



C-DEC 236/4
21/11/25

COUNCIL — 236TH SESSION

FOURTH MEETING

(COUNCIL CHAMBER, MONDAY, 17 NOVEMBER 2025, AT 1430 HOURS)

SUMMARY OF DECISIONS

OPEN MEETING

Opening remarks and Welcome to new Representatives

1. The Council took note of the information presented by the President of the Council in relation to the proceedings pertaining to the 236th Session.
2. The Council also warmly welcomed the newly-appointed Representatives of Ecuador (Mr. Chester David Salazar Del Pozo) and Morocco (Mr. Salah Chekairi).

Gratitude to the Dominican Republic

3. The President, on behalf of the Council, expressed sincere appreciation to the Delegation of the Dominican Republic, as well as to the Government authorities, for their hospitality and generosity in organizing the most recent ICAO Air Services Negotiation Event (ICAN), in Punta Cana, Dominican Republic from 10 to 14 November 2025.

Appointment of Members and Alternates of the Air Navigation Commission (ANC)

4. Tabled for the Council's consideration was C-WP/15766, which presented the nineteen nominations for the nineteen available seats on the Air Navigation Commission (ANC), which had been received in response to State letter S 5/3-25/70 dated 11 July 2025, by the deadline of 27 October 2025. The English versions of the curricula vitae of all nominated candidates were contained in the Appendix to the working paper.
5. As there were consequently nineteen nominations for the nineteen seats on the ANC, the Council agreed to suspend that part of paragraph 1 of Appendix D of the *Rules of Procedure for the Council* (Doc 7559) related to the elections taking place by secret ballot unless waived by unanimous decision of the Members. Accordingly, the Council then agreed to the proposal of the President of the Council that the following nineteen candidates be appointed as Members of the ANC for the three-year period 1 January 2026 to 31 December 2028:

Name of candidate
Mr. Martin Jacquet
Ms. Kirstie Winter

Nominating State(s)
Argentina
Australia

Mr. Victor de Sant'anna Souza	Brazil
Mr. Frédéric Fachinan	Canada
Mr. Junrong Liang	China
Mr. Charles Kouadio Kanga	Côte d'Ivoire
Mr. Jonathan Gilad	France
Mr. Markus Hubbert	Germany
Mr. Hiroki Tokunaga	Japan
Mr. Anders Leufgård	Denmark, Estonia, Finland, Iceland, Latvia, Norway, <u>Sweden</u>
Mr. Frederik Blaauw	Austria, Belgium, Croatia, Ireland, Luxembourg, <u>the Kingdom of the Netherlands</u> , Portugal and Switzerland
Ms. Hye-Jeong (Grace) Kang	Republic of Korea
Mr. Sergey Nabokov	Russian Federation
Mr. Adel Alaufi	Saudi Arabia
Mr. Kok Wee (Zach) Ang	Singapore
Mr. Ismael Pacheco Serrano	Spain
Ms. Anita Adjei-Nmashie	Uganda
Ms. Jacqueline Hanafin	United Kingdom
Ms. Nicole Mikel-Brumfield	United States

6. On behalf of the Council, the President congratulated all of the newly-appointed ANC Members. He thanked them and the nominating States, for their interest in supporting the work of ICAO in the technical field, which was of vital importance for maintaining the safety and efficiency of air navigation.

7. It was noted that, in accordance with Rule 16 c) of the said Rules of Procedure (Doc 7559), the President of the Council would now proceed to invite the Members-Elect of the ANC, under cover of a President's memorandum (PRES SS/3812) to be issued later that afternoon, to declare to him in writing their candidacies for the presidency of the Commission by noon on Friday, 21 November 2025. The election of the President of the ANC was scheduled to take place on Friday, 28 November 2025 on the basis of C-WP/15767.

Recommendations of the Committee on Joint Support of Air Navigation Services related to Items Under the Danish and Icelandic Joint Financing Agreements Reviewed During the 236th Session

8. The Council considered this item on the basis of C-WP/15776, which presented the recommendations of the Joint Support Committee on items under the Danish and Icelandic Joint Financing Agreements reviewed during the 236th Session.

9. Following consideration, the Council:

- a) approved the actions recommended by the JSC, as outlined in the Executive Summaries of JS-WP/2181, JS-WP/2182, JS-WP/2183, JS-WP/2184, JS-WP/2185, JS-WP/2186, JS-WP/2187, JS-WP/2188, JS-WP/2189, JS-WP/2190, JS-WP/2191, JS-WP/2192, JS-WP/2193, JS-WP/2194 and JS-WP/2195;
- b) with respect to JS-WP/2184 relating to the proposed amendments to the Annexes to the Joint Support Agreements, noted the Committee's agreement to remove the Myggenaes NDB from the Danish Agreement, in accordance with the Council's decision on this matter (C-DEC 235/8, refers), while deferring any further amendments to the Annex pending the outcome of a technical review on the future use and possible replacement of NDBs in the region, on the understanding that the JSC would revisit the matter once the review was completed, including potentially during the 237th Session;
- c) in the context of User consultations, highlighted the importance of reflecting User

feedback on project proposals in advance of JSC meetings, with a view to ensuring transparency and supporting informed decision-making; and

- d) noted that the JSC had agreed to approve the feasibility study on landfill removal as proposed in JS-WP/2187, it being understood that the study would be carried out to address environmental risk concerns and as a preventive action, rather than as a result of legal non-compliance as was presented in the JSC working paper.

Triennial Work Plan of the Office of Internal Oversight (OIO) for 2026-2028

10. The Council considered this item on the basis of C-WP/15781, which presented the triennial work plan for the Office of Internal Oversight (OIO) for the period 2026 to 2028. The Council also had for consideration an oral report thereon from the Committee on Governance (COG).

11. Following consideration, the Council:

- a) approved the proposed triennial work plan for OIO for 2026 – 2028 in accordance with OIO’s current Charter, on the understanding that the “Assessment of Workforce and Succession Planning Processes”, would be undertaken in 2027, in lieu of the “Audit on Consultancy Management,” which would, in turn, be deferred to 2028; and
- b) in having reviewed the amendments to the revised OIO Charter and the comments of the COG thereon, approved the revised Charter, subject to the modifications agreed by the COG to paragraph 10. 3, as well as the additional changes agreed by the Council over the course of its deliberations being incorporated, as reproduced in the Appendix to the current decision.

Review of the Report of the Fourth Meeting of the Cybersecurity Panel (CYSECP/4) and the organization and agenda for the Fifth Meeting of the Cybersecurity Panel (CYSECP/5)

12. The Council considered this item on the basis of C-WP/15771, which reported on the outcomes of the Fourth Meeting of the Cybersecurity Panel (CYSECP/4), which was held on 2 to 6 June 2025. The Council also had for consideration oral reports thereon from the Air Navigation Commission (ANC) and the Aviation Security Committee (ASC).

13. Following consideration, the Council:

- a) noted the information contained in the CYSECP/4 Yellow Cover Report, and approved the key recommendations therein, as summarized in paragraph 4 of C-WP/15771;
- b) approved the convening of CYSECP/5 from 1 to 5 June 2026, in a hybrid format, based on the proposed agenda contained in Appendix A to C-WP/15771;
- c) noted the challenges being faced by the Panel regarding the limited number of Panel experts that have been actively engaged in the Panel’s work and the resulting impact on the delivery of the work programme, and in that connection, invited the Secretariat to continue its efforts to consult with the Panel membership, Members and Observers, taking into account the comments and suggestions raised by the ASC and ANC in this respect, including to encourage in-person participation by Members to Panel meetings; and
- d) further noting the concern expressed by the ANC that the absence of a completed cybersecurity work programme could impact the direction of the Panel’s work and potentially lead to duplication of work with other expert groups, reiterated the importance of coordination across the expert groups undertaking such work in order to ensure consistency and avoid duplication.

Review of the Third Meeting of the Ad Hoc Cybersecurity Coordination Committee

14. The Council considered this item on the basis of C-WP/15772, which presented the outcome of the Third Meeting of the Ad Hoc Cybersecurity Coordination Committee (AHCCC/3) which was convened from 23 to 25 April 2025. The Council also had for consideration oral reports thereon from the Air Navigation Commission (ANC) and jointly, from the Air Transport and Aviation Security Committees (ATC/ASC).

15. Following consideration, the Council:

- a) noted the information contained in the AHCCC/3 Yellow Cover Report, and approved the conclusions contained therein, as summarized in paragraph 2.10 of C-WP/15772;
- b) welcomed the work of the AHCCC to develop a risk-based methodology for updating and implementing the ICAO Aviation Cybersecurity Work Programme as a means to strengthen collaboration among the different expert groups involved in the Organization's work on cybersecurity, and in that connection, encouraged the Council Committees and ICAO technical bodies to support the ongoing work of the AHCCC in this regard;
- c) took note of the concerns raised by the ANC on the need to avoid potential duplication of efforts between the AHCCC's overarching work programme and the gap analysis being carried out by the Cybersecurity Panel, and the critical need to harmonize activities across the various Panels and expert groups;
- d) approved the convening of the Fifth Meeting of the AHCCC from 27 to 29 May 2026 in hybrid format and in English only, based on the proposed agenda presented in Appendix B of the C-WP/15772, it being understood that the Fourth Meeting of the AHCCC was held virtually on 10 November 2025, in English only; and
- e) urged Members of the AHCCC to participate in future meetings in-person.

Any other business

16. In recalling the proposal put forward by the President of the Council during the second meeting of the current Session regarding the arrangements for the upcoming election of the President of the Council (C-DEC 236/2, refers), the Council agreed that the election would be held in open session, while reaffirming that the election itself would be conducted by secret ballot, in accordance with paragraph 6 of Appendix A of the *Rules of Procedure for the Council* (Doc 7559/11).

Appointment of an Alternate on the Air Navigation Commission (ANC)

17. It was noted that in the absence of comments by 10 November 2025, to the President of the Council's email dated 4 November 2025, Ms. Mariana Olivieri Caixeta Altoé, nominated by the Government of Brazil, had been appointed as an Alternate to Mr. Victor de Sant'anna Souza on the Air Navigation Commission, from 17 to 28 November 2025.

Appointment of an Observer to the Committee on Aviation Environmental Protection (CAEP)

18. It was noted that in the absence of comments by 10 November 2025 to the President of the Council's email dated 27 October 2025, Mr. Emre Zaimoğlu, had been appointed as the Observer from Türkiye to CAEP, replacing Mr. Ahmet Berkan Korkmaz, with effect from 12 November 2025.

APPENDIX

ADDITIONAL AMENDMENTS TO THE CHARTER FOR THE OFFICE OF INTERNAL OVERSIGHT

[...]

5. Mandate

- 5.1 The Council establishes the mandate of OIO in line with the ICAO Financial Regulations and Rules, Article XI. OIO's mandate is to provide the Council and the Secretary General with independent and objective assurance, advice, insight and foresight. OIO carries out its mandate by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of governance, risk management and control processes, as well as achieving the results, ~~corporate~~ institutional learning and contributing to accountability, transparency and integrity in using organizational resources effectively, efficiently, and in accordance with the approved Budget, Strategies, Strategic and Business Plans.

[...]

7. Oversight Definitions

[...]

Internal audit (Assurance and advisory)

[...]

- 7.5 Advisory services – services through which OIO provides advice to ICAO's stakeholders senior management, the Secretary General and the Council, without providing assurance or taking on management responsibilities. The nature and scope of advisory services are subject to agreement with relevant stakeholders.

[...]

10. Roles and Responsibilities

[...]

Internal audit (assurance and advisory services)

[...]

- 10.3 The scope of internal audit encompasses, but is not limited to, the examination and assessment of the adequacy, ~~cost~~ effectiveness and efficiency of the organization's governance, risk management and internal controls. Types of audits should include, but are not limited to, performance, compliance and Information Systems audits.

[...]

11. Work Planning and Governing Body Oversight

[...]

11.4 The work plans shall include the indicative objectives and timing of planned oversight assignments, including any requirement for adequate budget and resources to fulfil the work plan, as well as an explanation of the risk-based assessment.

[...]

— END —