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International Civil Aviation Organization African Flight Procedure Programme

12th Meeting of the African Flight Procedure Programme Steering Committee

Ouagadougou, Burkina Faso, 15 - 17 July 2026

Agenda Item 3: Review of the Programme implementation status

Working Paper 3.1: Status of the membership

(Presented by the Secretariat)

EXECUTIVE SUMMARY

This paper provides an update on the status of the African Flight Procedure Programme (AFPP) membership as of July 2026, including recent developments since the Eleventh Steering Committee Meeting. It highlights the affiliation of the Liberia Civil Aviation Authority as a new Active Member and reviews the status of Members. The paper also recalls SC/11 deliberations on supporting low-revenue States in line with the ICAO No Country Left Behind initiative and invites the Steering Committee to consider appropriate mechanisms to retain and attract Members while ensuring the long-term sustainability of the Programme.

Action by the meeting is indicated in section 3.

REFERENCES

Phase IV project document
Steering Committee meetings' deliberations

1. INTRODUCTION

- 1.1 The Project Members form the Steering Committee, and their composition was presented under Working Papers 1.1 (Verification of the Quorum). The various categories of membership, their respective commitments and voting rights are described therein. As a reminder, the Programme membership comprises Active Members, Users, the Host Administration, Donors, a Cooperating Agency and Implementing Agencies.
- 1.2 This paper provides an update on the status of the Programme membership as of 15 July 2026 and highlights developments since the Eleventh Steering Committee Meeting.



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2. DISCUSSION

- 2.1 Except for Active Members, the number of Project Members is stable. In accordance with the Programme Document, Active Members are those that have paid at least one annual contribution and whose outstanding arrears do not exceed the equivalent of three annual contributions (SC/7-Dec14 refers).
- 2.2 The list of Active Members is updated regularly based on the status of annual financial contributions. Since the Eleventh Steering Committee Meeting, the Liberia Civil Aviation Authority (LCAA) has successfully completed its affiliation process and officially joined the Programme as an Active Member, demonstrating its commitment to strengthening flight procedure capabilities and supporting the implementation of ICAO Standards and Recommended Practices (SARPs). Conversely, although the Régie des Voies Aériennes (RVA) of the Democratic Republic of the Congo requested affiliation to the Programme, it has not responded to subsequent correspondence from the Secretariat, and the affiliation process remains pending.
- 2.3 In early July 2026, Zimbabwe fully settled its outstanding arrears and regained its status as an Active Member of the Programme.
- 2.4 The updated membership status was presented in Attachment A to Working Paper 1.1. The status of the membership is established as follow as at 15 July 2026:
- Active members : 34
 - Users : 6
 - Host administration : 1
 - Donors : 2
 - Cooperating agency : 1
 - Implementing agencies : 6

<i>Type of membership</i>	<i>#</i>
Active Members	34
Users	6
Host Administration	1
Donors	2
Cooperating agencies	1
Implementing agencies	6
Total	50

Note 1.— Some of the active members are also donors: Cameroon, Côte d'Ivoire, Ghana, Kenya and Tanzania.

- 2.5 Several Members still have arrears and consequently risk losing, if not already lost, their Active Member status and associated voting rights. Maintaining their participation in the Programme remains essential to ensure sustainable capacity building across the AFI region.
- 2.6 During the Eleventh Steering Committee Meeting, the Committee recognized that the current level of annual financial contributions may represent a significant challenge for States with limited



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financial resources. In line with the ICAO "No Country Left Behind (NCLB)" initiative, the Committee agreed on the need to develop appropriate mechanisms to retain such States within the Programme.

- 2.7 To this end, the Eleventh Steering Committee established a Task Force comprising representatives of Guinea (ANA), The Gambia, Cameroon, Zambia, Namibia and Kenya to develop recommendations on suitable support mechanisms. Due to agenda constraints, the Task Force was unable to meet before this meeting.
- 2.8 The Steering Committee is therefore invited to identify Member States requiring financial support, and consider practical and sustainable mechanisms that would facilitate the retention of existing Members and encourage the affiliation or reactivation of eligible States while preserving the long-term financial sustainability of the Programme.
- 2.9 Based on the above, the Secretariat suggest that:
 - a) ICAO discontinue issuing annual financial contribution invoices to Project Members that have been in arrears for more than five (5) years; and
 - b) the outstanding arrears of the following Project Members be written off and their annual financial contribution be reduced by 50 per cent: Djibouti and Sao Tomé and Príncipe.

3. ACTION BY THE MEETING

- 3.1 The Steering Committee is invited to:
 - a) note the information presented in this paper;
 - b) welcome the affiliation of the Liberia Civil Aviation Authority as an Active Member of the Programme;
 - c) identify Member States requiring specific financial support to maintain or regain their Active Membership;
 - d) consider and adopt an appropriate mechanism to facilitate the retention and reactivation of low-revenue States within the Programme, consistent with the ICAO No Country Left Behind initiative; and
 - e) provide any further guidance deemed necessary.

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