



C-DEC 222/11
19/03/21

COUNCIL — 222ND SESSION

ELEVENTH MEETING

(VIRTUAL MEETING ON MONDAY, 15 MARCH AT 1430 HOURS)

SUMMARY OF DECISIONS

OPEN MEETING

Progress Report on the Implementation of the ICAO Policy on Interactions with External Parties

1. The Council considered this item on the basis of C-WP/15179, which reported on the activities undertaken by the Committee on Cooperation with External Parties (CCEP) since the last progress report presented during the 219th Session.
2. Following consideration, the Council:
 - a) took note of the information presented in the working paper, including the challenges encountered by CCEP in implementing the *ICAO Policy on Interactions with External Parties*;
 - b) requested the Secretariat to establish a mechanism to ensure regular reporting of exempted agreements to the CCEP;
 - c) took note of the Secretariat's ongoing work in the preparation of a comprehensive Partnership Framework regarding the selection by ICAO of external partners and its engagement in communications, arrangements, technical assistance and/or cooperation with external parties, and in this connection, requested the Secretariat to present a report to the Council at a future session;
 - d) requested the CCEP to prepare a progress report on the implementation of the policy, taking into account the need to clearly outline the requirements on what aspects the Secretariat should report to the CCEP on a regular basis, and in this connection, requested that this report be presented to the Council during the 225th Session; and
 - e) recalled that the structure and working methods of the Council and its Committees, including CCEP, were currently under review by the WGGE, and took note that the outcome of the WGGE analysis could impact the future functions and terms of reference of the CCEP.

Enhancing ICAO communications with industry and the public

3. The Council considered this item on the basis of two joint oral reports from the Implementation Strategy and Planning Group (ISPG) and the Working Group on Governance and

Efficiency (WGGE); the first which related to enhancing communications and the second which related to proposed enhancements to the Council website. The Council also had for consideration an oral report and presentation by the Small Ad Hoc Group concerning the establishment of an ICAO Industry Consultative Forum.

4. In relation to the issue of enhancing communications, the Council:
 - a) agreed in-principle with the recommendation that informal briefings of the Council be livestreamed on a case-by-case basis;
 - b) agreed that access to information by external stakeholders should be enhanced and facilitated; and
 - c) requested the Secretariat, in consultation with the President of the Council, to continue the efforts to increase the visibility of the work of the Council on the ICAO public website as well as to explore options for even more user-friendly access to relevant information.
5. In relation to the issue of proposed enhancements to the Council website, the Council:
 - a) welcomed the enhancements that had recently been introduced to the Council website on the secure portal and acknowledged that these had resulted in a more accessible and user-friendly site;
 - b) welcomed the reforms introduced to the Orders of Business of the Council, which now include hyperlinks to the relevant Council documentation, thus facilitating efforts to work in a paperless environment;
 - c) invited Delegations to forward to the Small Group of the WGGE further suggestions for additional improvements that might be introduced to the Council website; and
 - d) took note that more informal briefings on the Council website would be made available to Delegations on an as needs basis in order to increase levels of awareness and familiarisation with the features of the website.
6. In relation to the issue of the proposed ICAO Industry Consultative Forum (ICF), the Council:
 - a) recalled the initial discussions that the Council had (C-DEC 221/9 refers) on the option of convening an inaugural ICAO Industry Consultative Forum (ICF);
 - b) took note of the preliminary details presented on the inaugural ICF, as outlined in Appendix B to the oral report, including inter alia, the proposed theme, duration, format, target participants and expected outcomes;
 - c) requested the Secretariat to analyse the practical feasibility of proceeding with the logistical preparations required for the ICF on the understanding that the final dates for the event had yet to be determined but would be within the timeframe of late May to early June 2021; and

- d) subject to the outcomes related to the preceding sub-paragraph, requested the Small Ad Hoc Group, with the support of the Secretariat, to prepare a report on the outcomes of the event with recommendations and lessons learned, and for this report to be presented to the Council for its consideration during the 225th Session.

Opportunities to enhance the uptake of innovation in ICAO

7. The Council considered this item on the basis of C-WP/15175, which presented a high-level assessment of opportunities which would allow ICAO to comprehensively pursue organization-wide innovation to improve the achievement of its Strategic Objectives in support of the United Nations Sustainable Development Goals (SDGs). The Council also had for consideration and oral report thereon from the Air Navigation Commission (ANC) as well as a joint oral report from the Implementation Strategy and Planning Group (ISPG) and the Working Group on Governance and Efficiency (WGGE).

8. Following consideration, the Council:

- a) took note of the information presented in working paper C-WP/15175;
- b) acknowledged the detailed concerns outlined by the ANC, particularly with respect to the need to better define “innovation” in the context of developing a Policy on Innovation for the Organization, the lack of critical analysis and assessment to clearly address Assembly Resolution A40-27, and the limited scope of the assessment which had been carried by the Secretariat and which appeared to focus on internal organizational aspects and not on other critical functions such as the standard-setting process, or other processes relevant to addressing innovation; and
- c) agreed to the establishment of a Small Group on Innovation, to be comprised of Council members and supported by the Secretariat, for the purpose of developing guidance on how the Organization should proceed with the next steps in addressing innovation, including inputs from the ANC and the identification of gaps and mitigation measures, with the aim of addressing and implementing Assembly Resolution A40-27.

Feasibility Study on the Mechanism to address the ICAO Cybersecurity Work Programme

9. The Council considered this item on the basis of C-WP/15156, which presented the recommendations of the Small Working Group on the Feasibility Study on the Mechanism to Address Cybersecurity (SWG) concerning an overarching governance mechanism to address all of ICAO’s cybersecurity activities. The Council also had for consideration oral reports thereon from the Air Navigation Commission (ANC) and the Committee on Unlawful Interference (UIC).

10. Following consideration, the Council:

- a) expressed its appreciation to the Rapporteur and members of the SWG for their significant efforts in completing the feasibility study in such a short timeframe, and took note of the comprehensive analysis presented in the working paper;
- b) considered the three options assessed by the SWG as presented in Annex B to the working paper, and in so doing, agreed that Option A, while evolving the Secretariat

Study Group on Cybersecurity (SSCG) into a Cybersecurity Panel reporting to the UIC, and evolving the Trust Framework Study Group (TFSG) within the ANC panel structure, was the most appropriate mechanism to address cybersecurity work in ICAO with the proposal to establish a Coordinating Technical Committee of the Council on Cybersecurity;

- c) took note of the Secretary General's intervention regarding the additional resource implications arising from the establishment of the Cybersecurity Committee, and in this connection, requested the Secretariat to provide more detailed information to the Council at a future session vis-à-vis the financial and human resource requirements associated with the provision of administrative, secretariat and technical support to the Cybersecurity Committee; and
- d) requested the Secretariat, in coordination with the SWG to prepare in due course, the Terms of Reference (ToRs) for the establishment of a Coordinating Technical Committee of the Council on Cybersecurity (Cybersecurity Committee), and for the ToRs to ensure that:
 - i. the membership of the aforementioned Cybersecurity Committee takes into account equitable geographic representation and gender balance as well as availability of industry expertise, and that the members of the Committee should be nominated by their respective nominating bodies (ATC, UIC, ANC, relevant panel);
 - ii. the mandate and structure of the Cybersecurity Committee should be clear in order to avoid ambiguities as well as potential overlaps and redundancies with other existing bodies and panels;
 - iii. working arrangements and working methods of the Cybersecurity Committee should be clearly defined to avoid multiple reporting lines to the governing bodies, and in particular so as not to infringe on the core functions and activities of the ANC and other subsidiary organs of the Council; and
 - iv. the draft ToRs would be presented to the Council for adoption after due consideration by the relevant subsidiary organs, including the ANC and UIC, as well as the ISPG/WGGE, which was expected to ensure that the draft ToRs were consistent with the established guidelines for this purpose.

Update on information security and information, communications and technology management at ICAO

11. The Council considered this item on the basis of an oral report presented by the Secretary General as well as PowerPoint presentation by the Secretariat.

12. Following consideration, the Council:

- a) expressed appreciation to the Secretariat for the comprehensive information presented on the wide range of activities being carried out by the Secretariat and welcomed the significant progress that continued to be made in the implementation of actions contained in the Information Security Roadmap 2020-2022 as well as the activities

undertaken in support of the ICT Change Programme, while welcoming in particular the increase in the maturity level of the Organization's overall information security;

- b) reaffirmed the critical importance of information security and ICT management within the Organization, and thus reiterated the need to ensure that the necessary funding for activities planned under the Information Security Roadmap and the ICT Change programme was made available, including through the use of the carryover for this purpose as necessary;
- c) took note of the current status in relation to the tender process for an integrated risk management platform, which aims to support the implementation of the information security risk management programme activities, and in this connection, requested that the Secretariat keep the Council apprised of developments with a report to be presented at the 223rd Session;
- d) took note of the commitment given by the Secretary General that when finalised, the audit report on the Organization's security information and event management, prepared by the Swiss Federal Audit Office, would be shared with both the Council and the EAAC; and
- e) recalled the decision taken during the Seventh Meeting of the current session in relation to the segregation of Secretariat e-mail accounts from Delegation e-mail accounts (C-DEC 222/7 refers), and in this connection, took note of the divergent views on the Council on possible options and agreed to establish a Small Group on IT to be comprised of Council Representatives and supported by the Secretariat, with the objective of addressing all related issues and implications, with a view to updating the Council during the 223rd Session on the outcome of considerations.

Any other business – Next meeting of the session

13. The Council took note of the oral update presented by the Chairperson of the AGC in relation to the anticipated timeline for the finalization of oral reports for the two CORSIA related items that remained on the Order of Business for the current session, and in this context, agreed that the Twelfth Meeting should be convened on Friday, 19 March 2021.

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