



ICAO

International Civil Aviation Organization
North American, Central American and Caribbean Office

WORKING PAPER

AMCB/TF/1/CIIFRA/10 — WP/02

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**First Meeting of the North American, Central American and Caribbean Working Group (NACC/WG)
Airspace Management and Capacity Balancing Task Force and Tenth Meeting of the CANSO IATA
ICAO Free Route Airspace Team (AMCB/TF/1/CIIFRA/10)
Mexico City, Mexico, 22 to 26 September 2025**

Agenda Item 3: Strategic Framework and Priorities of the AMCB Task Force

STRATEGIC FRAMEWORK AND 2025–2028 PRIORITIES OF THE AMCB TASK FORCE

(Presented by Secretariat / AMCB Rapporteurs)

EXECUTIVE SUMMARY

This working paper outlines the strategic framework and key priorities for the Airspace Management and Capacity Balancing (AMCB) Task Force over the 2025–2027 period. It provides alignment with ICAO regional goals, supports the consolidation of previous task forces, and emphasizes operational readiness, regional integration, and technical advancement.

Action:	Described in Section 5
<i>Strategic Objectives:</i>	<ul style="list-style-type: none">• Safety• Air Navigation Capacity and Efficiency
<i>References:</i>	<ul style="list-style-type: none">• ICAO Doc 9750 - <i>Global Air Navigation Plan (GANP)</i>• Summary of Discussions of the AOTF/5/ATFM/TF/7/CIIFRA/9 meetings• GREPECAS/22 Outcomes

1. Introduction

1.1 The consolidation of the Airspace Optimization Task Force (AO/TF) and the Air Traffic Flow Management Implementation Task Force (ATFM/TF) into the Airspace Management and Capacity Balancing Task Force (AMCB/TF) presented an opportunity to unify strategic direction, resources, and regional vision. This paper proposes a forward-looking strategy that embraces operational excellence, fosters collaboration, and aligns with ICAO’s Performance-Based Navigation (PBN), airspace design, and flow management principles.

1.2 The strategic framework is built upon four foundational pillars:

- Policy and Governance: Strengthen regulatory harmonization, accountability, and oversight.

- **Technical Enablement:** Support the rollout of Free Route Airspace (FRA), PBN, ATFM systems, and surveillance modernization.
- **Collaboration and Integration:** Improve coordination with NAM/CAR/SAM Regions and GREPECAS bodies.
- **Capacity Building:** Enhance training, resources, and technical readiness of States and Air Navigation Service Providers (ANSPs).

1.3 The 2025–2028 priorities outlined are designed to accelerate deliverables in line with GREPECAS expectations and ICAO NACC office guidance, providing measurable, realistic outcomes across the triennium.

2. Background

Following the integration of the AO/TF and ATFM/TF into the AMCB/TF, a unified strategy was required to guide the work programme, strengthen collaboration, and ensure deliverables support GREPECAS objectives and ICAO Key Performance Indicators (KPIs).

3. Proposed Strategic Framework Pillars

The following four pillars will guide AMCB/TF efforts:

- **Policy and Governance:** Support States in regulatory alignment, Terms of Reference (ToRs) adoption, and performance accountability.
- **Technical Enablement:** Advance FRA, PBN, ATFM systems, and digital aeronautical information exchange.
- **Collaboration and Integration:** Strengthen NAM/CAR/SAM coordination, cross-border harmonization, and interface with CIIFRA, CADENA, and GREPECAS.
- **Capacity Building:** Address training, workforce, and resource needs across States and ANSPs.

4. 2025–2028 Priorities

- Finalize and operationalize FRA design templates with CIIFRA/SAM partners
- Establish a space operations Ad hoc group and procedures
- Roll out KPI Ad hoc Group deliverables for CARPIs alignment

- Conduct Flight Information Region (FIR) boundary verification meetings for CAR/SAM ANP updates
- Engage with States on upper airspace regional agreement
- Leverage CADENA for sporting event coordination and contingency planning

5. Action by the Meeting

5.1 The Meeting is invited to:

- a) Endorse the strategic framework and key priorities outlined in this WP;
- b) Encourage States and ANSPs to commit resources and participation; and
- c) Task the Secretariat with issuing a State Letter formalizing the 2025–2028 work plan.