



**INTERNATIONAL
CIVIL AVIATION
ORGANIZATION**





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A United Nations Specialized Agency

STRATEGIC GUIDELINES FOR THE IMPLEMENTATION OF THE MCAAP PROJECT

FRL09M1 PSC/13 — WP/03

Issue Statement



Two fundamental issues:

1. States are not taking advantage of the activities available to them under MCAAP; and
2. States are not participating in the selection or planning of activities, leaving most proposals to come instead from the Secretariat. This suggests States are not taking ownership of the MCAAP.

Likely Causes: Administrative hurdles (e.g., lengthy processing times and budget management complexities) and a lack of awareness from States of the benefits of participating in the MCAAP.

Solution: The MCAAP needs a more strategic, longer-term approach that aligns with ICAO/Regional Priorities and reinforces regional benefits.

Overview



Purpose: Outline governance, core principles, prioritization criteria, the communications plan, and performance indicators to support the implementation of the MCAAP in the medium and long term

Governance:

- 1. Project Steering Committee** provides final approval and overarching direction for the MCAAP
- 2. Project Evaluation Commission** develops focus areas, recommends activities for approval, monitors performance of MCAAP

Core Principles



1. Align Activities with Global/Regional Strategies
2. Align Activities with Needs/Interests of Project Members and Capabilities of Partner States
3. Maximize Activity Impact and Cost-Effectiveness

Activity Selection Criteria

Building on existing mandatory criteria, select activities based on:

- ✓ Risk/Need of Partner Country
- ✓ Synergy with Global/Regional Plans
- ✓ Multi-Member Benefit
- ✓ Readiness
- ✓ Scalability
- ✓ Feasibility

Performance Monitoring



The PEC will establish criteria to monitor the performance of activities:

Metric	Indicator
Multi-Member Benefit	# of MCAAP Member beneficiaries from the activity.
Activity Impact and Cost-Effectiveness	Qualitative Assessment of the activity's completion of its objectives
	Qualitative assessment based on post-project surveys from participants.

Table 2 – Activity Effectiveness Monitoring

The PEC will also prepare an Annual Report for the PSC (PSC/13 WP/05).

Communication Plan



Promote more engagement with MCAAP, particularly the benefits and how MCAAP members can participate.

Channels:

1. Official meetings/forums, and established ICAO communication channels;
2. Direct correspondence from the NACC Regional Office, as appropriate; and
3. Dissemination through designated Points of Contact (POCs) within each member State or Organization

Action by the PSC



The Project Steering Committee is invited to:

- a) Approve the refined Strategic Guidelines for Implementation of the FRL0901 MCAAP Project, contained in Appendix A to this Working Paper; and
- b) Request Project Members to provide feedback, through the Project Evaluation Commission and their designated focal points, on the application of the Guidelines, including focus areas, prioritization criteria, communications actions and performance indicators, so that the Guidelines may continue to be improved during implementation.