

AFRICAN CIVIL AVIATION COMMISSION



Eleventh Meeting of the Directors General of Civil Aviation Authorities of the Africa-Indian Ocean Region (AFI- DGCA/11)

AFCAC Secretariat Presentation



AFCAC

African Civil Aviation
Commission

Secretariat@afcac.org

2026 - AFCAC STRATEGIC PRIORITIES

Core Areas

AIR TRANSPORT

YD & SAATM Implementation;
Harmonization of Regulations;
Cost Reduction

AVIATION SECURITY

AFI-CES Program
Seamless Facilitation & Mobility
(Focused on aviation border
management: API/PNR, PKD,
Immigration cooperation, One Stop
Security)
Windhoek Targets

AVIATION SAFETY & AIR NAVIGATION SERVICES

AFI-CIS Program
Infrastructure Development
Revised Abuja Safety Targets

HUMAN RESOURCE DEVELOPMENT

HRDF / Capacity Building

ENVIRONMENTAL PROTECTION

Regional development of SAF & LCAF,
Review of State Action Plan CO₂
Reduction
Implementation of CORSIA



SAATM ACHIEVEMENTS AT A GLANCE: SINGLE AFRICAN AIR TRANSPORT MARKET

MACROECONOMIC IMPACT



POLITICAL COMMITMENT



CONNECTIVITY



3M+
PAX

113M PAX (2025)
AFRICAN AIRLINES

ACCESSIBILITY



AFFORDABILITY & SUSTAINABILITY

AFFORDABILITY



SUSTAINABILITY



SAFETY & SECURITY



Lomé Air Transport Convention and Expo 2026

Accelerating SAATM Implementation and Advancing Accessible, Affordable, Connected and Sustainable Air Transport in Africa

The Lomé Implementation Matrix translates the Lomé Ministerial Declaration into priority actions, responsible institutions, indicative timelines, and measurable follow-up arrangements across **10 strategic priority areas**.



10 Priority Areas

From market access to sustainability, innovation, and safety



Lead: AFCAC & AUC

Supported by RECs, Member States, DFIs, and industry partners



Timeline: 2026–2028

Immediate actions within 180 days;
full delivery by Q4 2028



10 Strategic Priority Areas under the Lome Declaration



The Matrix covers the full spectrum of actions needed to unlock African aviation — from liberalisation to investment and sustainability.



1 SAATM Market Access

Remove restrictive barriers; align ASAs with YD/SAATM principles; expand State participation.



2 Taxes, Fees & Charges

Review and rationalise aviation TFCs; operationalise the Continental Harmonised Policy Framework; establish a monitoring dashboard.



3 Facilitation & Mobility

Advance visa openness, e-visa, ICAO Annex 9 compliance, API/PNR readiness, and digital cargo clearance.



4 Corridor Route Development

Identify priority intra-African passenger and cargo corridors; develop route packages covering market access, demand, and investment needs.



5 Infrastructure & Investment

Build a continental infrastructure pipeline; mobilise blended finance, PPPs, and de-risking instruments for bankable projects.



6 Sustainability & Climate

Support SAF/LCAF value chains; promote regional aggregation hubs; strengthen aviation resilience against climate and operational risks.



7 Innovation & Human Capital

Drive digital transformation, ATM modernisation, and the Next Generation of Aviation Professionals — including women and youth.



8 Safety, Security & Regulation

Strengthen oversight capacity; advance harmonised economic regulation, fair competition, and consumer protection frameworks.

Aviation Infrastructure & Financing Opportunities



5 BANKABLE PROJECT PIPELINES IDENTIFIED

1



Aerodrome & Cargo Infrastructure Upgrade and Modernization

2



CNS / ATM Systems Modernization

3



Aircraft Equipage Modernization and Upgrade

4



Aviation Security Equipment & Resilience Systems

5



Climate Resilient & Sustainable Aviation Infrastructure



OUTCOMES OF THE LOME CONVENTION & EXPO



The following 7 Member States have submitted their priority aviation infrastructure needs to AFCAC:



Eswatini



Burundi



Gambia



Kenya



Mozambique



São Tomé and Príncipe



Zimbabwe



These States had the opportunity to meet with Development Finance Institutions (DFIs) during the African Air Transport Convention (Lomé, 2025) to obtain assistance in maturing their proposals to bankable project status and the subsequent financing stage.



More African States are encouraged to submit their priority aviation infrastructure needs to AFCAC.

Your engagement will help unlock financing, technical assistance and partnerships to deliver sustainable aviation infrastructure.





AFRICAN STATES PREPAREDNESS FOR MAJOR ICAO EVENTS



ROADMAP TO ATCONF/7 (2026)

Africa's Institutional Preparations for the ICAO Air Transport Conference

1

IDENTIFY PRIORITY THEMES FOR ATCONF/7

- Agree on Africa's priority agenda items
- Align with Agenda 2063, SAATM and AfCFTA
- Define strategic policy objectives for ATConf/7

2

DEVELOP AFRICA'S COMMON POSITION

- Consolidate Member States' views and inputs
- Validate through AFCAC governance mechanisms
- Adopt a unified continental negotiating position

3

ESTABLISH AN AFRICAN ATCONF WORKING PAPER COORDINATION TEAM

- Create a technical team led by AFCAC
- Define roles, processes and timelines
- Ensure quality assurance and coherence of all Working Papers

4

ASSIGN CHAMPION STATES FOR EACH WORKING PAPER

- Designate lead (Champion) States for each Working Paper
- Provide technical support and resources
- Ensure ownership, timely delivery and excellence

5

REGIONAL CONSULTATION, REVIEW & CAPACITY BUILDING

- Conduct regional technical consultations and peer reviews
- Organize delegate briefings and workshops
- Build consensus and harmonize messages

6

PRESENT ONE COORDINATED AFRICAN POSITION AT ATCONF/7

- Submit African Working Papers and information papers
- Advocate common positions with one African voice
- Promote outcomes advancing SAATM, AfCFTA and Agenda 2063

EXPECTED OUTCOMES

Agreed African priority themes

Coordinated Working Paper development

Champion States leading technical preparation

Harmonised African negotiating position and traissages

Stronger African influence on global air transport policies



LEGAL, MEMBERSHIP AND SOLIDARITY COMMITMENTS



SAFETY & AIR NAVIGATION SERVICES

Building a safer and more efficient
skies for Africa



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Status of Aviation Safety in Africa – 2025/2026

62.2% ▲

0.41%

INCREASE FROM 2023

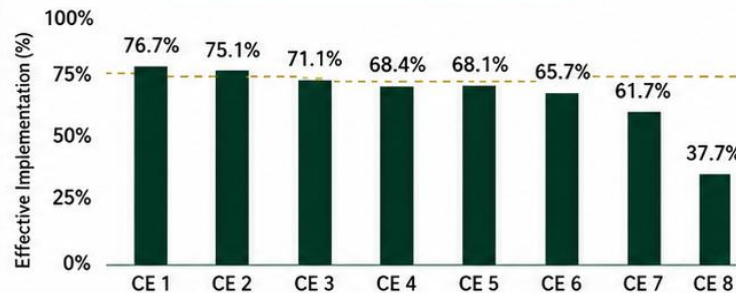
EI AFRICA
2025/2026



2025/2026 HIGHLIGHTS

- ✓ South Africa preliminary score – 95.12%
(increased from 91.23%)
- ✓ Côte d'Ivoire final score – 93.78%
- ✓ Nigeria preliminary score – 91.4%
(increased from 70.23%)
- ✓ One State successfully resolved its SSC on **ANS – Flight procedures validation**.

EI BY CRITICAL ELEMENT



2 SSC STATES



1 State resolved its SSC on
ANS – Flight procedures validation.



Highest Performing Audit Area –
AIR (79.22%)
Lowest Performing Audit Area –
AIG (49.6%)



Lowest Performing EIs –
CE 8 – 37.7%
CE 7 – 61.7%
CE 6 – 65.7%



AFI CIS TECHNICAL ASSISTANCE – 2025/2026

TECHNICAL ASSISTANCE HIGHLIGHTS



5

MEMBER STATES
RECEIVING SUPPORT



8+

KEY TECHNICAL ASSISTANCE
AREAS ADDRESSED



TARGETED SUPPORT

FOCUSED ON PRIORITY NEEDS
TO STRENGTHEN AVIATION
OVERSIGHT AND SAFETY



STRONGER SYSTEMS

ENHANCING REGULATORY
COMPLIANCE AND
INSTITUTIONAL CAPACITY

AREAS OF TECHNICAL ASSISTANCE PROVIDED



Aviation Legislation
(LEG)



Organisation
(ORG)



Personnel Licensing
(PEL)



Flight Operations
(OPS)



Airworthiness
(AIR)



Air Navigation
Services (ANS)



Aerodromes
(AGA)



Aircraft Accident
Investigation (AIG)

 STATE	 KEY TECHNICAL ASSISTANCE AREAS	 KEY OUTCOMES ACHIEVED
1 Eswatini	 Operating regulations, certification procedures, surveillance systems update	 AGA regulations promulgated; HR and inspector policies updated
2 South Sudan	 Institutional restructuring and organizational development	 Organizational structure, job descriptions and training policy developed
3 Republic of Congo	 ICAO USOAP CAP support and regulatory harmonization	 Updated regulations aligned to ICAO Annexes and CEMAC Code
4 Zimbabwe	 SSC resolution and Flight Procedure oversight	 CAP reviewed; 16 Instrument Flight Procedures evaluated successfully
5 Guinea-Bissau	 ICAO audit preparedness and CAP implementation	 Supported implementation of ICAO USOAP corrective action plans

Revised Abuja Safety Targets – Continental Implementation Dashboard



AFCAC ESTABLISHED THE
AST ACTION PLAN



AFCAC ESTABLISHED THE
AST ONLINE REPORTING
PLATFORM



THE PLATFORM IS NOW
FULLY OPERATIONAL



MEMBER STATES ARE
PROGRESSIVELY UPLOADING
DATA THROUGH AFCAC
TRAINED FACILITATORS

SAFETY TARGETS

TARGET 1

(ALL STATES TO MAINTAIN A DECREASING TREND
OF ACCIDENTS AND SERIOUS INCIDENT RATE)



2023
3.46
per million
departures

2026
3.34
per million
departures

▼ decrease
Improvement since 2023

TARGET 2

(ALL STATES TO IMPROVE THEIR SCORE FOR
THE EFFECTIVE IMPLEMENTATION (EII))



2023
59.33%

2026
62.20%

▲ +2.87 percentage points
Improvement since 2023

MOST IMPROVED STATES (2023–2026)

RANK	COUNTRY	2023 EI (%)	2026 EI (%)	GAIN (POINTS)
1	Sierra Leone	18.47	72.28	+53.81
2	Senegal	63.26	88.98	+25.72
3	Nigeria	70.06	91.40	+21.34
4	Zambia	60.04	73.17	+13.13
5	Côte d'Ivoire	79.84	93.78	+13.94

TARGET 11

(ALL STATES TO ENSURE 75% OF INSTRUMENT
RUNWAYS HAVE IMPLEMENTED PBN PROCEDURES)



2023
69.8%

2026
81.1%

▲ +11.3 percentage points
Improvement since 2023



AFCAC | African Civil Aviation Commission





CAPACITY BUILDING PROGRAM

Strengthening Institutional and Human Resource Capacity Across Africa



AFCAC continued strengthening institutional and human resource capacity across Africa through implementation of the **Human Resources Development Fund (HRDF)** and **strategic partnerships** with international aviation organizations.



KEY ACHIEVEMENTS IN 2026



5

continental training programmes successfully delivered during 2026.



110+ aviation professionals from over **30 African Member States** benefited from specialized technical training during the reporting period.



Strong partnerships with Singapore Aviation Academy, Civil Aviation Authority of Malaysia (CAAM), and ICAO through the HRDF.



Promotion of African Centres of Excellence and regional expertise to build sustainable technical capacity across the continent.



2026 TRAINING PROGRAMMES DELIVERED



1. Resolution of Safety Issues (RSI)

Hosted by Zambia – Conducted by Singapore



2. English Language Proficiency Preparatory (ELPP)

Virtual – Conducted by Malaysia



3. ICAO CORSIA Verification

Hosted by Ethiopia – Funded through HRDF



4. On-the-Job Training Instructor (OJTI)

Hosted by Tanzania – Funded through HRDF



5. Aviation Crisis Management

Hosted by Ghana – Conducted by Singapore



SECURITY AND FACILITATION

Enhancing aviation security
and seamless travel across Africa



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Continental Performance Overview



African States demonstrated mixed performance across aviation security Windhoek targets. Whilst notable achievements exist in **traveller identification** and **training programmes**, significant challenges persist in areas critical to meeting global benchmarks.



Strong Progress Areas

- ✓ ICAO PoC network participation
- ✓ Machine-readable passport issuance
- ✓ Sustainable training programmes
- ✓ Security culture promotion
- ✓ Cooperation frameworks



Persistent Challenges

- ! Effective Implementation rates
- ! Significant Security Concerns resolution
- ! PKD membership expansion
- ! API/PNR system deployment
- ! Security equipment specifications

Windhoek Security & Facilitation Targets – Regional Performance

Continental Implementation Dashboard (Priority Targets Overview)

Target 1 – Effective Implementation Levels

GASep Milestones



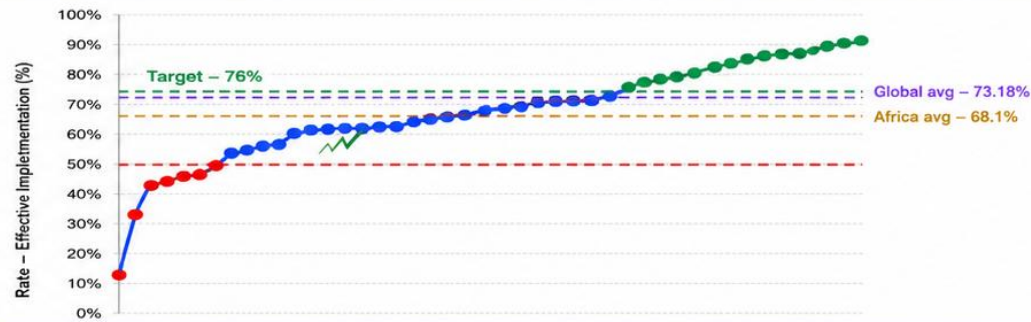
By 2027, 65% of States reach or surpass 75% EI



By 2030, 80% of States reach or surpass 75% EI



By 2033, 100% of States reach or surpass 75% EI



CONTINENTAL AVERAGES

Category	# Audited States	Avg Effective Implementation of Critical Elements	Indicative Compliance with Annex 17 Standards
All Africa	49*	68.10%	66.39%
Countries with EI ≥ 75% (17 states)	17	84.43%	82.68%
Countries with 50% ≤ EI < 75% (25 states)	25	64.97%	63.26%
Countries with EI < 50% (7 states)	7	39.65%	37.99%

- * : The remaining States were not audited during the current USAP-CMA cycle (three States have never been audited).

- 1 Airport Operations
- 2 Airport Operations
- 3 Cargo, Catering and Mail Security (1)
- 4 Airport Operations (2); Passenger and Baggage Security (2); Cargo, Catering and Mail Security
- 5 Airport Operations and Passenger and Baggage Security
- 6 Airport Operations (1), Passenger and Baggage Security (1), Cargo Catering and Mail Security (1)

Airport Operations: 5

Passenger & Baggage: 3

Cargo, Catering & Mail: 4



Target 13: At least **50% of African States** should have joined the Public Key Directory (PKD) by the end of **2023**, and all States by the end of **2030**.



Only **23 States (42% of the continent)** have joined the ICAO PKD, falling significantly short of the aspirational 50% target by 2020 and the universal requirement set for 2023.



Target 14: All African States should have established processes for mandatory transmittal of Advance Passenger Information (**API**) or Interactive Advance Passenger Information (**IAPI**) and Passenger Name Record (**PNR**) by the end of 2023.



9

States with API



2

States with IAPI



3

States with PNR



**Vast majority
yet to
implement**



Slow implementation of PKD and API/PNR frameworks in Africa is driven by financial and technical constraints, including the need for investments in e-passport infrastructure, secure certificate management, data systems, and specialized training. As a result, many States risk delays in meeting international standards for **traveller identification, document authentication, and border security**.

AFI-CES Technical Assistance Activities Conducted (2025–2026)

State	Key Technical Assistance Areas	Key Outcomes Achieved
1. Central African Rep	Assist State to strengthen the national aviation security programmes and quality control systems, establishment of framework for minimum detecting setting for security equipment.	Certification frameworks for aviation security personnel established and implemented, with practical training programs and templates developed.
2. Zambia	Support the establishment of certification frameworks for aviation security personnel, and practical training.	Certification frameworks for aviation security personnel established and implemented, with practical training programs and templates developed.
3. Lesotho	Review CAP, State's Regulatory frameworks, National Civil Aviation Security Programmes and all associated guidance materials.	Draft Regulatory frameworks amendments and National AVSEC programs (NCASP, NCAQP, NCATP) developed, Corrective Action Plan reviewed and updated.
4. Namibia	Build institutional capacity to manage ,identify, assess, and mitigate aviation security risks.	Supported the development of effective national security programmes and ensuring security measures remain responsive to evolving threats.
5. Sierra Leone	Strengthen the State's aviation security oversight responsibilities to enhance regulatory effectiveness and compliance with aviation security requirements.	Draft amendments for National AVSEC programs developed and updated to ensure implementation of applicable aviation security requirements, measures and procedures.
6. Gabon	Build institutional capacity to conduct Cybersecurity threat assessment, risk management, and oversight mechanisms.	Enhanced States' capabilities in Cybersecurity threat assessment, risk management, and oversight mechanisms.

Limitation

- Current coverage limited to SAATM States**
- Non-SAATM States with SSeCs and low EI remain unsupported due to funding**





ENVIRONMENT PROTECTION AND SUSTAINABILITY

Driving sustainable aviation for
a greener future



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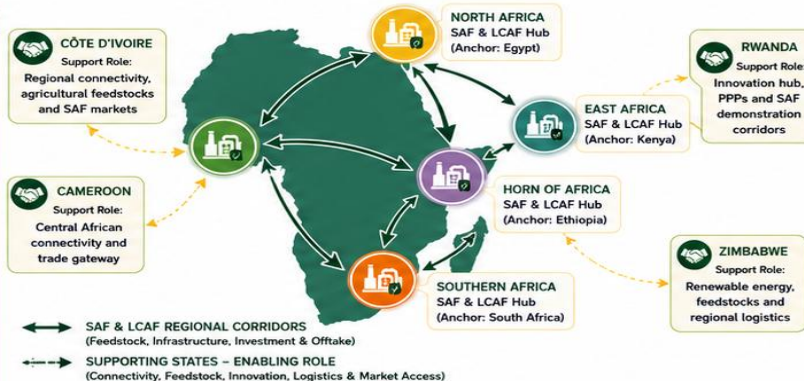
SAF, LCAF Development & Deployment an Integrated Regional Implementation Model

Building Africa's Regional SAF & LCAF Ecosystem



ANCHOR STATES FOR REGIONAL SAF & LCAF ECOSYSTEMS

	WEST AFRICA SAF & LCAF Hub (Anchor: Nigeria)	Potential Regional Supply Area: • ECOWAS States • Large aviation market • Existing refining infrastructure • Agricultural & waste feedstocks
	NORTH AFRICA SAF & LCAF Hub (Anchor: Egypt)	Potential Regional Supply Area: • North Africa • Middle East connectivity • Major aviation hub • Green hydrogen potential
	EAST AFRICA SAF & LCAF Hub (Anchor: Kenya)	Potential Regional Supply Area: • EAC States • Strong aviation connectivity • Agricultural feedstock potential • Existing environmental leadership
	HORN OF AFRICA SAF & LCAF Hub (Anchor: Ethiopia)	Potential Regional Supply Area: • Horn of Africa • Major airline network • Strategic air transport gateway • Growing aviation demand
	SOUTHERN AFRICA SAF & LCAF Hub (Anchor: South Africa)	Potential Regional Supply Area: • SADC Region • Synthetic fuel expertise • Renewable energy resources • Industrial manufacturing capability



WHY REGIONAL SAF & LCAF CORRIDORS?

Larger investment opportunities	Stronger investor confidence
Bankable SAF & LCAF projects	Faster commercialization
Shared infrastructure costs	Lower production costs
Greater feedstock aggregation	Increased energy security

“

"No single African State can independently create a competitive SAF & LCAF value chain. Africa's success will depend on regional cooperation, aggregated demand, shared infrastructure, coordinated policies and strategic anchor refineries serving regional markets."

”

AFRICAN SAF & LCAF ECOSYSTEM MODEL



AFRICA 2030 ASPIRATION

- 5 Regional SAF & LCAF Corridors
- 5 Anchor SAF & LCAF Production Hubs
- Major African Airports Ready for SAF & LCAF Deployment
- Regional SAF & LCAF Markets Operational
- African SAF & LCAF Production Supporting International Aviation Decarbonization

Updates

UPDATES



Africa Continental Strategy for SAF, LCAF
(2025-2050)

Completed



Policy Guidelines for SAF, LCAF for use by
African States

Adopted



Model Annex 16 Regulations (Volumes I, II,
III, IV) for use by States

Adopted



Model for ICAO SAP using doc 9988 for use by
States

Developed

ACTION REQUESTED FROM THE MEETING



All States invited to take advantage of the Capacity Building
and workshops



All States invited to use the Policy Guidelines adopted to
develop SAF, LCAF policies.



All States urged to use the adopted model Annex 16
regulations to domesticate national regulations where
applicable



All States urged to form national stakeholder SAF, LCAF
committees, explore regional approaches for SAF, LCAF
development and production in Africa.





African Aviation Transformed

Thank You

 www.afcac.org

 Dakar, Senegal

