



ICAO

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North American, Central American and Caribbean Office

WORKING PAPER

FRL0901 PSC/13 — WP/04

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**Thirteenth Meeting of the FRL0901 Multi-Regional Civil Aviation Assistance Programme (MCAAP)
Project Steering Committee (FRL09M1 PSC/13)
Coolidge, Antigua and Barbuda, 3 June 2026**

Agenda Item 3 Annual report of the Project Evaluation Commission (PEC)

ROUND TABLE ON THE MCAAP PROJECT

(Presented by the PEC and the Secretariat)

EXECUTIVE SUMMARY

This working paper presents the arrangements for a round table of the members on the MCAAP Project during PSC/13 meeting. The round table will provide an open space for Project Members to share views on the Project's implementation, progress, impact and future improvements, under the moderation of the NACC Regional Director and with the PEC support.

Action:	As presented in Section 6
<i>Strategic Goals 2026-2050:</i>	<ul style="list-style-type: none">• Every Flight is Safe and Secure• Aviation is Environmentally Sustainable• Aviation Delivers Seamless, Accessible, and Reliable Mobility for All• No Country Left Behind• The International Civil Aviation Convention and Other Treaties, Laws and Regulations Address All Challenges• The Economic Development of Air Transport Assures the Delivery of Economic Prosperity and Societal Well-Being for All
<i>References:</i>	<ul style="list-style-type: none">• MCAAP Project Document• MCAAP Procedural Handbook

1. Introduction

1.1 The Thirteenth Meeting of the FRL0901 Multi-Regional Civil Aviation Assistance Programme (MCAAP) Project Steering Committee (FRL0901 PSC/13) will include a dedicated one-hour round table session on the MCAAP Project.

1.2 The round table is intended to provide Project Members with an open space to raise questions, comments and concerns regarding the implementation, progress, impact and future direction of the Project, and to exchange experiences and lessons learned. The objective is to exchange opinions and perspectives regarding the Project's performance, outcomes, and challenges, with the purpose of identifying ways to maximize benefits and positive impact for the members. Each Project Member will be invited to:

- share the practical benefits obtained from MCAAP activities;
- identify any gaps, delays, or limitations encountered; and
- highlight good practices that can be replicated and continuously improved.

1.3 The session will be moderated by the ICAO NACC Regional Director, in his capacity as Director of the MCAAP Project, who will guide the exchange and invite Project Members to provide their views.

2. Round Table Objective

2.1 The objective of the round table is to obtain direct feedback from Project Members on the relevance, use, results and possible improvements of MCAAP, with a view to strengthening the Project as an implementation support mechanism.

2.2 The round table will also support the ongoing effort to increase awareness of MCAAP, promote more active participation by its Members, and better align Project activities with Members' priorities and ICAO Strategic Objectives for 2026-2050.

3. Format and working arrangements

3.1 The round table will have a duration of one hour.

3.2 The meeting room should be arranged in a horseshoe format, to facilitate direct dialogue among Project Members and interaction with the moderator.

3.3 At the beginning of the session, a presentation will be given to introduce the achievements and work of the Project. The Regional Director will provide introductory remarks on the support provided by MCAAP to implementation in different areas, including safety, capacity and efficiency, environmental sustainability, and other areas related to ICAO's Strategic Objectives.

3.4 After the introductory remarks, the Regional Director will invite Project Members to share their views. Interventions may be guided by the proposed questions circulated to Project Members, or by any other comment, experience, concern or suggestion they may wish to raise.

3.5 Subject to the time available, the moderator will seek to provide each Project Member with the opportunity to express its views and suggest improvements to the Project's implementation, usability, visibility and impact.

4. Guiding questions for the discussion

4.1 The moderator may minimally use the following questions to steer the discussion:

- a) How does MCAAP support your progress toward ICAO Strategic Objectives 2026-2050, and which objective areas are most impacted?
- b) How well does MCAAP align with your national aviation priorities and strategic plans, including safety, security, facilitation, capacity and efficiency, environmental protection and economic development?
- c) What are the main obstacles faced in implementing MCAAP actions, including matters related to resources, coordination, political support or internal follow-up?
- d) What specific changes or enhancements would you recommend improving MCAAP's impact, accessibility and usability for Project Members?

4.2 Project Members may also raise any additional issues they consider relevant to the future development of MCAAP.

5. Expected outcome

5.1 The round table is expected to provide the Secretariat, the PSC and Project Members with practical feedback on how MCAAP is perceived and used, the benefits generated by the Project, and the improvements that may further strengthen its value as a regional implementation support tool.

5.2 The comments received may be considered, as appropriate, in the follow-up work of the Secretariat and the PEC.

6. Suggested Action:

6.1 The Meeting is invited to:

- a) take note of the planned dynamics and working arrangements for the MCAAP round table session;
- b) actively participate in the round table by sharing views, experiences, lessons learned and suggestions for improvement; and
- c) consider the feedback provided during the round table as input for the continuous enhancement of the MCAAP Project.