



INTERNATIONAL CIVIL AVIATION ORGANISATION
FIFTH MEETING OF DIRECTORS GENERAL OF CIVIL AVIATION (DGCA/5)
OF ESAF AND WACAF STATES
(Dakar, Senegal, 4 November 2013)

Agenda Item 5: Aviation Security

ICAO AVSEC ASSISTANCE PROGRAMME

(Presented by the Secretariat.)

SUMMARY
<p>This paper presents an overview of the AVSEC assistance Programme of ICAO in relation to the implementation of Aviation Security Assistance and Capacity Building Strategy that centers on the development of State Improvement Plans (SIPs)</p> <p>The action by the Meeting is as stated in paragraph 3 of this paper.</p>
<p>REFERENCE(S):</p> <ul style="list-style-type: none">• - Regional Ministerial Conference, Abuja, Nigeria, April 2010;• - Regional Conference on AVSEC, Dakar 17-18 October 2011;• - High Level Conference on AVSEC, Montreal 12-14 September 2012;• - 23rd AFCAC Plenary session;• - 38th Session of the ICAO Assembly 24 September 4 October 2013.

1. INTRODUCTION

ICAO carried out its mandate to provide, coordinate and facilitate assistance to States in the area of aviation security during the 2011-2013 triennium. In keeping with this mandate, technical assistance and capacity-building support through the implementation of State Improvement Plans (SIPs) were provided.

2. SUMMARY OF ACHIEVEMENTS DURING THE 2011-2013 TRIENNIUM

2.1 State Improvement Plans (SIPs) were developed collaboratively with a number of States to clarify the roles, commitments, and deliverables of the assistance project. The responsibilities of all parties involved (ICAO, State, and partners) were also clearly defined and agreed as part of the SIP process. SIPs facilitate the monitoring of assistance activities so that adjustments can be made, if necessary, and enable ICAO and States to have a single, structured point of reference for coordinated action.

2.2 The importance of maximizing the efficiency and effectiveness of assistance and Capacity-building efforts has resulted in a call from States for increased management rigor and accountability in the planning, delivery, conclusion and reporting of assistance. Consequently, a challenge exists in identifying processes and tools to measure the effectiveness of assistance and capacity building efforts. To address this challenge and develop concrete steps towards measuring

effectiveness, SIPs establish an agreed phased approach to assistance activities and results. The fulfillment of milestones is used as an indicator to measure progress in improving the ability of States to fulfill their AVSEC obligations. In addition to the phased approach, ICAO continues to examine and develop other methods to be used to measure the effectiveness of capacity-building assistance being delivered to States.

2.3. SIP Achievements in ESAF and WACAF

2.3.1 To date, Special Implementation Plans have been initiated, developed, and / or implemented with a number of African States as detailed below:

- **Burkina Faso:** Needs Assessment was conducted in June 2012 that led to the implementation of an Aviation Security State Improvement Plan. Four assistance activities were conducted by ICAO in the State.
- **Burundi:** A Needs Assessment was conducted in March 2012 that led to the development and implementation of an aviation security State Improvement Plan. Four assistance activities were conducted by ICAO in the State in 2012.
- **Republic of Congo:** Needs Assessment conducted in October 2012. Aviation security assistance plan developed. Under the terms of this plan, a comprehensive set of four assistance activities was initiated in November 2012, comprising an OJT on AVSEC operational practices at the two main airports of Congo. Additional assistance is planned for 2013 and early 2014.
- **Central African Republic:** SIP developed and accepted by State; implementation is subject to UN Security Status
- **Chad:** SIP document developed and ready for approval, assistance activities will start in 2014.
- **Comoros:** Needs Assessment conducted in October (year??) – assistance activities determined.
- **Democratic Republic of Congo:** State Improvement Plan under development.
- **Djibouti:** Needs Assessment conducted, one activity implemented, assistance programme is in progress.
- **Guinea Bissau:** SIP document approved, implementation to start in December 2013
- **Liberia:** Needs Assessment conducted in February 2013, SIP under implementation.
- **Madagascar:** State Improvement Plan activities are under implementation
- **Mauritania:** no SIP in place, but the State has benefited from two activities under direct assistance provided by ICAO in 2012.
- **Mali:** no SIP in place, but the State has benefited from two activities under direct assistance provided by ICAO during the current triennium.
- **Rwanda:** Two activities conducted by ICAO in 2012.

- **Sierra Leone:** Eight (8) training activities were conducted by ICAO for the State. The State's AVSEC system has significantly improved.
- **South Sudan:** Coordination mission conducted.
- **Swaziland:** many training activities conducted on site. In addition, AVSEC Inspectors' practical training conducted abroad under the supervision of ICAO. A follow-up mission is planned in order to close the gap.

3. ACTION BY THE MEETING

In order to allow ICAO continue to provide global leadership in the development, coordination and delivery of AVSEC assistance and capacity development to lay the foundation on which sustainable security systems are built, the Meeting is invited to:

- a) Note the information in this working paper;
- b) Urge States to show more political commitment for the timely approval of AVSEC State Improvement Plans; and
- c) urge States to support the ICAO assistance programme by seconding short term Experts.

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