



ICAO

Session 14:
**Harmonized implementation and
application of ICAO policies**

Sesión 14:
**Implementación y aplicación
armonizada de las políticas de la OACI**

**Moderator/
Moderador:**

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Participants:

STATES

Brazil: Antonio Santana Ferreira
Costa Rica: Christian Chinchilla

AIRPORTS/CAA

México: Raquel Ponce

ANSPs

Bahamas: Michael Strachan
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AIRLINES

IATA: Guillermo Rodríguez

ICAO references that frame this panel

Harmonized charging policies are grounded in a common ICAO framework: legal principles, Council policies, practical economics manuals, and Assembly policy direction.

Article 15

Non-discrimination and equality of treatment for airport and ANS charges

Doc 9082

ICAO Council policies on airport and air navigation services charges

A41-27

Assembly policy direction on air transport and cost recovery

Doc 9562

Airport economics and implementation guidance for airport charges

Doc 9161

Air navigation services economics and cost-recovery guidance

Panel framing

From policy principles to consistent regional implementation.

Key message

A common reference framework supports coherent charging decisions across different national models.

- Consistency does not mean uniformity; it means applying the same ICAO principles in a transparent way.
- Charging frameworks should enable cost recovery, infrastructure investment and sustainable air transport development.
- Consultation builds confidence among States, airports, ANSPs and users.

From reference framework to harmonized application

The panel can move quickly from “what ICAO says” to “how States and stakeholders apply it consistently in practice.”

1

Principles

Non-discrimination, cost-relatedness, transparency and consultation with users.

2

Methods

Common approaches to cost allocation, economic oversight and charging methodologies.

3

Confidence

Predictable frameworks that support stakeholder trust and sustainable aviation development.

