



C-DEC 222/4
2/03/21

COUNCIL — 222ND SESSION

FOURTH MEETING

(VIRTUAL MEETING ON FRIDAY, 26 FEBRUARY 2021, AT 1000 HOURS)

SUMMARY OF DECISIONS

OPEN MEETING

Enterprise Risk Management Framework

1. The Council considered this item on the basis of C-WP/15137, which reported on the development of the ICAO Enterprise Risk Management and Internal Control Framework (ERM Framework), with a view to establishing a coordinated, structured and methodical approach to managing risks throughout the Organization. The Council also had for consideration a joint oral report thereon from the Working Group on Governance and Efficiency (WGGE) and the Implementation, Strategy and Planning Group (ISPG). In addition, the Council benefited from the presence of the Chairperson of the EAAC.

2. Following consideration, the Council:

- a) endorsed the ERM Framework as presented in C-WP/15137, up to and including page A-6, and ending with the description of the roles and responsibilities of the Council and the Secretary General under the ERM Framework;
- b) took note of the information regarding the process by which risk management would be delivered through the ERM Framework, as contained on pages A-7 to A-9 of the Appendix to C-WP/15137;
- c) took note of and endorsed the considerations outlined in paragraph 4 of the joint oral report;
- d) invited the Evaluation and Audit Advisory Committee (EAAC) to regularly review the implementation of the ERM framework, the extent to which risk management has become embedded within the Organization and used in decision-making, and that the risk mitigation actions emerging from the process are appropriate and subject to challenge; and
- e) requested the Secretary General to facilitate coordination with EAAC to allow selected risk owners to participate in future EAAC meetings, in order to discuss risk management in their areas of responsibility and to assess how well risk management has become embedded within ICAO's management practices.

Secretary General's sessional progress report

3. The Council considered this item on the basis of C-WP/15132, which presented the Secretary General's progress report to the 222nd Session. In doing so, the Council agreed to waive the requirement stipulated in rule 26 b) of the *Rules of Procedure for the Council*, pertaining to working papers being distributed at least five working days in advance of the meeting.

4. Following consideration, the Council:

- a) welcomed the comprehensive information presented on a wide range of initiatives that had been carried out by the Secretary General and the Secretariat during the reporting period, and expressed appreciation for their extensive efforts and positive results achieved, during what had been acknowledged to be an unprecedentedly difficult period;
- b) took particular note of the broad range of effective measures implemented by the Secretariat to address the ongoing challenges faced by the Organization, including the constructive initiatives aimed at providing a coordinated programmatic response to the COVID-19 pandemic; and
- c) commended the efforts of the Secretariat in continuing to provide effective support to the Council Aviation Recovery Task force (CART), including the implementation of the CART report recommendations, and in this context, welcomed the collaboration and partnership arrangements that had been initiated with other international organizations.

Operating plan for the Global Aviation Training (GAT) section for the period 2021 to 2023

5. The Council considered this item on the basis of C-WP/15142, which described the project/key activities, deliverables, and key performance indicators (KPIs) to be implemented, monitored, measured and reviewed by the TCB Global Aviation Training (GAT) Section in order to achieve the expected results and key outcomes defined for TCB/GAT for the period 2021-2023. The Council also had for consideration an oral report thereon from the Technical Cooperation Committee (TCC).

6. Following its consideration, the Council:

- a) endorsed the Operating Plan for TCB/GAT for 2021-2023, as presented in the Appendix to C-WP/15142;
- b) took note with appreciation of the tremendous efforts of TCB/GAT to overcome the challenges posed by the COVID-19 pandemic and in having achieved such a model financial performance in 2020; and
- c) invited the Finance Committee (FIC) to review the issue of the 7 per cent administrative fees related to the GAT overhead costs at its next meeting, and report on this at a future session.

Update on consultations regarding the EUR/NAT Regional Office

7. The Council considered this item on the basis of C-WP/15169, which presented a report on discussions with the European Civil Aviation Conference (ECAC), regarding the common use of the ICAO European and North Atlantic (EUR/NAT) Regional Office premises, as well as on consultations with France concerning the future of the EUR/NAT Regional Office. The Council also had for consideration an oral report thereon from the Working Group on Governance and Efficiency (WGGE).

8. Following consideration, the Council:

- a) welcomed the progress accomplished by ICAO and ECAC toward finalizing the arrangements regarding common use of the ICAO EUR/NAT premises for 2021, while also noting that the Parties had not yet reached a final agreement on pending issues regarding the common use of the premises for 2020;
- b) expressed appreciation for the constructive dialogue that had been initiated with the Government of France, as the host State, concerning the future of the ICAO EUR/NAT premises; and
- c) encouraged the Parties to continue their constructive dialogue, with a view to presenting a report thereon to the Council, in time for the discussions on the next triennial budget.

Report on Technical Cooperation Programme Development

9. The Council commenced consideration of this item on the basis of an oral report presented by the Secretary General, which reported on the financial and operational performance results of the Technical Cooperation Programme (TCP) for the year ending 31 December 2020, as well as an update on the measures being implemented to reverse the declining trend in the TCP and improve the financial situation of the AOSC Fund. The Council also had for consideration a joint oral report thereon from the Finance Committee (FIC) and the Technical Cooperation Committee (TCC). Following the initial presentation of this documentation, the Council agreed to defer further consideration until its subsequent meeting of the current session.

Progress report on the implementation of the Strategy and Business Model for the Technical Cooperation Bureau

10. The Council commenced consideration of this item on the basis of C-WP/15170, which provided an updated situational analysis of the Technical Cooperation Bureau (TCB) that would serve to address the Bureau's present challenges and ensure its long-term financial sustainability. The Council also had for consideration a joint oral report thereon from the Finance Committee (FIC) and Technical Cooperation Committee (TCC). Following the initial presentation of this documentation, the Council agreed to defer further consideration until its subsequent meeting of the current session.

Any other business**Appointment of Member and Alternates on the Air Transport (ATC), Finance (FIC), Human Resources (HRC), Joint Support (JSC) and Technical Co-operation (TCC) and Unlawful Interference (UIC) Committees**

11. It was noted that pursuant to the President of the Council's email dated 20 November 2020, and in accordance with paragraph 3 and 7 of the Special Provisions in the *Rules of Procedure for Standing Committees of the Council* (Doc 8146), the Representative of the United Kingdom on the Council, Mr. Andrew O'Henley, had been appointed as Member on the ATC, FIC, JSC and UIC, as well as the Advisory Group on CORSIA (AGC), with effect from 19 November 2020, and, Mr. Padhraic Kelleher was appointed as Alternate member on the UIC.

12. It was noted that pursuant to the President of the Council's email dated 8 February 2021, the Representative of Peru on the Council, Mr. Roberto Seminario, had been appointed as Member on the TCC, and, Mr. David Velasquez was appointed as Alternate member, with effect from 1 February 2021.

13. It was noted that pursuant to the President of the Council's email dated 27 January 2021, Mr. Ajay Bhaskar Joshi, nominated by the Representative of India on the Council, had been appointed as Alternate Member on the JCS, FIC and TCC with effect from 25 January 2021.

Amendment to the Regional Supplementary Procedures (Doc 7030/5)

14. It was noted that pursuant to the President of the Council's memorandum PRES SS/3103 dated 17 December 2020, and in accordance with established procedure, the amendment EUR/NAT-S 20/03 - EUR 9 to Doc 7030/5 was approved by the President, on behalf of the Council.

Tenth Meeting of the Commission of Experts of the Supervisory Authority of the International Registry (CESAIR)

15. It was noted that in the absence of comments by 25 January 2021, to the President of the Council's memorandum PRES SS/3118 dated 18 January 2021, the tenth meeting of CESAIR would be held virtually from 13 to 15 April 2021, in accordance with Rule 4 of the *Rules of Procedure for CESAIR* (Doc 9893), to study the proposals of the Aviareto Limited, the Registrar of the International Registry, for changes to the *Regulations and Procedures for the International Registry* (Doc 9864).

Request from Observers to participate in closed meetings of the session

16. It was noted that pursuant to email notifications circulated by the President of the Council in December 2020 and January 2021, and in accordance with Rule 32 a) of the *Rules of Procedure for the Council*, the Council had agreed to invite Mr. Klaus Winkler (European Union), Mr. Nico Voorbach (CANSO), Mr. Michael Rossell (ACI), Mr. Michael Comber (IATA), Mr. Andreas Meyer (IBAC), and Messrs. Mitchell Fox and Daniel Carnelly (ICCAIA), to participate as Observers during the 222nd Session of the Council in consideration of items in closed session.

Council working papers presented for information

17. It was noted that as the President of the Council had not received any requests to have the following information papers tabled for consideration, it was considered that the Council had noted the information provided therein:

- C-WP/15164 — *Progress report on the implementation of the FIC Guidance Package*
- C-WP/15166 — *Report of the JIU entitled “Review of staff exchange and similar inter-agency mobility measures in United Nations system organizations” (JIU/REP/2019/8)*

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