governments of Argentina, the Plurinational State of Bolivia, Brazil, Chile, Colombia, Cuba, Ecuador, Panama, Paraguay, Peru, Uruguay and the Bolivarian Republic of Venezuela, and including the participation of Airbus and Boeing as observers, is to establish and operate a regional aviation safety oversight system (RASOS) with the required technical, logistical and administrative support. This project, which began in 2001 with an expected duration of five years, has been extended through December 2026.

Project achievements

The Regional Safety Oversight Cooperation System (SRVSOP) has been actively engaged in providing technical assistance and regulatory development support to its 12 member States, maintaining 50 Latin American aviation regulations (LARs) and updating associated documentation (13 inspector manuals and more than 70 advisory circulars). The 50 LARs cover Annex 1 – Personnel Licensing, Annex 2 – Rules of the Air, Annex 3 – Meteorological Service for International Air Navigation, Annex 4 – Aeronautical Charts, Annex 6 – Operation of Aircraft, Annex 7 – Aircraft Nationality and Registration Marks, Annex 8 – Airworthiness of Aircraft, Annex 10 – Aeronautical Telecommunications, Annex 11 – Air Traffic Services, Annex 12 – Search and Rescue, Annex 14 – Aerodromes and Heliports, Annex 15 – Aeronautical Information Services, Annex 16 – Environmental Protection, Annex 18 – The Safe Transport of Dangerous Goods by Air and Annex 19 – Safety Management. In 2025, more than 530 participants from 12 States and other organizations benefited from 22 training courses covering a wide range of aviation topics. Additionally, more than seven working meetings were held to discuss Latin American aviation regulations (LARs) and procedures. Technical assistance was provided to several countries including the Plurinational State of Bolivia, Chile, Colombia, Cuba, Ecuador, Panama, Paraguay, Peru, Uruguay and the Bolivarian Republic of Venezuela in areas such as operations, personnel licensing, airworthiness, aerodromes, aircraft investigation and air navigation services. This assistance included both on-site and online support, with more than 300 hours of online assistance provided. Furthermore, the SRVSOP has been providing in-kind support to Guyana for the deployment of on-the-job training (OJT) for air operator certification. On the regulatory front, the SRVSOP has been updating LARs and introducing new regulations, notably the first Remotely Piloted Aircraft System (RPAS) LAR (compliant with Annex 6, Part IV). To consolidate its role as a regional leader in safety oversight, the SRVSOP continues to enhance its internal governance, self-assessment mechanisms, human resources management and multinational agreements.

Project contribution to ICAO Strategic Objectives: 100% Safety

ASIA-PACIFIC REGION

Cooperative Development of Operational Safety and Continuing Airworthiness Programme – North Asia (COSCAP-NA) – Phase IV (RAS02901) (FRS0201)

Project goal

The objectives of this project, funded by China, the Democratic People’s Republic of Korea, the Republic of Korea and Mongolia, and supported by financial contributions from Airbus and Boeing and in-kind contributions from Member States, are to: enhance the safety and efficiency of air transport operations in the region and the training and professional development of national aviation safety inspectors, harmonize policies and regulations, provide certification and inspection assistance to States currently unable to meet regulatory obligations, coordinate technical assistance programmes and establish a regional aviation safety team to implement globally developed solutions for safety concerns. This project, which began in February 2003 with an expected duration of five years and which was extended through January 2023, has since been suspended.

Project achievements

The absence of the chief technical advisor/programme coordinator (CTA/PC) since November 2019 has significantly impacted the normal operations and productivity of the Programme. The Programme has been suspended since 31 January 2023 with the completion of Phase IV.

Project contribution to ICAO Strategic Objectives: 100% Safety

Cooperative Aviation Security Programme – Asia and Pacific Region (CASP-AP) (RAS04901) (FRS0401)

Project goal

The objective of this Programme, funded by participating States (Bangladesh, Bhutan, Brunei Darussalam, Cambodia, China, Fiji, India, Indonesia, Republic of Korea, the Lao People’s Democratic Republic, Malaysia, Maldives, Mongolia, Nepal, Papua New Guinea, Philippines, Singapore, Solomon Islands, Sri Lanka, Thailand, Timor-Leste, Vanuatu and Viet Nam) as well as a grant from the Government of Canada, is to ensure compliance with international conventions, ICAO Standards and Recommended Practices (SARPs) (in particular, Annex 17 – Aviation Security and the security-related provisions of Annex 9 – Facilitation) and guidance material contained in ICAO’s Aviation Security Manual (Doc 8973 – Restricted). The Programme is aimed at enhancing the aviation security capabilities of the 24 participating States by creating a regional structure for cooperation and coordination on aviation security matters and for the training of aviation security personnel. This project, which began in 2004 with an expected duration of five years, has been extended through June 2029.

Project achievements

The CASP-AP assisted member States in updating their national, airport, airline and entity-level aviation security programmes and provided associated training and operational implementation guidance materials for specific States as well as generic guidance materials. During the year, in-country training was provided to 368 aviation security personnel through the following: the ICAO Basic AVSEC course; ICAO AVSEC Manager course; CASP-AP Oversight, Reporting and Resolution (ORR) Software Installation and Implementation workshop; CASP-AP ORR and Computer-based Training (CBT) Installation and Implementation workshop; ORR and CBT Upgrade workshop; ICAO AVSEC National Instructor course; recurring CASP-AP Inspector workshop; CASP-AP Combined Quality Control workshop; CASP-AP Exercise workshop; CASP-AP Basic Screener course; and CASP-AP Cybersecurity in Airport Operation workshop.

Project contribution to ICAO Strategic Objectives: 100% Security and Facilitation

Asia-Pacific Flight Procedure Programme (FPP) (RAS09801) (FRS0901)

Project goal

The objective of this Programme, funded by active participating States including Australia, China, Republic of Korea, Philippines, Singapore and Thailand, and based in the same location as ICAO's Asia and Pacific (APAC) Regional Sub-office in Beijing, is to assist States in developing sustainable capabilities in instrument flight procedure (IFP) design in line with ICAO Assembly Resolution A36-23 on performance-based navigation (PBN) implementation and States' obligations to ensure the quality of their IFPs, which was reinforced by ICAO Assembly Resolution A37-11. France participated in the Programme as a donor State. Cambodia, Fiji, the Lao People's Democratic Republic, Malaysia, Maldives, Mongolia, Nepal, Pakistan, Sri Lanka and Viet Nam participated in the Programme as user members. This project, which began in January 2010 with an expected duration of three years, has been extended through December 2026.

Project achievements

FPP in-house instructors assisted Bangladesh and China in flight procedures design and consulting. Through the Programme, four training courses on flight procedure design, namely the Quality Assurance workshop, Procedure Design refresher course, PANS-OPS Procedure Design initial course and Performance-based Navigation (PBN) Procedure Design course, were provided to a total of 248 participants from 20 FPP member States, other countries and organizations. A workshop on flight validation for pilots was conducted from 17 November to 5 December 2025 in Beijing, with 16 registrations accepted from eight member States and one non-member State in the Region. The 17th Steering Committee Meeting (SCM) was held from 11 to 13 November 2025 at the APAC Regional Office in Bangkok.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

Assistance for South-West Pacific small island States regarding aerodrome certification and safety management system (SMS) implementation (RAS10801) (FRS1001)

Project goal

The objectives of this project, funded initially by a grant from the International Financial Facility for Aviation Safety (IFFAS) and subsequently funded by the participating States of Kiribati, Marshall Islands, the Federated States of Micronesia, Nauru, Papua New Guinea, Samoa, Solomon Islands and Tonga, are to improve the regulatory oversight capabilities of States and establish the legal basis for aerodrome certification and State safety programmes (SSP), so as to ensure that all aerodrome certification activities and the implementation of safety management systems (SMS) are conducted in compliance with Annex 14 – Aerodromes, Volume I – Aerodrome Design and Operations, and other relevant guidance materials. This project, which began in September 2011 with an expected duration of four months, has been extended through April 2026.

Project achievements

No activities were undertaken during the reporting period.

Project contribution to ICAO Strategic Objectives: 100% Safety

Assistance for the procurement of Asia Pacific Common Regional Virtual Private Network (CRV) services (RAS14801) (FRS1401)

Project goal

The objective of this programme, funded by Australia, China, Fiji, France, India, Japan, the Democratic People's Republic of Korea, the Republic of Korea, Malaysia, Myanmar, Namibia, New Zealand, Philippines, Rwanda, Singapore, Sri Lanka and Thailand, is to assist civil aviation authorities and related air navigation services providers in managing the procurement of Asia/Pacific Common Regional Virtual Private (CRV) Network services and in selecting a common service provider. This project, which began in April 2015, has been extended through February 2028.

Project achievements

The 13th Meeting of the Common Aeronautical Virtual Private Network Operations Group (CRV OG/13) of the Asia Pacific (APAC) Region was held from 3 to 8 March 2025 and focused on CRV II RFI (radio frequency interference), with the support of ICAO's Capacity Development and Implementation Bureau (CDI). At the CRV OG/14 meeting, held from 27 to 31 October 2025, a decision was made to extend the current CRV contract for five years. It was also agreed that the CRV III request for proposals (RFP) would be initiated within the 2028–2029 timeline. Based on this timeline, the remaining funds are expected to be utilized in 2028–2029 as the CRV III RFP is issued with the support of CDI.

Project contribution to ICAO Strategic Objectives: 40% Safety; 60% Air Navigation Capacity and Efficiency

Cooperative Development of Operational Safety and Continuing Airworthiness Programme – South Asia (COSCAP-SA) (RAS97902) (FRS9702)

Project goal

The objective of this project, funded by the Governments of Afghanistan, Bangladesh, Bhutan, India, Maldives, Nepal, Pakistan and Sri Lanka, and supported by financial contributions from Airbus and Boeing and in-kind contributions from the Directorate General of Civil Aviation (DGAC) of France and COSCAP-SA member States, is to enhance the safety and efficiency of air transport in the subregion. The main objectives of Phase IV include strengthening the regional institutional framework for aviation, assisting in the development of a harmonized regulatory framework, promoting a comprehensive system approach to conduct safety oversight activities based on effective implementation of ICAO Standards and Recommended Practices (SARPs) and efficient oversight capabilities, developing a regional information-sharing system to improve access to safety-related information, assisting civil aviation authorities of member States in their efforts to comply with international and national civil aviation standards, and supporting human resources development in the field of civil aviation. This project, which began in 1997 with an expected duration of five years, has been extended through December 2028.

Project achievements

The new chief technical advisor (CTA) joined the programme in September 2025. The National Coordinators' meeting took place on 3-4 November 2025, during which the agenda for the upcoming 33rd Steering Committee meeting was agreed. The 27th meeting of the South Asia Regional Aviation Safety Team (SARAST) was held from 5 to 6 November, during which member States presented the status of achievements and challenges in operational safety.

Project contribution to ICAO Strategic Objectives: 100% Safety

Cooperative Development of Operational Safety and Continuing Airworthiness Programme – South-East Asia (COSCAP-SEA) (RAS97903) (FRS9703)

Project goal

The objectives of this project, funded by the Governments of Brunei Darussalam, Cambodia, Indonesia, the Lao People's Democratic Republic, Malaysia, Myanmar, Papua New Guinea, Philippines, Singapore, Thailand, Timor-Leste and Viet Nam, and supported by financial contributions from Airbus and Boeing and in-kind contributions from Australia, France, United Kingdom, United States, the Civil Air Navigation Services Organisation (CANSO), European Union Aviation Safety Agency (EASA), Flight Safety Foundation (FSF), International Air Transport Association (IATA), International Federation of Airline Pilots' Associations (IFALPA) and Airports Council International (ACI), are to: enhance the safety and efficiency of air transport operations in the region and the training and professional development of national inspectors, harmonize policies and regulations, provide certification and inspection assistance to States currently unable to meet regulatory obligations, coordinate technical assistance programmes and create a regional aviation safety team to implement globally-developed solutions for safety concerns. This project, which began in 2001, has been extended through June 2026.

Project achievements

Through coordinated technical assistance and capacity-building initiatives, a total of 13 activities were implemented under the programme (courses, seminars, workshops, webinars, the Supplementary Compensation Mechanism (SCM)/22 and South-East Asia Regional Aviation Safety Team (SEARAST)/23 meetings) both in person and virtually. These activities covered various areas including: State-level safety management, certification and oversight of approved training organizations, mandatory and voluntary occurrence reporting for civil aviation authorities (CAAs) (European Coordination Centre for Accident and Incident Reporting Systems (ECCAIRS) 2) and data for safety; airspace design and performance-based navigation oversight, aerodrome certification and surveillance, dangerous goods oversight by CAA inspectors, aeronautical information service (AIS) to aeronautical information management (AIM) transition, wildlife hazard management, system component failures and risk-based surveillance, and ground handling safety at aerodromes. In 2025, collaboration with Member States and strategic partners – including the EASA, Flight Safety Foundation, Directorate General of Civil Aviation (DGCA) of France, UK Civil Aviation Authority International (CAAI) and Airports Authority of India – further strengthened implementation support for Member States, resulting in tangible efficiency gains and enhanced alignment with ICAO Standards. Additionally, five on-site and virtual technical assistance missions were conducted for three COSCAP-SEA member States, further advancing the Programme’s mandate for regional safety enhancement.

Project contribution to ICAO Strategic Objectives: 100% Safety

Improvement of search and rescue capabilities of Pacific small island developing States (PSI24501) (FRS2401)

Project goal

The objective of this project, in coordination with the ICAO Pacific small island developing States Liaison Officer (PLO), is to provide technical assistance to enhance awareness among Pacific small island developing ICAO Member States and enhance their search and rescue (SAR) capabilities. The project will also help States to prepare for future Universal Safety Oversight Audit Programme Continuous Monitoring Approach (USOAP CMA) audits and improve their engagement in ICAO regional activities in the SAR field. These activities include efforts to meet the objectives of the Regional SAR Plan and participation in regional SAR-related discussions through the Asia/Pacific SAR Working Group (APSAR/WG) and its parent bodies, the Air Traffic Management Sub-group of the Asia/Pacific Air Navigation Planning and Implementation Regional Group (APANPIRG) (ATM/SG), and APANPIRG itself. This project, which began in August 2024 with an expected duration of six months, has been extended through December 2026.

Project achievements

Additional funds are being sought from potential donors to continue the project and complete the remaining second and third phases, which are expected to start in 2026 for the duration of one and two months, respectively.

Project contribution to ICAO Strategic Objectives: 100% Safety

EUROPEAN REGION

Assistance to Central Asian States in enhancing their accident investigation capabilities (RER24501) (FRP2401)

Project goal

The object of this project, funded by the ICAO Special Implementation Projects (SIP) Fund through Boeing, is to assist Central Asian States (Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan) in establishing and implementing an effective and robust system for the investigation of aircraft accidents and incidents through the analysis of their aircraft accident and incident investigation (AIG) capabilities, including legislative, organizational and financial frameworks. This project, which began in November 2024 with an expected duration of two months, was completed.

Project achievements

The AIG expert completed the assignment.

Project contribution to ICAO Strategic Objectives: 100% Safety

MIDDLE EAST REGION

Cooperative Aviation Security Programme – Middle East Region (CASP-MID) Phase III (RAB13901) (FRM1301)

Project goal

The objective of this project, funded by the Governments of the participating Member States (Libya, Saudi Arabia, the Sudan and Yemen), is to ensure compliance with international conventions, ICAO Standards and Recommended Practices (SARPs) and guidance materials related to aviation security and facilitation by enhancing the implementation capabilities of the Programme's participating States. The objectives of Phase II of the Programme are to: ensure that the Cooperative Aviation Security Programme in the Middle East (CASP-MID) maintains its role as a Middle East regional structure for cooperation and coordination in aviation security and facilitation matters and for the training of aviation security personnel; prioritize targeted and customized assistance and sustainable capacity-building in member States as well as greater cooperation, coordination, best practices and benchmarking in aviation security matters using regional assets to the extent possible; increase assistance in the implementation of national civil aviation security programmes and provide assistance to improve effective implementation, as identified during Universal Security Audit Programme (USAP) audits and other evaluations; and promote regional implementation of deliverables from the Riyadh Declaration on Aviation Security and Facilitation and the MID and Africa-Indian Ocean (AFI) Aviation Security (AVSEC) Road Map. This project, which began in July 2013 with an expected duration of three years, has been extended through June 2028.

Project achievements

Multiple facilitation workshops and courses, as well as on-the-job training, were held across the MID Region. They included national inspector training and covered areas such as behaviour detection, landside security and airport assessment quality control. A new project coordinator was selected and began work in January 2025. The project coordinator's contract was up for renewal at the end of December 2025.

Project contribution to ICAO Strategic Objectives: 100% Security and Facilitation

Middle East (MID) Region Flight Procedures Programme (MID FPP) (RAB18801) (FRM1801)

Project goal

The objective of this project, funded through financial contributions from the Governments of the participating Member States (Kuwait and the United Arab Emirates) and voluntary contributions by donor States (Qatar, Saudi Arabia and the United Arab Emirates), is to assist States in developing

sustainable capabilities in instrument flight procedure (IFP) design, performance-based navigation (PBN) airspace design and PBN operations (OPS) approval, including regulatory oversight. These efforts will help States to meet their commitments under ICAO Assembly Resolution A37-11 on PBN implementation and regional requirements, and to comply with ICAO provisions related to flight procedure design and PBN. This project is currently being managed on an interim basis by the Middle East (MID) Regional Office. The project, which began in January 2021 with an expected duration of three years, has been extended through December 2026.

Project achievements

At the most recent MID Flight Procedures Programme (MID FPP) Steering Committee meeting, it was agreed that States would decide on the future of the programme and their contributions in hosting it, including any logistical steps necessary in that regard. The decision would be discussed at the next Steering Committee meeting scheduled for January 2026.

Project contribution to ICAO Strategic Objectives: 100% Air Navigation Capacity and Efficiency

IMPLEMENTATION PACKAGES (iPACKs)

Implementation Package (iPack) – Developing a national aviation safety plan (NASP)			
<i>Project goal</i>			
<p>The objective of this Implementation Package (iPack) is to assist and guide civil aviation authorities in developing a national aviation safety plan (NASP) containing a strategy that best addresses their safety issues, through training and detailed guidance. It emphasizes the importance of including key elements in a NASP, developing a clear action plan (that is, a road map) and collaborating with stakeholders from within the State, regionally and from industry. The same process is applied to the development of a regional aviation safety plan (RASP). The total duration of this iPack is 20 working days over a three-month period.</p>			
<i>Project achievements</i>			
<p>With the successful deployment of this iPack, civil aviation authorities and regional safety oversight organizations are better equipped to create an internal group (within the State) tasked with: developing the NASP, involving all of the State's key stakeholders (civil aviation authorities, accident investigation board, industry representation, etc.); understanding applicable provisions, namely the Global Aviation Safety Plan (GASP, Doc 10004), Manual on the Development of Regional and National Aviation Safety Plans (Doc 10131) and Global Aviation Safety Roadmap (Doc 10161); conducting a self-assessment using existing ICAO tools (including the Universal Safety Oversight Audit Programme Continuous Monitoring Approach (USOAP CMA) Online Framework (OLF) and integrated Safety Trend Analysis and Reporting System (iSTARS)) to analyse safety deficiencies in the State and identify organizational issues, operational safety risks and emerging issues; conducting a gap analysis to identify relevant safety enhancement initiatives (SEIs) using the ICAO Global Aviation Safety Road Map; identifying relevant GASP and RASP goals and targets and understanding how to adapt them to the national level; setting national goals, targets and indicators related to aviation safety as the basis for the national strategy; developing an action plan to meet the goals and targets, including a list of prioritized SEIs; publishing a NASP in line with the respective RASP and latest edition of the GASP; and implementing a process to monitor the implementation of SEIs and achievement of national goals and targets in the NASP.</p>			
<i>Country</i>	<i>Project number</i>	<i>Funding source</i>	<i>Status</i>
Albania	TDD0051	Government of Albania	Completed

Implementation Package (iPack) – Establishing a regulatory framework for unmanned aircraft systems (UAS)

Project goal

The objective of this Implementation Package (iPack) is to assist and guide ministries of transport, civil aviation authorities (CAAs) and organizations that intend to operate unmanned aircraft systems (UAS) in multiple countries in the implementation of a UAS regulatory framework that remains outside of the Remotely Piloted Aircraft Systems (RPAS) framework. The total duration of this iPack is 20 working days over a three-month period.

Project achievements

With the successful deployment of this iPack, ministries of transport, CAAs and organizations are better equipped to: understand the relationship between UAS regulations, conventional aircraft regulations, forthcoming RPAS provisions and the State safety programme; create an internal UAS stakeholder group, within the State, that includes entities affected by UAS activities for coordination and internal communications; conduct a gap analysis to identify safety deficiencies, emerging organizational issues and operational safety risks; create new or enhance existing processes to establish a UAS framework and oversight system in collaboration with internal UAS stakeholders; implement UAS regulations with supporting guidance materials soliciting industry input, as appropriate; identify the competencies required to enable inspectors and managers to fulfil their roles and responsibilities to manage UAS operations and to build the appropriate capacities; and set national goals through the application of safety management principles including targets and indicators, as the basis to improve the safety of UAS operations and activities for a national strategy.

<i>Country</i>	<i>Project number</i>	<i>Funding source</i>	<i>Status</i>
Angola	TDD0051	Government of Angola	Ongoing

Implementation Package (iPack) – Aerodrome certification (CER)

Project goal

The objective of this Implementation Package (iPack) is to assist civil aviation authorities (CAAs) and airport operators in addressing the technical challenges related to the development and implementation of an aerodrome certification programme. It includes not only the guidance needed to comply with international certification standards, but also the tools required to build robust regulatory, certification and oversight processes, as appropriate. The total duration of this iPack is 20 working days over a three-month period.

Project achievements

With the successful deployment of this iPack, aerodrome operators and CAAs are better equipped to: develop, implement and approve the procedures needed to monitor and properly maintain the aerodrome’s physical environment, visual aids and other infrastructure; develop, implement and approve aerodrome operational procedures and the safety management system; develop, implement

and certify the aerodrome manual and other relevant documentation; and develop, implement and approve the monitoring processes necessary to ensure compliance with regulatory requirements for the issuance of the certificate.

<i>Country</i>	<i>Project number</i>	<i>Funding source</i>	<i>Status</i>
Jamaica	CER23102-JAM	Government of Jamaica	Completed
Saint Lucia	TDD0051	Government of the United States	Ongoing

Implementation Package (iPack) – Establishing an accident and incident data reporting (ADREP) system

Project goal

The objective of this Implementation Package (iPack) is to assist and guide civil aviation entities and any civil aviation personnel responsible for aircraft accident and incident investigation and reporting in implementing an accident and incident reporting system in their State or organization that will ensure appropriate reporting to the ICAO ADREP system. The total duration of this iPack is 20 working days over a three-month period.

Project achievements

With the successful deployment of this iPack, accident investigation authorities (AIAs), ministries of transport, civil aviation authorities (CAAs) and relevant organizations are better equipped to: develop or update regulations and procedures as per Annex 13 – Aircraft Accident and Incident Investigation requirements on occurrence notification and ADREP reporting in support of data analysis for the State safety programme; conduct a gap analysis to identify current deficiencies, emerging organizational issues and operational safety risks due to a lack of data analysis and ADREP reporting; better understand the ADREP taxonomy and select an accident and incident database such as the European Coordination Centre for Accident and Incident Reporting Systems (ECCAIRS); guide the AIA in filing reports and analyze information in the State’s database or reporting to the ICAO ADREP database operating in the ECCAIRS software suite; create a stakeholder group, or review roles and responsibilities of existing national stakeholders, for coordination and communications surrounding data analysis and ADREP reporting; develop or enhance structures and processes to establish an effective occurrence and ADREP reporting framework and oversight system in collaboration with the State AIA and other State entities; and review or advise the State on staffing and training to identify the competencies required to enable investigators and managers to fulfil their roles and responsibilities for data analysis and ADREP reporting.

<i>Country</i>	<i>Project number</i>	<i>Funding source</i>	<i>Status</i>
East African Community Civil Aviation Safety and	AIR23001-ESA	European Union Aviation Safety Agency (EASA)	Completed

Security Oversight Agency (CASSOA)			
Banjul Accord Group Accident Investigation Agency (BAGAIA)	AIR23002-ESA	European Union Aviation Safety Agency (EASA)	Completed
African and Malagasy Civil Aviation Authorities (AAMAC), Agence de Supervision de la Sécurité Aérienne en Afrique Centrale (ASSA-AC), Unité Régionale de Supervision de la Sécurité et de la Sûreté de l'aviation Civile de l'UEMOA (URSAC)	V25WA03	European Union Aviation Safety Agency (EASA)	Completed
Southern African Development Community (SADC) Aviation Safety Organisation (SASO)	V3EA25A	European Union Aviation Safety Agency (EASA)	Completed

Implementation Package (iPack) – Assistance to aircraft accident victims and their families (AAAVF)

Project goal

The objective of this Implementation Package (iPack) is to assist and guide State authorities such as ministries of aviation, transport, disaster management, foreign affairs, interior and information technology, and their agencies, in developing and implementing a plan to ensure the necessary provision of services and information to address the concerns and needs of aircraft accident victims and their families. The total duration of this iPack is 20 working days over a three-month period.

Project achievements

With the successful deployment of this iPack, States, regulatory authorities, airline operators, airport operators and other relevant organizations will be better equipped to develop or revise the national family assistance plan, evaluate station-specific facilities and arrangements regarding family assistance, conduct training to familiarize team members with their roles in the national family assistance plan, provide workshops and exercises to assess the adequacy of the plan and team

composition, and establish a web-based family assistance management system with a mobile application to handle all communications in an effective and timely manner.

<i>Country</i>	<i>Project number</i>	<i>Funding source</i>	<i>Status</i>
The Netherlands (Aruba and Curaçao)	TDD0051	Ministry of Infrastructure and Water Management, Directorate-General for Transport and Aviation Netherlands	Ongoing
South Africa	TDD0051	Ministry of Infrastructure and Water Management, Directorate-General for Transport and Aviation Netherlands	Ongoing
Philippines	TDD0051	Transport Canada	Ongoing

— END —