



INTERNATIONAL CIVIL AVIATION ORGANIZATION

Second Meeting of the Safety Management and Oversight Sub-Group (SMO/SG2) of the AASPG

Dakar, Senegal, 29 June to 3 July 2026

Agenda Item 3: Achievements in Safety Management and Oversight

3.2: Review of progress registered by the ‘Development and Implementation of Regional and National Aviation Safety Plans (AFI-RASP and NASPs)’ Project Team.

(Presented by Project Team Coordinator)

SUMMARY	
This working paper outlines the progress registered in the implementation of the ‘Development and Implementation of Regional and National Aviation Safety Plans (AFI-RASP and NASPs) Project’ under the Safety Management and Oversight Sub-Group (SMO/SG). It highlights the challenges encountered and provides recommendations for addressing them.	
Action by the Meeting is at Paragraph 3.	
<i>References:</i>	GASP 2026-2028 Edition; AFI-RASP 2023-2025 Edition; ICAO Doc 10131; ICAO Doc 10161; ICAO Doc 10162; Reports on the meetings of the project Working Groups.
<i>Strategic Goals</i>	A. Every Flight is Safe and Secure

1. INTRODUCTION

1.1 The First Meeting of the SMO/SG, held virtually from 2 to 5 September 2025, discussed the project management framework and agreed on the establishment of the following relevant Project Teams:

- Strengthening of States' Safety Oversight Systems;
- Development/Revision and implementation of AFI-RASP and NASPs;
- Establishment of SDCPS;
- State Safety Programme (SSP);
- Aircraft Accident and Incident Investigation (AIG); and
- Monitoring of SMO/SG-related Conclusions and Decisions.

- 1.2 The kick of Meeting was held virtually on 12 March 2026. It formally established the Project Team responsible for revising the Regional Aviation Safety Plan for Africa-Indian Ocean (AFI-RASP 2023-2025 Edition) to align with the Global Aviation Safety Plan (GASP 2026-2028 Edition); and support States in the development/revision and implementation of their National Aviation Safety Plans (NASPs). The meeting nominated a Project Team Coordinator (PTC), Assistant Project Team Coordinator (APTC) and Rapporteur, who will be responsible for steering the affairs of the Team (i.e. overall coordination, monitoring and reporting on the implementation status to the Sub-Group). The following officials of the Project Team were nominated:

- Mr. Micael Moreno (Cabo Verde) – Project Team Coordinator (PTC);
- Ms Mwanaisha Salum (Tanzania) – Assistant Project Team Coordinator (APTC); and
- Mr. Apollo Mwandembo (Kenya) – Rapporteur.

- 1.3 It was agreed that the initial cycle of this Project (i.e. revision of AFI-RASP for alignment with GASP 2026-2028 Edition) should be accomplished and submitted to AASPG/2 Meeting in November 2026 for approval. However, It is envisaged that this exercise will be part of the routine activities of the Project Team, as the GASP, AFI-RASP and NASPs are living documents that will be subject to regular review and amendments, to make them relevant to prevailing circumstances.

2. DISCUSSION

2.1 Execution of the mandate of the ‘Development and Implementation of AFI-RASP and NASPs’ Project Team.

- 2.1.1 To manage the broad spectrum of data analysis, regulatory frameworks, and operational hazards inherent in the region and facilitate the execution of its mandate, the Project Team structured its expertise into three dedicated Working Groups, which were established at its first meeting convened virtually on 25 March 2026: Organisational Challenges (ORG); Operational Safety Issues (OPS) and Safety Performance Monitoring (SPM). Each Working Group is led by a Group Lead, Assistant Group Lead and a Rapporteur, responsible for steering the activities of the respective Groups.

- 2.1.2 Each Group has been assigned tasks including, review of different Chapters and Appendices of the AFI-RASP 2023-2025 Edition for alignment with the GASP 2026-2028 Edition, to be completed by 31 July 2026. A validation workshop is scheduled for August 2026, during which the consolidated outputs will be reviewed, refined and validated as necessary to ensure alignment with the project objectives. The outcome of the workshop (validated AFI-RASP 2026-2028 Edition) will be submitted to the PRCC for endorsement, then to the AASPG/2 Meeting for approval and subsequent publication. The following officials were elected to serve in various capacities in the Working Groups (with assigned tasks):

ORG Working Group (Executive Summary; Chapter 3; Chapter 5; Chapter 6; Apps. 1, 2 & 3).

- a) Jackline Kwagala (EAC-CASSOA) – Working Group Lead;
- b) Kone Kledjomoh Ousmane (Cote d’Ivoire) – Assistant Working Group Lead;
- c) Moussa Zakari Yaou (ASSA-AC) – Rapporteur.

OPS Working Group (Chapter 2; Chapter 3; Chapter 4; Chapter 6; Apps 1, 2 & 3)

- a) Immaculate Apolot (Uganda) - Working Group Lead;
- b) Denilson Ribeiro (Cabo Verde) – Assistant Working Group Lead;
- c) N'bouke Kokouvi Afelete (URSAC) – Rapporteur.

SPM Working Group (Chapter 1; Chapter 3; Chapter 4; Chapter 6 ; Chapter 7 ; Apps. 1, 2 & 3)

- a) Tiassou Kossi Blewoussi (Togo) - Working Group Lead;
- b) Haby Sidy Aw (Senegal) – Assistant Working Group Lead;
- c) Dalitso Theo (Zambia) – Rapporteur.

- 2.1.3 On coordination and Project Timelines, the meeting agreed that each Working Group should establish dedicated communication channels, including WhatsApp groups, to facilitate timely coordination, information sharing and follow-up on assigned tasks. Monthly progress meetings are to be held during the last week of each month. During these sessions, each Working Group presents the status of its activities, highlight challenges encountered, and outline planned actions to ensure continued progress.
- 2.1.4 Noting that certain chapters and appendices of the document fall within the scope of more than one Working Group, inputs from the respective Groups would need to be consolidated, harmonized and enhanced to ensure consistency, coherence, and technical robustness of the final outputs. Therefore, it is important that there is close coordination amongst Working Groups to manage these overlaps effectively and to avoid duplication or conflicting inputs.
- 2.1.5 The following deliverables have been achieved so far:
- **ORG Working Group:** Collating recent USOAP data to identify common regional gaps. 85% of assigned chapters and appendices aligned to the GASP 2026-2028 Edition;
 - **OPS Working Group:** Initiated a review of regional accident and incident data from the past five to ten years, the analyses of the information regarding the status of implementation of the AFI-RASP 2023-2025 Edition and the drafting of the regional operational safety risks roadmap. 70% of assigned chapters and appendices aligned to the GASP 2026-2028 Edition;
 - **SPM Working Group:** Drafted a preliminary matrix of core safety performance indicators (SPIs) modelled to the GASP 2026-2028 Edition and ICAO Doc 10162 template. 40% of assigned chapters and appendices aligned to the GASP 2026-2028 Edition.
- 2.1.6 **Core Milestones and Timelines.** The draft Regional Plan is moving steadily through its developmental lifecycle. The Project Team is currently finalizing Phase 2, with draft consolidation slated for July 2026.

Milestone Phase	Objective	Targeted Completion	Status
Phase 1	Establishment of Working Groups (WG) and historical data collection.	May 2026	Completed
Phase 2	Integration of individual WG inputs into a unified draft AFI-RASP 2026-2028 Edition.	July 2026	On-track

Phase 3	AFI-RASP 2026-2028 Edition Validation Workshop.	August 2026	On-track
Phase 4	Validated AFI-RASP 2026-2028 Edition submitted to the PRCC/2 Meeting for endorsement.	September 2026	On track
Phase 5	Final submission of the AFI-RASP 2026-2028 Edition to the AASPG/2 Meeting for approval; and subsequent publication.	November 2026	On track

2.2 Challenges and Recommendations

2.2.1 Challenges

The following challenges were identified:

- a) Inadequate coordination amongst the Working Group Members;
- b) Low participation of Members in the activities of the Working Groups;
- c) Limited access to safety data, coupled with fragmented or non-existent reporting mechanisms at the State level; and
- d) Lack of an effective monitoring system at the regional level that fully addresses all the SEI actions, targets and indicators.

2.2.2 Recommendations

The AFI-RASP/NASP Development Project Team hereby made the following recommendations:

- a) Working Group Leads should ensure that communication mechanisms established by the Groups include all the Members (i.e. WhatsApp);
- b) Working Group Leads should comply with the monthly meeting schedule and follow-up with Members to ensure effective participation; and
- c) Working Group Members (SMEs), having been designated by their respective States, should ensure that their engagement in the project activities takes precedence over other engagements.

3 ACTION BY THE MEETING

3.1 The meeting is invited to:

- a) Take note of the progress registered by the AFI-RASP/NASP Development Project Team thus far, the challenges and recommendations highlighted in this working paper;
- b) Urge States to facilitate and encourage the active participation of the designated Subject Matter Experts in the activities of the Project Team; and
- c) Endorse the milestones and projected timelines for the production of the AFI-RASP 2026-2028 Edition.

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