



ICAO

International Civil Aviation Organization
North American, Central American and Caribbean Office

WORKING PAPER

MCAAP/PEC/9 — WP/01
16/03/26

Ninth Meeting of the RLA09801 Project Evaluation Commission (MCAAP/PEC/9)
ICAO NACC Regional Office, Mexico City, Mexico, 25 to 26 March 2026

Agenda Item 1: Adoption of the Draft Agenda and Schedule

PROVISIONAL AGENDA AND SCHEDULE

(Presented by the Secretariat)

EXECUTIVE SUMMARY	
The provisional agenda and schedule are presented in Appendixes A and B to this working paper.	
Action:	The Meeting is invited to approve the Provisional Agenda and Schedule as presented in the Appendixes A and B.
<i>Strategic Goals 2026-2050:</i>	This working paper relates to all ICAO Strategic Goals

**APPENDIX A
AGENDA**

- Agenda Item 1: Adoption of the Draft Agenda and Schedule**
- Agenda Item 2: Review of Valid Decisions/Conclusions**
- Agenda Item 3: Development of a New Strategic Approach Directive for the MCAAP**
- Agenda Item 4: Definition of Strategic Parameters for the MCAAP Communication Plan**
- Agenda Item 5: Technical Evaluation of New MCAAP Activity Proposals**
- Agenda Item 6: Definition of Parameters for the Application of the MCAAP Implementation Monitoring Procedure**
- Agenda Item 7: Other Business**

**PROVISIONAL AGENDA
EXPLANATORY NOTES**

Agenda Item 1: Adoption of the Draft Agenda and Schedule

The Meeting will review and adopt the Draft Agenda and the proposed working schedule for the Ninth Meeting of the Project Evaluation Commission (PEC/9).

Agenda Item 2: Review of Valid Decisions/Conclusions

Under this agenda item, the Meeting will review the status of valid Decisions and Conclusions adopted by previous meetings of the Project Steering Committee (PSC) and the Project Evaluation Commission (PEC), including follow-up actions taken since the Eighth Meeting of the PEC/8.

Agenda Item 3: Development of a New Strategic Approach Directive for the MCAAP

In accordance with Decision MCAAP/PEC/8/01, the PEC will develop and agree on a new strategic implementation approach for the MCAAP, aimed at establishing a more forward-looking, structured and long-term orientation for the Project. The Commission will define the core principles, strategic objectives and regional priorities of this approach, clarify the governance-related elements necessary for its application, and agree on the essential parameters that will characterize the revised implementation model.

Agenda Item 4: Communication Plan for the MCAAP

Building on the diagnosis and conceptual proposal presented at the Eighth Meeting of the Project Evaluation Commission (PEC/8), including the Communication Plan outlined in Appendix A to the PEC/8 Report, the Commission will further develop this matter by defining the strategic parameters of the MCAAP Communication Plan. While the PEC/8 identified communication gaps and proposed a conceptual framework, it did not establish neither the strategic priorities, scope nor level of ambition of the Communication Plan. Accordingly, under this agenda item, the Commission will agree on the objectives, priority target audiences, key institutional messages and overall scope of the Communication Plan, ensuring its alignment with the new strategic implementation approach of the Project to be developed under Agenda Item 4.

Agenda Item 5: Review and Evaluation of New MCAAP Activity Proposals

The Project Evaluation Commission will review and technically evaluate new MCAAP activity proposals submitted for consideration. The evaluation will focus on technical soundness, relevance, regional impact and alignment with the MCAAP objectives, and the strategic implementation approach, with a view to formulating recommendations for consideration by the Project Steering Committee.

Agenda Item 6: Structuring the MCAAP Implementation Monitoring Process

Under this agenda item, the PEC will review the implementation status of selected MCAAP activities approved in 2025 using a prototype implementation monitoring report, with the objective of supporting the definition of parameters for the application of the Procedure for Monitoring the Implementation of Activities and Projects financed by the MCAAP. This exercise will support the establishment of a consistent and effective implementation monitoring process.

Agenda Item 7: Other Business

Under this agenda item, the Meeting will analyse any other matter that cannot be addressed under the previous agenda items.

**APPENDIX B
PROVISIONAL SCHEDULE**

Time	Wednesday 25 March	Thursday 26 March
08:30–09:00	<i>Registration</i>	
09:00–09:30	<i>Opening Ceremony & Photo</i>	Agenda Item 5
09:30–10:00	Agenda Item 1	
10:00–10:30	Agenda Item 2	
10:30–11:00	<i>Coffee break</i>	
11:00–12:30	Agenda Item 3	Agenda Item 5 (cont.)
12:30–13:30	<i>Coffee break / Lunch time</i>	
13:30–14:30	Agenda Item 4	Agenda Item 6
14:30–15:30		Agenda Item 7

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