



ICAO

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WORKING PAPER

FRL0901 PSC/13 — WP/05

25/05/26

**Thirteenth Meeting of the FRL09M1 Multi-Regional Civil Aviation Assistance Programme (MCAAP)
Project Steering Committee (FRL09M1 PSC/13)
Coolidge, Antigua and Barbuda, 3 June 2026**

Agenda Item 3: Annual report of the Project Evaluation Commission (PEC)

PILOT ANNUAL REPORT OF THE PROJECT EVALUATION COMMISSION (PEC)

(Presented by PEC)

EXECUTIVE SUMMARY	
This working paper presents the financial status of the FRL0901 Multi-Regional Civil Aviation Assistance Programme (MCAAP) and the Pilot Annual Report of the Project Evaluation Commission (PEC), including the status of 2025/2026 approved activities and the project financial status.	
Action:	As presented in Section 3.
<i>Strategic Goals 2026-2050:</i>	<ul style="list-style-type: none">• Every Flight is Safe and Secure• Aviation is Environmentally Sustainable• Aviation Delivers Seamless, Accessible, and Reliable Mobility for All• No Country Left Behind• The International Civil Aviation Convention and Other Treaties, Laws and Regulations Address All Challenges• The Economic Development of Air Transport Assures the Delivery of Economic Prosperity and Societal Well-Being for All
<i>References:</i>	<ul style="list-style-type: none">• Ninth Project Evaluation Commission Meeting (PEC/9) Report• MCAAP Procedural Handbook, amendment 5

1. Introduction

1.1 In accordance with the new MCAAP Strategic Guidelines (refer to WP/03), the MCAAP's Project Evaluation Commission developed the enclosed Annual Report to update the Project Steering Committee on the status of the MCAAP's activities and the associated benefits.

1.2 Building on past practice, this working paper also presents the financial status of the MCAAP, including member contributions received and the overarching budget.

1.3 Taken together, the 2025 Annual Report and Financial Status aim to support the PSC in its oversight of the MCAAP and in the promulgation of decisions going forward.

2. Analysis

2.1 The PEC's Annual Report is outlined in the Appendix. It presents the status of implementation of the activities, the accrued regional benefits and the financial status of the Project.

2.2 Being the first PEC's Annual Report to be presented to the PSC, and as part of the refinement of the monitoring process under establishment, this Report is only covering the activities approved since 2025.

3. Suggested actions

3.1 The Project Steering Committee is invited to:

- a) review the Pilot Annual Report in the Appendix; and
- b) provide feedback on any additional information the PSC would like to review in future annual reporting.

**APPENDIX
ANNUAL REPORT OF THE PROJECT EVALUATION COMMISSION (PEC)**

1. Overview

In 2025, the Project Steering Committee meeting (PSC/12) approved 11 activities. As of May 2025, seven activities were completed, two activities were delayed, one activity was completed with deviations due to additional funding from an external source, and one activity is on track and will be implemented over the course of the next several years.

Over the past year the PEC also developed a more strategic approach to promote the effectiveness of the MCAAP and broaden engagement from MCAAP members. This strategic approach will be implemented going forward and consistently refined and approved in line with the MCAAP objectives.

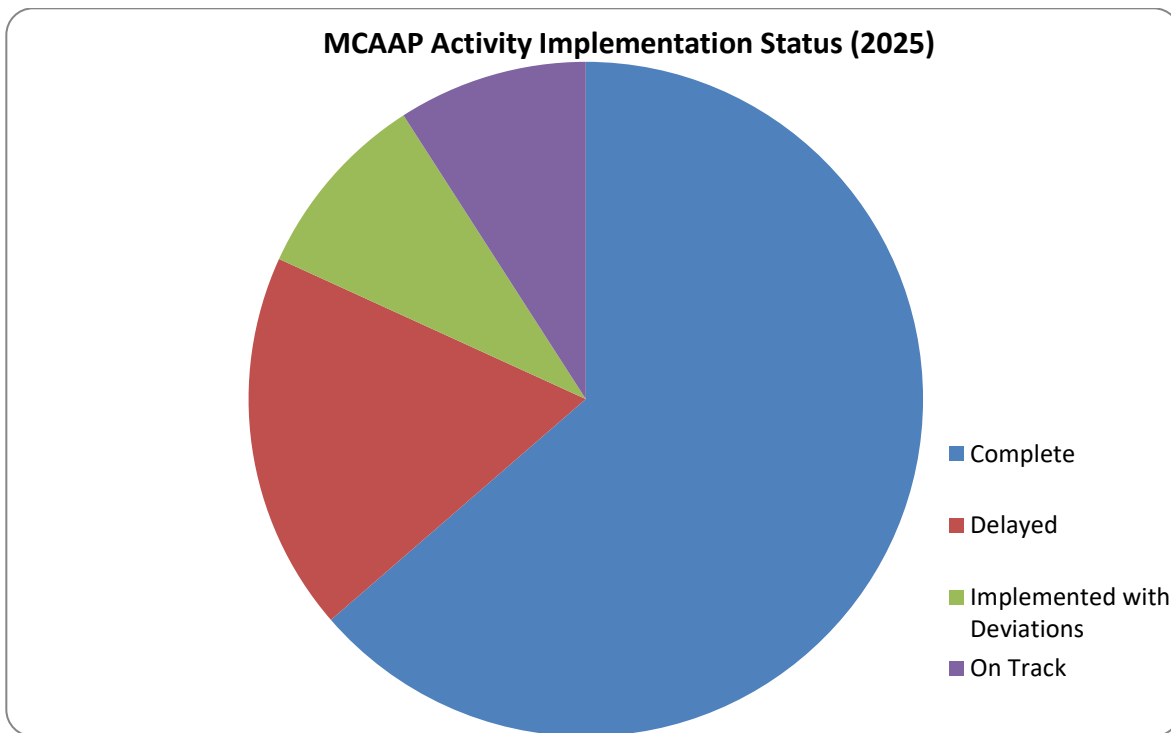


Figure 1 – Activity implementation status

The financial position of the FRL0901 MCAAP Project remained stable during the reporting period. Expenditures were concentrated in activities that advanced to implementation, while several planned activities retained their allocations for execution in subsequent phases. Overall, the Project continued to demonstrate sufficient financial capacity to support approved activities, while maintaining flexibility to accommodate delayed, ongoing, and multi-year initiatives.

2. MCAAP Implementation and Regional Benefits

The Attachment A presents the details of the implementation status and deliverables of each 2025 approved activity.

Reflecting the MCAAP's promotion of simultaneous regional benefits, most completed activities related to air navigation services (ANS), a crucial thematic area for collaboration. These activities helped to, among other things, strengthen the effectiveness of ANS safety oversight across the NACC region by advancing a common understanding of ICAO SARPs and USOAP-CMA requirements. This regional alignment can help to reduce regulatory divergence, improve interoperability of ANS/ATM systems, and support safer, more efficient cross-border operations.

Activities also contributed to improved ANS Contingency Planning to enhance the region's resilience against disruptions like natural disasters, system failures, or security threats. A workshop also strengthened a shared understanding of fatigue as an operational safety risk in air traffic services to promote safer operations in the region.

The MCAAP also supported work in the field of aircraft accident and incident investigations. Support for participation in the Occurrence Validation Study Group (OVSG) facilitated the development of draft taxonomy guidance (currently under refinement) and helped to validate the list of 2025 accidents/serious incidents. This data validation ensures accurate, transparent accident analyses and enables evidence-based interventions that can help to curb aviation risks region-wide.

Finally, a workshop on Aircraft Classification Rating – Pavement Classification Rating (ACR-PCR) promoted the consistent adoption of ICAO ACR-PCR which helps to align the region with global civil aviation. In practice, it also supports an accurate, modern, and flexible approach to airport pavement strength management. This can help allow for increased allowable aircraft weights, optimized maintenance, enhanced safety, and better alignment with modern pavement design methods.

3. Financial Status of the Project

Figure 2 presents a comparison between the estimated budget allocated to each 2025 MCAAP activity and the actual expenditures incurred to date. The blue bars represent the total budget initially allocated for each activity, while the red bars indicate the amount effectively spent during implementation. This comparison should be read together with Attachment B, which provides the detailed financial information of the Project, including estimated costs, effective costs, CDI overhead, and remaining balances for each activity.

Figure 2 presents a comparison between the estimated budget allocated to each 2025 MCAAP activity and the actual expenditures incurred to date. The blue bars represent the total budget initially allocated for each activity, while the red bars indicate the amount effectively spent during implementation. This comparison should be read together with Attachment B, which provides the detailed financial information of the Project, including estimated costs, effective costs, CDI overhead, and remaining balances for each activity.

At the same time, several activities show no effective expenditure to date. This does not necessarily indicate lack of implementation progress. In some cases, the activities have not yet started or have experienced delays related to the hiring of subject matter experts, procurement, or the sequencing of implementation. In other cases, preparatory work, coordination, planning, or technical alignment may have advanced without generating direct project costs during the reporting period. The absence of expenditure is therefore better understood as an indication of timing, implementation modality, or pending execution, rather than as a standalone measure of inactivity.

The financial data also show that a significant share of the approved 2025 resources remains unspent at this stage. However, these balances should not be interpreted as freely available funds for new initiatives, as they are already associated with approved activities that are ongoing, delayed, or scheduled for implementation in subsequent phases. This is particularly relevant for larger or multi-year activities, such as the NAM/CAR Regional Airspace Optimization and Air Traffic Flow Management (ATFM) Integration – Phase 3, as well as activities related to CANSNET, administrative support, safety oversight, training programme development, and other approved regional capacity-building initiatives. Accordingly, the remaining balances reflect financial commitments required to complete the approved MCAAP work programme, rather than surplus resources beyond the current scope of implementation.

The Project also continued to provide direct support to Project Members through subsidies. As reflected in Attachment B, the number of subsidies granted in 2025 increased in comparison with 2024, with six additional subsidies awarded during the reporting period. This increase reflects greater use of the subsidy mechanism to support participation by Project Members in approved regional meetings, workshops, and technical cooperation activities, within the scope of the MCAAP work programme.

Overall, the financial status of the Project remains sound and aligned with the approved MCAAP work programme. The current execution profile reflects a combination of completed activities with controlled expenditures, ongoing activities with partial execution, delayed activities with allocations still pending use, and multi-year initiatives that will require continued financial execution in subsequent phases. In this context, the remaining balances represent resources committed to the completion of approved activities, ensuring that the Project can continue implementing its planned priorities within the current scope of authorization.

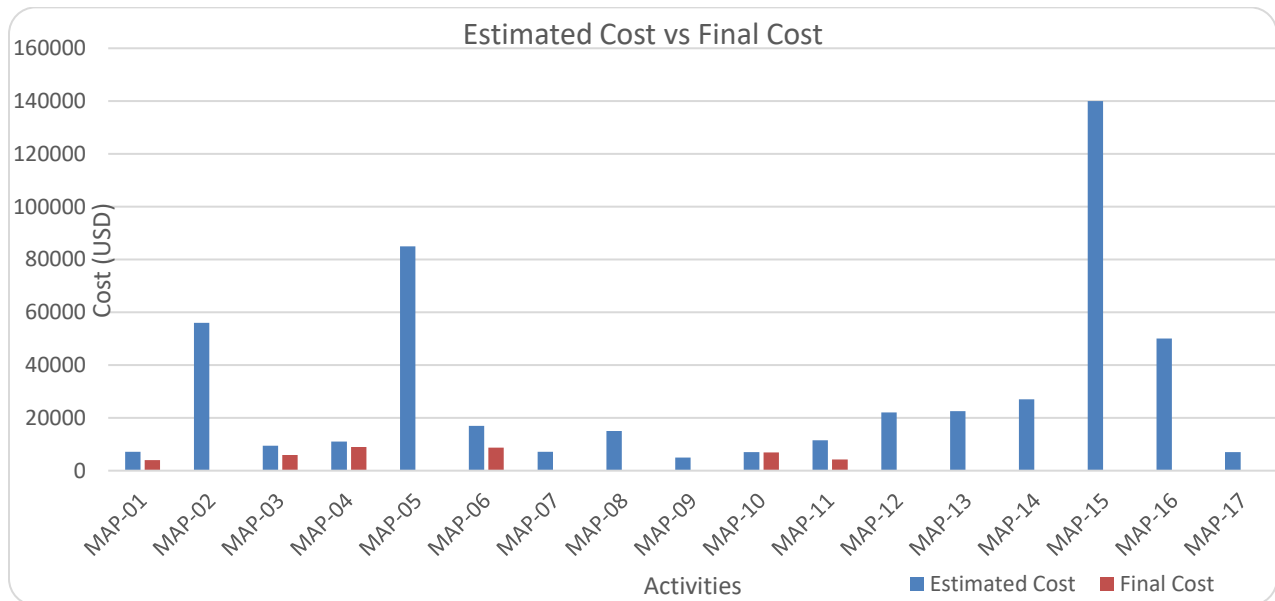


Figure 2 – Activity Budget Cost

4. Conclusion

The implementation of the MCAAP during 2025 demonstrates continued progress toward the achievement of the Project’s strategic objectives and generated tangible regional benefits through enhanced technical cooperation, harmonization of practices, and strengthened alignment with ICAO Standards and Recommended Practices (SARPs). The activities carried out throughout the year contributed to improving regional coordination, operational consistency, and institutional capacity among participating States, particularly in key areas related to safety oversight and air navigation services. From a financial perspective, expenditures remained generally aligned with approved allocations, while the remaining balances continue to be linked to the completion of approved activities that are ongoing, delayed, or scheduled for subsequent phases. This confirms that the Project remains positioned to implement its approved work programme within the current scope of authorization.

In 2025, MCAAP supported activities mainly focused on air navigation services with two additional activities related to aircraft accident investigations and aerodromes. These activities promoted consistency throughout the region and alignment with ICAO standards and recommended practices. In doing so, the MCCAP ultimately laid the groundwork for safer and more efficient operations throughout the region. Going forward, the Project Evaluation Commission will continue work to adopt and refine its strategic approach to the implementation of the MCAAP.

Attachment A – Implementation status and deliverables

Title	Status	Activities Implemented & Deliverables
Act Prop 03-2025 – ANS Safety Oversight Workshop – RO/ATM/SAR	Complete	3-day workshop on ANS Safety Oversight, using as a reference the regional guidance material.
Act Prop 04-2025 – Support Implementation of ANS Contingency Planning – RO/ATM/SAR	Complete	2-day workshop on guidelines for the establishment of ANS contingency plans and support 2-day contingency meeting.
Act Prop 07-2025 – ATC Fatigue Risk Management Workshop – RO/ATM	Complete	Hire a subject matter expert to provide a 3-day Air Traffic Control Fatigue Management Workshop.
Act Prop -10-2025 – ADS-B Data Analysis for RVSM Monitoring / GTE/25 – RO/ATM	Complete	5-day meeting between the ICAO NACC RO representative, NAARMO and CARSAMMA in Salvador, Bahia, Brazil to analyze the alternatives to use the ADS-B data available to ICAO, to comply with the requirements for the RVSM airspace monitoring process.
Act Prop 01-2025 – Workshop on Aircraft Classification Rating – Pavement Classification Rating (ACR-PCR) method – RO/AGA	Complete	<p>The activities implemented focused on supporting the transition from the ACN-PCN system to the ICAO ACR-PCR methodology. This included an overview of the regulatory framework introduced by Amendment 15 to ICAO Annex 14, explanation of the technical principles underlying ACR-PCR, and clarification of roles and responsibilities of aircraft manufacturers, airport operators, and States. Practical training was conducted using the FAARFIELD software to calculate PCR values through mechanistic-empirical analysis. Two complete case studies—one for flexible pavements and one for rigid pavements—were developed to demonstrate full ACR-PCR computations. Finally, an operational assessment of a sample airport was carried out to identify non-compliance with ICAO overload traffic limits and to discuss potential mitigation measures, such as operational restrictions and pavement rehabilitation.</p> <p>The Workshop resulted in several key deliverables that support the effective implementation of the ICAO ACR-PCR methodology across the NAM/CAR Regions. A major deliverable was the establishment of a strengthened regional network, with participation of 81 participants from 16 States/Territories and international organizations in the NAM/CAR Regions, fostering a common understanding and coordinated approach to ACR-PCR adoption.</p> <p>Technical capacity-building was delivered through two fully developed, hands-on case studies covering both flexible and rigid pavements. These exercises enabled participants to apply FAARFIELD software in realistic scenarios, interpret ACR-PCR outputs, and understand the determination and publication of PCR values based on technical evaluation.</p>

<p>Act Prop 17-2025 – Support ATFM Workshop for Data Management and KPI Calculation – RO/ATM/SAR</p>	<p>Complete</p>	<p>Provide interpretation services for a 5 days workshop to be provided in the SAM Regional Office.</p>
<p>Act Prop 06-2025 – Enhancing Safety Data Validation and Regional Accident Investigation Cooperation – RO/Safety</p>	<p>Complete</p>	<p>Participation in the OVSG 2026 (10 to 13 FEB 2026). Development of draft taxonomy guidance (currently under refinement). Validated list of 2025 accidents/serious incidents</p>
<p>Act Prop 09-2025 – Evaluation of SAR Basic Building Blocks in the CAR Region – RO/SAR</p>	<p>Delayed</p>	<p>Delayed due to delays in process of hiring a subject matter expert</p>
<p>Act Prop 08-2025 – Building Capacity for the Assessment of SMS Implementation in ATS – RO/ATM</p>	<p>Delayed</p>	<p>Delayed due to delays in process of hiring a subject matter expert</p>
<p>Act Prop 02-2025 – Support the development of ANP States CAR/SAM, KPI development – RO/AGA / RO/ATM</p>	<p>Implemented with deviations or delays</p>	<p>Several activities and deliverables were completed with in-kind support from EASA, and no project funds were expended. To continue progressing toward the project objectives and ensure effective use of the approved budget, a revised project proposal will be submitted.</p>
<p>Act Prop 11-2025 – NAM/CAR Regional Airspace Optimization and ATFM Integration – Phase 3 (2025–2030) – RO/ATM</p>	<p>On Track</p>	<p>During the reporting period, preparatory and coordination activities for Phase 3 were implemented as planned. This included regional technical coordination through existing ICAO mechanisms (AMCB Task Force and related groups), engagement with NAM/CAR States and FIRs, alignment of Phase 3 objectives with GANP and GREPECAS priorities, and initial planning for meetings, capacity-building activities, and ATFM/FRA integration work scheduled for 2026. This work provided the following deliverables:</p> <ol style="list-style-type: none"> 1. Defined scope and implementation roadmap for Phase 3 (2025–2030). 2. Consolidated regional approach for FRA and ATFM integration under the AMCB framework. 3. Identified planned activities, coordination mechanisms, and stakeholder engagement strategy for the 2026 implementation phase.

Table 1 – MCAAP Activity Summary

Attachment B – Detailed financial information of the Project

The following table provides a detailed financial overview of the activities approved under the FRL0901 MCAAP Project from 2022 to 2025. It includes information on each activity's objective, scope of work, beneficiary State(s), implementation status, estimated cost, effective cost, CDI overhead, and remaining balance. The table presents the financial execution status of each approved activity, including resources already expended and balances still linked to completed, ongoing, delayed, not started, or subsequently scheduled activities. Together, these activities reflect the continued use of MCAAP resources to support regional cooperation, capacity-building, safety oversight, air navigation modernization, and the harmonized implementation of ICAO Standards and Recommended Practices throughout the NAM/CAR Regions.

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
No. 2-2022	Support to the AIG Turnkey Project Phase 1	Assist States in the area of AIG by building/enhancing national capacity in accident and incident investigation	Mission expenses for 8 participants for 4 training sessions of 5w/d, 5 w/d, 5 w/d and 3 w/d	CAR States	Completed	USD 90,000.00	USD 90,534.43	USD 9,053.44	-USD 9,587.87
No. 3-2022	Support to the NACC SOS Project	Train the future team members to allow the audit activities of the project	Mission expenses for 15 experts for 3 training courses of 5 w/d each	CAR States	Completed	USD 183,000.00	USD 103,776.66	USD 10,377.67	USD 68,845.67
No. 4-2022	Regulatory Comparison	Enhance the knowledge of States regarding the most applied regulations in our region, provide tools to facilitate mutual acceptance of certificates and establishment of bilateral/multilateral agreements	Salary Expenses for 2 SMEs for SME OPS 50 w/d and SME AIR 40w/d	CAR region	Completed	USD 36,000.00	USD 0.00	USD 0.00	USD 36,000.00
No. 5-2022	Guidance for the establishment of ATS incident report and analysis system	Foster the establishment and implementation of a consistent ATS incident report and analysis system, contributing to the State safety management	Mission expenses for 5 w/d at NACC for one ATS SME	CAR States	Not Started	USD 19,200.00	USD 0.00	USD 0.00	USD 19,200.00
No. 6-2022	Guidance to support ANS safety oversight	Draft a regional template to support the development of an ANS inspector manual and training programme	Salary and Mission expenses for 5 w/d at NACC for two ANS safety oversight SMEs	CAR States	Completed	USD 29,000.00	USD 8,082.00	USD 808.20	USD 20,109.80
No. 7-2022	CAR Airspace development	Move the NAM/CAR region towards the FRA concept as outlined in the Global Air Navigation Plan (GANP) and the CAR/SAM Air Navigation	Interpretation Expenses Mission expenses for ATM/2 to States involved in the Project	NAM/CAR region	Completed	USD 76,500.00	USD 16,188.56	USD 1,618.86	USD 58,692.59

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
		Plan (ANP) thereby enhancing efficiency of air navigation in the region.							
No. 8-2022	Development of National Air Navigation Plan	Foster the development and implementation of the National Air Navigation Plans among the States in the region through the provision of assistance	Hiring of 1 SME per MCAAP Project Member for 10 w/d 2024: Mission expenses for two experts from each of the Spanish speaking MCAAP Members and two members of the Secretariat for a 5-day mission to San Salvador. 2024: Mission expenses for RO/CNS and one SME from Costa Rica for a 5-day mission to Palmerola International Airport in Honduras. 2025: Mission expenses for two experts from each of the English speaking MCAAP Members and two members of the ICAO Secretariat for a 5-day mission to Jamaica.	CAR States	Superseded by Activity No. 15/2023	USD 0.00	USD 0.00	USD 0.00	USD 0.00
No. 10-2022	AIM Tracking Website	Present the progress of the transition from AIS to AIM indicating the implementation of each of the transition steps in the CAR States.	Procurement for a Website Development	CAR States	Completed	USD 19,000.00	USD 0.00	USD 0.00	USD 19,000.00
No. 11-2022	NASP implementation Project	Ensure, through the provision of adequate training and guidance, that all States of the CAR region develop and approve their NASP by the end of 2022	Mission expenses for one Workshop and technical assistance	CAR States	Completed	USD 49,530.00	USD 36,872.33	USD 3,687.23	USD 8,970.43
No. 01-2023	SOS Cross reference working sessions	Produce an evaluation tool for the States, combining all elements of the different assessment programmes (ICAO-USOAP, FAA-IASA, EASA-SAFA and IATA-IOSA)	Mission expenses for 3 SMEs to participate in 2 Working Sessions at NACC	CAR States	Completed	USD 25,000.00	USD 18,091.00	USD 1,809.10	USD 5,099.90

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
No. 02-2023	RST Workshop	Promote the identification and mitigation of risks related to runway safety at selected international CAR airports, in response to the RASG-PA goals.	Mission expenses for a representative of each MCAAP member and for 1 RST specialist	CAR States	Completed	USD 50,000.00	USD 26,426.00	USD 2,642.60	USD 20,931.40
No. 03-2023	Project to foster regional cooperation for accident and incident investigation (AIG) in the CAR region.	Assist the States in the implementation of certain requirements in AIG, making use of the synergy to be achieved with the use of regional assets, laying the foundations for the formation of regional cooperation for accident and incident investigation (AIG).	Mission expenses for RO/TA to attend a 5-day mission (OSVG); 5-day mission for ECCAIRS training and a 3-day mission to the RAIO Cooperative Platform Meeting	CAR States	Completed	USD 12,000.00	USD 3,464.00	USD 346.40	USD 8,189.60
No. 04-2023	Implementation of the ADS-B Monitoring System	Install a software tool that allows the indicated States to debug, monitor and verify the correct performance of ADS-B data.	Mission expenses for RO/CNS and one SME for a 5-day mission to Dominican Republic and Trinidad and Tobago	Dominican Republic (Completed), Trinidad and Tobago (Pending)	Ongoing (Delayed)	USD 15,000.00	USD 5,571.00	USD 557.10	USD 8,871.90
No. 05-2023	Use of Frequency Finder App	Provide training to regional staff in the use of Frequency Finder Tool and frequency management according to Annex 10 and ICAO criteria.	Mission expenses for Mr. Loftur Jonasson to attend event at the ICAO SAM Regional Office	NAM and CAR States	Completed	USD 4,500.00	USD 4,032.00	USD 403.20	USD 64.80
No. 2020-6.1	Enhance ATS situational awareness	Action plan for the operational implementation of MLAT and ADS-B facilities and to assist in their final implementation	A one-week mission is proposed through which Barbados can develop an action plan to develop the operational implementation of the ADS-B and the MLAT. A second mission (one week) to provide a training about ADS-B and MLAT safety implementation and follow up on the first mission.	Barbados	Ongoing	USD 19,000.00	USD 0.00	USD 0.00	USD 19,000.00
No. 2019-4.1	SIGMET Workshop Part 1	Improve the availability and quality of SIGMET messages in the NAM/CAR Regions by	Mission expenses for a NOAA representative	CAR region	Completed	USD 7,586.73	USD 4,049.00	USD 404.90	USD 3,132.83

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
		training Meteorological Watch Offices (MWO) technical personnel							
No. 06-2023	Development of a system for statistics and evaluation of surveillance data	Evaluate the data, which allows the data to be certified and integrated into air traffic control systems, as well as allowing the development of data statistics for decision making	Salary Expenses for 3 SMEs to work for specific timelines within a 6-month timeframe maximum	CAR States	Ongoing (Delayed)	USD 31,072.00	USD 0.00	USD 0.00	USD 31,072.00
No. 07-2023	Analysis of the implementation of cybersecurity in ANS for two MCAAP Members States	Carry out an evaluation of these two states that would serve as a pilot programme and at the same time serve as a training process to train regional specialists in this field	Mission expenses for RO/CNS and one SME for a 5-day mission to two selected MCAAP member States	CAR region	Completed	USD 13,000.00	USD 9,530.12	USD 953.01	USD 2,516.87
No. 08-2023	NAM/ICD (AIDC) implementation between Cuba and Jamaica	Improve Safety Operation in the FIR's coordination between the States	2 SME Mission expenses to Jamaica	Cuba and Jamaica	Not Started	USD 7,500.00	USD 0.00	USD 0.00	USD 7,500.00
No. 09-2023	Assistance for the Development of Regional Tasks of the CAR Navigation Systems through an AD-Hoc Group	Provide assistance to CAR States in the development of the requirements, determine the needs and operational benefit to implement of the different navigation system (VOR, VOR/DME, GBAS, SBAS, etc)	4 SMEs Mission expenses traveling to NACC	CAR region	Completed	USD 18,700.00	USD 18,703.85	USD 1,870.39	-USD 1,874.24
No. 10-2023	Project to development a CAR Region Guidance for Gender Equality	Create a regional Ad hoc Group to develop a Project proposal to develop opportunities for the career of women in civil aviation and the aviation industry, in response to Conclusion GREPECAS/20/09	Mission expenses for 4 SMEs for a 5-day mission to NACC	CAR region	Ongoing	USD 20,000.00	USD 0.00	USD 0.00	USD 20,000.00
No. 11-2023	Support regional assistance for the development of the CANSNET	Provide resources to cover simultaneous translation at CANSNET Group meetings to support the understanding of information to all Member	Interpretation Expenses	CAR region	Completed	USD 4,000.00	USD 3,860.35	USD 386.04	-USD 246.39

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
	communications network	States, whether Spanish or English speaking.							
No. 13-2023	Support for the development of National Air Navigation Plans	Foster the development and implementation of the National Air Navigation Plans among the States in the region through the provision of assistance.	Mission expenses for one representative of each Central American State and two COCESNA Representatives in San Salvador, El Salvador	Central American States	Ongoing (on schedule)	USD 13,500.00	USD 6,608.07	USD 660.81	USD 6,231.13
No. 14-2023	Workshop Development of the Global Air Navigation Plan Key Performance Indicators Evaluation for ATM	Develop the knowledge of regional specialists for the establishment of data, development of the process of measuring key performance indicators for air traffic management operations.	DSA expenses for 4 experts traveling to NACC Interpretation Expenses	CAR Region	Completed	USD 0.00	USD 0.00	USD 0.00	USD 0.00
No. 15-2023	Development of National Air Navigation Plan -	Foster the development and implementation of the National Air Navigation Plans among the States in the region through the provision of assistance	Hiring of 1 SME per MCAAP Project Member for 10 w/d 2024: Mission expenses for two experts from each of the Spanish speaking MCAAP Members and two members of the Secretariat for a 5-day mission to San Salvador. 2024: Mission expenses for RO/CNS and one SME from Costa Rica for a 5-day mission to Palmerola International Airport in Honduras. 2025: Mission expenses for two experts from each of the English speaking MCAAP Members and two members of the ICAO Secretariat for a 5-day mission to Jamaica.	CAR States	Completed	USD 60,000.00	USD 4,336.00	USD 433.60	USD 55,230.40
No. 01-2024	Support to the certification of aerodromes in the CAR Region	To foster the compliance of States in the regions regarding the certification of aerodromes.	TA and AGA Mission Expenses to OKC	CAR Region	Completed	USD 10,000.00	USD 7,347.66	USD 734.77	USD 1,917.57

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
No. 02-2024	Validation of Safety Data	<p>1- Assist the States in implementing specific requirements in AIG and other areas of safety, making use of the synergy to be achieved by using regional assets and having timely access to relevant and validated safety data.</p> <p>2- To have an RLA09801 MCAAP PRODOC Revision “E” timely prepared and ready to be submitted to the Project Evaluation Committee (PEC)</p>	TA Mission to ICAO HQs	CAR Region	Completed	USD 6,000.00	USD 4,400.00	USD 440.00	USD 1,160.00
No. 03-2024	NAM CAR Regional Airspace Optimization Project – Phase 2	<p>Move the CAR region towards the FRA concept as outlined in the Global Air Navigation Plan (GANP) and the CAR/SAM Air Navigation Plan (ANP) thereby enhancing efficiency of air navigation in the region. This phase 2 will be the transition of the region to a more open route structure, Strategic Direct Routing (SDR) and inclusion of other ANS taskforces. This phase 2 will be the transition of the region to a more open route structure, Strategic Direct Routing (SDR) and inclusion of other ANS taskforces.</p>	<p>Carry out a series of meetings with 11 SMEs from the States and FIRs. The team will meet twice virtually and 2 other times in person, in Cuba and Orlando (each meeting with 5 days) in 2024. An additional adhoc 5-day meeting with 5 CAR SMEs is planned to take place in México (NACC RO), to coordinate and work with CNS Taskforces as their required assistance will be needed for the advancement of optimization. All meetings (virtual and face-to-face) will require interpretation.</p>	CAR Region	Ongoing (on schedule)	USD 85,000.00	USD 11,597.40	USD 1,159.74	USD 72,242.86
No. 04-2024	Workshop on the development of the Global Air Navigation Plan Key Performance Indicators Evaluation	Support the implementation of the CAR/SAM ANP Volume III with its KPI development.	<p>Mission expenses for 4 Subject Matter Experts (SME) to convene a 4-day workshop to support States in the CAR Region in developing and calculating GANP KPIs. This proposal replaces the MCAAP Activity Proposal 14/2023 - Key Performance</p>	CAR Region	Completed	USD 18,500.00	USD 19,708.66	USD 1,970.87	-USD 3,179.52

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
			Indicators Evaluation for ATM. Interpretation expenses						
No. 05-2024	Development of regional guidance material for States to align local Master Plans with National and Regional Plans.	Achieve sustainable growth of the regional civil aviation system, through integrated strategic planning at the national and regional level of the airports in the CAR region.	Hire 2 Subject Matter Expert (SME) to develop regional guidance material for States to align Local Master Plans with National and Regional Plans, and in observance of Doc 9184 Part 1 - Airport Planning Manual and Doc 9750 GANP. Each SME will be working virtually along 25 business days (for a total of 50 workload days funded by MCAAP). Translation expenses for documents produced	CAR Region	Not Started	USD 20,000.00	USD 0.00	USD 0.00	USD 20,000.00
No. 06-2024	Development of guidance material with best practices for States and airports to prepare for natural disasters	Promote the mitigation of operational impacts at airports; Encourage safety oversight and compliance with the Standards and Recommendations of the International Civil Aviation Organization (ICAO).	Hire one Subject Matter Expert (SME) to develop regional guidance material with best practices for States and airports on how to prepare for natural disasters (such as hurricanes and earthquakes). The SME will be working virtually along 20 business days. This expert will work jointly with the two CARRG experts in the development and achievement of this proposal. Translation expenses for documents produced	CAR Region	Not Started	USD 9,500.00	USD 0.00	USD 0.00	USD 9,500.00

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
No. 07-2024	Development of guidance material to support the establishment and implementation of regulation for operations of drones in CAR Region.	Improve the capacity of CAR States to develop and update appropriate regulations for the operation of drones	Mission expenses for 3 SMEs to participate in the following events: a) 5-day meeting at the NACC Regional Office for the group of experts, under the coordination of ICAO, to finalize the production of a standardized guidance document to guide authorities in the CAR region; b) 4-day workshop to disseminate the guidance material produced and train States.	CAR Region	Completed	USD 28,500.00	USD 9,376.74	USD 937.67	USD 18,185.59
No. 11-2024	Guidance material for VOL III of the Regional Air Navigation Plan.	Achieve sustainable growth of the regional civil aviation system, through strategic planning of air navigation based on cost-benefit analyses.	Interpretation expenses Hire 2 Subject Matter Expert (SME) to develop regional guidance material to support States in the cost-benefit analysis in air navigation planning. Each SME will be working virtually along 20 business days (for a total of 40 workload days funded by MCAAP). In addition, a 5-day Workshop with a 3rd expert guest will support the capacity building within States in the CAR Region.	CAR Region	Ongoing (Delayed)	USD 22,500.00	USD 10,668.86	USD 1,066.89	USD 10,764.25
No. 1-2025	Workshop on Aircraft Classification Rating-Pavement Classification Rating (ACR-PCR) method	Support States/Territories and airports operators in the CAR Region that comply with the application of the new ACR-PCR method.	Hire 1 SME for a 3-day workshop (SME+ interpretation) + 2-day NACC/WG/AGA/TF/3 Meeting (interpretation)	CAR Region	Completed	USD 7,100.00	USD 3,669.34	USD 366.93	USD 3,063.73
No. 2-2025	Support the development of a Global Air Navigation Plan	Achieve progress in developing KPI for CAR/SAM eANP, VOL III, mainly in the States of the CAR Region in a	Hire 2 SMEs: 80 working days within a period of 12 months (SME1), 50 working days	CAR Region	Ongoing (Delayed)	USD 56,000.00	USD 0.00	USD 0.00	USD 56,000.00

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
	(GANP) Key Performance Indicators (KPIs) for Caribbean and South American Region (CAR/SAM) electronic Air Navigation Plan (eANP), Vol. III	coordinated matter with SAM Office	within a period of 12 months (SME2)						
No. 3-2025	Air Navigation Services (ANS) Safety Oversight Workshop	Support States/Territories and International Safety Oversight Organizations in the CAR Region to establish and implement ANS Safety Oversight System.	Hire 2 SMEs for a 3 day workshop (tickets + DSA) + Interpretation for workshop	CAR Region	Completed	USD 9,500.00	USD 5,342.05	USD 534.21	USD 3,623.75
No. 4-2025	Support Implementation of ANS Contingency Planning	Support States/Territories and International Organizations that provide air navigation services in the CAR Region to develop and implement ANS contingency plans.	2-day workshop (Hire SME+ interpretation) + 2-day NAM/CAR/CONT/5 Meeting (Hire SME + interpretation)	CAR Region	Ongoing	USD 11,000.00	USD 8,164.06	USD 816.41	USD 2,019.53
No. 5-2025	Foreign Operators surveillance enhancement	Provide to the States of the region with the necessary training and tools to conduct adequate surveillance on Foreign air operators in accordance with ICAO doc 8335	Hire 2 SMEs for 20 days virtually and 20 days on site	CAR Region	Ongoing	USD 85,000.00	USD 0.00	USD 0.00	USD 85,000.00
No. 6-2025	Enhancing Safety Data Validation and Regional Accident Investigation Cooperation in the NACC Region through Global Best Practices	The initiative focuses on boosting the accuracy and consistency of safety data reporting across the NACC region. It does this by applying CICTT and OVSG best practices, improving collaboration on accident investigations through RAIO CP, and strengthening frameworks with support from GRIAA/COCESNA. Better-validated data will	Mission costs of one ICAO Staff Member and one State Staff Member (tickets/ diem CICTT/OVSG Meeting) (tickets/per diem RAIO CP Meeting) Webinar interpretation Guidance translation	CAR region	Ongoing	USD 17,000.00	USD 7,938.41	USD 793.84	USD 8,267.75

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
		enhance RASG-PA/PA-RAST risk assessments and trend analysis. By aligning with Annexes 13 and 19 and addressing AIG-related USOAP gaps, the effort promotes a more standardized, data-driven safety management approach. The lessons gained will feed directly into MCAAP's technical assistance and capacity-building programs to ensure lasting regional improvements.							
No. 7-2025	Air Traffic Control Fatigue Risk Management Workshop	Foster the adoption of a performance-based approach for ATC personnel fatigue risk management in the CAR region	Hire 1 SME for a 3-day workshop (SME salary + tickets + DSA) + Interpretation	CAR Region	Not Started	USD 7,200.00	USD 0.00	USD 0.00	USD 7,200.00
No. 8-2025	Building Capacity for the assessment of SMS Implementation in ATS	1-Establish an objective assessment process that States can use to evaluate the SMS implementation progress in ATS. 2-Prepare civil aviation inspectors and internal SMS auditors to determine the level of SMS implementation in ATS, according to the expectations of ICAO SARPs and regional criteria, to ensure SMS effective contribution to safety. 3- Support the SMS implementation in ATS.	Hire 2 SMEs (5 working days for each SME) 3 working days for workshop Workshop interpretation Guidance translation 2,600 for each SME tickets and DSA	CAR Region and ATS Providers	Not Started	USD 15,000.00	USD 0.00	USD 0.00	USD 15,000.00
No. 9-2025	Evaluation of SAR Basic Building Blocks in the CAR Region	1. Establish a clear and consistent methodology for the evaluation of SAR BBBs in the CAR Region. 2. Conduct an objective evaluation of SAR services in the CAR Region.	Hire 1 SME for 15 working days SME's salary and guidance translation	CAR Region	Not Started	USD 5,000.00	USD 0.00	USD 0.00	USD 5,000.00

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
No. 10-2025	Analysis of the use of ADS-B Data in the RVSM airspace monitoring process	Analyze the possible mechanism to use ADS-B data available to ICAO to comply with the requirements for the RVSM airspace monitoring process.	1 mission ICAO Staff for 5 working days (air ticket + DSA)	CAR Region	Completed	USD 7,040.00	USD 6,282.00	USD 628.20	USD 129.80
No. 11-2025	NAM/CAR Regional Airspace Optimization and ATFM Integration – Phase 3 (2025-2030)	The project aims to strengthen regional coordination on Free Route Airspace and ATFM, aligning operations with ICAO’s ASBU framework. It seeks to cut inefficiencies and improve cross-border cooperation among NAM/CAR ANSPs, introduce a unified ATFM reporting system to track delays and efficiency gains, and lay the groundwork for fully implementing FRA in the region, with future expansion into the SAM Region to further optimize airspace management.	Up to 11 Subject Matter Experts (SMEs) from NAM/CAR States and FIRs - 1 ICAO Regional Officer (NACC/ATM2) for missions and technical coordination - Funding covers participation in two in-person meetings, interpretation, and translation tasks directly related to the execution of Phase 3 activities. Total Duration: 5-Year Plan (2025-2030), with milestone reviews each year	All NAM/CAR FIRs (Mexico, Cuba, Jamaica, Trinidad & Tobago, COSESNA, etc	Ongoing (on schedule)	USD 115,000.00	USD 3,888.85	USD 388.89	USD 110,722.27
No. 12-2025	Harmonized and Integrated Safety Oversight (SO) and Quality Management (QM) Framework, with verification of Basic Building Blocks (BBB) for ICAO Annex 3 Meteorological Services in the NAM CAR Region	1) To develop and implement a harmonized framework that integrates safety oversight and quality management activities for ICAO Annex 3 meteorological services in the NAM CAR region, including the periodic verification of Basic Building Blocks (BBBs). 2) To train civil aviation inspectors and quality management auditors to conduct effective integrated safety oversight and quality activities, to improve compliance with ICAO Annex 3, and strengthen the BBBs cyclic review process.	Hire 2 SMEs 15 working days (2 SMEs virtual work each) 3 working days (workshop)	NAM/CAR region	Not Started	USD 22,000.00	USD 0.00	USD 0.00	USD 22,000.00

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
No. 13-2025	Model training programme for OPS and AIR	Provide the States in the region with ICAO compliant models of training programme for OPS and AIR to be used as a reference	Hire 1 SME (60 working days (SME) + 15 working days (document translation)	All MCAAP Member States	Not Started	USD 22,500.00	USD 0.00	USD 0.00	USD 22,500.00
No. 14-2025	Development of a Model Training Programme for Aviation Accident Investigators	To develop a comprehensive, ICAO-compliant model training programme for aviation accident investigators that enhances their skills, ensures compliance with international standards, and improves the overall effectiveness of aviation accident investigations.	Hire 1 SME 54 virtual working days (SME) and 4 working days workshop (SME+ICAO staff). Includes SME salary, airfares and DSA for 1 SME and 1 ICAO Staff Member. Interpretation services and document translation.	NAM/CAR region	Ongoing (on schedule)	USD 27,000.00	USD 0.00	USD 0.00	USD 27,000.00
No. 15-2025	Complement to the training on the implementation of the Caribbean telecommunications network "CANSNET".	The proposed activities are expected to strengthen the regional knowledge of the technical personnel who will be responsible for the commissioning of the systems that make up CANSNET in each of the Member States, enhance the regional knowledge of the States by reinforcing the training phases, and thereby develop the technical expertise necessary for the personnel responsible for operating CANSNET to properly carry out the preventive and corrective maintenance of the communications network that will support voice and data communication services in the region.	10 missions of 5 days each + 4 meetings of 5 days each	CAR Region	Ongoing (Delayed)	USD 140,000.00	USD 0.00	USD 0.00	USD 140,000.00

MCAAP Activity	Title	Objective	Covers	Beneficiary State(s)	Implementation Status	Estimated Cost	Effective Cost	CDI Overhead	Balance
No. 16-2025	Administrative support for the management of RLA09801 MCAAP	Strengthen the operational capacity of the NACC Regional Office by ensuring that all administrative tasks related to the project are carried out in an efficient, timely, and organized manner. This dedicated support will allow technical staff to focus more effectively on programme implementation and strategic oversight, while improving the processing of fellowships, planning and follow-up of missions, contracting of experts, and communication activities such as the publication of reports and website updates. Ultimately, this will enhance the overall performance, responsiveness, and impact of the MCAAP in delivering assistance to Member States/Organizations.	Hire 1 ICAO Staff for 2 years	CAR Region	Ongoing (Delayed)	USD 50,000.00	USD 0.00	USD 0.00	USD 50,000.00
No. 17-2025	Support ATFM Workshop for data management and KPI Calculation	Provide guidance and enhance support for GANP KPIs calculation and management to be included in the CAR/SAM Regional Air Navigation Plan Volume III	5 days of interpretation services	CAR/SAM Regions	Completed	USD 7,040.00	USD 0.00	USD 0.00	USD 7,040.00

FRL0901 STATUS OF PROJECT CONTRIBUTIONS PER MEMBER AND PRODOC SIGNATURE AS OF 03 JUNE 2026

The following figure summarizes the status of Project Member contributions and PRODOC signatures for the FRL0901 MCAAP Project. The status of contributions reflects information available as of 25 May 2026, while the status of PRODOC signatures indicates, for each Member, the signature status of PRODOC Revisions A through E. It should also be noted that the PSC recently approved a measure aimed at encouraging ECCAA and Haiti to return to active participation in the Project, including a discount on their outstanding debt.

Member	Status of PRODOC Signatures					Status of Contributions			
	PRODOC A	PRODOC B	PRODOC C	PRODOC D	PRODOC E	2023	2024	2025	2026
Bahamas	Signed	Signed	Signed	Signed	Signed	Paid 15/03/2023	Paid 2/5/2025	Paid 3/19/2020	Paid 5/5/2026
Barbados	Signed	Signed	Signed	Signed	Signed	Paid 1/3/2023	Paid 3/31/2025	Paid 9/5/2025	
Canada	Not a member	Not a member	Signed	Signed	Signed	Paid 14/08/2023	Paid 3/20/2024	Paid 18/03/2025	Paid 2/4/2026
Cuba	Signed	Signed	Signed	Signed	Signed	Paid 16/03/2023	N/A	Paid 4/3/2025	
Curaçao DC-ANSP	Not a member	Not a member	Not a member	Signed			Paid 6/5/2024	Paid 5/23/2025	
Dominican Republic	Signed	Signed	Signed	Signed		Paid 7/3/2023	Paid 4/1/2024	Paid 3/31/2025	Paid 1/4/2026
Haiti	Signed	Signed	Signed	Signed		Not paid	Not paid	Not paid	
Jamaica	Signed	Signed	Signed	Signed		Paid 17/01/2024	Paid 4/2/2024	Paid 15/04/2026	Paid 15/04/2026
Mexico	Signed	Signed	Signed	Signed	Signed	Paid 23/09/2024	Paid 30/10/2024	Paid 8/22/2025	Paid 28/04/2026
Trinidad and Tobago	Signed	Signed	Signed	Signed 6/21/2022		Paid 3/5/2023	Paid 12/4/2024	Paid 10/30/2025	
United States	Signed	Signed	Signed	Signed		In-kind support	In-kind support	In-kind support	In-kind support
COCESNA	Signed	Signed	Signed	Signed	Signed	Paid 15/02/23	Paid 22/03/2024	Paid 3/3/2025	Paid 30/03/2026
ECCAA	Signed	Signed	Signed	Signed 6/21/2022	Not paid	Not paid	Not paid	Not paid	

Figure 1 - Status of Project contributions per member and PRODOC signature

FRL0901 - PROJECT FELLOWSHIP COUNT AND EXPENSES PER PROJECT MEMBER

The following table provides detailed information on the fellowships granted to Project Members under the FRL0901 MCAAP Project from 2021 to 2024. It includes, for each fellowship, information on the month and year of award, candidate, Project Member, supported event, venue, dates, currency, approved amount, and final cost in United States dollars.

Month	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Fellowship Number	Currency	Amount	Fellowship Cost in USD
AUG 2021	31461	Rivera Peña, Dayne	RLA/09/801	CUB	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31461	USD	\$928.57	\$928.57
AUG 2021	31462	Torres Perdomo, José E.	RLA/09/801	CUB	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31462	USD	\$928.57	\$928.57
AUG 2021	31463	Martínez Rodas, Carlos	RLA/09/801	SLV	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31463	USD	\$928.57	\$928.57
AUG 2021	31464	Torres de Alvarado, Norma Alexandra	RLA/09/801	SLV	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31464	USD	\$928.57	\$928.57
AUG 2021	31465	Rodas Mejía, Lilian Idalma	RLA/09/801	GTM	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31465	USD	\$928.57	\$928.57
AUG 2021	31466	Aguilera Terán, Héctor Ernesto	RLA/09/801	MEX	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31466	USD	\$928.57	\$928.57
AUG 2021	31467	Huerta Fernández, Viktor Hugo	RLA/09/801	MEX	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31467	USD	\$928.57	\$928.57
AUG 2021	31468	Dyer, Acheabea	RLA/09/801	ATG	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31468	USD	\$0.00	\$0.00
AUG 2021	31469	McIntyre, Irving	RLA/09/801	DMA	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31469	USD	\$0.00	\$0.00
AUG 2021	31470	Esprit, Laura	RLA/09/801	DMA	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31470	USD	\$928.57	\$928.57

Month	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Fellowship Number	Currency	Amount	Fellowship Cost in USD
AUG 2021	31471	Ahmed, Shalauddin	RLA/09/801	DMA	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31471	USD	\$0.00	\$0.00
AUG 2021	31472	Keita, Abdoul Karim	RLA/09/801	GRD	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31472	USD	\$0.00	\$0.00
AUG 2021	31473	Morton, Jenson	RLA/09/801	KNA	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31473	USD	\$928.57	\$928.57
AUG 2021	31474	Rawlins, Cardell	RLA/09/801	KNA	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31474	USD	\$0.00	\$0.00
AUG 2021	31475	Stanley, Rozella	RLA/09/801	KNA	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31475	USD	\$928.57	\$928.57
AUG 2021	31476	Aimable, Rashirlyn	RLA/09/801	LCA	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31476	USD	\$928.57	\$928.57
AUG 2021	31477	Ferninand-Walcott, Dianne	RLA/09/801	LCA	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31477	USD	\$928.57	\$928.57
AUG 2021	31478	Tobias, Segun	RLA/09/801	LCA	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31478	USD	\$928.57	\$928.57
AUG 2021	31479	Destang-Beaubrun, Tanya	RLA/09/801	LCA	Virtual Medical Examiner Training Course	Online - ICCAE Course	23-Aug-21	31-Aug-21	31479	USD	\$928.57	\$928.57
JUN 2022	31480	Nevot González, Orlando	RLA/09/801	CUB	Ninth Meeting of the RLA09801 Multi-Regional Civil Aviation Assistance Programme (MCAAP) Project Steering Committee (RLA09801 PSC/9)	Fort-de-France, Martinique, France	22-Jun-22	22-Jun-22	31480	USD	\$594.00	\$627.77
JUN 2022	31481	Pérez Serrano, Roger Alberto	RLA/09/801	HND	Ninth Meeting of the RLA09801 Multi-Regional Civil Aviation Assistance Programme (MCAAP) Project Steering Committee (RLA09801 PSC/9)	Fort-de-France, Martinique, France	22-Jun-22	22-Jun-22	31481	USD	\$594.00	\$638.09
JUL 2022	31482	Lockhart, Twana Gia Nicole	RLA/09/801	BHS	Seventh North American, Central American and Caribbean	Mexico City, Mexico	29-Aug-22	01-Sep-22	31482	USD	\$1,708.00	\$1,708.00

Month	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Fellowship Number	Currency	Amount	Fellowship Cost in USD
					Working Group Meeting (NACC/WG/7)							
JUL 2022	31483	Nevot González, Orlando	RLA/09/801	CUB	Seventh North American, Central American and Caribbean Working Group Meeting (NACC/WG/7)	Mexico City, Mexico	29-Aug-22	01-Sep-22	31483	USD	\$1,708.00	\$1,741.77
JUL 2022	31484	Casso Rodríguez, Fernando Alipio	RLA/09/801	DOM	Seventh North American, Central American and Caribbean Working Group Meeting (NACC/WG/7)	Mexico City, Mexico	29-Aug-22	01-Sep-22	31484	USD	\$1,708.00	\$1,752.09
JUL 2022	31485	Ramgoolam, Steve Ramesh	RLA/09/801	TTO	Seventh North American, Central American and Caribbean Working Group Meeting (NACC/WG/7)	Mexico City, Mexico	29-Aug-22	01-Sep-22	31485	USD	\$1,708.00	\$1,768.25
JUL 2022	31486	Henríquez, Marco Antonio	RLA/09/801	SLV	Seventh North American, Central American and Caribbean Working Group Meeting (NACC/WG/7)	Mexico City, Mexico	29-Aug-22	01-Sep-22	31486	USD	\$1,708.00	\$1,752.09
SEP 2022	31487	Centella Artola, Jorge Fermín	RLA/09/801	CUB	RLA/06/901 - Reunión de Coordinación ATS/AIS/MET	Lima, Perú	18-Oct-22	20-Oct-22	31487	USD	\$1,167.00	\$1,200.77
SEP 2022	31488	Maciñeira Padrón, Maytte	RLA/09/801	CUB	RLA/06/901 - Reunión de Coordinación ATS/AIS/MET	Lima, Perú	18-Oct-22	20-Oct-22	31488	USD	\$1,167.00	\$1,200.77
SEP 2022	31489	Milian Díaz, Uvaldo René	RLA/09/801	CUB	RLA/06/901 - Reunión de Coordinación ATS/AIS/MET	Lima, Perú	18-Oct-22	20-Oct-22	31489	USD	\$1,167.00	\$1,200.77
JAN 2023	31490	Rooplal, Robert Ricardo	RLA/09/801	TTO	Second Meeting of the (NACC/WG) Airspace Optimization Task Force (AO/TF/2), Fourth Meeting of the NACC/WG Air Traffic Flow Management Implementation Task Force (ATFM/TF/4) and Sixth Meeting of the CANSO IATA ICAO Free Route Airspace (CIIFRA/6) Team (AO/TF/2/ATFM/TF/4/CIIFRA/6)	Miami, United States	13-Feb-23	17-Feb-23	31490	USD	\$1,930.00	\$1,987.02

Month	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Fellowship Number	Currency	Amount	Fellowship Cost in USD
JAN 2023	31491	Padilla Bulnes, Carlos Roberto	RLA/09/801	HND	Second Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Airspace Optimization Task Force (AO/TF/2), Fourth Meeting of the NACC/WG Air Traffic Flow Management Implementation Task Force (ATFM/TF/4) and Sixth Meeting of the CANSO IATA ICAO Free Route Airspace (CIIFRA/6) Team (AO/TF/2/ATFM/TF/4/CIIFRA/6)	Miami, United States	13-Feb-23	17-Feb-23	31491	USD	\$1,930.00	\$1,973.08
APRIL 2023	31492	Toirac González, Lizet	RLA/09/801	CUB	Workshop on Regional Frequency Management for the 2023 World Radiocommunication Conference (WRC-23) and the Frequency Finder application	Lima, Perú	29-May-23	02-Jun-23	31492	USD	\$1,745.00	\$1,778.77
APRIL 2023	31493	Amaro Sellén, Vania	RLA/09/801	CUB	Training Event: Understanding LAR AGA - Recurring (GSI AGA Recurring)	Lima, Perú	22-May-23	26-May-23	31493	USD	\$1,745.00	\$1,778.77
APRIL 2023	31494	Allen Alfonso, Clara	RLA/09/801	CUB	Training Event: Understanding LAR AGA - Recurring (GSI AGA Recurring)	Lima, Perú	22-May-23	26-May-23	31494	USD	\$1,745.00	\$1,778.77
APRIL 2023	31495	Quirós Badilla, Evelyn	RLA/09/801	CRI	Workshop on Improving Significant Meteorological Information (SIGMET), Part 1 - Analysis and Forecasting Techniques	Mexico City, Mexico	29-May-23	02-Jun-23	31495	USD	\$2,135.00	\$2,135.00
APRIL 2023	31496	Milian Díaz, Uvaldo René	RLA/09/801	CUB	Workshop on Improving Significant Meteorological Information (SIGMET), Part 1 - Analysis and Forecasting Techniques	Mexico City, Mexico	29-May-23	02-Jun-23	31496	USD	\$2,135.00	\$2,168.77
APRIL 2023	31497	Murillo Silva, Raúl Adalberto	RLA/09/801	SLV	Workshop on Improving Significant Meteorological Information (SIGMET), Part 1 - Analysis and Forecasting Techniques	Mexico City, Mexico	29-May-23	02-Jun-23	31497	USD	\$2,135.00	\$2,135.00

Month	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Fellowship Number	Currency	Amount	Fellowship Cost in USD
MAY 2023	31498	Peralta Díaz, Felix José	RLA/09/801	DOM	Workshop on Regional Frequency Management for the 2023 World Radiocommunication Conference (WRC-23) and the Frequency Finder application	Lima, Perú	29-May-23	02-Jun-23	31498	USD	\$1,745.00	\$1,745.00
MAY 2023	31499	Páramo Molina, Lino Eduardo	RLA/09/801	MEX	Workshop on Regional Frequency Management for the 2023 World Radiocommunication Conference (WRC-23) and the Frequency Finder application	Lima, Perú	29-May-23	02-Jun-23	31499	USD	\$1,745.00	\$1,745.00
MAY 2023	31500	Zuñiga López, Alberto Josué	RLA/09/801	HND	Workshop on Regional Frequency Management for the 2023 World Radiocommunication Conference (WRC-23) and the Frequency Finder application	Lima, Perú	29-May-23	02-Jun-23	31500	USD	\$1,745.00	\$1,745.00
MAY 2023	31501	Quirós, Warren	RLA/09/801	CRI	Workshop on Regional Frequency Management for the 2023 World Radiocommunication Conference (WRC-23) and the Frequency Finder application	Lima, Perú	29-May-23	02-Jun-23	31501	USD	\$1,745.00	\$1,805.25
MAY 2023	31502	González Valdés, Iván	RLA/09/801	CUB	NAM/CAR/SAM Workshop on the Progress of the Preparation of Volume III of the Regional Air Navigation Plan (ANP)	Lima, Perú	12-Jun-23	15-Jun-23	31502	USD	\$1,456.00	\$1,489.77
JUNE 2023	31504	Carranza Plata, Pablo	RLA/09/801	MEX	Décima reunión del Comité Directivo del proyecto del Programa Multirregional de Asistencia a la Aviación Civil (MCAAP) RLA09801 (RLA09801 PSC/10)	Varadero, Cuba	29-Jun-23	29-Jun-23	31504	USD	\$522.00	\$522.00
JUNE 2023	31505	Pérez Serrano, Roger Alberto	RLA/09/801	COCESNA	Décima reunión del Comité Directivo del proyecto del Programa Multirregional de Asistencia a la Aviación Civil (MCAAP) RLA09801 (RLA09801 PSC/10)	Varadero, Cuba	29-Jun-23	29-Jun-23	31505	USD	\$522.00	\$522.00

Month	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Fellowship Number	Currency	Amount	Fellowship Cost in USD
JUNE 2023	31506	Milhet López, Jonás	RLA/09/801	CUB	Primera reunión del Grupo de Trabajo sobre Aeródromos y Ayudas en Tierra (AGA) del Grupo de Trabajo de América del Norte, América Central y el Caribe (NACC/WG) (NACC/WG/AGA/TF/1)	Mexico City, Mexico	03-Jul-23	07-Jul-23	31506	USD	\$2,135.00	\$2,168.77
JUNE 2023	31507	Marín Álvarez, Edey	RLA/09/801	CUB	NAM/CAR/SAM Workshop on the Development of the regulation for the implementation of Automatic Dependent Surveillance – Broadcast (ADS-B) (ADS-B-Imp)	Mexico City, Mexico	17-Jul-23	21-Jul-23	31507	USD	\$0.00	\$33.77
JULY 2023	31508	Greenidge Bernal, Rex Miguel	RLA/09/801	CUB	Fourth Meeting of the Search and Rescue (SAR) Implementation Task Force of the North America, Central America, and Caribbean Working Group (NACC/WG/SAR/TF/4)	Mexico City, Mexico	07-Aug-23	11-Aug-23	31508	USD	\$2,135.00	\$2,135.00
AUGUST 2023	31509	Maciñeira Padrón, Maytte	RLA/09/801	CUB	Sixth North American, Central American and Caribbean Working Group (NACC/WG) Aeronautical Information Management Implementation Task Force Meeting (AIM/TF/6)	Mexico City, Mexico	21-Aug-23	24-Aug-23	31509	USD	\$1,768.00	\$1,801.77
AUGUST 2023	31510	Nevot González, Orlando	RLA/09/801	CUB	Eighth North American, Central American and Caribbean Working Group Meeting (NACC/WG/8)	Mexico City, Mexico	29-Aug-23	01-Sep-23	31510	USD	\$1,768.00	\$1,768.00
AUGUST 2023	31511	Centella Artola, Jorge Fermín	RLA/09/801	CUB	Third Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Airspace Optimization Task Force (AO/TF/3), Fifth Meeting of the NACC/WG Air Traffic Flow Management Implementation Task Force (ATFM/TF/5) and Seventh Meeting of the CANSO IATA ICAO Free Route Airspace	Mexico City, Mexico	25-Sep-23	29-Sep-23	31511	USD	\$2,135.00	\$2,135.00

Month	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Fellowship Number	Currency	Amount	Fellowship Cost in USD
					(CIIFRA/7) Team (AO/TF/3/ATFM/TF/5/CIIFRA/7)							
SEPT 2023	31512	Villegas Porras, Fernando Alonso	RLA/09/801	CRI	Third Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Airspace Optimization Task Force (AO/TF/3), Fifth Meeting of the NACC/WG Air Traffic Flow Management Implementation Task Force (ATFM/TF/5) and Seventh Meeting of the CANSO IATA ICAO Free Route Airspace (CIIFRA/7) Team (AO/TF/3/ATFM/TF/5/CIIFRA/7)	Mexico City, Mexico	25-Sep-23	29-Sep-23	31512	USD	\$2,135.00	\$2,135.00
SEPT 2023	31513	Cruz Hernández, Rolando	RLA/09/801	SLV	Third Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Airspace Optimization Task Force (AO/TF/3), Fifth Meeting of the NACC/WG Air Traffic Flow Management Implementation Task Force (ATFM/TF/5) and Seventh Meeting of the CANSO IATA ICAO Free Route Airspace (CIIFRA/7) Team (AO/TF/3/ATFM/TF/5/CIIFRA/7)	Mexico City, Mexico	25-Sep-23	29-Sep-23	31513	USD	\$2,135.00	\$2,135.00

Month	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Fellowship Number	Currency	Amount	Fellowship Cost in USD
SEPT 2023	31514	Padilla Bulnes, Carlos Roberto	RLA/09/801	HND	Third Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Airspace Optimization Task Force (AO/TF/3), Fifth Meeting of the NACC/WG Air Traffic Flow Management Implementation Task Force (ATFM/TF/5) and Seventh Meeting of the CANSO IATA ICAO Free Route Airspace (CIIFRA/7) Team (AO/TF/3/ATFM/TF/5/CIIFRA/7)	Mexico City, Mexico	25-Sep-23	29-Sep-23	31514	USD	\$2,135.00	\$2,135.00
SEPT 2023	31515	Rooplal, Robert Ricardo	RLA/09/801	TTO	Third Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Airspace Optimization Task Force (AO/TF/3), Fifth Meeting of the NACC/WG Air Traffic Flow Management Implementation Task Force (ATFM/TF/5) and Seventh Meeting of the CANSO IATA ICAO Free Route Airspace (CIIFRA/7) Team (AO/TF/3/ATFM/TF/5/CIIFRA/7)	Mexico City, Mexico	25-Sep-23	29-Sep-23	31515	USD	\$2,135.00	\$2,195.25
FEB 2024	31518	Bartolomé Reynoso, Alejandro	RLA/09/801	DOM	Second Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Implementation of Aeronautical Meteorology (MET) Task Force (MET/TF/2)	Mexico City, Mexico	27-Feb-24	01-Mar-24	31518	USD	\$1,768.00	\$1,824.38
FEB 2024	31519	Tejada Echavarría, Eduardo Manuel	RLA/09/801	DOM	Second Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Implementation of Aeronautical Meteorology (MET) Task Force (MET/TF/2)	Mexico City, Mexico	27-Feb-24	01-Mar-24	31519	USD	\$1,768.00	\$1,824.38

Month	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Fellowship Number	Currency	Amount	Fellowship Cost in USD
APR 2024	31520	Milhet López, Jonás	RLA/09/801	CUB	Second North American, Central American and Caribbean Working Group (NACC/WG) Aerodromes and Ground Aids (AGA) Implementation Task Force Meeting (NACC/WG/AGA/TF/2)	Mexico City, Mexico	15-May-24	17-May-24	31520	USD	\$1,401.00	\$1,401.00
APR 2024	31521	Centella Artola, Jorge Fermín	RLA/09/801	CUB	Meeting/Workshop on the Certification of Air Navigation Service Providers	Lima, Perú	17-Jun-24	21-Jun-24	31521	USD	\$1,495.00	\$1,526.55
JUNE 2024	31522	Nevot González, Orlando	RLA/09/801	CUB	Eleventh Meeting of the RLA/09/801 Multi-Regional Civil Aviation Assistance Programme (MCAAP) Project Steering Committee (RLA/09/801 PSC/11)	Placencia, Belize	10-Jul-24	10-Jul-24	31522	USD	\$640.00	\$696.38
JUNE 2024	31523	Trabanino Aguirre, Juan Carlos	RLA/09/801	HND	Eleventh Meeting of the RLA/09/801 Multi-Regional Civil Aviation Assistance Programme (MCAAP) Project Steering Committee (RLA/09/801 PSC/11)	Placencia, Belize	10-Jul-24	10-Jul-24	31523	USD	\$640.00	\$671.55
JUNE 2024	31524	Maciñeira Padrón, Maytte	RLA/09/801	CUB	Seventh North American, Central American and Caribbean Working Group (NACC/WG) Aeronautical Information Management Implementation Task Force Meeting (AIM/TF/7)	Willemstad, Curaçao	30-Jul-24	02-Aug-24	31524	USD	\$1,476.00	\$1,507.55
JULY 2024	31525	Toirac Gonzalez, Lizet	RLA/09/801	CUB	Technical Meeting on the Work Plan for Automatic Dependent Surveillance – Broadcast (ADS-B)	Mexico City, Mexico	30-Jul-24	01-Aug-24	31525	USD	\$1,401.00	\$1,432.55
AUGUST 2024	31526	Watson Rodríguez, Wendy	RLA/09/801	CUB	Workshop on strategic planning focused on air navigation and airports.	Mexico City, Mexico	17-Sep-24	20-Sep-24	31526	USD	\$1,768.00	\$1,799.55
AUGUST 2024	31527	Milian Díaz, Uvaldo René	RLA/09/801	CUB	Workshop on strategic planning focused on air navigation and airports, including guidance for decision-making based on cost-benefit analysis.	Mexico City, Mexico	17-Sep-24	20-Sep-24	31527	USD	\$1,768.00	\$1,799.55

Month	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Fellowship Number	Currency	Amount	Fellowship Cost in USD
AUGUST 2024	31528	Cruz Acosta, Juan José	RLA/09/801	CUB	Fifth North American, Central American and Caribbean Working Group (NACC/WG) Search and Rescue (SAR) Implementation Task Force Meeting (NACC/SAR/TF/5)	Mexico City, Mexico	23-Sep-24	27-Sep-24	31528	USD	\$2,135.00	\$2,166.55
AUGUST 2024	31529	Nevot González, Orlando	RLA/09/801	CUB	Ninth North American, Central American and Caribbean Working Group Meeting (NACC/WG/9)	Mexico City, Mexico	30-Sep-24	04-Oct-24	31529	USD	\$2,135.00	\$2,166.55
AUGUST 2024	31530	González Valdés, Iván	RLA/09/801	CUB	Twelfth meeting of the International Civil Aviation Organization (ICAO) Meteorology (MET) Panel Working Group on MET Information Exchange (WG-MIE/12) (WG-MCRGG/12)	Washington, USA	07-Oct-24	11-Oct-24	31530	USD	\$2,415.00	\$2,446.55
SEPTEMBER 2024	31531	González Valdés, Iván	RLA/09/801	CUB	Workshop on Global Air Navigation Plan Key Performance Indicators (KPIs)	Mexico City, Mexico	28-Oct-24	31-Oct-24	31531	USD	\$1,768.00	\$1,799.55
OCTOBER 2024	31532	Nevot González, Orlando	RLA/09/801	CUB	(RASG-PA/14), Fourth GREPECAS–RASG-PA Joint Meeting and (GREPECAS/22)	Lima, Perú	19-Nov-24	22-Nov-24	31532	USD	\$1,184.00	\$1,215.55

FRL0901 - PROJECT SUBSIDIES COUNT AND EXPENSES PER PROJECT MEMBER

The following table provides detailed information on the event subsidies granted to Project Members under the FRL0901 MCAAP Project during 2025. The use of the term “event subsidy” reflects the terminology introduced in Amendment 4 to the MCAAP Procedural Handbook, replacing the former term “fellowship” following a recommendation from the ICAO Legal Affairs and External Relations Bureau (LEB). The table includes, for each subsidy, information on the month and year of award, candidate, Project Member, supported event, venue, dates, currency, approved amount, and final cost in United States dollars.

Month/Year	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Subsidy Number	Currency	Amount	Fellowship Cost in USD
JANUARY 2025	31533	Centella Artola, Jorge Fermín	FRL0901	CUB	Fifth Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Airspace Optimization Task Force, Seventh Meeting of the Air Traffic Flow Management Implementation Task Force and Ninth Meeting of the CANSO IATA ICAO Free Route Airspace Team (AO/TF/5/ATFM/TF/7/CIIFRA/9)	Orlando, United States	03-Mar-25	07-Mar-25	31533	USD	\$2,000.00	\$2,000.00
JANUARY 2025	31534	Ledford Deano, Paul Anthony	FRL0901	JAM	Fifth Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Airspace Optimization Task Force, Seventh Meeting of the Air Traffic Flow Management Implementation Task Force and Ninth Meeting of the CANSO IATA ICAO Free Route Airspace Team (AO/TF/5/ATFM/TF/7/CIIFRA/9)	Orlando, United States	03-Mar-25	07-Mar-25	31534	USD	\$0.00	\$0.00

Month/Year	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Subsidy Number	Currency	Amount	Fellowship Cost in USD
JANUARY 2025	31535	Ayton, Khori Linval	FRL0901	JAM	Fifth Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Airspace Optimization Task Force, Seventh Meeting of the Air Traffic Flow Management Implementation Task Force and (AO/TF/5/ATFM/TF/7/CIIFRA/9)	Orlando, United States	03-Mar-25	07-Mar-25	31535	USD	\$0.00	\$0.00
JANUARY 2025	31536	Williams, Tameka Violetta	FRL0901	JAM	Fifth Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Airspace Optimization Task Force, Seventh Meeting of the Air Traffic Flow Management Implementation Task Force and Ninth Meeting of the CANSO IATA ICAO Free Route Airspace Team (AO/TF/5/ATFM/TF/7/CIIFRA/9)	Orlando, United States	03-Mar-25	07-Mar-25	31536	USD	\$2,000.00	\$2,034.74
JANUARY 2025	31537	Blackwood, Troy Terrence	FRL0901	JAM	Fifth Meeting of the North American, Central American and Caribbean Working Group (NACC/WG) Airspace Optimization Task Force, Seventh Meeting of the Air Traffic Flow Management Implementation Task Force and Ninth Meeting of the CANSO IATA ICAO Free Route Airspace Team (AO/TF/5/ATFM/TF/7/CIIFRA/9)	Orlando, United States	03-Mar-25	07-Mar-25	31537	USD	\$2,000.00	\$2,034.74
MARCH 2025	31538	Watson Rodríguez, Wendy	FRL0901	CUB	Air Navigation Services (ANS) Safety Oversight Inspector Workshop	Mexico City, Mexico	06-May-25	08-May-25	31538	USD	\$1,401.00	\$1,435.74
APRIL 2025	31539	Román Araujo, Andrés	FRL0901	MEX	Fortieth Regional Aviation Safety Group - Pan America Executive Steering Committee Meeting (RASG-PA-ESC/40)	Lima, Peru	28-May-25	29-May-25	31539	USD	\$1,184.00	\$1,184.00

Month/Year	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Subsidy Number	Currency	Amount	Fellowship Cost in USD
APRIL 2025	31540	Vega Dour, Javier Alonso	FRL0901	MEX	Fortieth Regional Aviation Safety Group - Pan America Executive Steering Committee Meeting (RASG-PA-ESC/40)	Lima, Peru	28-May-25	29-May-25	31540	USD	\$1,184.00	\$1,184.00
MAY 2025	31541	González Valdés, Iván	FRL0901	CUB	RLA/06/901 - Workshop on Severe Weather Events and Aviation - GREPECAS/22/9 Conclusion	Lima, Peru	23-Jun-25	27-Jun-25	31541	USD	\$1,405.00	\$1,439.74
MAY 2025	31542	Milian Díaz, Uvaldo René	FRL0901	CUB	RLA/06/901 - Workshop on Severe Weather Events and Aviation - GREPECAS/22/9 Conclusion	Lima, Peru	23-Jun-25	27-Jun-25	31542	USD	\$1,405.00	\$1,439.74
MAY 2025	31543	Milhet López, Jonás	FRL0901	CUB	Workshop on Aircraft Classification Rating – Pavement Classification Rating (ACR-PCR) Method	Quintana Roo, Mexico	16-Jun-25	20-Jun-25	31543	USD	\$1,005.00	\$1,039.74
JUNE 2025	31544	Maciñeira Padrón, Maytte	FRL0901	CUB	Eighth North American, Central American and Caribbean Working Group (NACC/WG) Aeronautical Information Management Implementation Task Force Meeting (AIM/TF/8).	Mexico City, Mexico	08-Jul-25	11-Jul-25	31544	USD	\$1,768.00	\$1,768.00
JUNE 2025	31545	Villegas Porras, Fernando Alonso	FRL0901	COCESNA	Fourth Air Traffic Flow Management (ATFM) Workshop/Meeting on Data Management and Indicator Calculation	Lima, Peru	21-Jul-25	25-Jul-25	31545	USD	\$1,405.00	\$1,405.00
JULY 2025	31546	Nevot González, Orlando	FRL0901	CUB	Twelfth Meeting of the RLA09801 Multi-Regional Civil Aviation Assistance Programme (MCAAP) Project Steering Committee (RLA09801 PSC/12)	Santo Domingo, Dominican Republic	07-Aug-25	07-Aug-25	31546	USD	\$543.00	\$577.74
JULY 2025	31547	Toirac Gonzalez, Lizet	FRL0901	CUB	Radio Navigation Workshop for NAM and SAM Regions	Mexico City, Mexico	02-Sep-25	04-Sep-25	31547	USD	\$1,401.00	\$1,435.74
JULY 2025	31548	Nevot González, Orlando	FRL0901	CUB	Tenth North American, Central American and Caribbean Working Group Meeting (NACC/WG/10)	Tulum, Mexico	08-Sep-2025	12-Sep-25	31548	USD	\$1,005.00	\$1,039.74

Month/Year	Award No.	Name of Candidate	Project No.	Country	Event	Venue	From	To	Subsidy Number	Currency	Amount	Fellowship Cost in USD
JULY 2025	31549	Rubio Castro, Francisco	FRL0901	MEX	Twelfth Meeting of the RLA09801 Multi-Regional Civil Aviation Assistance Programme (MCAAP) Project Steering Committee (RLA09801 PSC/12)	Santo Domingo, Dominican Republic	07-Aug-2025	07-Aug-2025	31549	USD	\$543.00	\$543.00
JULY 2025	31550	Pérez Serrano, Roger Alberto	FRL0901	COCESNA	Twelfth Meeting of the RLA09801 Multi-Regional Civil Aviation Assistance Programme (MCAAP) Project Steering Committee (RLA09801 PSC/12)	Santo Domingo, Dominican Republic	07-Aug-2025	07-Aug-2025	31550	USD	\$543.00	\$543.00
AUG 2025	31551	Zúñiga Coello, Calvin Paulino	FRL0901	COCESNA	Tenth North American, Central American and Caribbean Working Group Meeting (NACC/WG/10)	Tulum, Mexico	08-Sep-2025	12-Sep-2025	31551	USD	\$1,005.00	\$1,005.00
AUG 2025	31552	Mohammed, Riaaz	FRL0901	TTO	Tenth North American, Central American and Caribbean Working Group Meeting (NACC/WG/10)	Tulum, Mexico	08-Sep-2025	12-Sep-2025	31552	USD	\$1,005.00	\$1,005.00
SEP 2025	31553	Layla Rodriguez Vidal	FRL0901	CUB	Tenth North American, Central American and Caribbean Working Group (NACC/WG/10)	Tulum, Mexico	07-Sep-2025	13-Sep-2025	31553	USD	\$1,472.00	\$1,472.00

The subsidy information presented in the table shows that the number of event subsidies granted to Project Members in 2025 increased in comparison with 2024, with **six additional subsidies awarded** during the reporting period.

The figure below presents the distribution of those subsidies by Project Member, with Cuba receiving ten subsidies, Jamaica four, Mexico three, COCESNA three, and Trinidad and Tobago one. At the same time, the data indicate that the event subsidy mechanism was not used by all eligible Project Members during the reporting period.

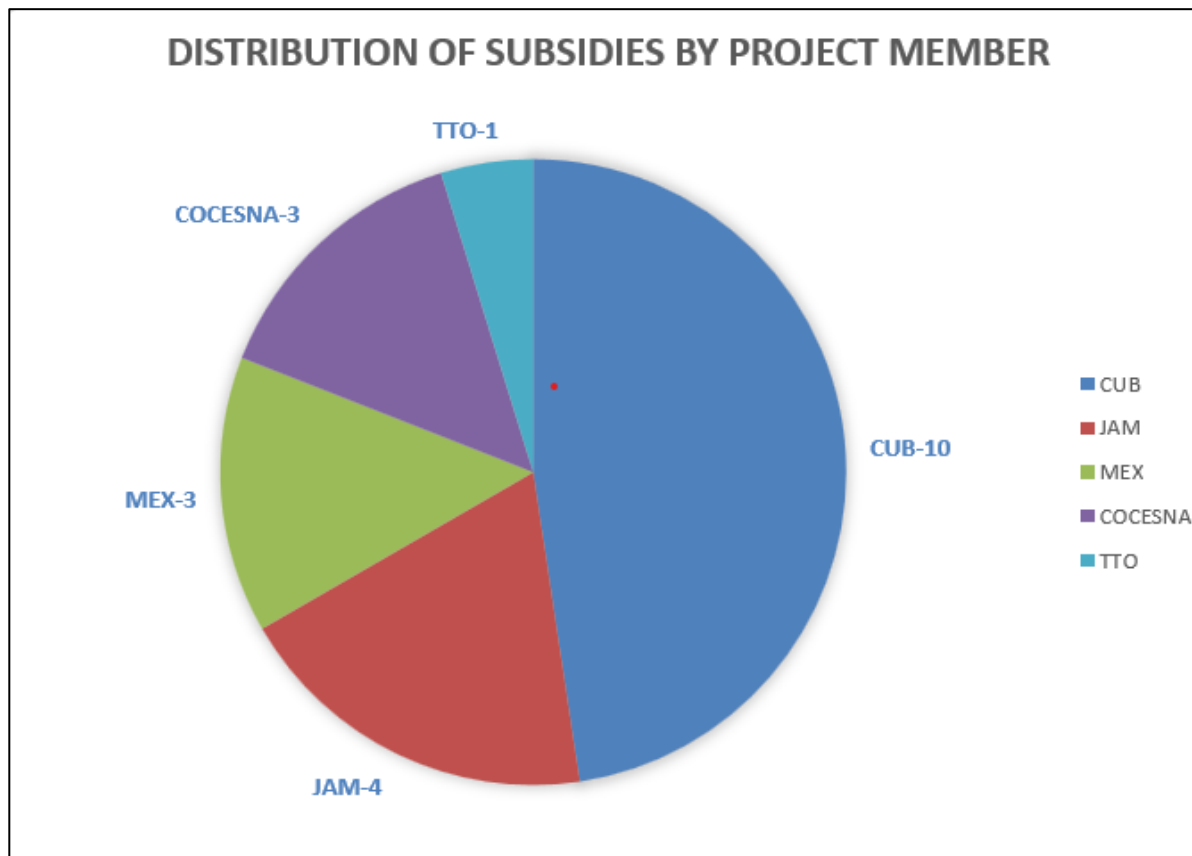


Figure 2 – Distribution of subsidies by Project Member.