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WORKING PAPER

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**Eleventh Meeting of the North American, Central American and the Caribbean Working Group
(NACC/WG/11)**

Guatemala City, Guatemala, September 21-25, 2026

**Agenda Item 3: Presentation of the progress of the action plans of the NACC/WG Task Forces
and the progress in the regional work**

Status implementation of the action plan AGA Task Force

(Presented by AGA Task Force Rapporteur)

EXECUTIVE SUMMARY	
This paper presents the latest updates regarding the work of the NACC Working Group Aerodromes and Ground Aids (AGA) Task Force.	
Action:	See section 7 of this paper.
<i>Strategic Objectives:</i>	• Every Flight is Safe and Secure • Aviation is Environmentally Sustainable • Aviation Delivers Seamless, Accessible, and Reliable Mobility for All • No Country Left Behind • The International Civil Aviation Convention and Other Treaties, Laws and Regulations Address All Challenges • The Economic Development of Air Transport Assures the Delivery of Economic Prosperity and Societal Well-Being for All
<i>References:</i>	• Reports of AGA/TF/01 to 04 Meetings • Revised AGA Task Force Terms of Reference (Working Paper 6)

1. Introduction

1.1 The NACC/WG/AGA Task Force was established to support NACC/WG projects and activities in the AGA area. Previous reporting to the NACC/WG emphasized implementation effectiveness, reliable regional data, targeted technical assistance and alignment with the ICAO Strategic Plan 2026–2050.

1.2 NACC/WG/AGA/TF/4 was held at the ICAO NACC Regional Office in Mexico City from 19 to 21 August 2026, with 24 delegates representing 15 States/Territories and two International Organizations. The Meeting reviewed the status of previous Conclusions and Decisions and considered

the evolution of the NACC AGA Programme, revised Terms of Reference, implementation programmes and practical regional initiatives.

1.3 This paper presents the status of the previous action plan and highlights how the outcomes of NACC/WG/AGA/TF/4 provide the Task Force with a clearer governance and delivery model focused on defined outputs, measurable outcomes and accountability.

2. Status of the previous AGA Task Force action plan

2.1 The review conducted by NACC/WG/AGA/TF/4 confirmed that several actions from earlier meetings had been completed, while continuing data-maintenance actions remained valid. Two earlier planning instruments were superseded because the revised AGA Programme and CertOS (Aerodrome Certification) Programme now provide updated implementation and monitoring arrangements.

Activity	Status	Responsible	Notes
AGA Work Programme update	Completed	ICAO	Replaced by revised programme framework
International aerodromes information update	Valid	States	Continuous updates to AGA Scorecard
Analysis of RST effectiveness	Completed	States	Results inform performance-focused work
Update of AGA deficiencies	Valid	States	New target: 31 December 2026
ACR-PCR implementation questionnaire	Completed	States	Inputs available for follow-up
New webinar activities	Completed*	AGA/TF	One activity pending for Q4 2026
Monitoring report template	Superseded	ICAO	New monitoring method under revised programme
Certification and Safety Project Gantt chart	Superseded	States / ICAO	Replaced by approved CertOS Programme
Airport Consultative Committees promotion	Completed	States	Closed

**The regulatory impact analysis activity remains pending for the fourth quarter of 2026.*

3. Main outcome: transition from coordination to delivery

3.1 The most significant outcome of NACC/WG/AGA/TF/4 was the endorsement of the revised NACC AGA Programme and revised AGA Task Force Terms of Reference as complementary elements of a single transformation process. The revised arrangements move the Task Force from an activity-based coordination forum to a results-driven implementation and harmonization mechanism.

3.2 A clearer programme structure:

- a) A portfolio-based framework organized around Aerodrome Certification and Oversight, Runway Safety, Airport Operations and Interoperability, and Airport Planning and Resilience.
- b) Alignment of AGA activities with the ICAO Strategic Plan 2026–2050, ICAO Business Plan 2026–2028 and regional priorities.
- c) Improved coordination with NACC/WG, GREPECAS, RASG-PA, RSOOs, ACI-LAC, donors and other partners.

3.3 Delivery and accountability mechanisms:

- a) Activities organized as projects or work items with defined outputs, outcomes and benefits.
- b) Individual Job Cards or Work Orders specifying objectives, deliverables, responsibilities, timelines and supporting documentation.
- c) Thematic action groups established to deliver specific products rather than only discuss topics.
- d) Progress monitored through indicators, dashboards and periodic implementation reporting, with emphasis on measurable improvements rather than activities undertaken.
- e) Electronic approval of decisions between meetings, by consensus and subject to a specified response deadline, enabling continuity of work.
- f) Tiered support based on State maturity, risk level, number of States supported and available regional resources.

3.4 These provisions will give the Task Force a more organized operating model. They connect identified regional needs to specific products, assign implementation responsibility, establish timelines and provide a basis for monitoring the impact of the work.

4. Delivery-oriented outcomes agreed by NACC/WG/AGA/TF/4

Work stream	Agreed output or mechanism	Next delivery step
Aerodrome certification and oversight	Approval of the NACC Aerodrome Certification & Oversight Support (CertOS) Programme, structured in Foundation and Diagnostics, Execution, and Sustainability and Oversight phases.	Complete certification-challenges survey by 20 October 2026 and use findings to target support.
Regional regulatory harmonization	Establishment of a Caribbean regulatory harmonization action group to develop harmonized aerodrome regulations, guidance, certification frameworks and inspector tools.	Prepare Job Card, scope, priorities, deliverables, responsibilities and timelines.
USOAP CE-5 implementation tools	Action group to review and prioritize model advisory circulars, procedures and guidance material.	Assess existing resources and propose Job Cards for harmonized material.
Land-use, environmental and wildlife coordination	Action group to develop a model high-level agreement or MoU and a model implementation process.	Prepare Job Card and work plan.
Aerodrome meteorological offices in airport projects	Action group to assess cases and the feasibility of a Job Card on integrating AMO operational requirements.	Coordinate with MET/TF and analyze specific airports or projects.
Regional technical expertise	Progressive NACC AGA Inspector Roster aligned with actual projects, missions and implementation needs.	Identify and add experts as work-plan activities are defined.
Data and performance monitoring	Continued updating of AGA Scorecard information and AOP deficiencies, supported by dashboards and future KPIs.	Maintain State reporting and integrate monitoring into the revised programme.

5. Implications for the NACC/WG

5.1 The revised programme and Terms of Reference provide the governance framework required to convert NACC/WG priorities into implementable AGA projects and regional products. Approval by the NACC/WG would confirm the Task Force mandate and allow the Secretariat, States and partner organizations to organize the work programme around agreed deliverables.

5.2 The new framework also strengthens visibility and accountability. Future reporting can present not only whether activities were held, but also which products were delivered, which States were supported, what implementation gaps were addressed and what measurable improvements were achieved.

5.3 Effective implementation will depend on active participation by States, Territories, RSOOs and International Organizations, including the nomination of subject-matter experts, leadership of action groups, contribution of existing materials and support for project implementation.

6. AGA Activity Planning for 2027

6.1 The Secretariat indicated to the meeting that the work programme of the AGA/TF and the Regional Office AGA programme will be under development following the outcomes of AGA/TF/4. However, based on needs analysis and recent amendments, the following activities are proposed for 2027 (subject to availability of resources):

- ICAO Obstacle Limiting Surfaces Course
- Seminar-Workshop on Operational Safety Assessments for aerodrome certification processes
- Seminar-Workshop on Airport Resilience Planning
- SMS Acceptance Course

7. Suggested action

7.1 The Meeting is invited to:

- a) take note of the status of implementation of the previous NACC/WG/AGA/TF action plan and the outcomes of NACC/WG/AGA/TF/4;
- b) approve the revised NACC AGA Programme and revised Terms of Reference of the NACC/WG/AGA Task Force;
- c) support the transition to portfolio- and results-based implementation through projects, Job Cards or Work Orders, defined deliverables, assigned responsibilities, timelines and performance monitoring; and
- d) encourage States, Territories, RSOOs and International Organizations to participate actively and provide the expertise and resources required for implementation.