



**Closing Remarks by the
Secretary General of the
International Civil Aviation Organization
Mr. Juan Carlos Salazar
for the GISS Ministerial Roundtable**

14 April 2026

1. Thank you to all Ministers and participants for your valuable contributions to today's Ministerial Commitment Round Table.
2. I would also like to thank the Kingdom of Morocco for hosting the Global Implementation Support Symposium, and H.E. Mr. Abdessamad Kayouh, Minister of Transport and Logistics, for the warm hospitality extended to us in Marrakech.
3. Your interventions today have shown the clear determination of States to advance ICAO's No Country Left Behind Strategic Goal and to strengthen global cooperation in aviation development.
4. The views and commitments conveyed reflect our shared understanding: a safe, secure, sustainable, and resilient aviation system needs joint action, partnerships, and investment in capacity development and implementation support.
5. The Call to Action for the Ministerial Round Table offers a strong framework. It highlights the need to strengthen aviation governance and oversight, secure financing for sustainable infrastructure, empower the next generation of aviation professionals, and deepen international cooperation to speed up implementation worldwide.
6. Following our constructive discussions and collective momentum, I am pleased to confirm that the Marrakech Call to Action is adopted. This voluntary statement of our common goals will guide us as we advance the *No Country Left Behind* initiative and achieve real results for global aviation.

7. The commitments shared by States today come at a crucial time. Whether through new policies, investments in infrastructure and people, or through technical cooperation and partnerships, these steps will help turn the No Country Left Behind vision into concrete progress.
8. I also want to highlight the importance of voluntary contributions and partnerships from States and partners, including those associated with the ICAO Global Appeal 2026–2028. These contributions allow ICAO to expand its support and deliver results where they are most needed.
9. ICAO will keep working closely with all Member States, development partners, and industry to turn these commitments into measurable outcomes.
10. Together, through partnership and shared responsibility, we can keep building a safe, sustainable, inclusive, and resilient global aviation system, truly ensuring no country is left behind.
11. Thank you.