



ICAO

International Civil Aviation Organization
North American, Central American and Caribbean Office
WORKING PAPER

NCMC/09— WP/01
11/09/26

**Ninth NAM/CAR Regional Meeting for National Continuous
Monitoring Coordinators (NCMC/09)**
Santo Domingo, Dominican Republic, 14 to 18 September 2026

Agenda Item 1: Review and approval of the meeting agenda, working method and schedule.

DRAFT AGENDA AND SCHEDULE

(Presented by Secretariat)

EXECUTIVE SUMMARY	
This Working Paper presents a summary of the execution of the activities for the development of the meeting, as well as the Draft Agenda to be reviewed, discussed and approved by the meeting.	
Action:	The Meeting is invited to consider and approve the Draft Agenda as presented in Appendix A , and the schedule as proposed in Appendix B .
<i>Strategic Objectives:</i>	

1. Introduction

1.1 The Provisional Agenda and the Schedule are put for consideration and approval by the Meeting, are shown in Appendix A and Appendix B, respectively.

2. Suggested Actions

2.1 The Meeting is invited to consider and approve the provisional agenda as presented in Appendix A, and the schedule as proposed in Appendix B.

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**Ninth NAM/CAR Regional Meeting for National Continuous Monitoring Coordinators
(NCCM/9)**

Santo Domingo, Dominican Republic, from 14 to 18 September 2026

**APPENDIX A
DRAFT AGENDA**

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| Agenda Item 1: | Adoption of the Agenda and Meeting Objectives |
| Agenda Item 2: | Review of Pending Actions from NCCM/8 (Governance) |
| Agenda Item 3: | Status of Effective Implementation (EI) and Universal Safety Oversight Audit Programme (USOAP) Continuous Monitoring Approach (CMA) Activities in the NAM/CAR Regions |
| Agenda Item 4: | Progress in the Implementation of the NCCM Working Programme (2025–2027) (Execution) |
| Agenda Item 5: | Progress in the Development of the NCCM Manual |
| Agenda Item 6: | Update on the Central American Regulatory Harmonization Project |
| Agenda Item 7: | Regional Capacity-Building Initiatives and Update on the Strategic Assistance Programme (SAP) (ICAO Model Training Programme and Foreign Air Operator Surveillance Programme) |
| Agenda Item 8: | Future Activities and Priorities |
| Agenda Item 9: | Other Business |

**DRAFT AGENDA
EXPLANATORY NOTES**

Agenda Item 1: Adoption of the Agenda and Meeting Objectives

Under this agenda item, the Meeting will review and adopt the draft agenda and timetable. The secretariat will present the objectives, expected outcomes, and working arrangements for the meeting.

Agenda Item 2: Review of Pending Actions from NCMC/8 (Governance)

Under this agenda item, the Meeting will conduct a governance review of the conclusions and decisions adopted at NCMC/8. Participants will assess the implementation status of the agreed actions, identify completed and outstanding tasks, discuss governance and coordination challenges affecting their implementation, and determine any additional follow-up measures required to facilitate their timely completion. The Meeting will also review the effectiveness of the coordination mechanisms established to monitor the implementation of agreed actions and ensure continued accountability among participating States and organizations.

Agenda Item 3: Status of Effective Implementation (EI) and Universal Safety Oversight Audit Programme (USOAP) Continuous Monitoring Approach (CMA) Activities in the NAM/CAR Regions

Under this agenda item, ICAO will present an overview of the current status of Eland ongoing USOAP (CMA) activities within the NAM/CAR Regions. The Meeting will review regional trends, audit and validation activities, Protocol Question (PQ) implementation, Corrective Action Plan (CAP) progress, and other relevant oversight indicators. The discussions will support the identification of common challenges, emerging priorities, and opportunities for regional cooperation.

Agenda Item 4: Progress in the Implementation of the NCMC Working Programme (2025–2027) (Execution)

Under this agenda item, the Meeting will review the implementation of the NCMC Working Programme (2025–2027), focusing on the execution of its projects, initiatives and technical deliverables. Updates will be provided on the progress achieved under the different work streams, including capacity-building initiatives, and technical cooperation projects. The Meeting will assess implementation results, identify technical and resource-related challenges affecting execution, and consider any adjustments necessary to ensure the successful delivery of the objectives and expected outcomes of the current Work Programme.

Agenda Item 5: Progress in the Development of the NCMC Manual

Under this agenda item, the Meeting will review the progress achieved in the development of the NCMC Manual. The rapporteurs and contributing States will present the status of the assigned chapters, including completed work, pending sections, and proposed timelines for finalization. The Meeting will discuss the technical content, ensure consistency throughout the document, and agree on the next steps required to complete the Manual.

Agenda Item 6: Update on the Central American Regulatory Harmonization Project

Under this agenda item, the Meeting will receive an update on the implementation of the Central American Regulatory Harmonization Project led by COCESNA, including the progress achieved in the development of harmonized aviation regulations, certification and surveillance processes, governance arrangements, and regional coordination mechanisms. The Meeting will also be informed of the technical support activities provided to Member States to facilitate the implementation of harmonized regulatory frameworks and strengthen their safety oversight capabilities. Participants will review implementation progress, discuss challenges and opportunities, and consider future activities to support the successful implementation of the project and enhance regional regulatory cooperation.

Agenda Item 7: Regional Capacity-Building Initiatives and Update on the Strategic Assistance Programme (SAP) (ICAO Model Training Programme and Foreign Air Operator Surveillance Programme)

Under this agenda item, the Meeting will review the progress of regional capacity-building initiatives supporting the implementation of the USOAP CMA. Updates will be provided on the development of the ICAO Model Training Programme and the Foreign Air Operator Surveillance Programme, including current achievements, planned activities, and opportunities for State participation. The Meeting will also receive an update on the SAP revision process and discuss how these initiatives can further strengthen States' technical capabilities and oversight effectiveness.

Agenda Item 8: Future Activities and Priorities

Under this agenda item, the Meeting will consider proposed updates to the NCMC Work Programme 2026–2028, taking into account the progress achieved in the implementation of the current Work Programme, the conclusions reached under the previous agenda items, regional implementation needs, and emerging challenges under the USOAP CMA. Participants will discuss new initiatives, adjustments to ongoing activities, resource considerations, and opportunities for enhanced regional collaboration. The Meeting will agree on the proposed updates necessary to ensure that the Work Programme remains relevant, responsive to regional priorities, and effective in supporting Member States in strengthening their safety oversight capabilities.

Agenda Item 9: Other Business

Under this agenda item, the meeting will discuss other items not included in the previous ones.

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APPENDIX B

Draft Schedule

Ninth NAM/CAR Regional Meeting for National Continuous Monitoring Coordinators (NCMC/9)
Santo Domingo, Dominican Republic
17–18 September 2026

Day 1 – Thursday, 17 September 2026

Time	Agenda Item
09:00 – 09:20	Opening Remarks and Administrative Arrangements
09:20 – 09:40	Agenda Item 1
09:40 – 10:30	Agenda Item 2
10:30 – 11:00	Coffee Break
11:00 – 12:05	Agenda Item 3
12:05 – 12:10	Discussion
12:10 – 12:30	Official Group Photograph
12:30 – 14:00	Lunch Break
14:00 – 15:30	Agenda Item 4
15:30 – 16:00	Discussion
16:00 – 16:30	Coffee Break
16:30 – 17:25	Agenda Item 5
17:25 – 17:30	Day 1 Wrap-Up

Day 2 – Friday, 18 September 2026

Time	Agenda Item
09:00 – 09:15	Review of Day 1 Conclusions
09:15 – 10:15	Agenda Item 6
10:15 – 10:30	Discussion
10:30 – 11:00	Coffee Break
11:00 – 12:00	Agenda Item 7
12:00 – 12:30	Updates on the Systemic Assistance Programme (SAP) Revision Process
12:30 – 14:00	Lunch Break
14:00 – 15:15	Agenda Item 8
15:15 – 15:45	Review of Draft Conclusions and Decisions
15:45 – 16:15	Coffee Break
16:15 – 17:00	Agenda Item 9
17:00 – 17:30	Closing

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